

Flagstaff Partners Pty Ltd

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ABN 52 132 820 985 AFSL No. 348370

Strictly Private and Confidential

19 November 2021

The Directors
BHP Group Limited
Level 18, 171 Collins Street
Melbourne VIC 3000

The Directors
BHP Group Plc
Nova South, 160 Victoria Street
London SW1E 5LB

Dear Directors

Project Lily – Consent to be named in Circular and Prospectus

We refer to:

- the shareholder circular prepared by BHP Group Limited (ACN 004 028 077) (Limited) and BHP Group Plc (company number 03196209) (Plc) (Circular); and
- the prospectus prepared by Limited (Prospectus),

each to be dated on or about 8 December 2021 in relation to the proposed unification of the BHP Group's dual listed company structure whereby Limited will become the sole parent company of the BHP Group. Unless otherwise defined in this letter, terms defined in the Circular and Prospectus have the same meaning when used in this letter.

Flagstaff Partners Pty Ltd (Flagstaff):

- consents to being named in both the Circular and Prospectus (and any electronic version of each document) in the form and context in which it is named;
- consents to the inclusion of its respective statements and reports (where applicable), and to the
 references to those statements and reports in the form and context in which they are included
 in the Circular and Prospectus;
- does not make, or purport to make, any statement in the Circular or Prospectus, other than those statements referred to in this consent (and as consented to by Flagstaff);
- has not authorised or caused the issue of the Circular or Prospectus; and
- expressly disclaims and takes no responsibility for any statements in or omissions from the Circular or Prospectus, other than as described above.

This consent will be treated as not having been withdrawn prior to the issue of both the Circular and Prospectus unless Flagstaff notifies you in writing of the withdrawal of this consent before that time.

Yours sincerely,

