Olympic Dam Analyst Presentation

Roxby Downs, South Australia

14 December 2006

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Agenda

Copper and Uranium Marketing

- John Crofts - Marketing Director - Base Metals

Olympic Dam Expansion

- Roger Higgins - VP and Chief Operating Officer

Olympic Dam Overview Finance

- Dean Dalla Valle - Asset Leader
- Paul Dunn - VP Finance

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Copper Marketing

John Crofts
Marketing Director Base Metals

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Spence first cathode harvest

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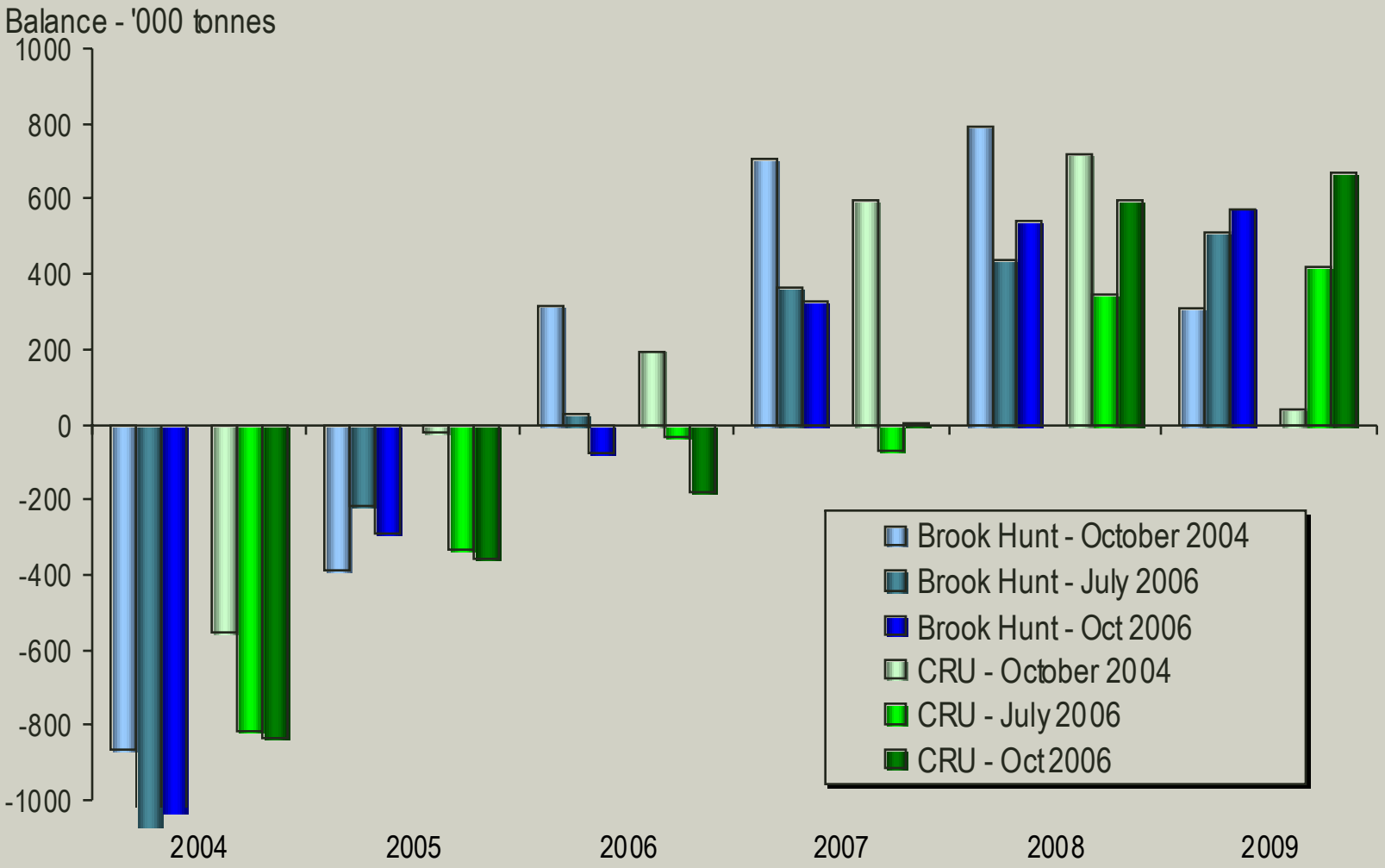
Deficit now seen in 2006 and 2007 much closer to balance, but seen moving into surplus beyond that



Data: CRU, BH

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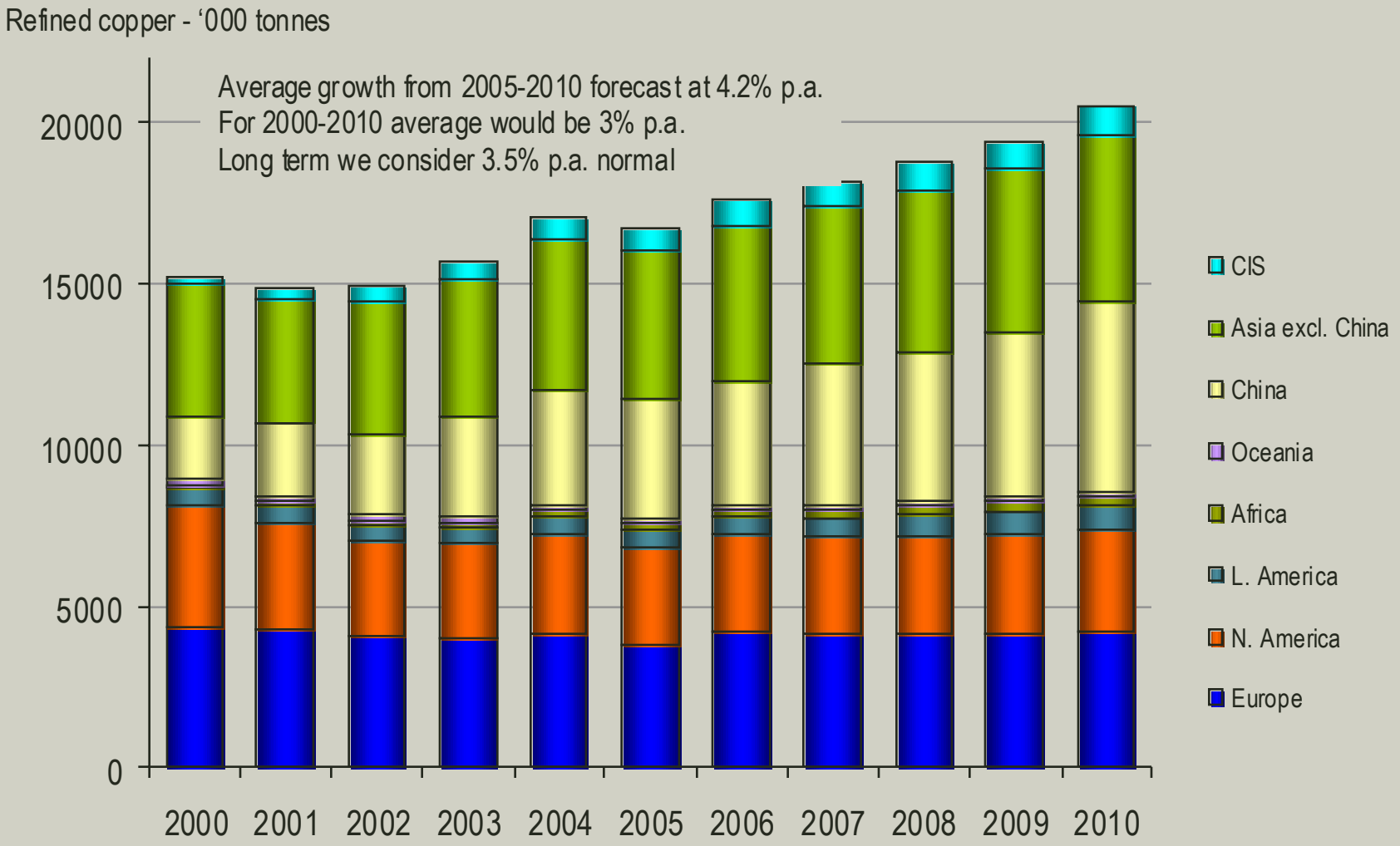
China forecast to account for over half of World refined Cu demand growth from 2005-2010



Data: BHP Billiton, ICSG

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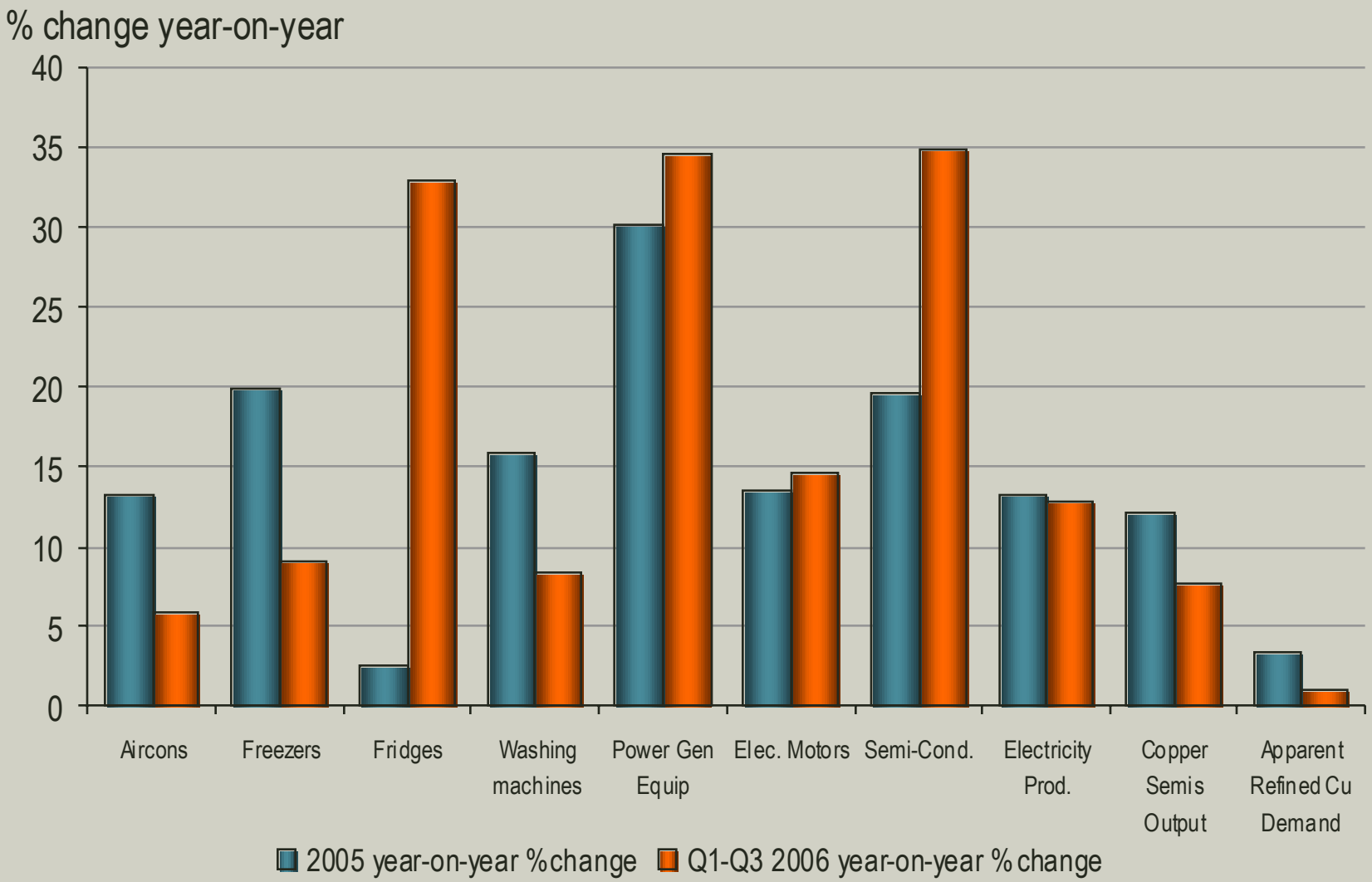
Manufacture of copper containing goods has picked up. Growth of these and semis suggest destocking at cathode level.



Data: NBS, CNIA, BHP Billiton

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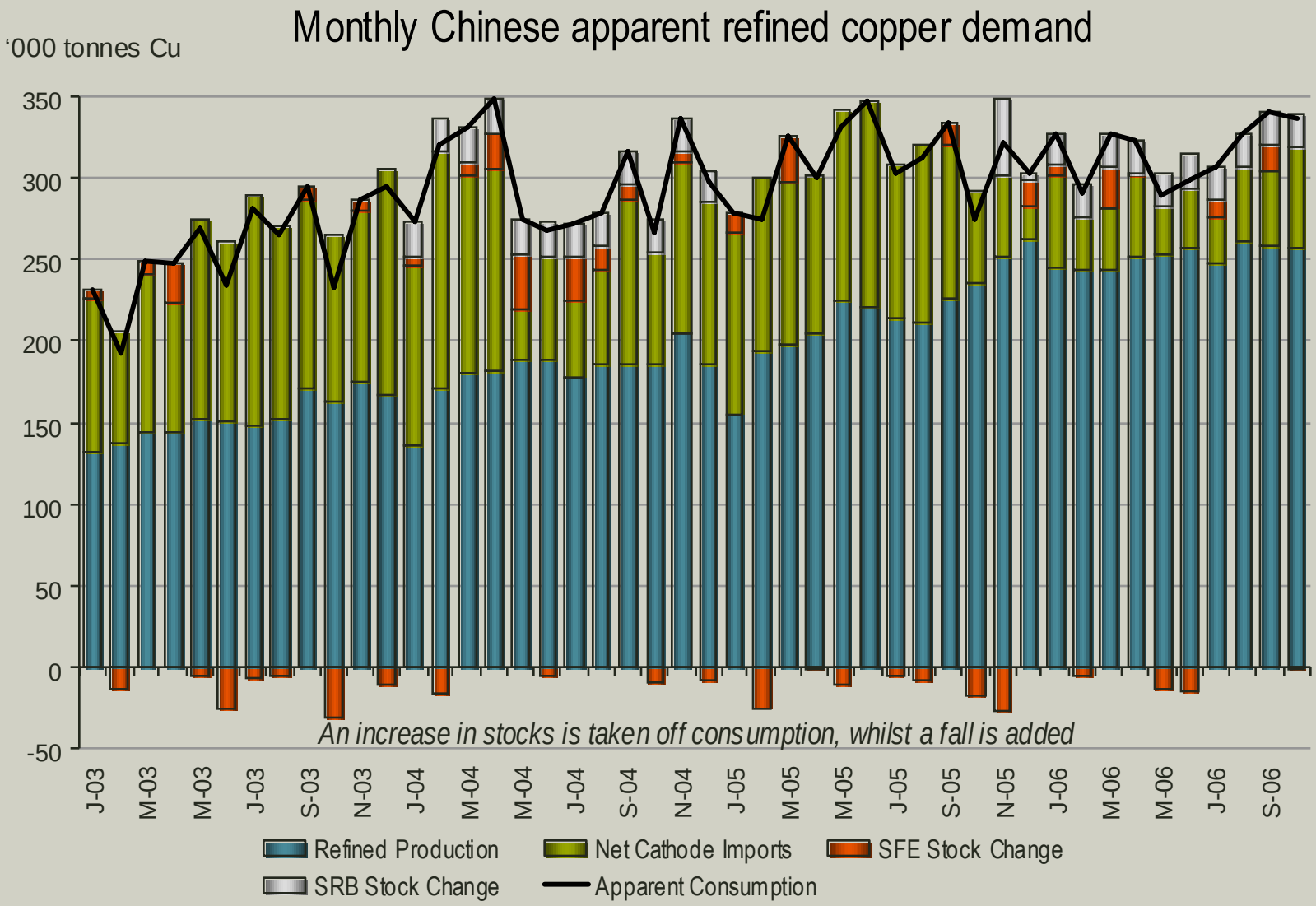
China's apparent consumption of refined copper now 3% higher year-on-year for Jan-Oct 06. Demand growth has re-accelerated since middle of 2006.



Source: CNIA, GTIS, SFE, BHP Billiton estimates
Note: Have assumed 250kt of destocking by SRB in 2004 spread evenly over twelve months and 20kt per month in 2006.
Production numbers for 2006 are revised upwards as per revised totals for previous years.

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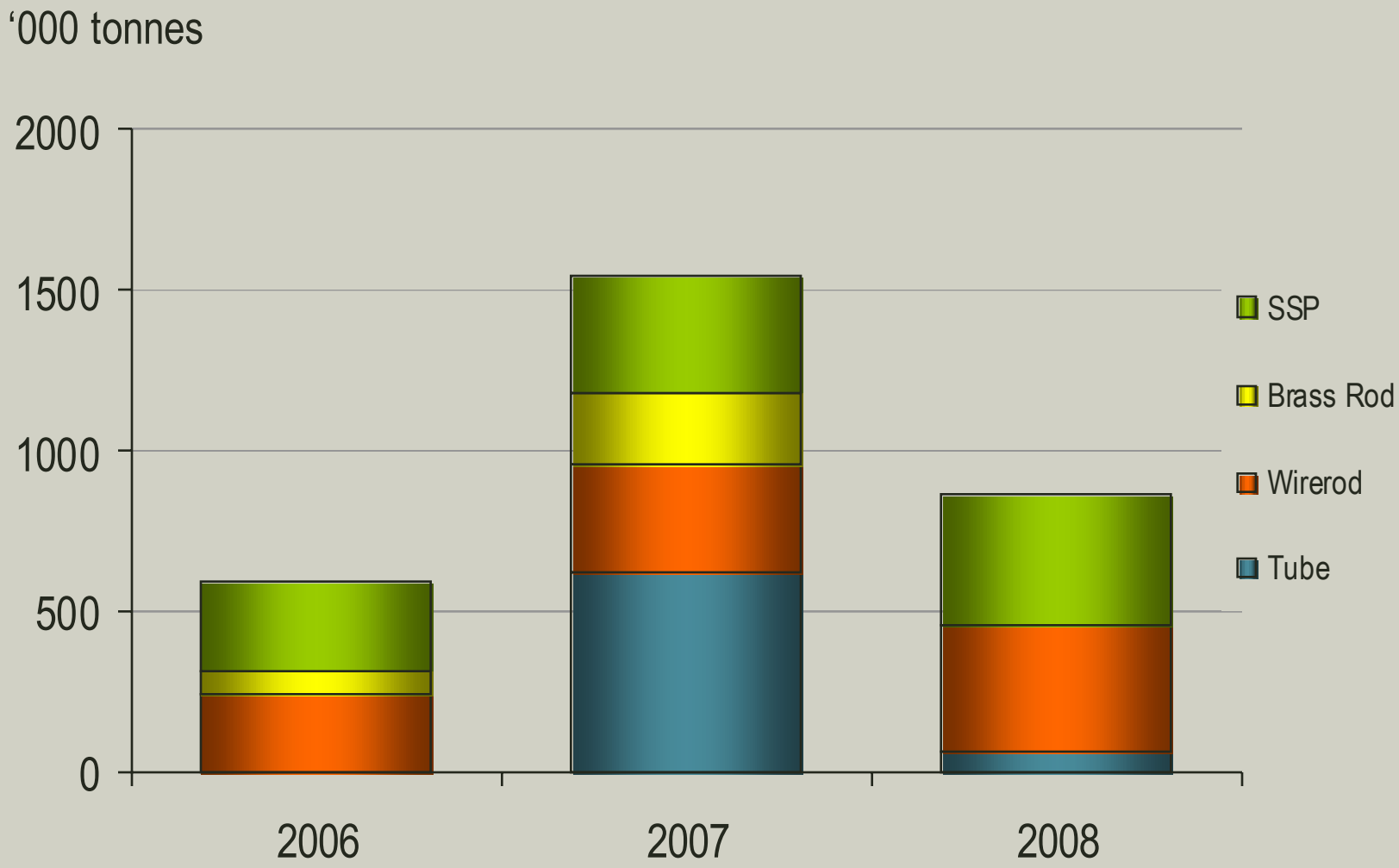
Chinese semi-fabricators expected to bring on close to 3m tpy of capacity by end of 2008



Data: CRU

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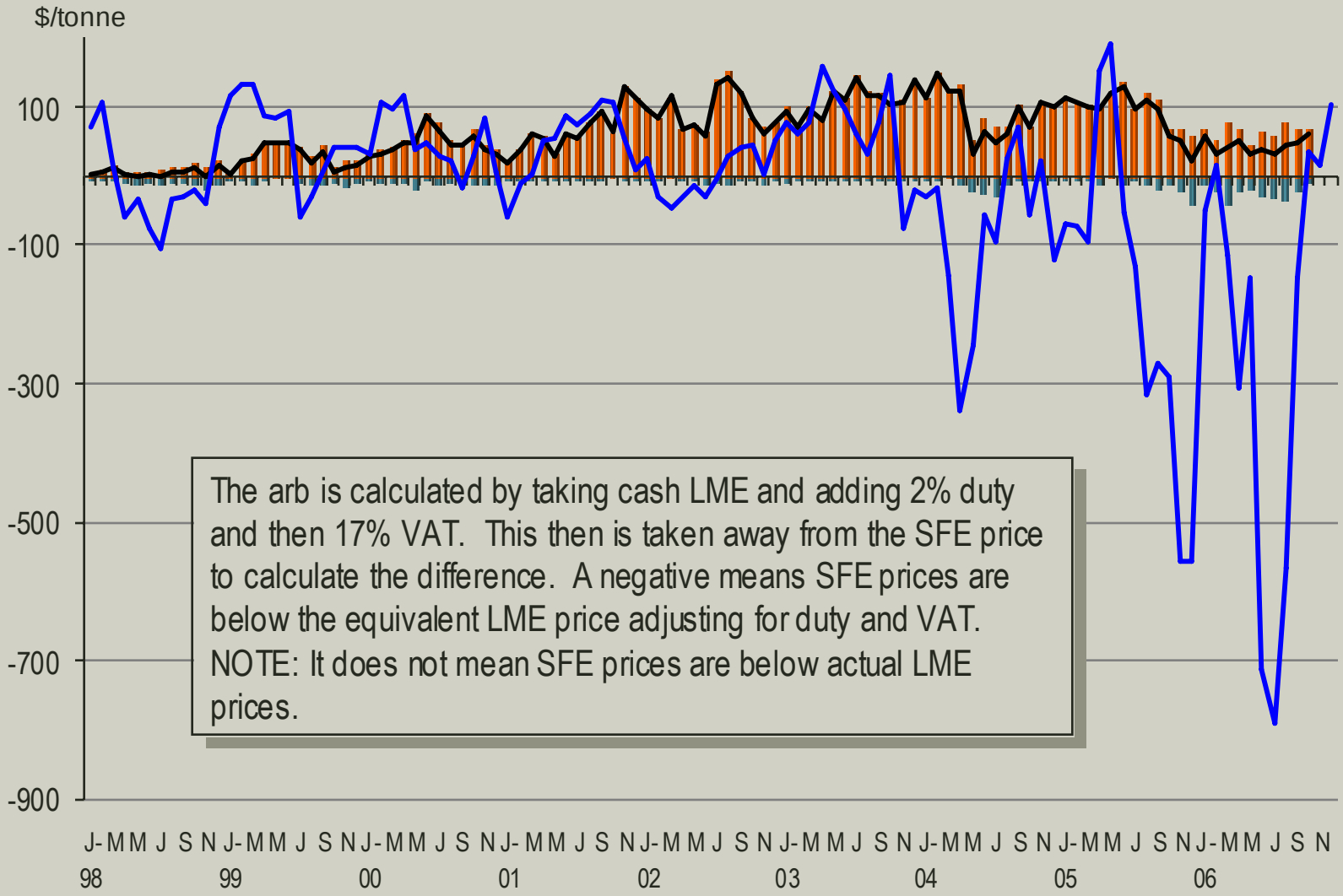
The arb – difference between SFE price and equivalent LME price - has recovered in past three months. Imports lag by about two to three months.



Source: GTIS, LME, SFE

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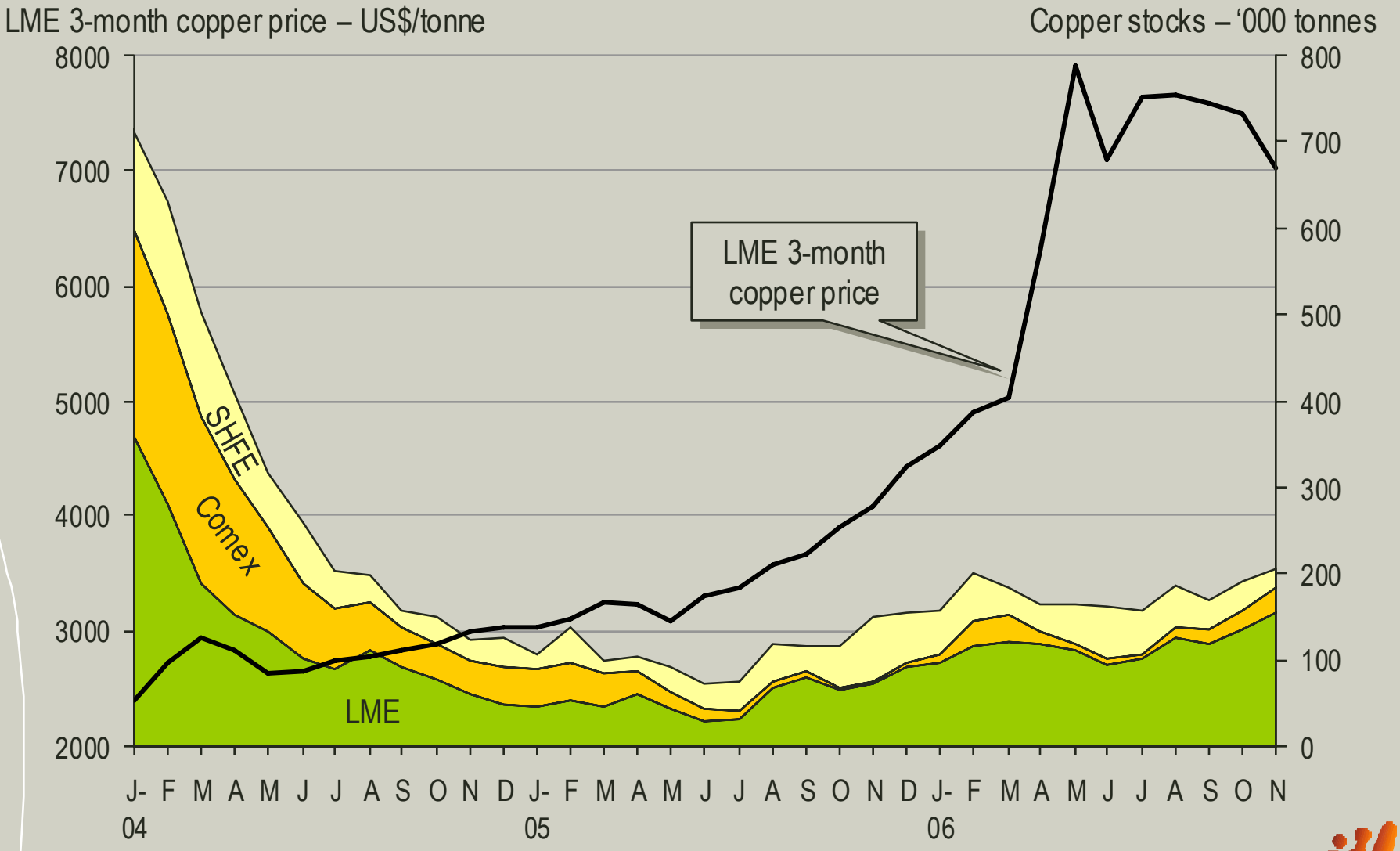
Exchange stocks of reined copper have risen from lows in mid-2005 but still are at very low levels



Data: LME, Comex, SHFE

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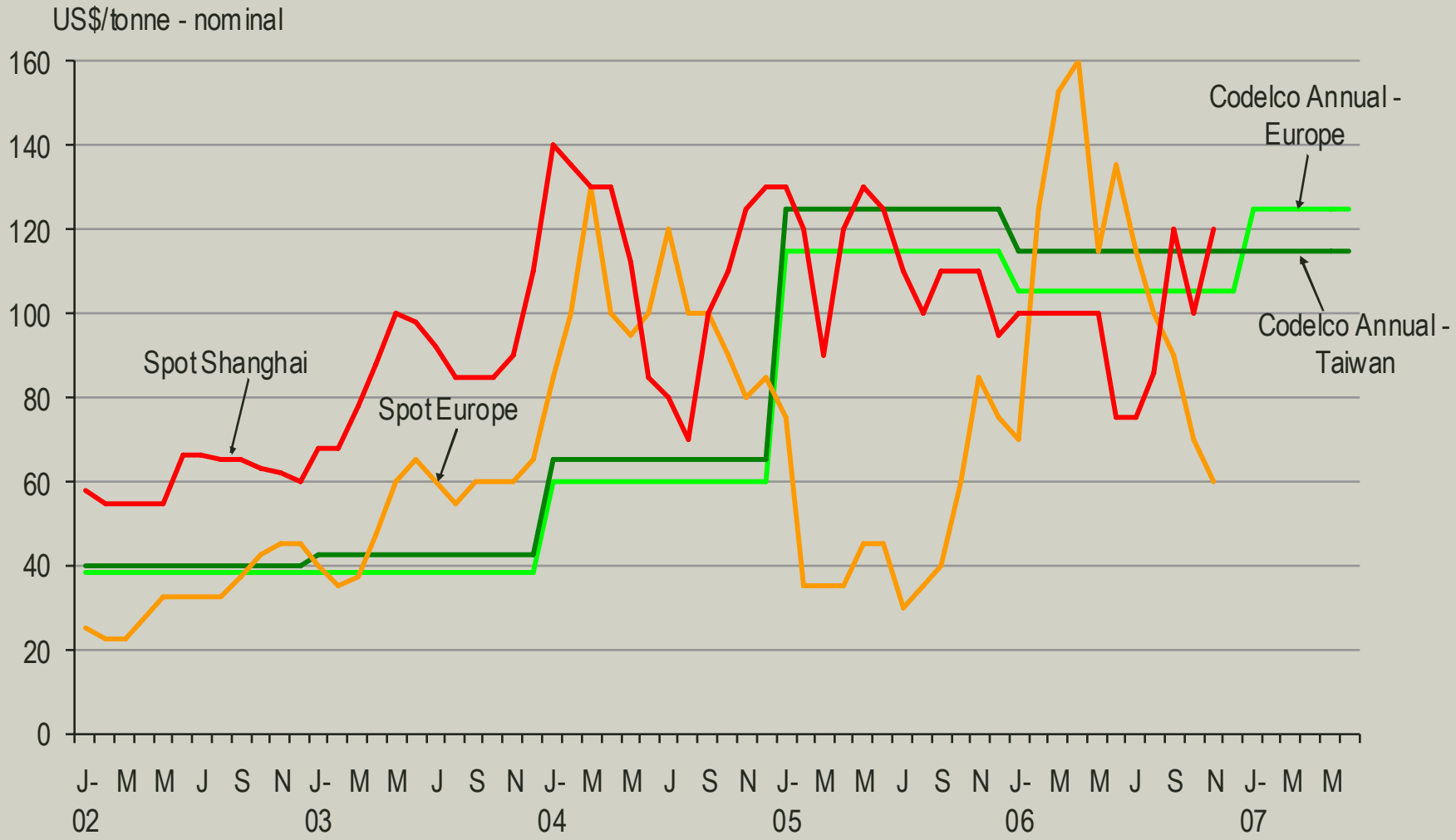
Spot premia in Europe have weakened (seasonality?), but in China they have strengthened



Data: CRU, BH

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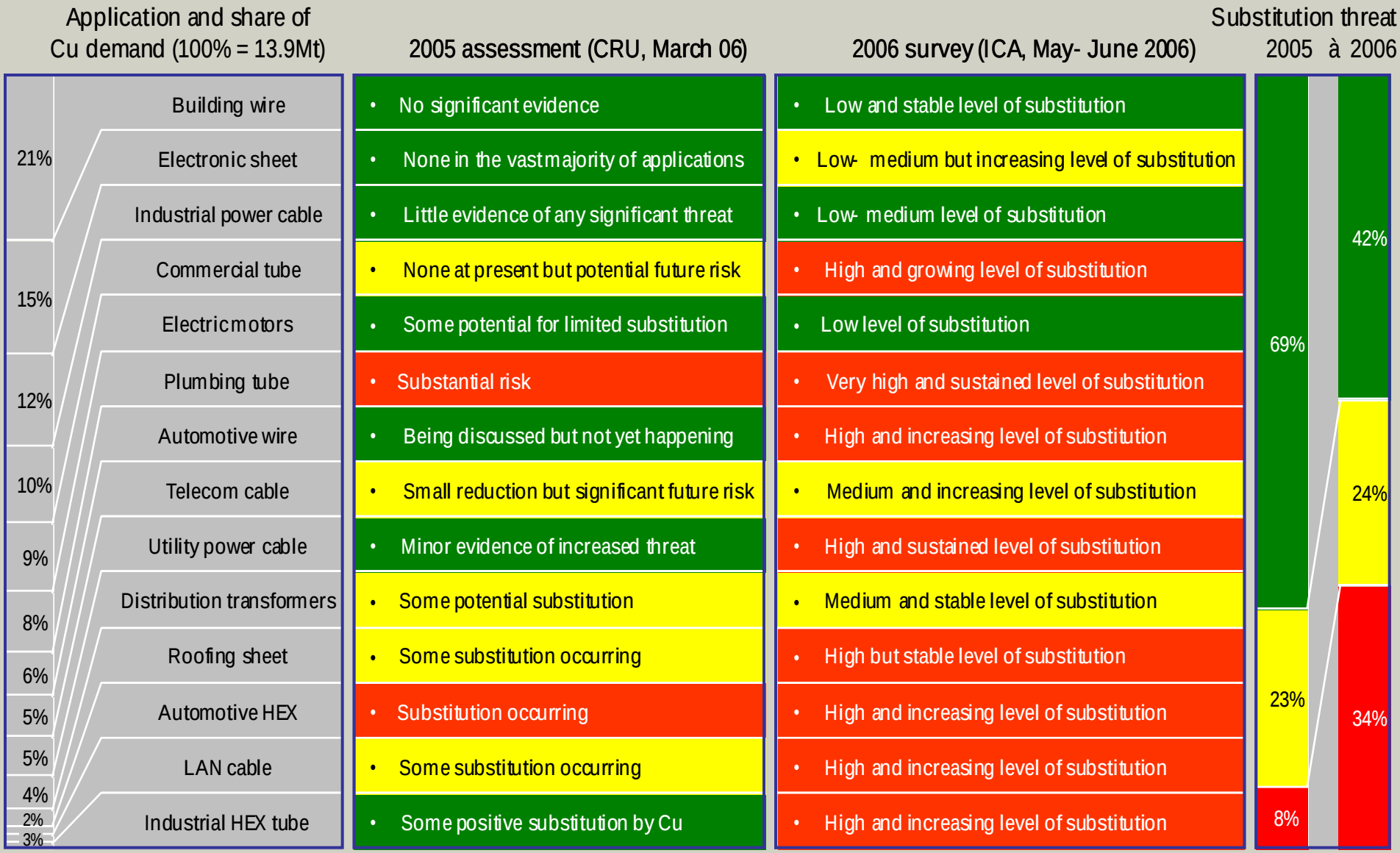
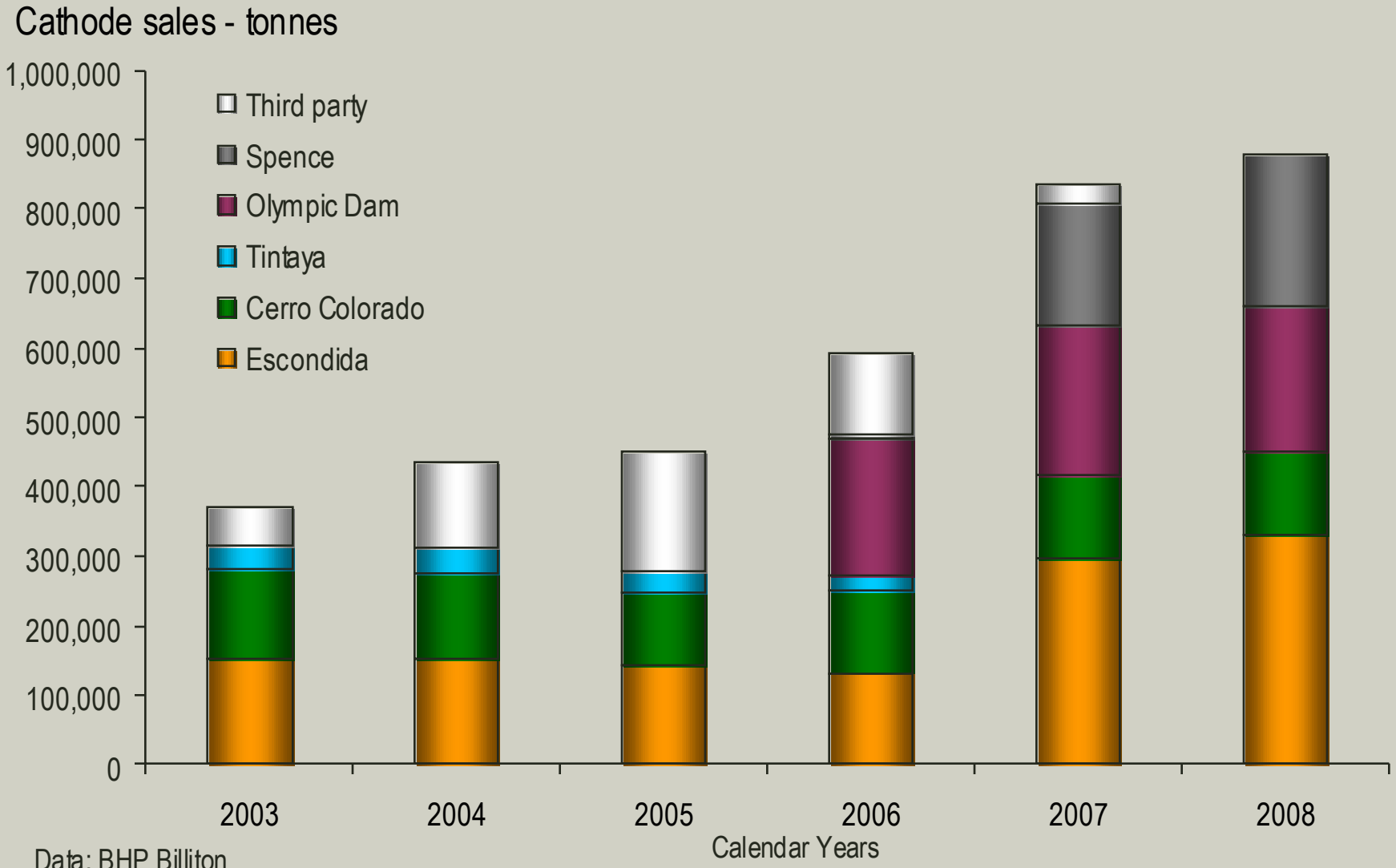
RESULTS OF NETWORK SUBSTITUTION SURVEY

Threat of substitution: high medium low



ata: ICA, CRU

With addition of OD, Escondida expansion and Spence, cathode book will double from CY 2005 to 2008



Data: BHP Billiton

Numbers are total cathode marketed and include 100% of Escondida

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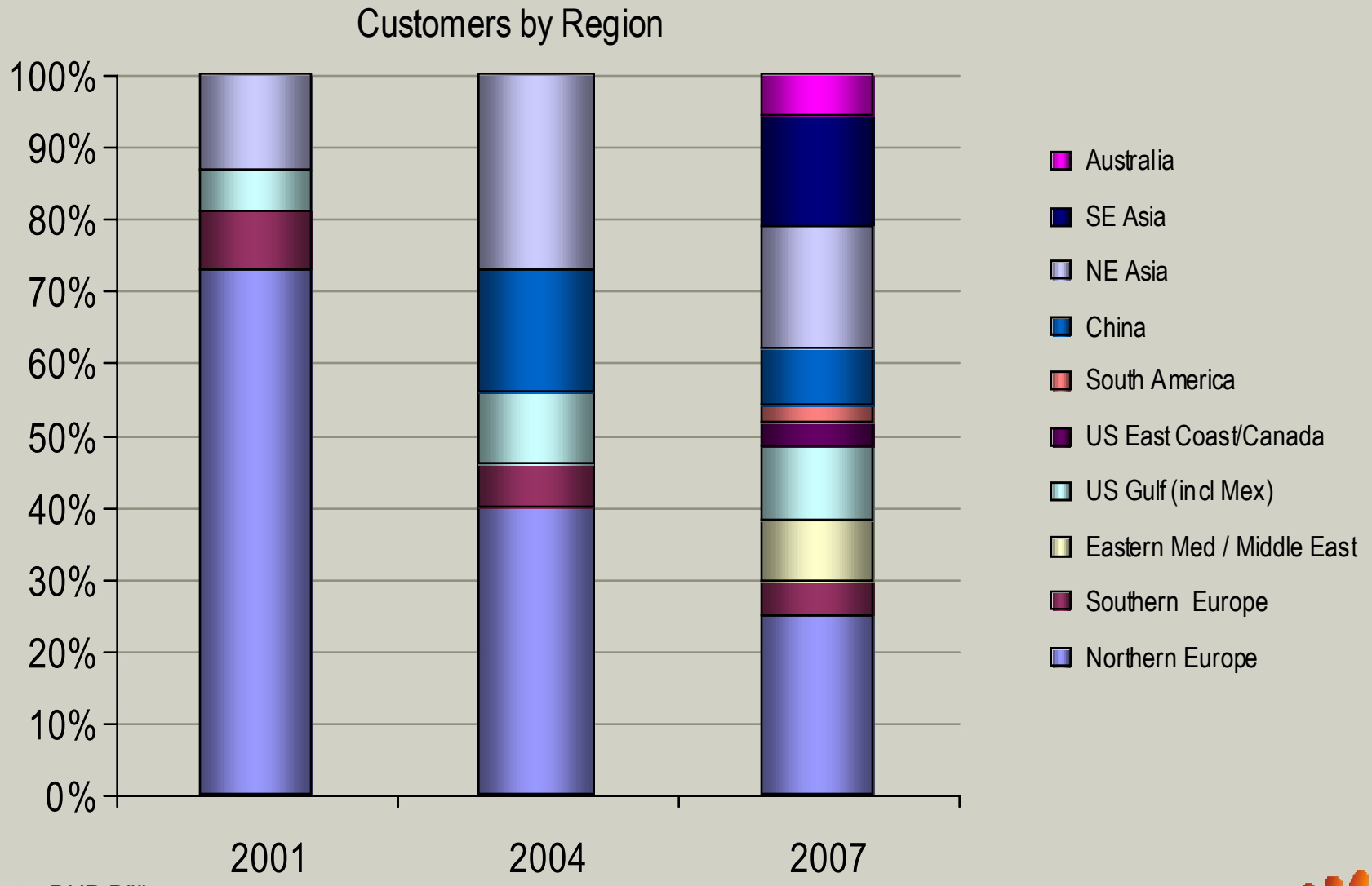
Geographical split



Data: BHP Billiton

Numbers are total cathode marketed and include 100% of Escondida

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Our Geographical Coverage - Equity

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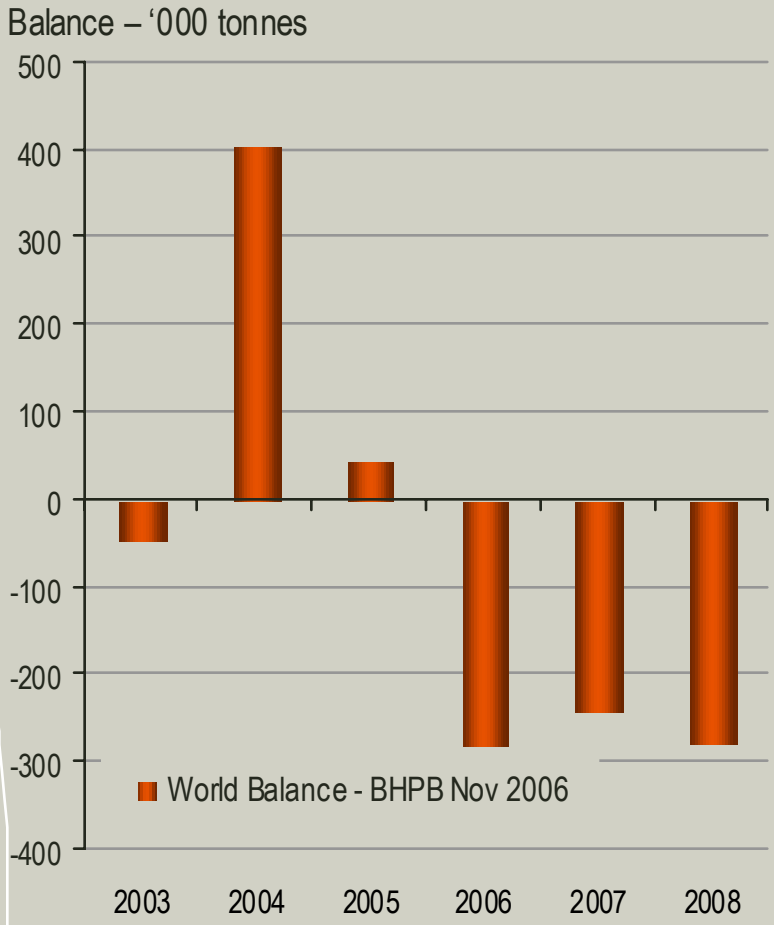
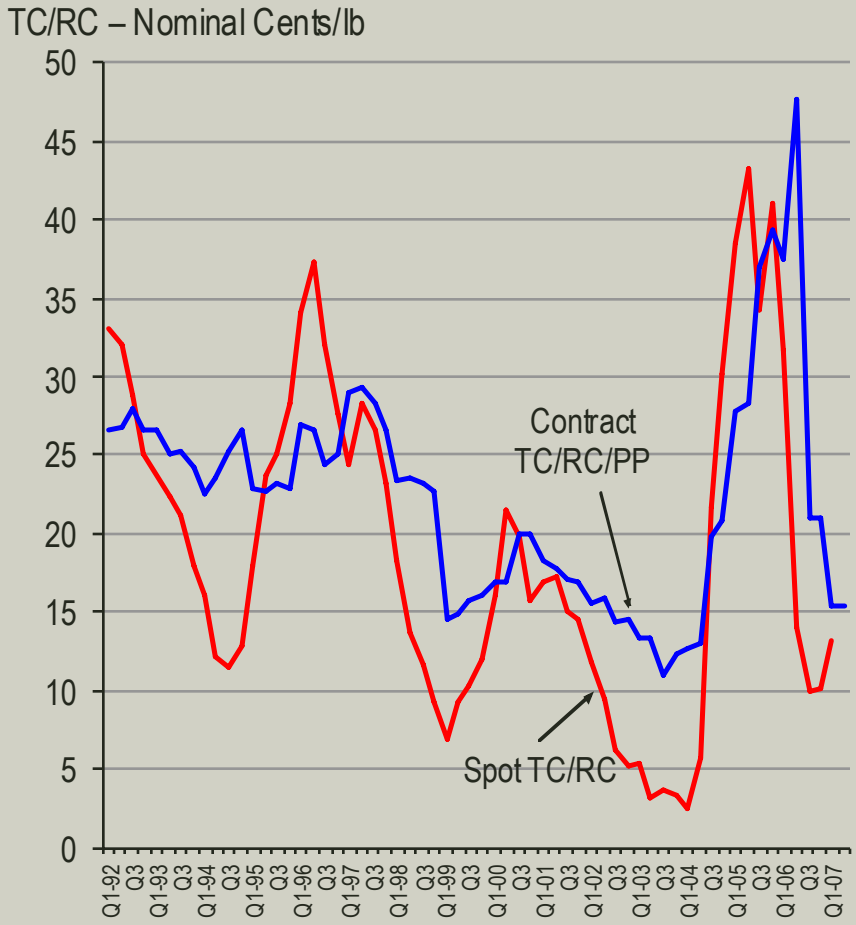
Contract terms have historically been less volatile than spot terms and current contract reflect renewed tightness in the market

World Cu concentrate market balance



Quarterly average spot and contract TC/RCs



Note: Contract terms show annual and mid-year settlements. Mid-years in 2006 had capped PP and annuals so far settled for 2007 do not have PP. Data: BHP Billiton, CRU, BH

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Concentrate Update

- Structural smelting overcapacity due to recent significant expansions (China/India but others as well)
- Exacerbated by chronic mine underperformance
- 2004 and (to a lesser extent) 2005 were soft years for miners (TC/RC's) but the tables turned in 2006 and the next few years look very tight
- Commercial terms reflect this
  - CY06 - $95/dmt and 9.5 c/lb with uncapped PP
  - MY06/07 - $60/dmt and 6 c/lb with PP capped at 6 c/lb
  - CY07 to date - $60/dmt and 6 c/lb – no PP
- At prevailing prices, the capping/elimination of PP represents significant value

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Copper Market Summary

- Market has moved back closer to balance but with stocks low is very vulnerable to supply disruptions
- Risk of disruptions remains higher than normal due to equipment, energy, water shortages
- More new projects in coming years are in riskier countries and resource nationalism threatens to, at least, raise costs
- High prices have encouraged search for substitutes but, as yet, this has not been the major influence on demand
- Current view is still very positive for refined demand
  - Growth in China, SE Asia, CIS, Middle East, India
  - World is becoming ever more electrified
- Scrap remains a significant source of supply but much of the increase to date has been destocking encouraged by high prices – not infinite
- US slowdown is a cause for concern but not as great as ten years ago as growth is now elsewhere and less dependant on US consumer

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Uranium Marketing

John Crofts
Marketing Director Base Metals

14 December 2006

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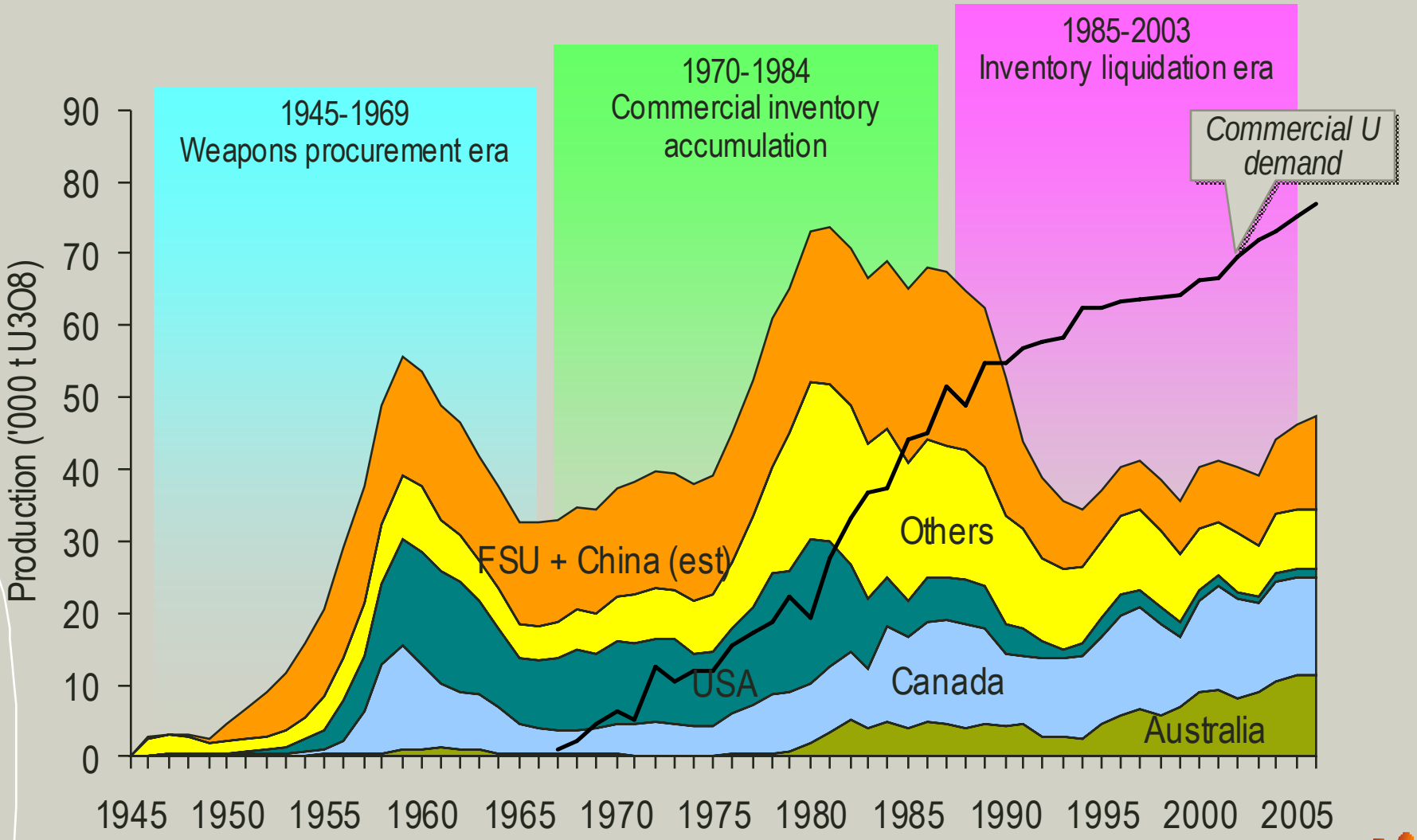
Supply and demand: historical look



Source: WNA, UxC

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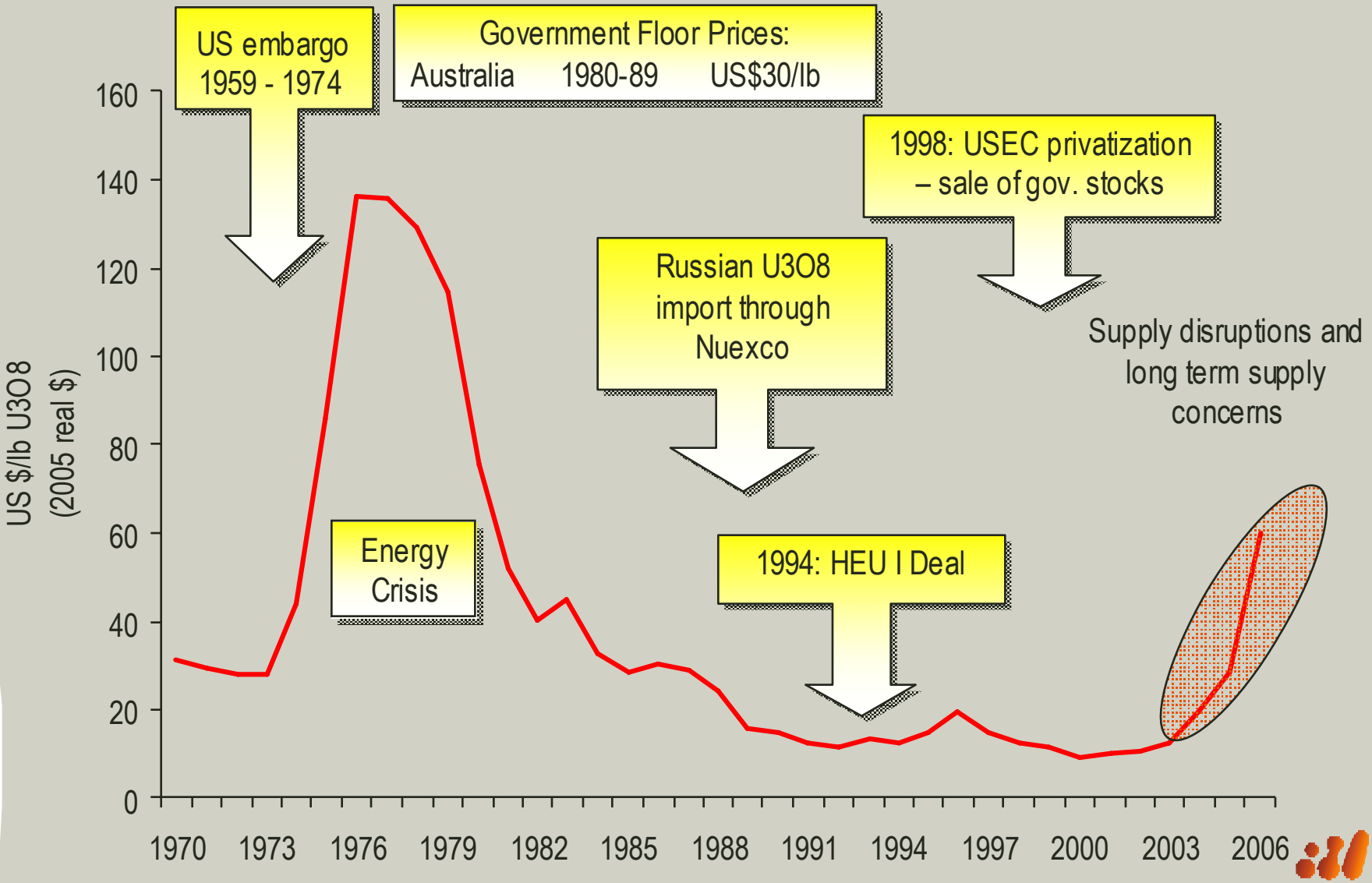
Uranium spot price: historical look



Source: BHPB, UxC, WNA

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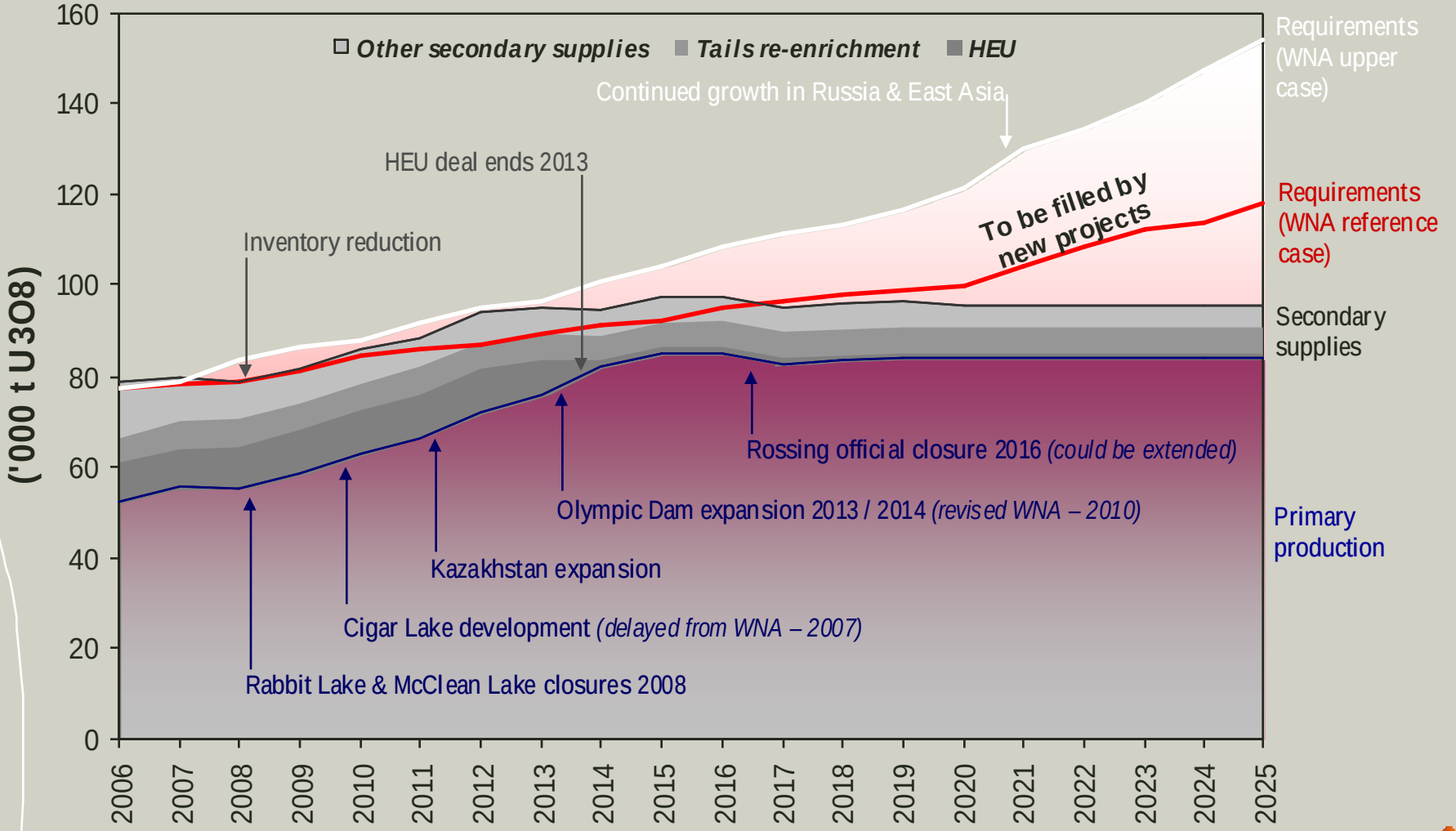
Supply and demand: outlook



Source: WNA, BHPB

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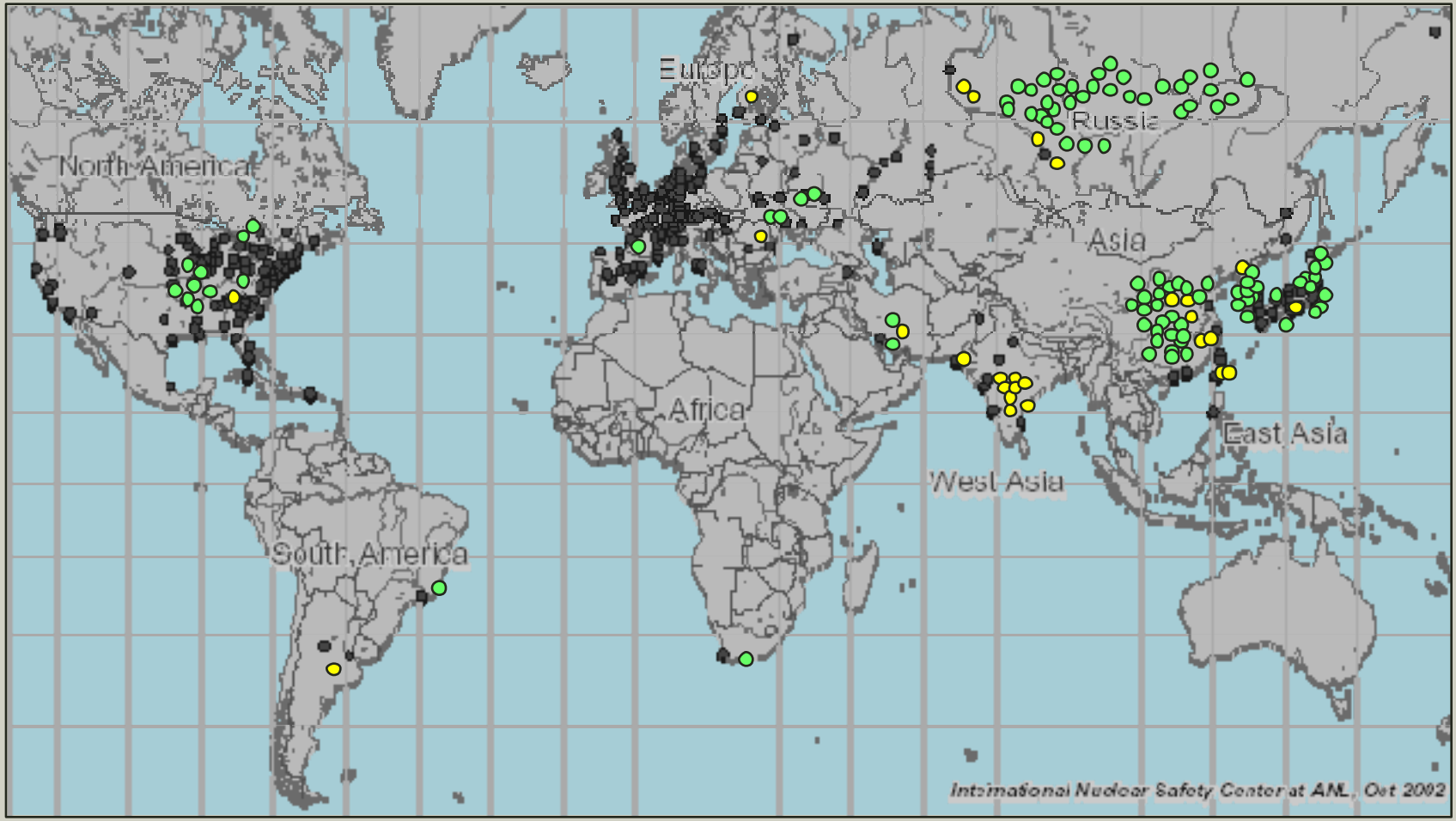
Nuclear growth will be especially strong in Asia



Under construction - 27 Planned – > 80 Operational - 441

Source: WNA, International Nuclear Safety Center

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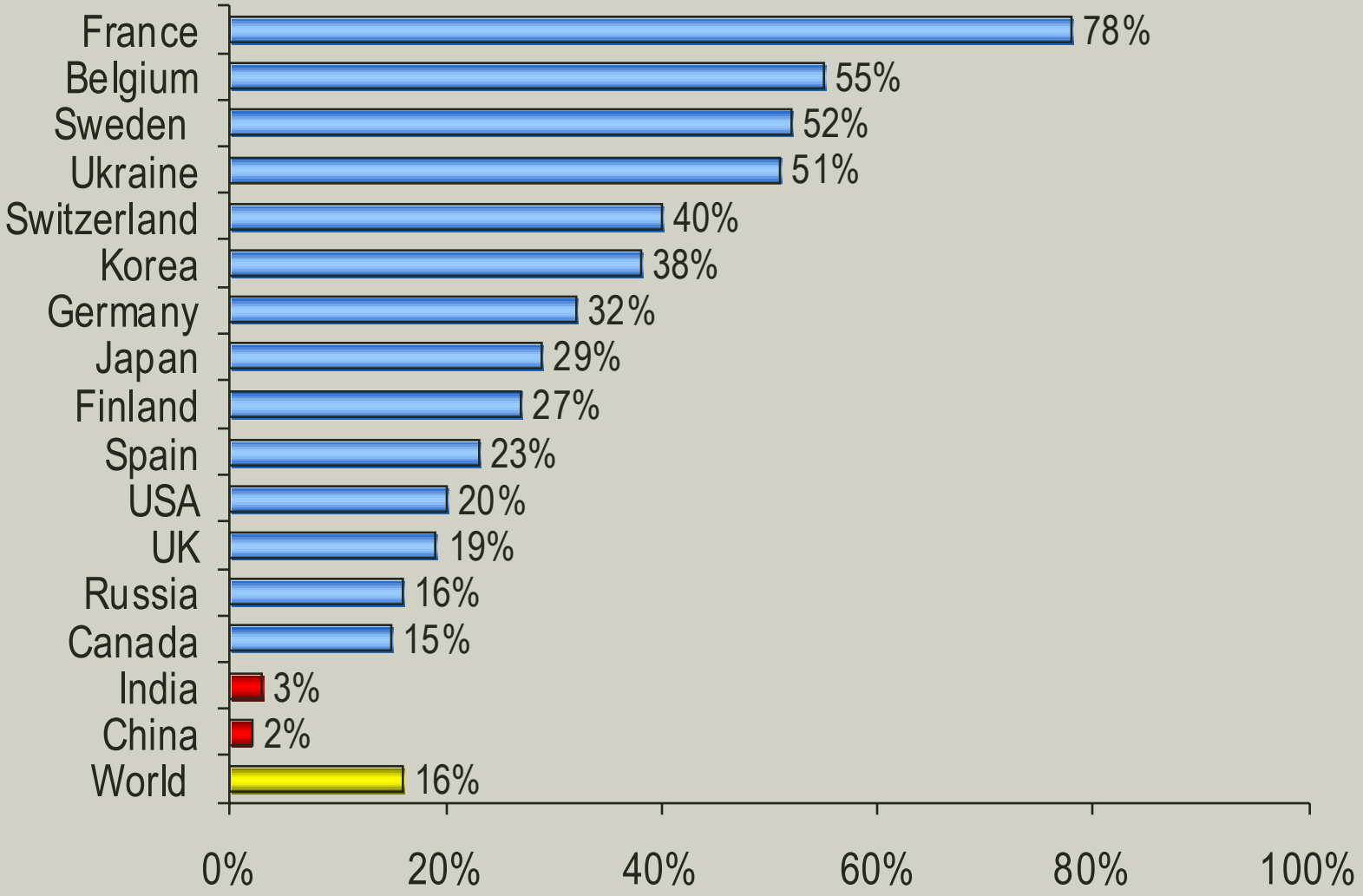
Nuclear plays an important role in supplying electricity to many industrialised countries



Source: WNA; UxC, Tradetech, Abare

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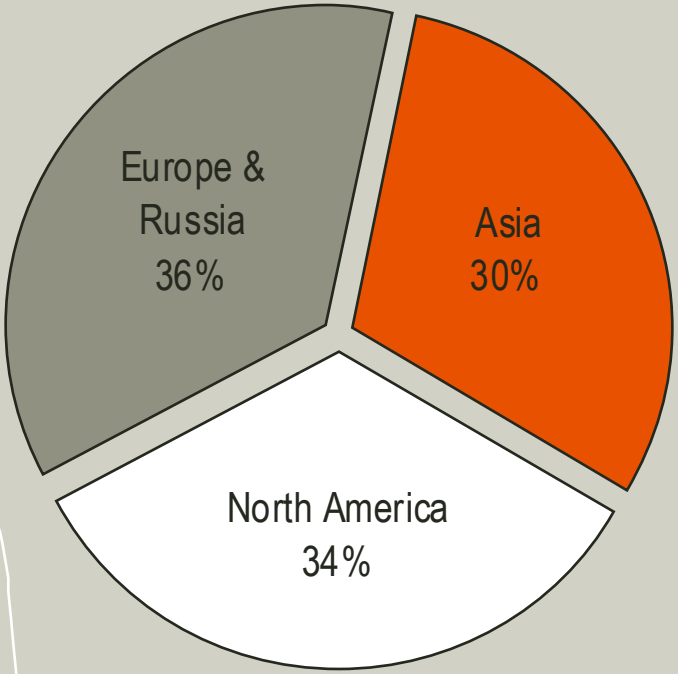
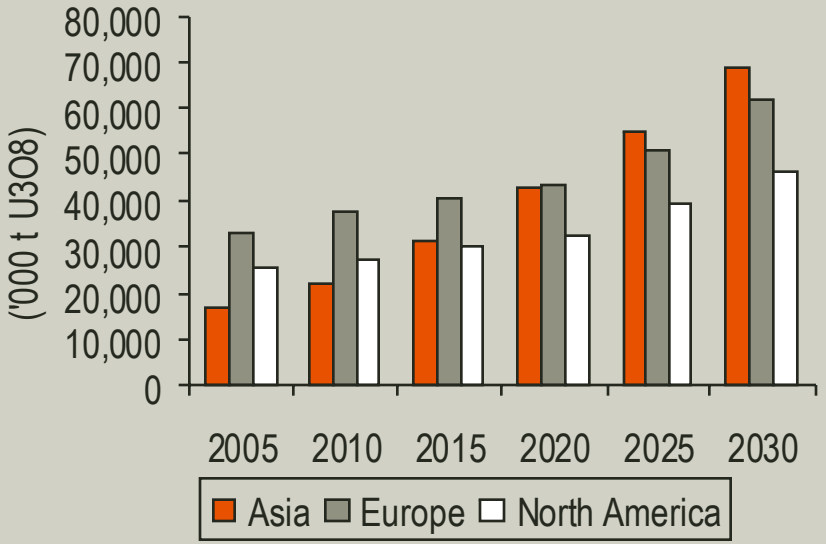
BHP Billiton uranium customer base

Current BHP Billiton sales split by volume



WNA Forecast to 2030: (Upper case)



2005 - 2030

Region	Growth %	Additional tpa U3O8	Share
Asia	309%	52,000	51%
Europe & Russia	88%	29,000	29%
N.America	82%	21,000	20%
3 Regions Total	135%	102,000	100%

Source: BHPB, WNA

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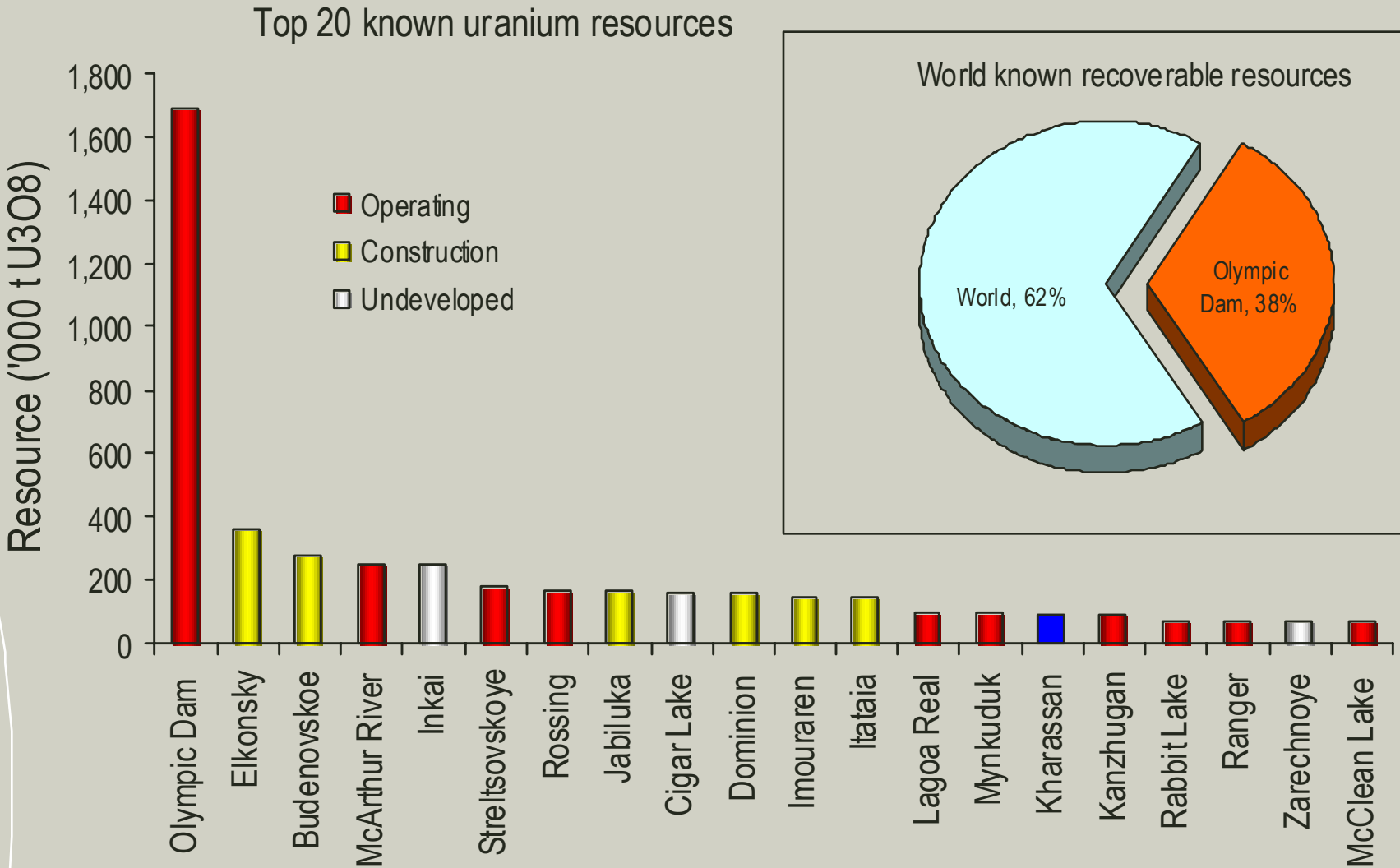
Olympic Dam will play a significant role fuelling the nuclear renaissance



Source: Company annual reports, IBR, NAC

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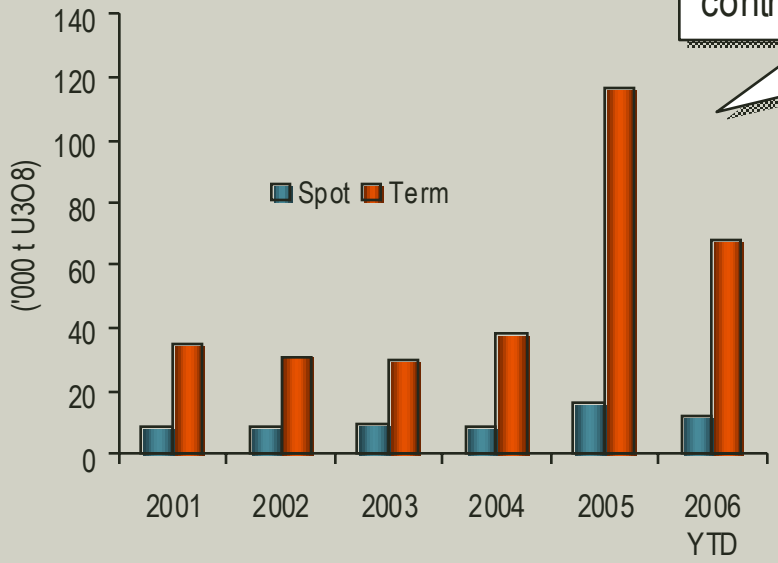
Uranium contracting and industry trends

Security of supply concerns have increased contracting activity in spot and long term market



Spot volume represents small portion of total volume transacted

Source: UxC

Spot market

- Consumers, producers and financial investors have been active in the spot market

Industry trends in term contracting:

- suppliers favouring market based pricing
- fixed priced component becoming less available
- market placing premium on near term product
- floor prices becoming standard in term contracts
- terms extending beyond 10 years (major producers)

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BHP Billiton uranium marketing

- BHP Billiton is currently in negotiations with customers for post OD expansion uranium sales contracts.

- BHP Billiton is negotiating contracts with the following terms and conditions:
  - Volumes are conditional upon the Olympic Dam project expansion
  - Floating price
  - Floor price

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Uranium market - summary

- Market remains tight in the near term:
  - Production delays have shifted some supply out farther
  - Demand is poised to grow with many countries embarking on massive nuclear expansion plans.
  - Many utilities are now buying uranium for their initial fuel cores putting additional strain on near term requirements
  - Security of supply concerns and new reactors build lead to increased inventory builds
- Term market is very active as utilities look to secure their forward uranium requirements
- Continued interest from hedge funds and investors
- Increased exploration activity worldwide especially in Australia, Canada and Kazakhstan
- Our current view of the uranium market remains positive

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Olympic Dam Expansion Project

Roger J Higgins
Vice President and Chief Operating Officer

14 December 2006

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Base Metals Australia

Base Metals Australia was established following the acquisition of Olympic Dam

- Regional Office located in Adelaide replacing activities in WMC Melbourne and Adelaide offices. Sharing the same building as BHP Billiton Shared Services and enjoying synergies
- Responsible for :
  - Olympic Dam Operations
  - Cannington
  - Olympic Dam Expansion

Integration of Olympic Dam into BHP Billiton has been completed

- New site management team
- Site fully integrated within BHP Billiton systems and networks

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Agenda

- Expansion Potential
- Pre-Feasibility work
- Major components
- Expansion Schedule
- Government approvals
- Community issues
- Conclusion

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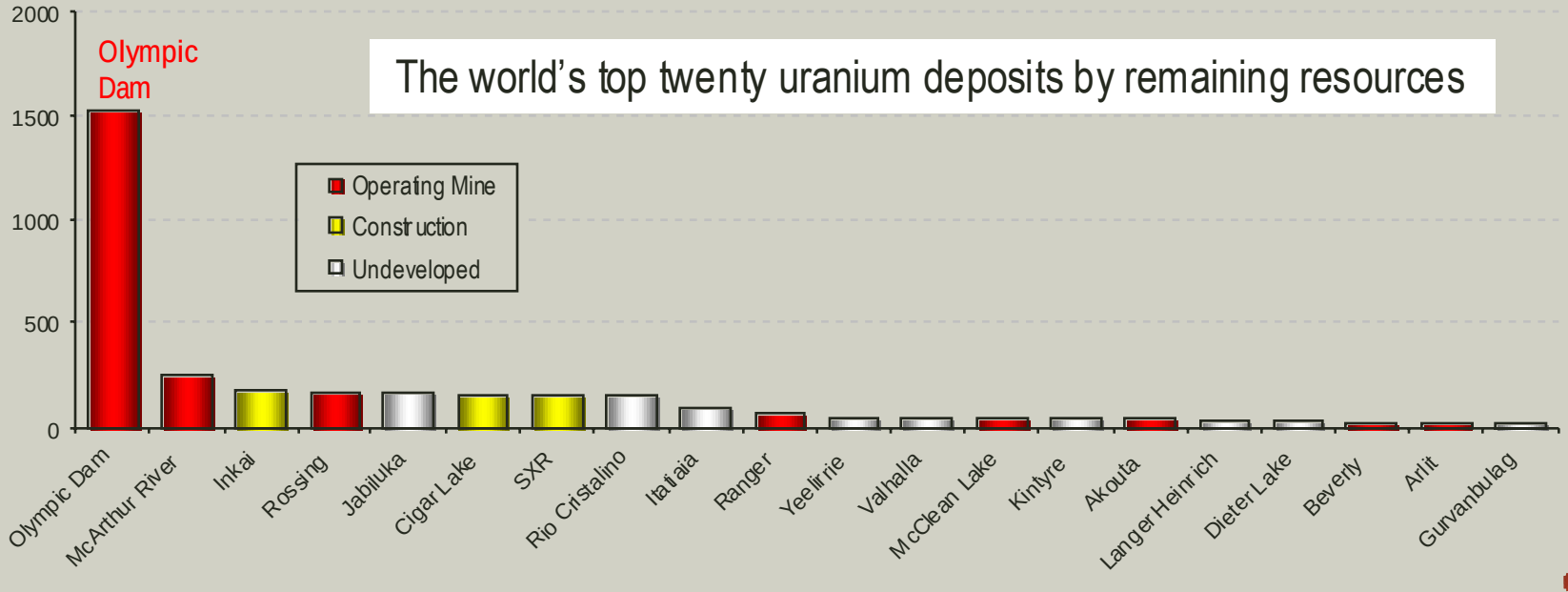
Olympic Dam

- World-class copper-uranium-gold-silver mineral resource.
- 34% of world's uranium reserves.
- BHP Billiton ideally placed to meet increasing demand for uranium.
- Increased global demand and reducing secondary supplies provide excellent opportunity for Olympic Dam to fill supply gap

'000 tonnes of U_3O_8



Source: Internal Global Deposit Database

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Olympic Dam Expansion Potential

- Mineral resource – 4,430 million tonnes at 1.1% copper, 0.4 kilograms/tonne uranium and 0.5 grams/tonne gold
- Resource at time of acquisition – 3,970 million tonnes at 1.1% copper, 0.4 kilograms/tonne uranium and 0.4 grams/tonne gold.
- Drilling program continuing – 504,000 metres of RC/Diamond drilling on completion
- Resource is large enough to support a significant increase in annual production
- Pre-feasibility study for options up to 500,000 tpa copper (15,000 tpa uranium) – requiring ~40 mtpa open-pit mining operation

The information that relates to Mineral Resources is based on information compiled by Stuart Hayward who is a member of the Australian Institute of Geoscientists

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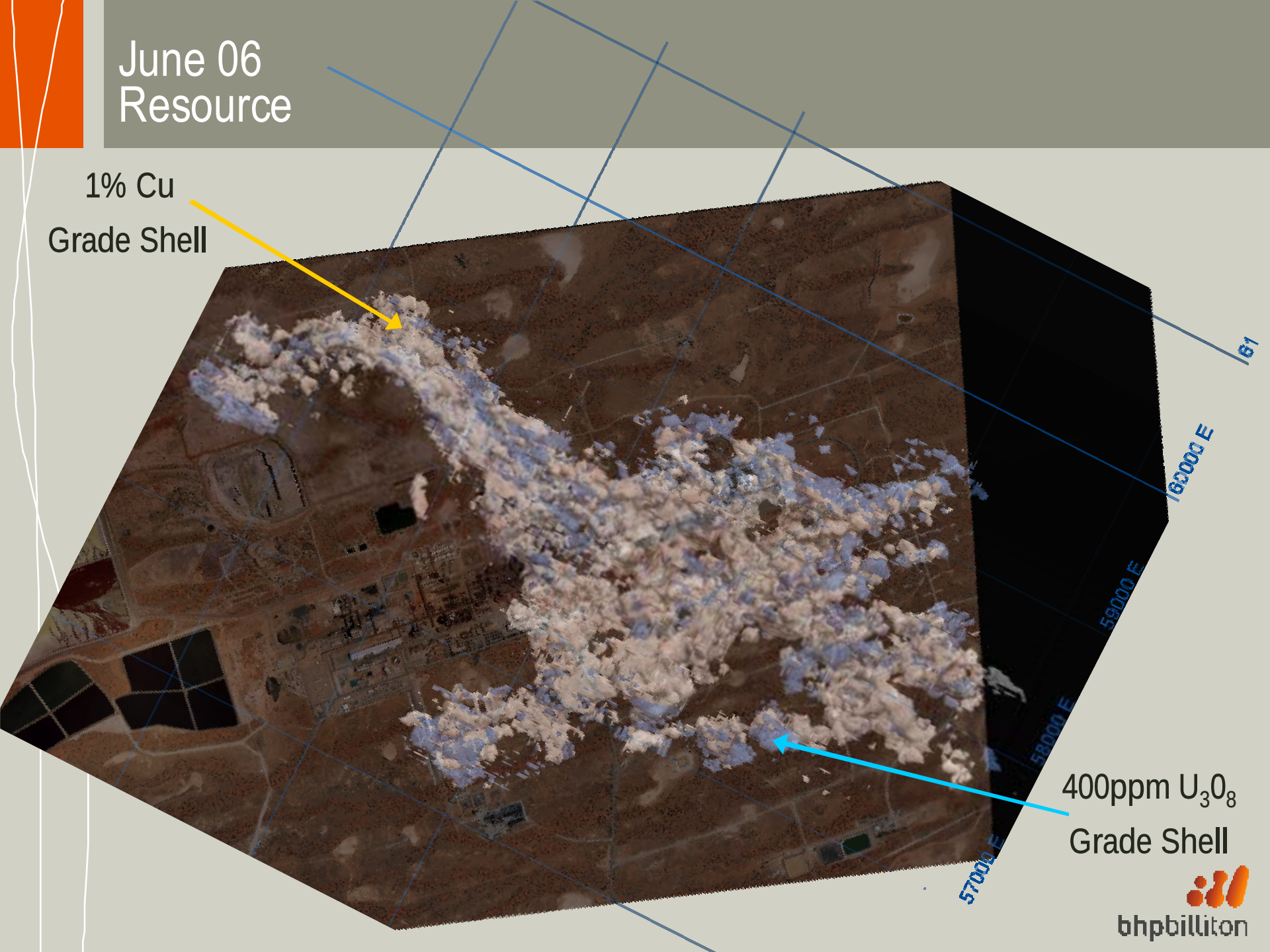
June 06 Resource



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Olympic Dam Expansion – Pre-Feasibility Work

- High level front-end loading and risk assessment
- Ore resource delineation
- Mine planning – open pit preferred option
- Ore processing options
- Major infrastructure (water, power, rail, township expansion) in a remote and arid area

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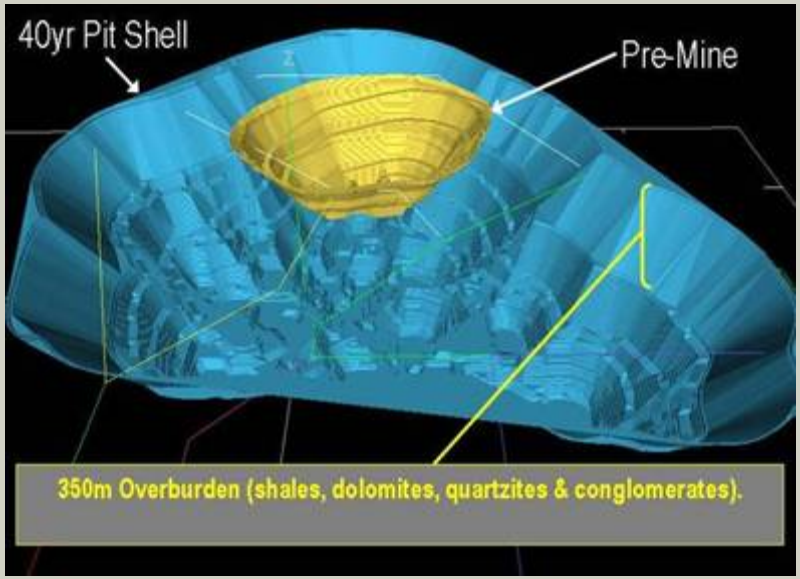
Olympic Dam Expansion – Major Components – 2009 - 2013

- Open pit mine – 350 million tonnes per year
- New ore processing plant – 4 times capacity of existing
- New 90 km rail line, Olympic Dam to Pimba
- New electricity transmission line – 270 km
- New airport with 737 jet and night flying capacity
- New coastal desalination plant and 320km pipeline
- New construction camp up to 5000 person capacity
- New accommodation and services – doubling of Roxby Downs population



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Olympic Dam – Expansion Schedule

- Pre-Feasibility tollgate – Q2 2008
- Feasibility tollgate – Q2 2009
- Execution Phase – 2009 – 2013
- Operation of Expanded Facilities – ramp up from end 2013 into 2015

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Olympic Dam Expansion – Government Approvals

- Environmental Impact Statement published in 2007 – to seek approvals from Federal and South Australian Governments – extensive public consultation already underway
- Indenture Agreement with South Australian Government – sets regulatory regime and provides legislative certainty to encourage long term investment – re-negotiation during 2007

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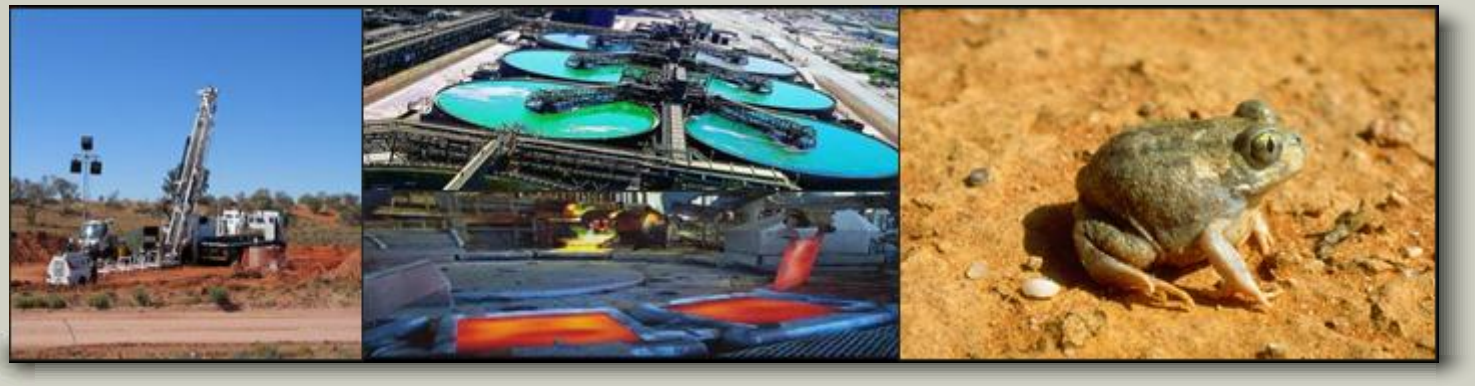
Olympic Dam Expansion – Community Issues

- Aboriginal Native Title and Heritage issues
- Life of Mine land access agreement being negotiated
- Community benefits for Aboriginal communities including education, training, employment, health, aged care and community capacity building
- Product Stewardship – engagement with other stakeholders to contribute to research and development in Australia and overseas



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Olympic Dam Expansion Summary

	Current	Proposed (est.)
Mine Production (per year)	Ore 10m tonnes Copper 200,000 tonnes Uranium 4,500 tonnes Gold 80,000 ounces Silver 800,000 ounces	Ore 40m tonnes Copper 500,000 tonnes Uranium 15,000 tonnes Gold 500,000 ounces Silver 2,900,000 ounces
Energy	120 MW from State grid	400 MW from State grid, on-site gas or combination
Water (per year)	32 Ml/day from Great Artesian Basin	~100 Ml/day from Great Artesian Basin and coastal desalination
Transport In/Out (per year)	1 m tonnes by road (12,000 truck movements)	2.2 m tonnes - road/rail intermodal or direct rail (26,000 truck movements)
Exports	Via Port Adelaide	Via Port Adelaide and/or Darwin

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Olympic Dam Expansion- Conclusion

- Successful execution will transform this world class orebody into a world class mining and mineral processing operation
- We may be conducting the largest Pre Feasibility plus Feasibility study undertaken in mining industry
- Required by scale and complexity of proposed expansion
- Plans need to be well developed and understood before seeking final BHP Billiton and government approvals – includes investment evaluation and customer commitment.

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Olympic Dam

Dean Dalla Valle
Asset Leader Olympic Dam

14 December 2006

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Location – Olympic Dam South Australia

Key statistics	Current	After Expansion
Permanent Jobs	3,000	4,000
Indirect Jobs (Industry multiplier 1:5)	15,000	20,000
Exports (% of total annual SA exports by value)	12%	15%
Gross State Product (pa)	US$1.3b	~US$3.3b
Royalties (3.5% of gross) (pa to SA Government)	US$46 m	~US$106m

Milestones

1975 Discovered by WMC Resources
1982 Indenture arrangement with State Govt.
1988 Production began – 45,000t pa Cu & 800t pa U
1992 Optimisation #1 - 66,000t pa Cu & 1500t pa U
1995 Optimisation #2 - 84,000t pa Cu & 1500t pa U
2005 BHP Billiton Acquisition
2006 Producing 200,000tpa Cu & 3,900tpa U

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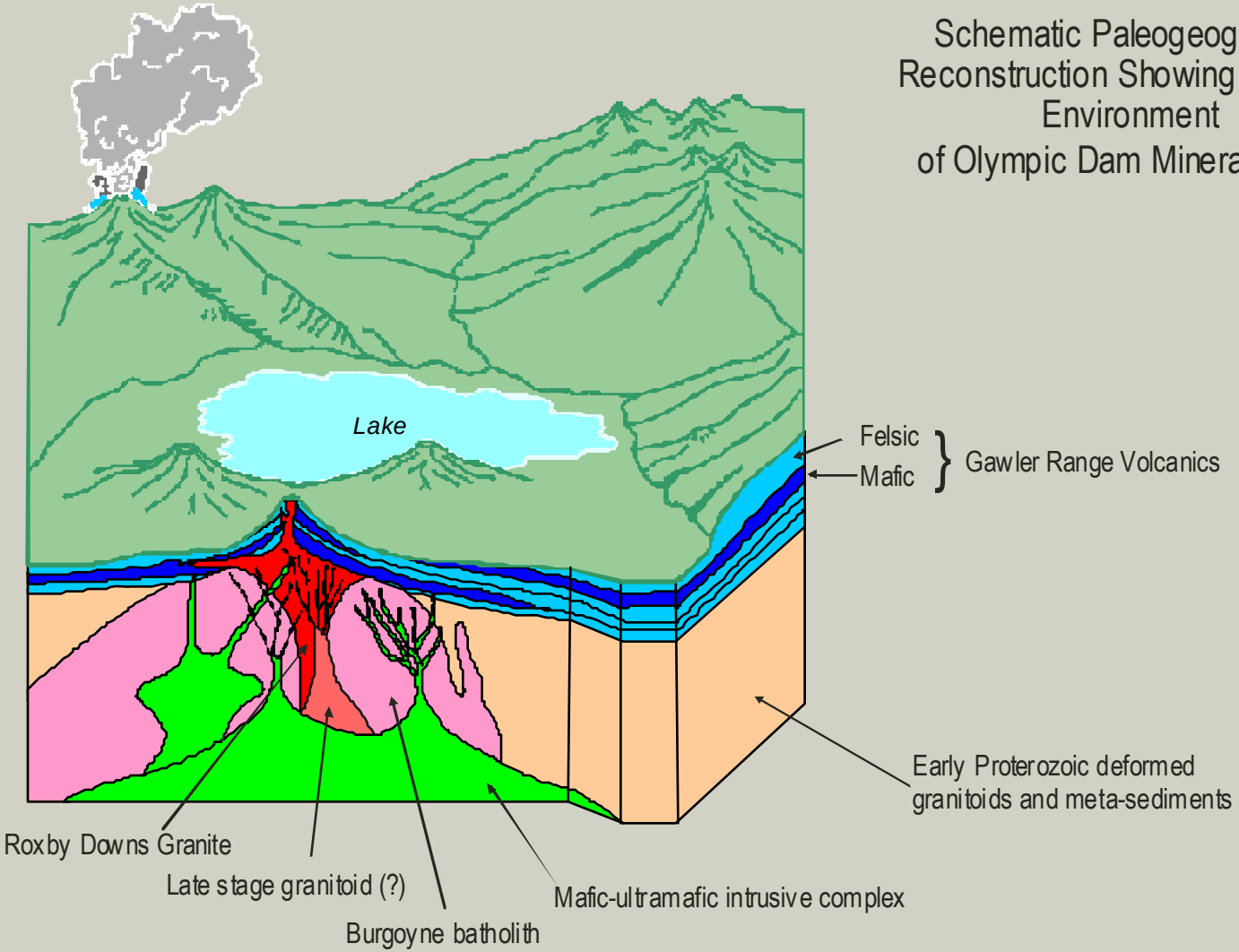
Olympic Dam 1.6 billion years ago



Schematic Paleogeographic Reconstruction Showing Possible Environment of Olympic Dam Mineralisation

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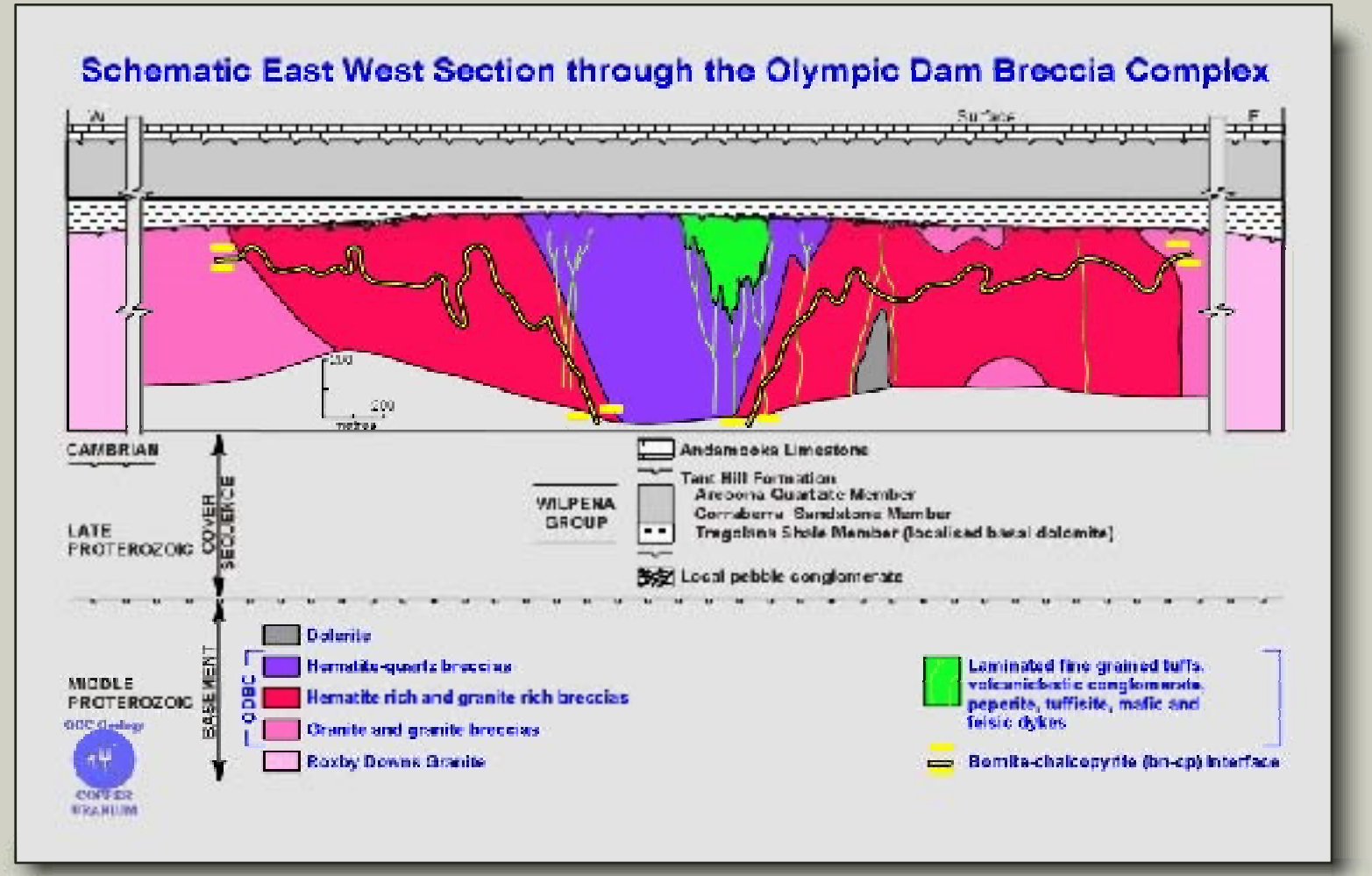
Geology



- 6th largest copper deposit
- Largest uranium deposit

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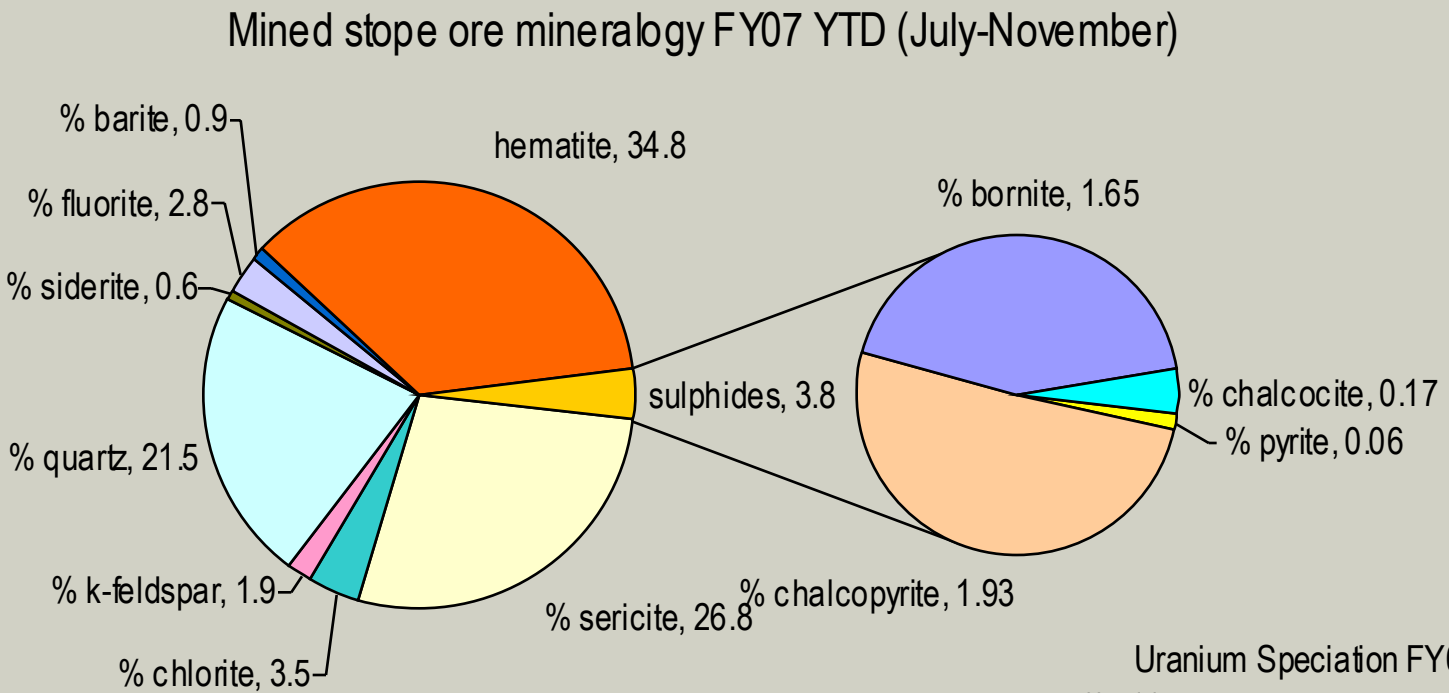
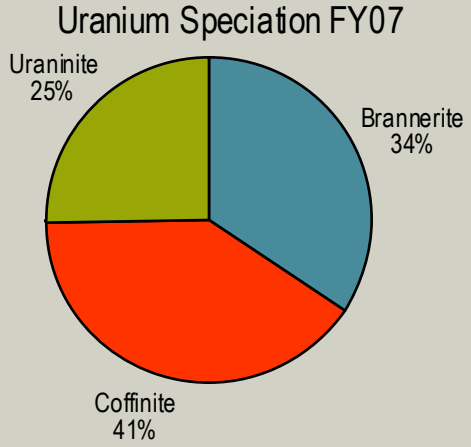
Overall calculated mineralogy of the ore mined from the underground stopes for FY07 YTD (1 Jul -28 Nov 06)





** The sulphides are then broken down to show their relative proportions

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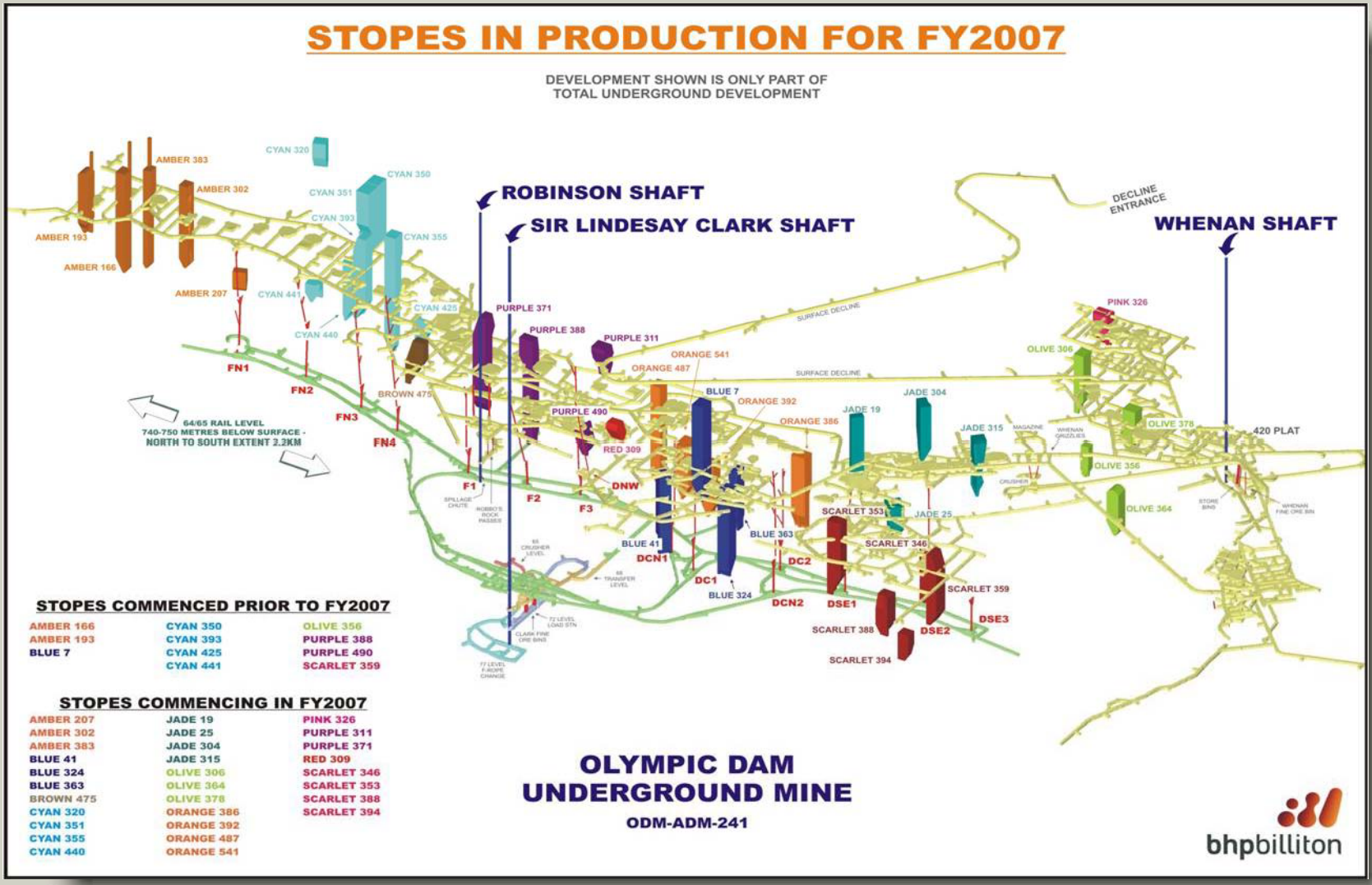
Production


STOPES IN PRODUCTION FOR FY2007
DEVELOPMENT SHOWN IS ONLY PART OF TOTAL UNDERGROUND DEVELOPMENT
ROBINSON SHAFT
SIR LINDESAY CLARK SHAFT
WHENAN SHAFT
DECLINE ENTRANCE
64/65 RAIL LEVEL
740-750 METRES BELOW SURFACE -
NORTH TO SOUTH EXTENT 2.2KM
FN1
FN2
FN3
FN4
F1
F2
F3
DNW
DCN1
DC1
DC2
DCN2
DSE1
DSE2
DSE3
420 PLAT
STOPES COMMENCED PRIOR TO FY2007
AMBER 166
AMBER 193
BLUE 7
CYAN 350
CYAN 393
CYAN 425
CYAN 441
OLIVE 356
PURPLE 388
PURPLE 490
SCARLET 359
STOPES COMMENCING IN FY2007
AMBER 207
AMBER 302
AMBER 383
BLUE 41
BLUE 324
BLUE 363
BROWN 475
CYAN 320
CYAN 351
CYAN 355
CYAN 440
JADE 19
JADE 25
JADE 304
JADE 315
OLIVE 306
OLIVE 364
OLIVE 378
ORANGE 386
ORANGE 392
ORANGE 487
ORANGE 541
PINK 326
PURPLE 311
PURPLE 371
RED 309
SCARLET 346
SCARLET 353
SCARLET 388
SCARLET 394
OLYMPIC DAM
UNDERGROUND MINE
ODM-ADM-241
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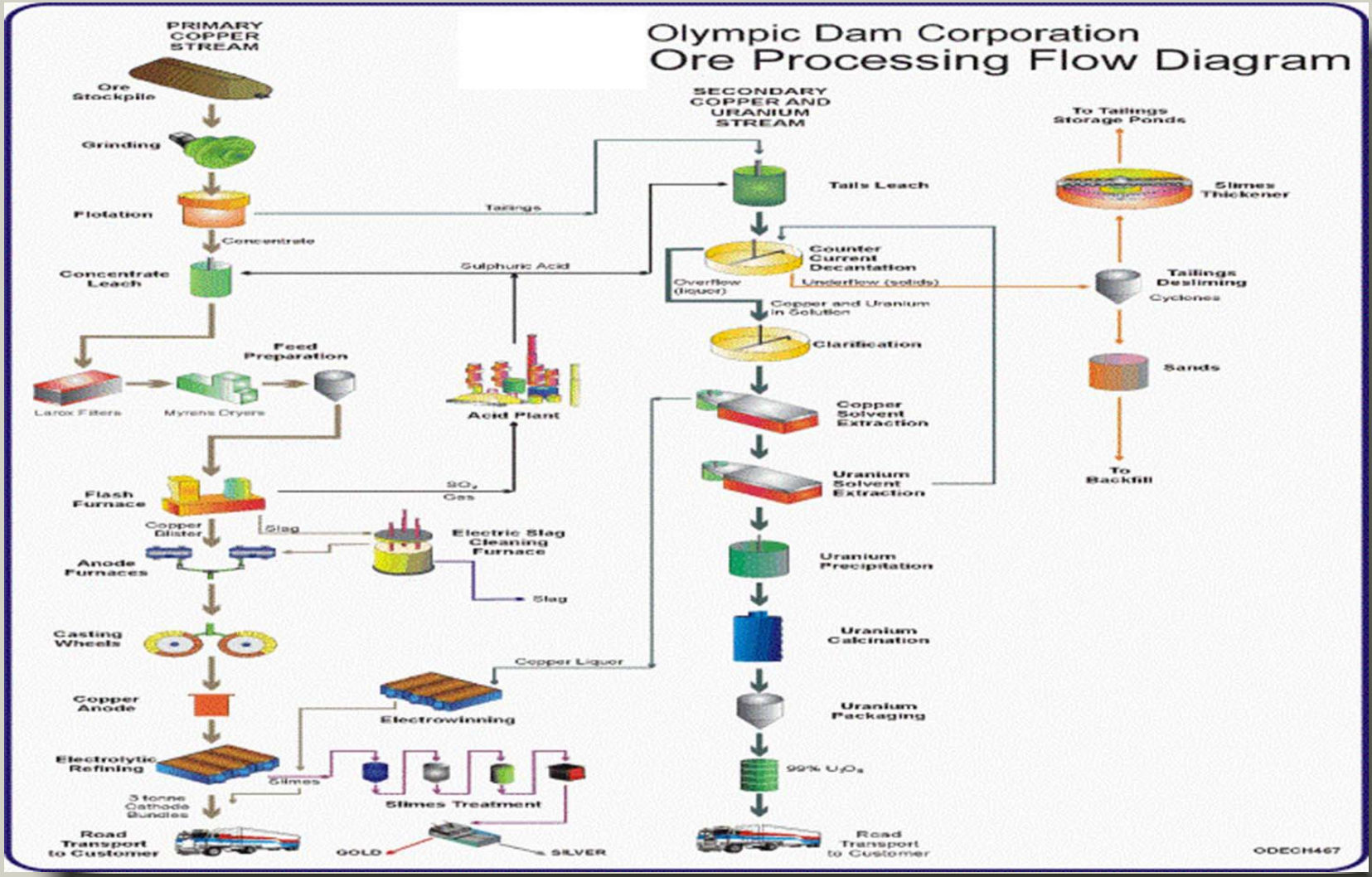
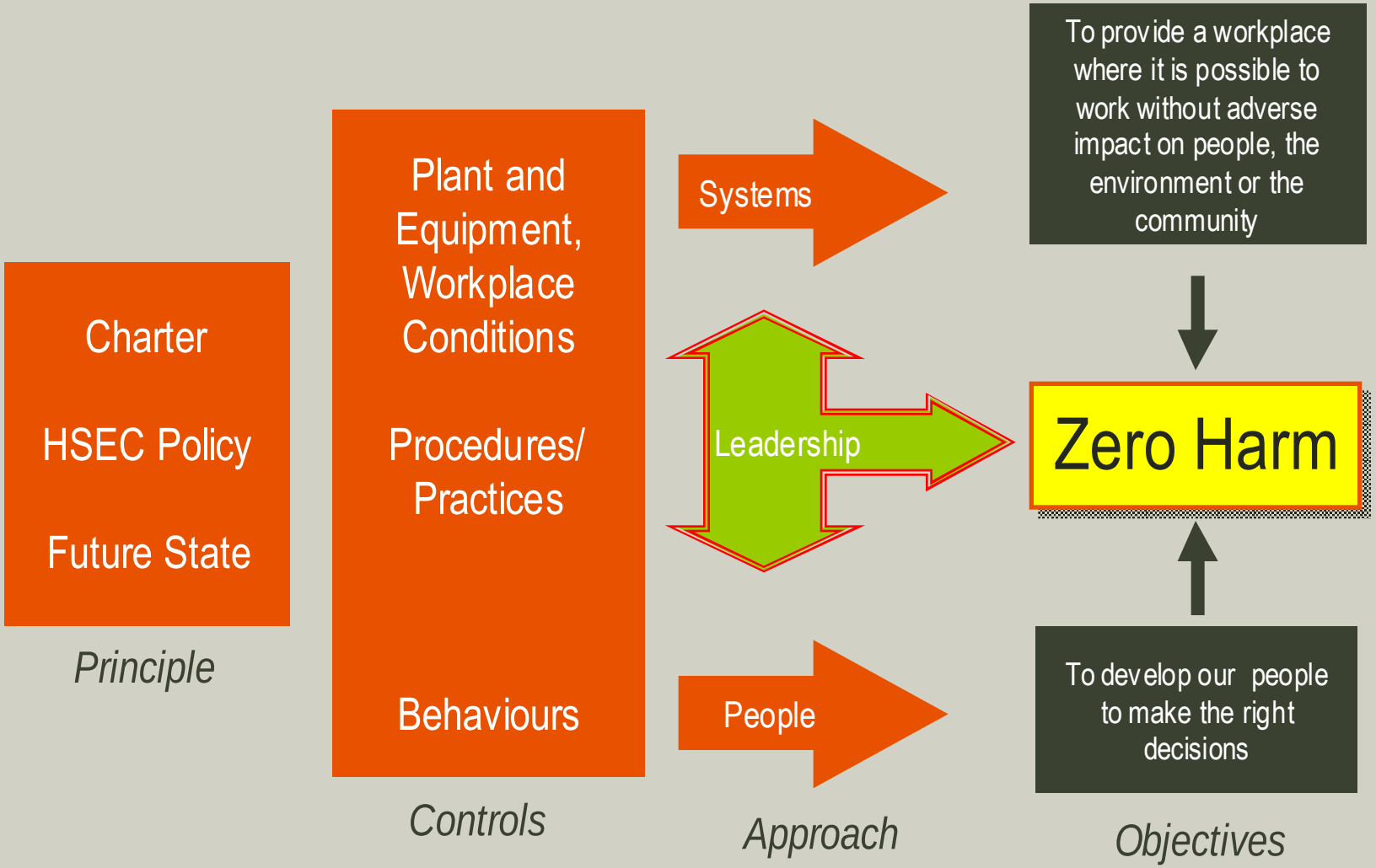
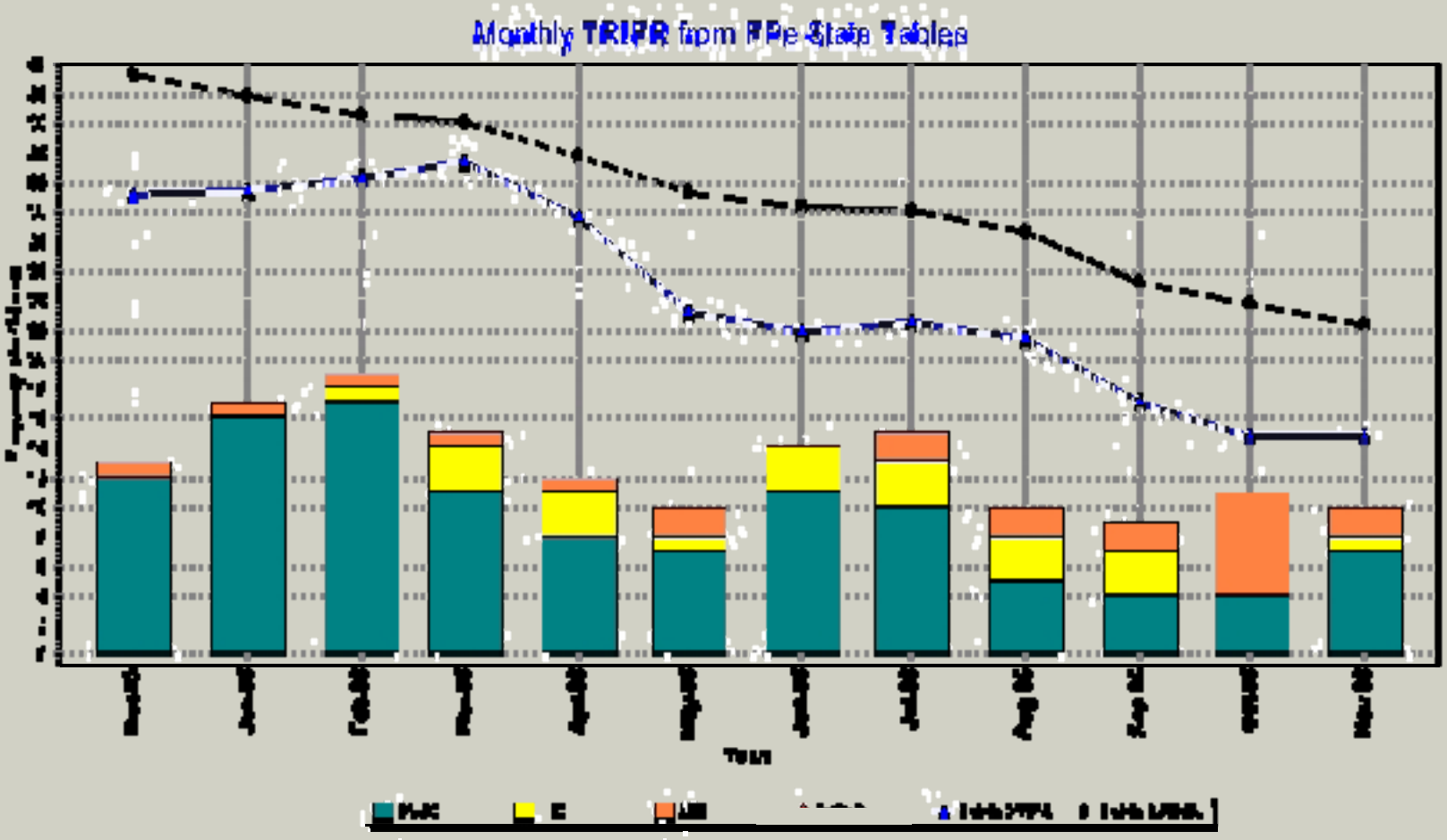
A Complex Operation



Road to Zero Harm



Total Recordable Injury Frequency Rate – Olympic Dam



The Journey to Zero Harm Continues - The Big Five

2006 / 2007

- BHP Billiton Health Safety Environment Community (HSEC) Management Standards Implementation
  - Gap Analysis and Action Plans developed. S curve being developed
- BHP Billiton Fatal Risk Control Protocols (FRCP) Implementation
  - Gap Analysis and Action Plans developed. S curve being developed
- Zero Harm Leadership
  - One-on-one exercises with VPs
  - Roll out of new BHP Billiton Leadership Model
- Life Preserving Rules
  - Continue focus on intent (To save lives)
- On-the-job Behavioural Observations
  - Implementation of BST commenced

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Olympic Dam – So What's New

- Safety Improvement
- Goal Alignment
- Mine development and production drilling at 10mtpa rate (MOS)
- Optimise Throughput
- Long Term Planning
- LoM Version 1
- Smelter Shut (Incl IR)
- Commenced demolition
- Management of USX
- Accommodation and Camps Upgrade
- Recruitment (All AWA model)
- Take advantage of BHP Billiton supply savings
- Margin Improvement Program
- Business Excellence
- Maintenance function established

Current Challenges

The Issue	The Answer	Status
• Mine bottleneck to be site output • Depleted underground accessible ore	• Underground Development • Stope Production Drilling • Blasting	• Complete • Complete • Underway / Improving
• People • Housing Shortage	• Build the right team to take Olympic Dam forward • Release land • Construction Village & Homes	• Well advanced • Villages complete • Land, 170 blocks ready • Housing commenced, ongoing to meet demand
• Reliability of Plant • Concentrator / Hydrometallurgical Plant – Leach Tanks/ CCD • Mine – Underground Rail / Hoist – Vent Fans	 • Major maintenance • Capital project for new tanks • Major upgrade plan • Establishment of cross site asset management	 • Underway • Underway
• Smelter - upgrade	• Major shutdown successfully completed in September 06	• Complete

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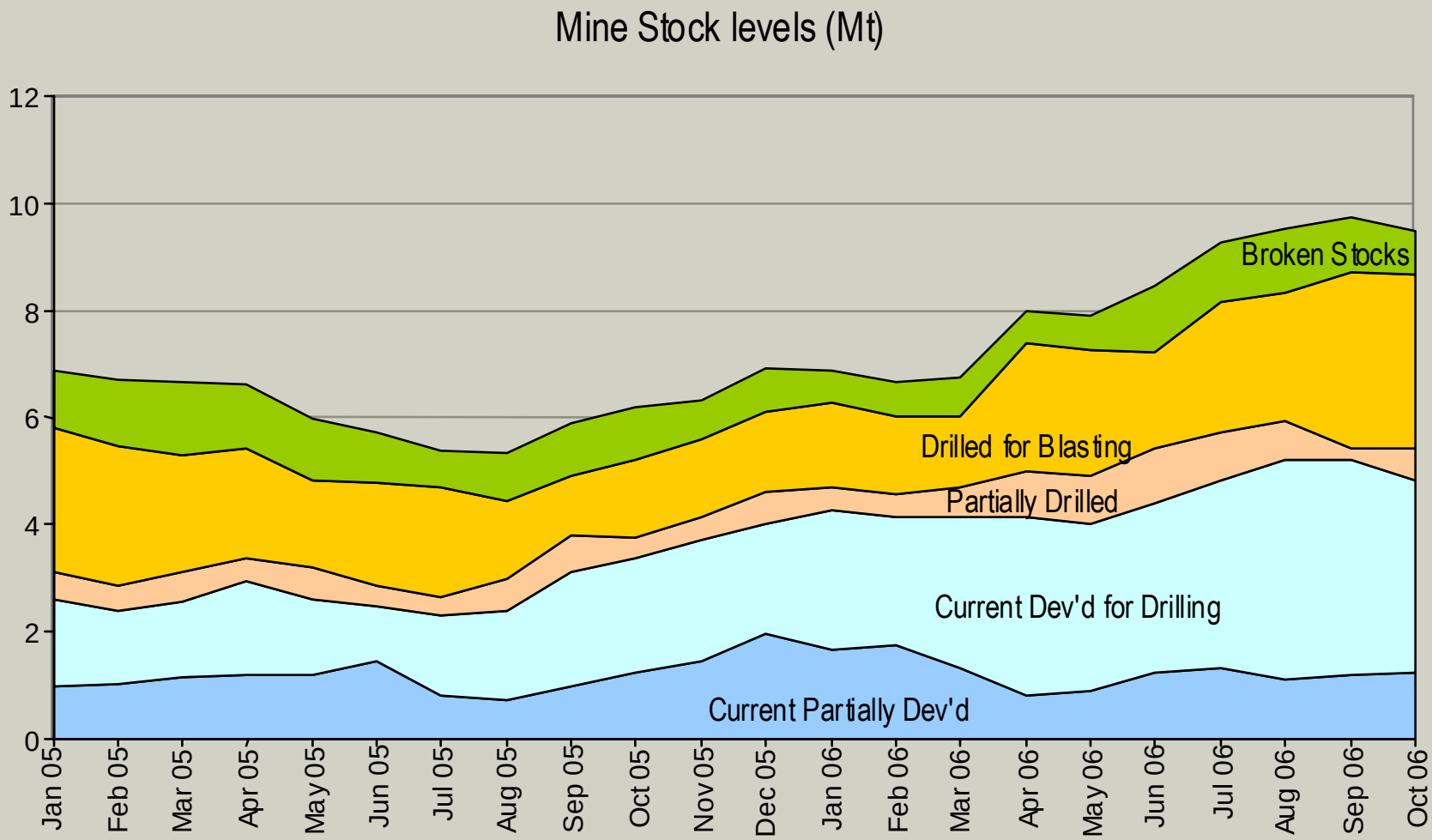
Mine underground stocks (Jan 05 – Oct 06)



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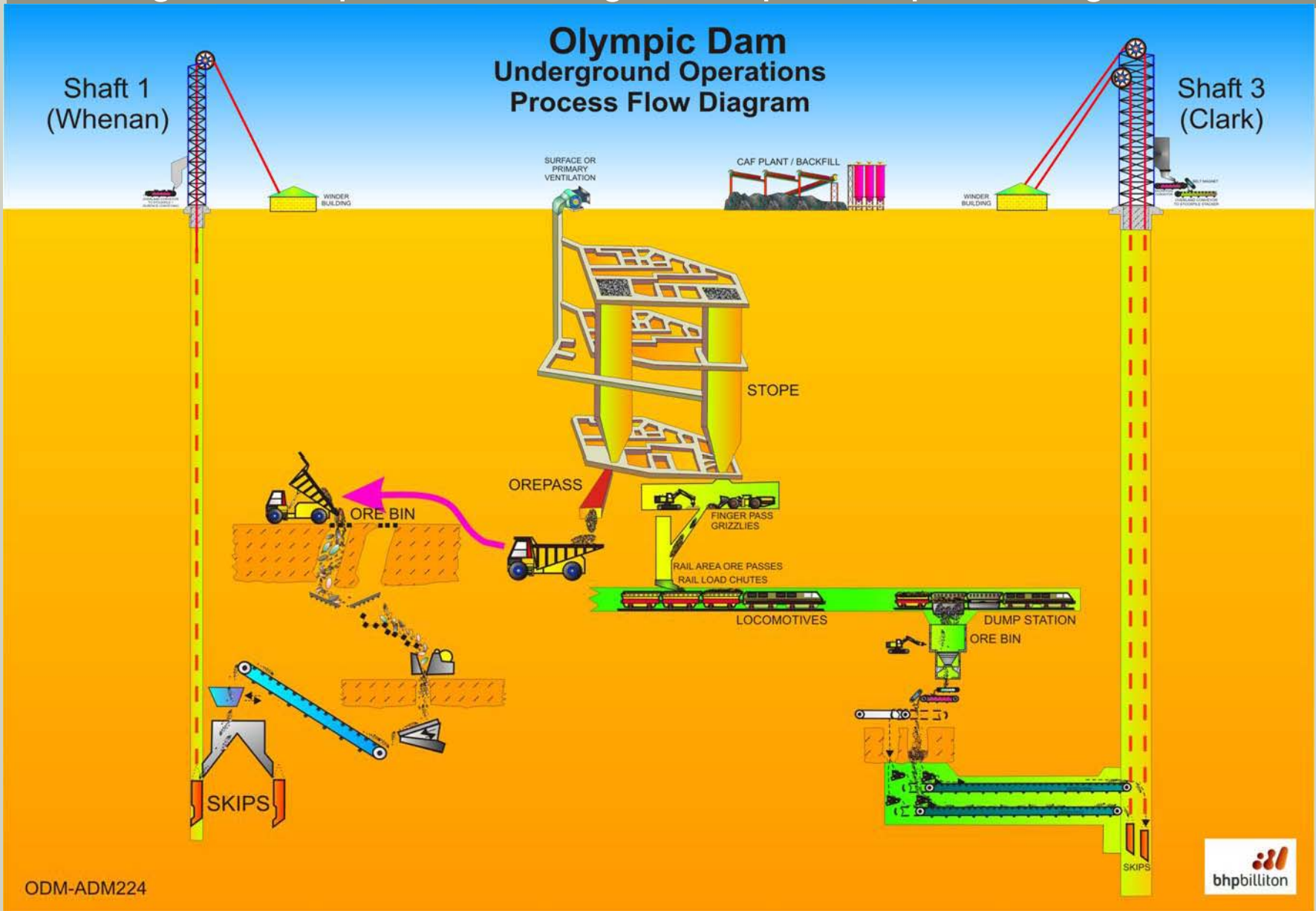
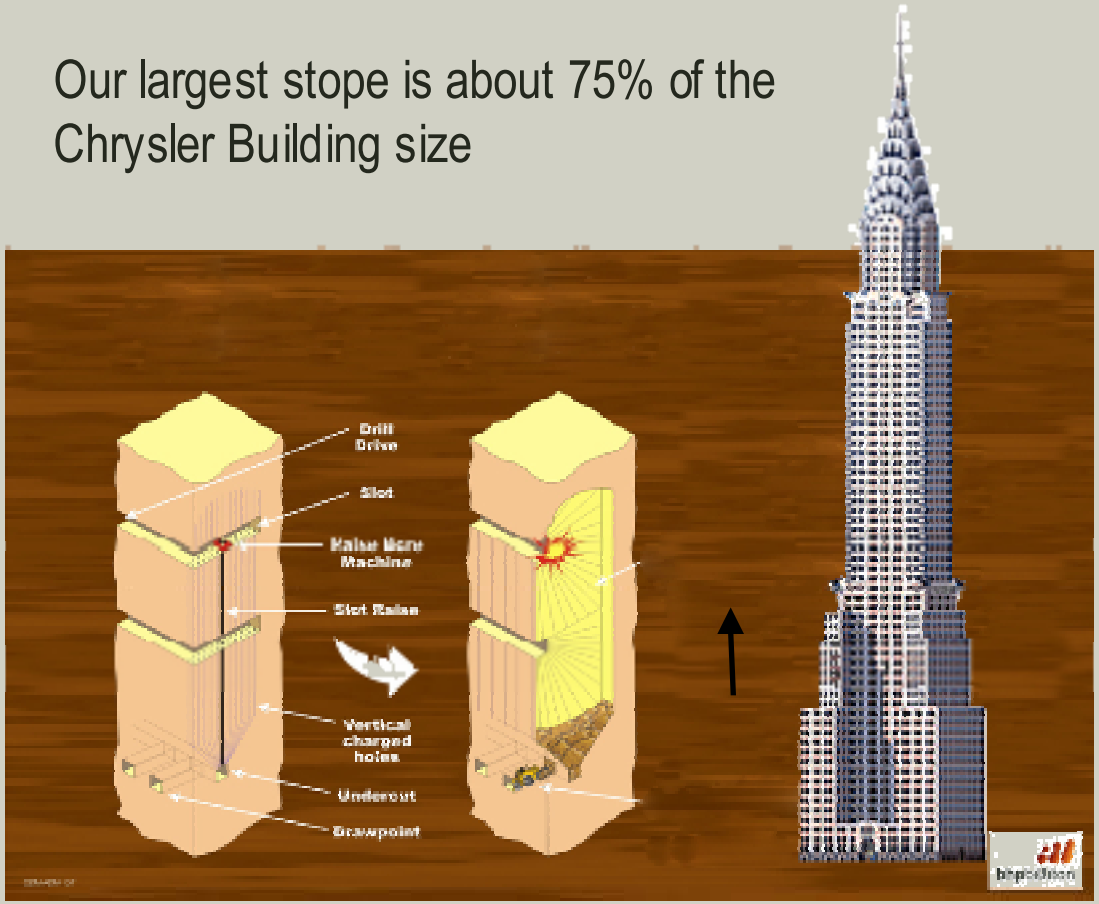
Underground Operation, Long hole open stope mining



How big is BIG?

Our largest stope is about 75% of the Chrysler Building size



260m to viewing platform

The tallest stope to be mined this year will be Cyan355: 242m

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Olympic Dam Performance

Paul Dunn
Vice President Finance Olympic Dam

14 December 2006

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Whats Changed?

- Asset based accountability – Asset accountable for results and self-sufficient in key services (EBIT Model)
- Alignment with other BHP Billiton Base Metals assets
  - marketing reflects portfolio approach
  - policies and procedures aligned
- Movement of service functions (Finance, IT, Business improvement, HR and Training, Supply, HSEC and Planning) from Central control to asset control and costing.
- Benefits of BHP Billiton Global Procurement and Global insurance captured.

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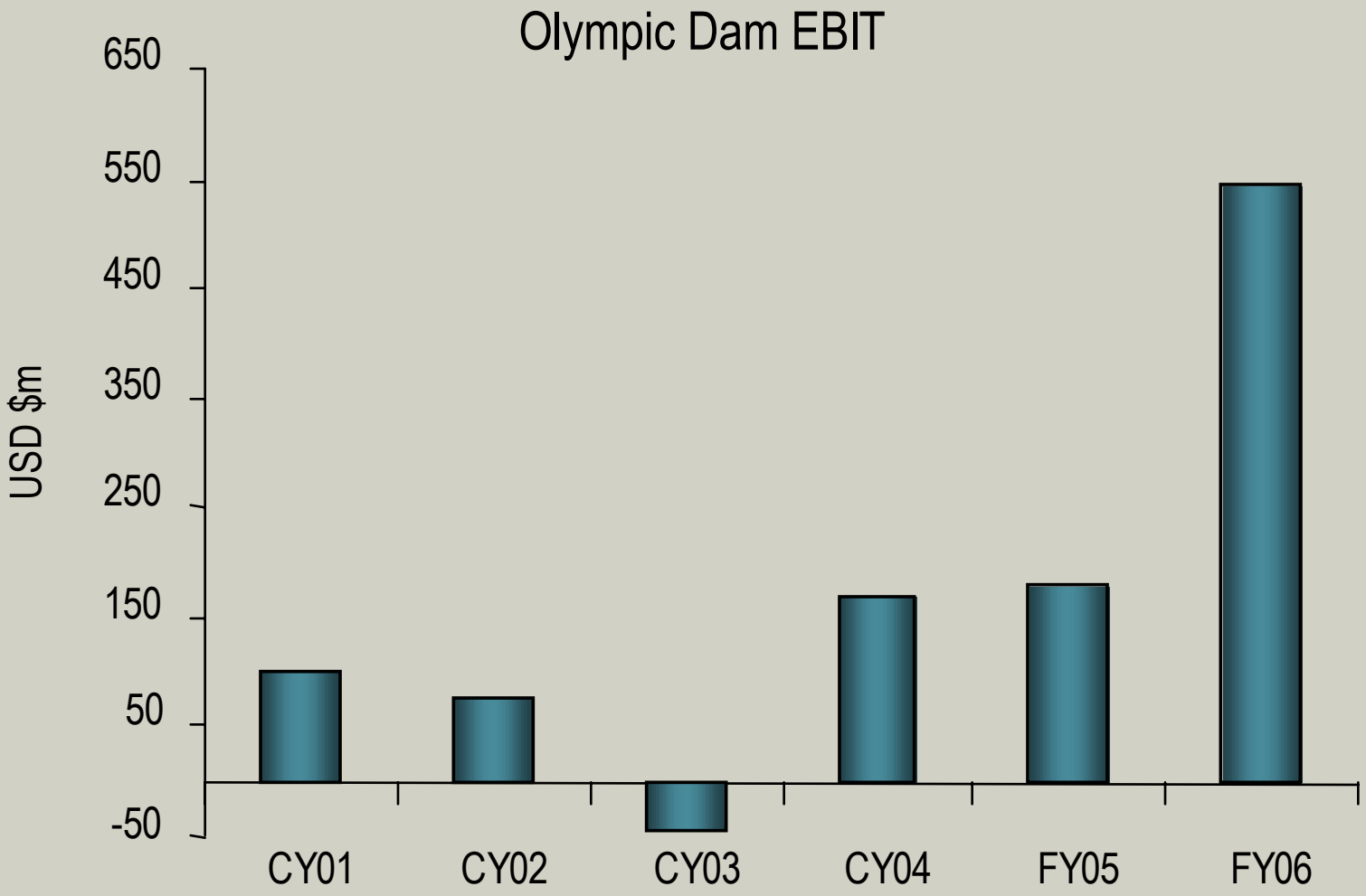
Olympic Dam - Historical EBIT



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Financial Outcomes

Basis of Accounting different to WMC reporting results:

- Inventory Valuation
- Accounting Policies
- USD Reporting
- Overheads
- IFRS

(USUS$M)	FY06
Revenue	1,408
EBITDA	741
Depn & Amortisation	196
EBIT	545
C1 unit costs US$/lb	0.90
C3 unit costs	1.51

Sensitivity to …

Exchange rate: AUD/USD +/- 1c will result in US$8.9M change in EBIT

Cu Price: +/- 1 Cent (US) will result in US$4M change in EBIT

Inc. Marketing Allocation

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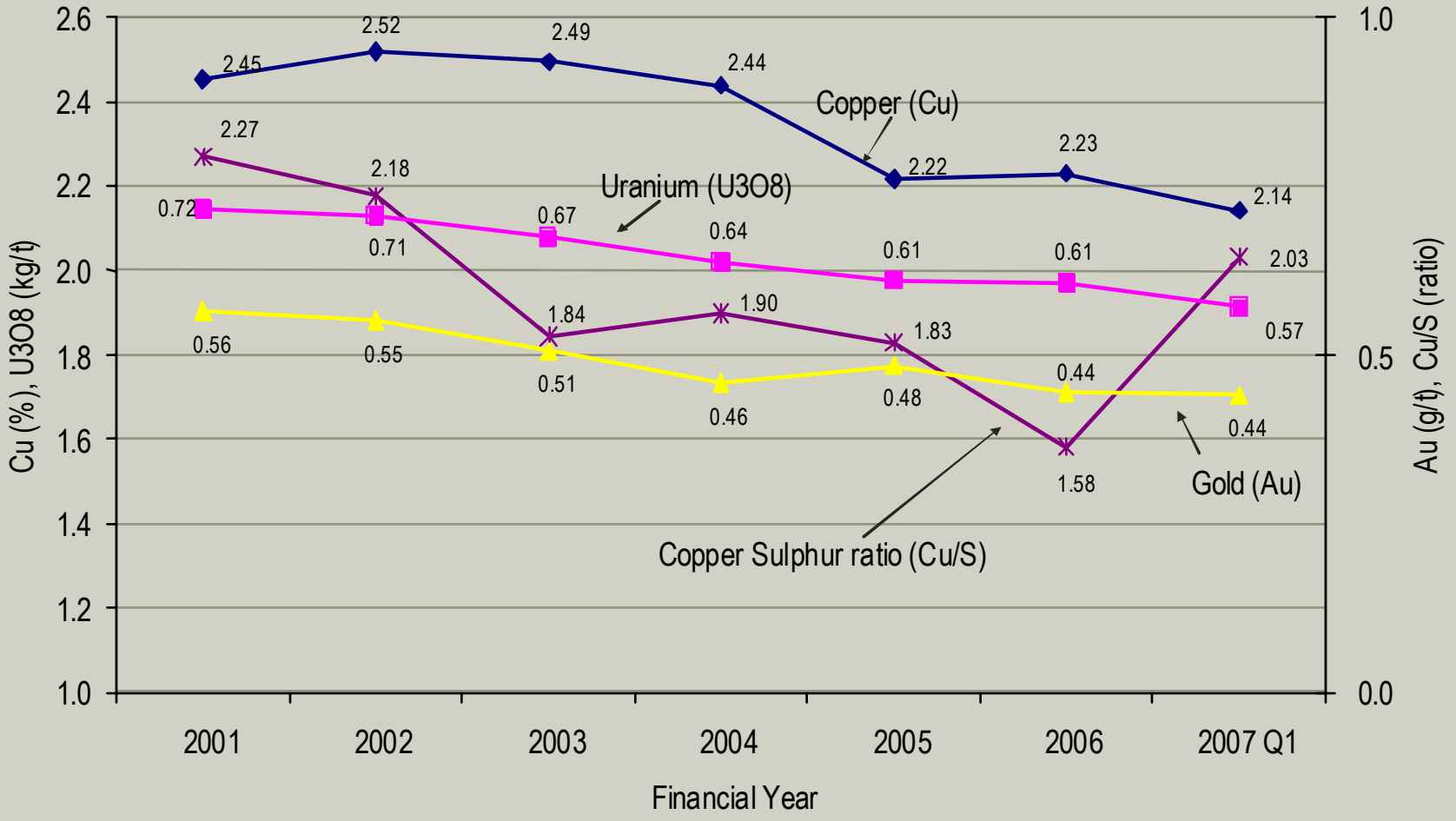
Olympic Dam Historical Head Grade



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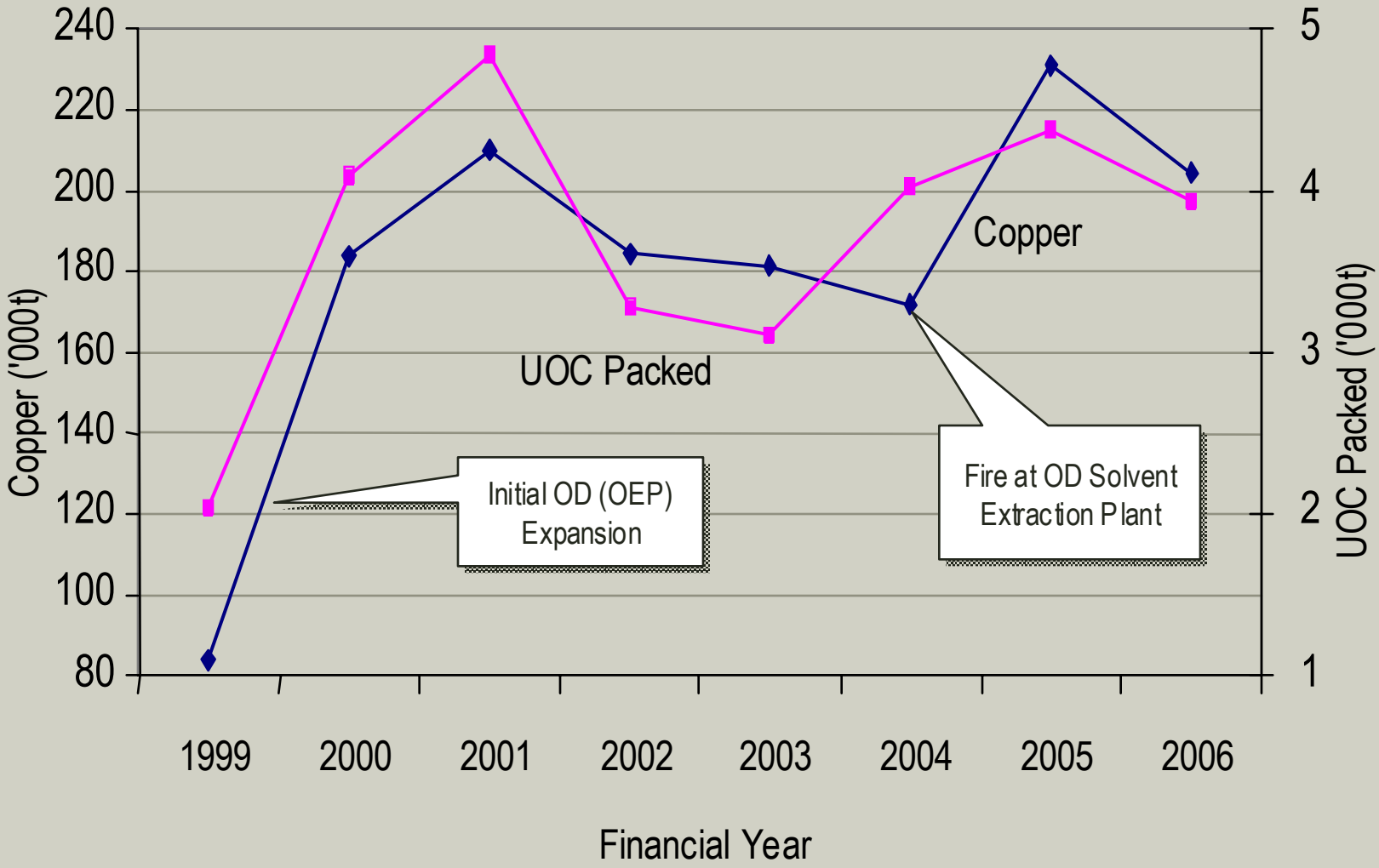
Historical Production



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2006 Ore Resource & Reserve Declaration

	Olympic Dam – 2006 Ore resource and Reserve					
	Tonnes Million	Cu %	U_3O_8 kg/t	Au g/t	Ag g/t	Cu Equiv %
Resources (inclusive of Ore reserves)						
Measured	680	1.5	0.5	0.5	3.1	2.5
Indicated	1,360	1.1	0.4	0.4	2.4	1.9
Inferred	2,390	0.9	0.3	0.5	1.9	1.6
Total	4,430	1.1	0.4	0.5	2.2	2.0
Reserves						
Proved	65	2	0.7	0.6	4.6	3.4
Probable	309	2.1	0.7	0.8	4.5	3.6
Total	374	2.1	0.7	0.8	4.5	3.6

Note: Above data, excluding Cu equivalents, extracted from the *BHP Billiton – Mineral Resource and Ore Reserve Declaration as at 30 June 2006*

Cu Equivalents have been calculated based on the following metal prices

Prices used: Cu=US$0.94/lb; U3O8=US$20.60/lb; Au=US$435/oz; Ag=US$5.40/oz;

Based on information compiled by:
CP Resource Declaration – Stuart Hayward, MAIG
CP Reserve Declaration – David Vink, MAusIMM
who are BHP Billiton employees and consent to its inclusion in this presentation.

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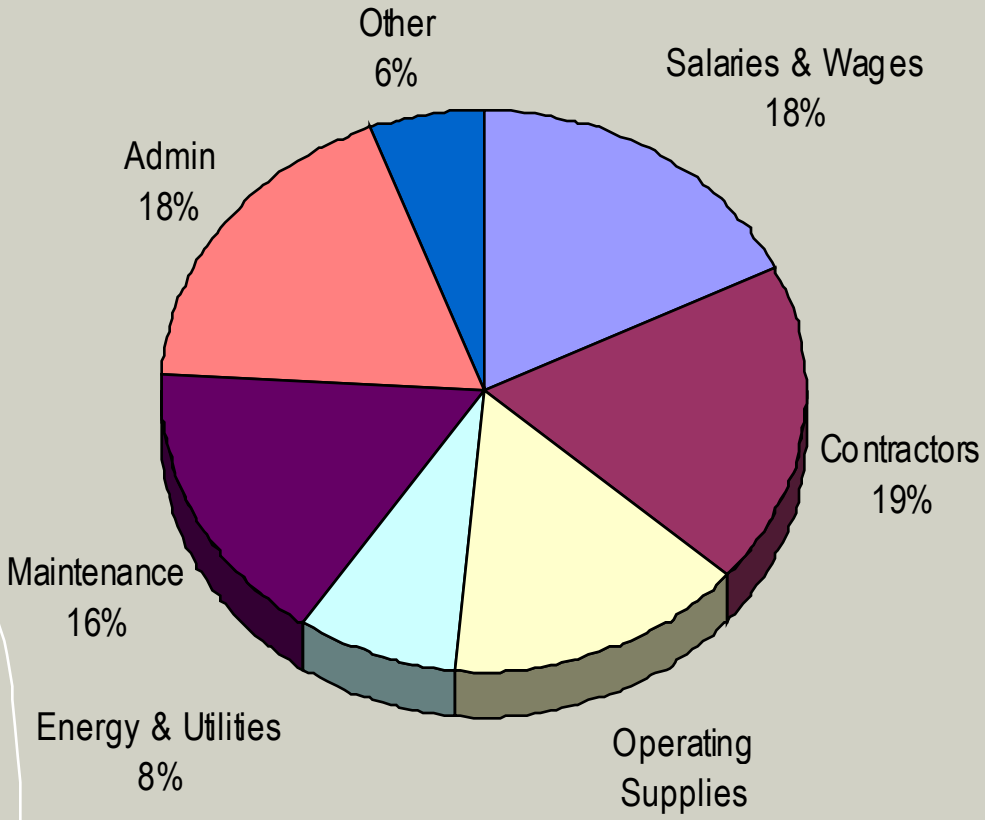
Cost Structure – FY06



Total Cash Costs US$713Mill

Fixed Variable Split (excl: TPPs) 60:40

Key Value Drivers

- Volume
- Recoveries
- Cost Reduction
- Business Excellence Projects

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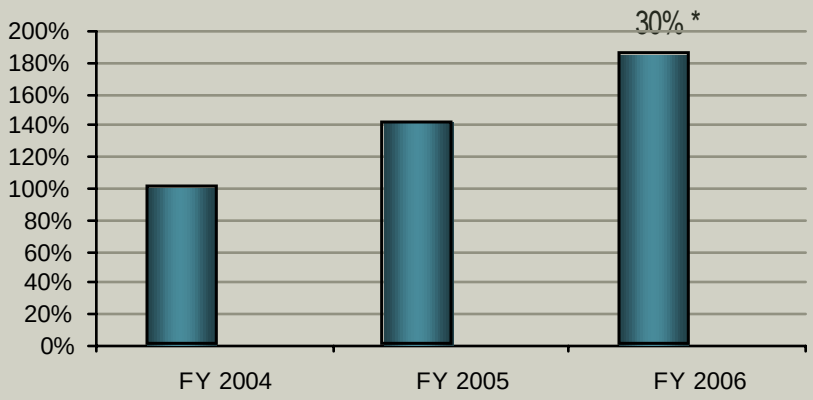
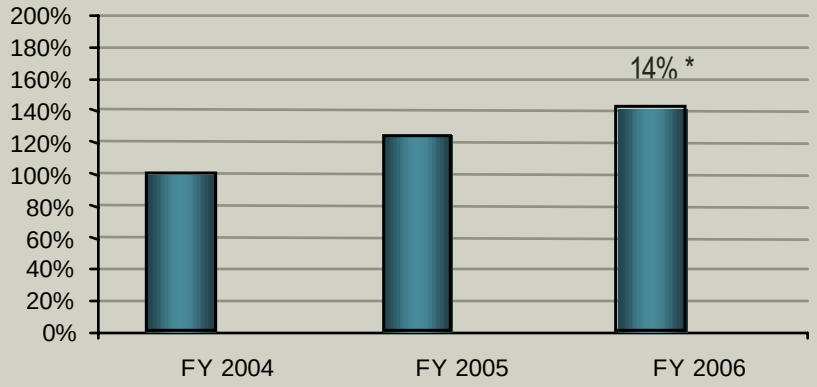
Input Cost Pressures

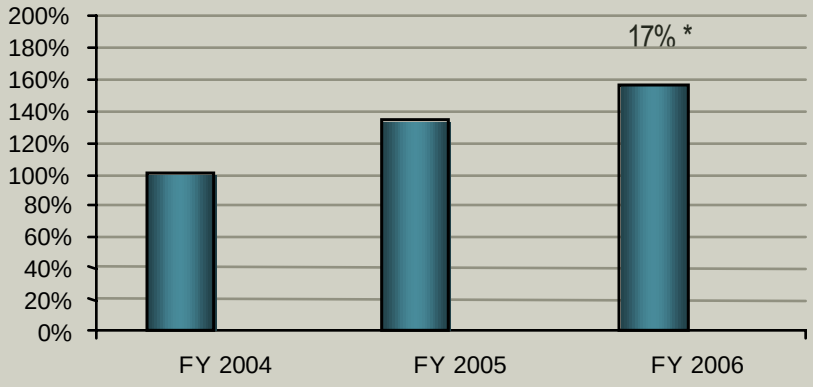
Contractors



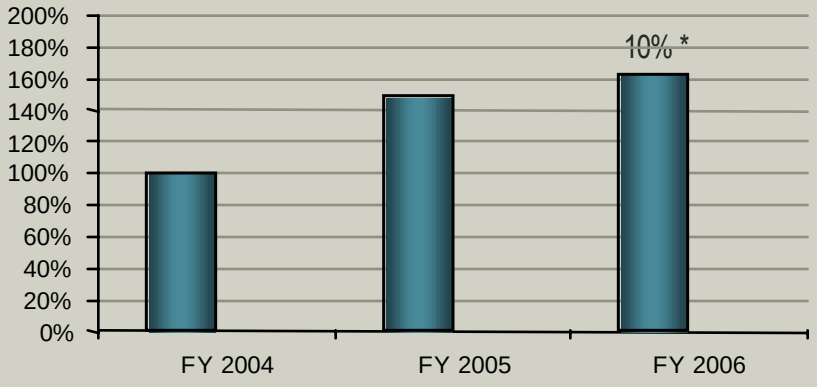
Salaries & Wages



Operating Supplies



Maintenance



* % Increase FY06 v FY05

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Cost Reduction & Revenue Increase offsetting current cost pressures

- Short Term – Margin Improvement Program - Jul/06 to Jun/07
  - Prioritisation and Implementation with rigorous discipline
    - Value driver trees analysis
    - Results and Actions Review Meetings with Managers and VPs
  - Benefits Capturing – currently US$21M delivered YTD in FY07

- Longer Term – Start Jan/07
  - Train VPs, Managers, full-time and part-time Improvement Teams – Six Sigma Methodology
  - Improvement pipeline management – currently over US$72M estimated benefits
  - Keep focus on cost reduction (50%) and revenue increase (50%)

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Business Improvements – Project examples

- Revenue Increasing
  - Uranium Extraction Improvement
  - Revert Slag Smelting
  - Once off redundant equipment/material sales

- Cost Reduction
  - Reduction of light vehicle hire (US$456k/annum)
  - Reduced maintenance cost through centralised planning & scheduling (US$760k/annum)
  - Reduction of scrap remelting cost (US$760k/annum)
  - Reduction in equipment hire (US$273k/annum)
  - Improved contractor management. (US$760k/annum)
  - Improved equipment hire management. (US$380k/annum)
  - Reduced recruitment cost. (US$304k/annum)

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2007 Major Capital Projects

- Smelter – major maintenance works
- Housing – release of land, additional camp rooms
- Tanks – refurbishment
- Raisebores – Support of 5 year mine plan
- MP & D

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