



→ Samarco's Presentation

April 2004



•• Agenda

- **Company Overview**

- Growth Opportunities
- Selected Information



COMPANY OVERVIEW

SHAREHOLDING

→  bhpbilliton

→ 50%



Companhia
Vale do Rio Doce

→ 50%

	2000	2001	2002	2003
Employees	1302	1206	1248	1286
SALES - MT	↓	↓	↓	↓
Pellets	12,5	9,4	12,3	13,7
Pellet-Feed	1,8	1,8	2,5	2,7
Total	14,3	11,2	14,8	16,4
Revenue (MUS\$)	430	327	413	500

Samarco: **A strong fully integrated process exporting** **100% of its output**

Mine



Concentration



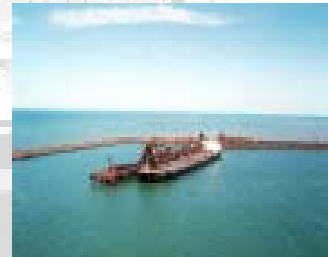
Pipeline



Pellet Plants

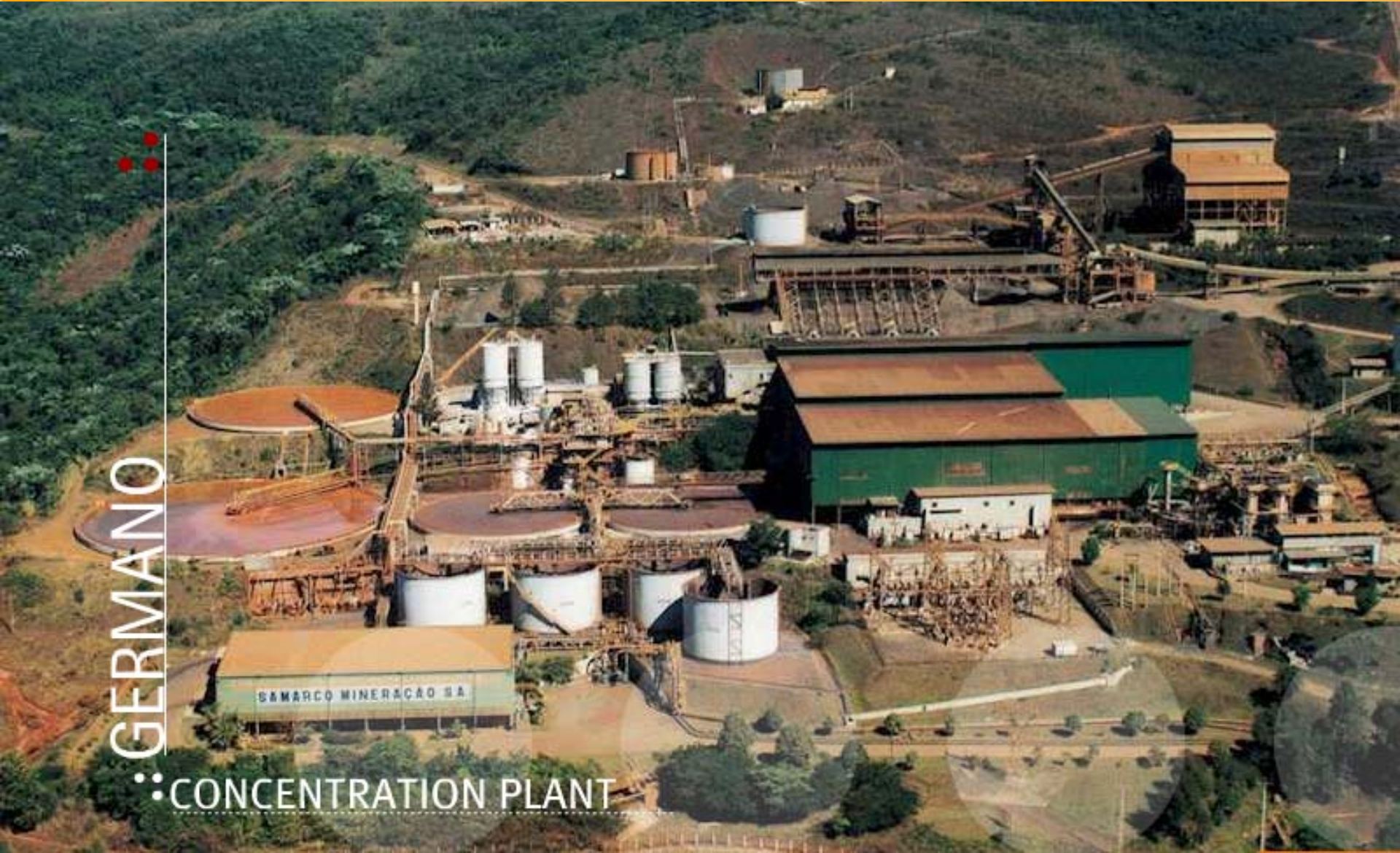


Port



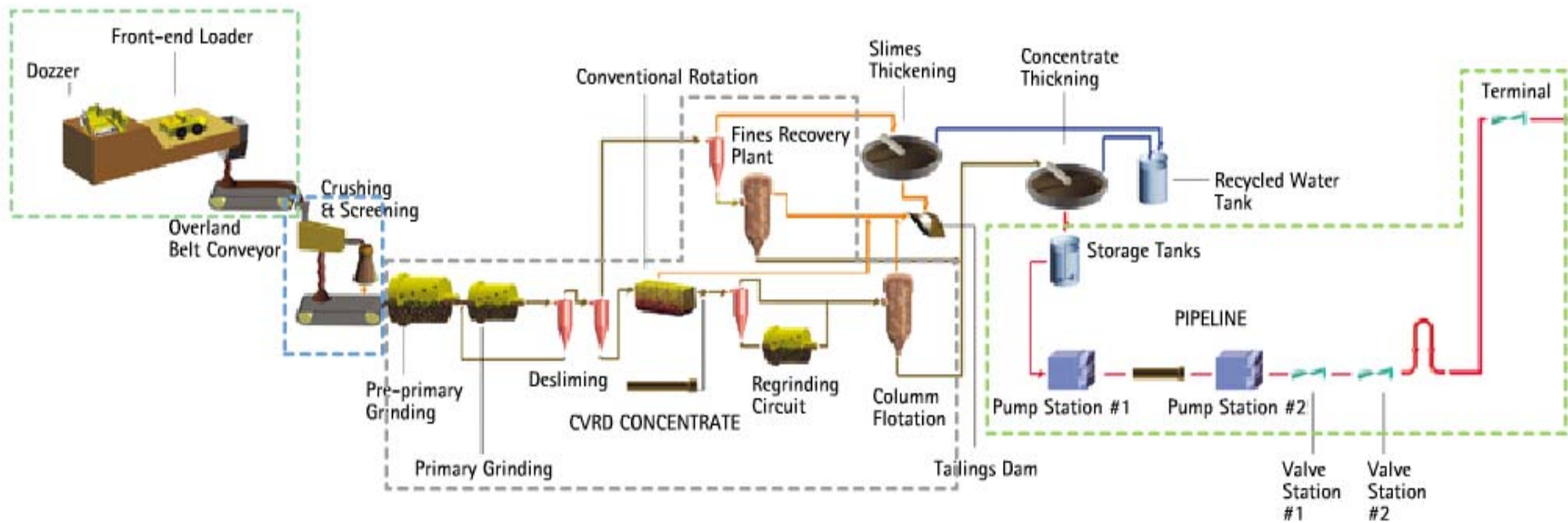
GERMANO

CONCENTRATION PLANT



	Germano	Alegria 3/4/5	Alegria 1/2/6	Alegria 7	Alegria 8	Alegria 9	Total / Média
<u>RECURSOS</u>							
Inferidos (MTMN)		211	806	618	314	536	2485
Indicados (MTMN)		133	293	115	89	275	906
Medidos (MTMN)	12	67	241		150	156	625
Total de Recursos	12	412	1340	734	552	967	4017
<u>RESERVAS</u>							
Prováveis (MTMN)		17	118	78	23	51	288
Provadas (MTMN)		29	167		92	92	380
Total de Reservas		47	285	78	115	143	668
% Fe		46,51	48,59	43,60	40,07	41,76	44,93
% P		0,041	0,039	0,037	0,031	0,040	0,038
% P no Concentrado		0,045	0,042	0,045	0,037	0,050	0,043
% PPC		2,30	3,07	2,59	2,36	1,87	2,58
% PPC no Concentrado		2,54	3,31	2,62	2,78	2,38	2,89
% Al ₂ O ₃		0,73	0,61	0,48	0,76	0,49	0,61
% Al ₂ O ₃ no Concentrado		0,39	0,33	0,26	0,37	0,26	0,32
% SiO ₂		30,4	26,8	34,5	39,5	37,8	32,5
Relação Estéril / Minério (t/t)		0,18	0,52	0,12	0,37	0,50	0,42
% Hematita Especular no Concentrado		54,23	17,93	21,55	30,10	31,60	25,92
% Hematita Porosa no Concentrado		22,03	36,31	51,00	31,29	31,96	35,23
% Goethita no Concentrado		18,94	29,29	22,00	20,00	24,93	25,17
% Magnetita no Concentrado		4,80	16,47	6,00	18,60	6,00	12,56

GERMANO MINE - MINING



SAMARCO

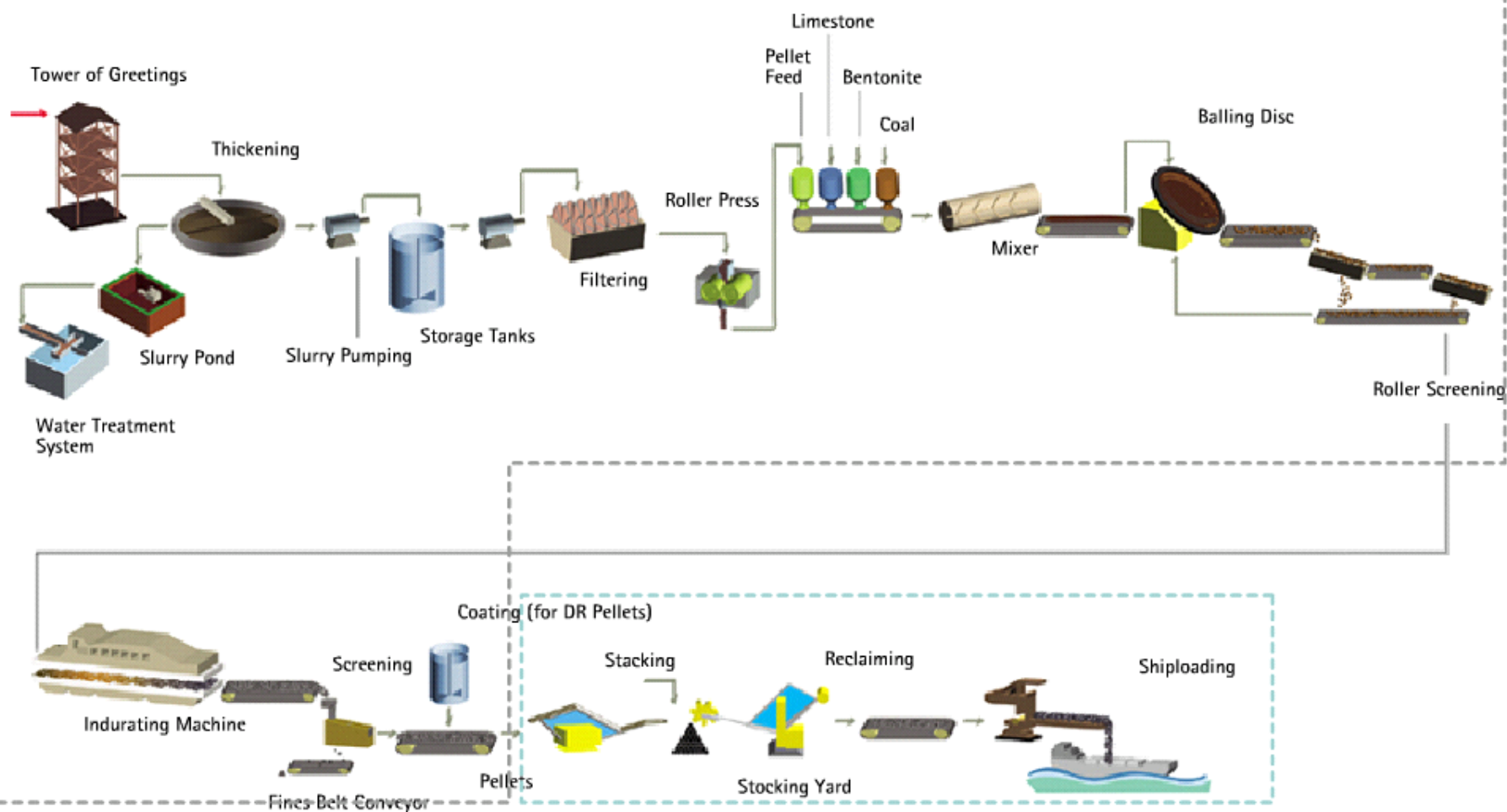


Ponta Ubu Facilities

PONTA UBU.: PELLETIZING PLANT.....



PONTA UBU - PELLETIZING





UBU Stocking and Shipping

WEST SIDE

DWT 200.000 T

L. O. A. 308m

MINIMUM DEPTH 18,2m

DRAFT 16,80 + tide

EAST SIDE

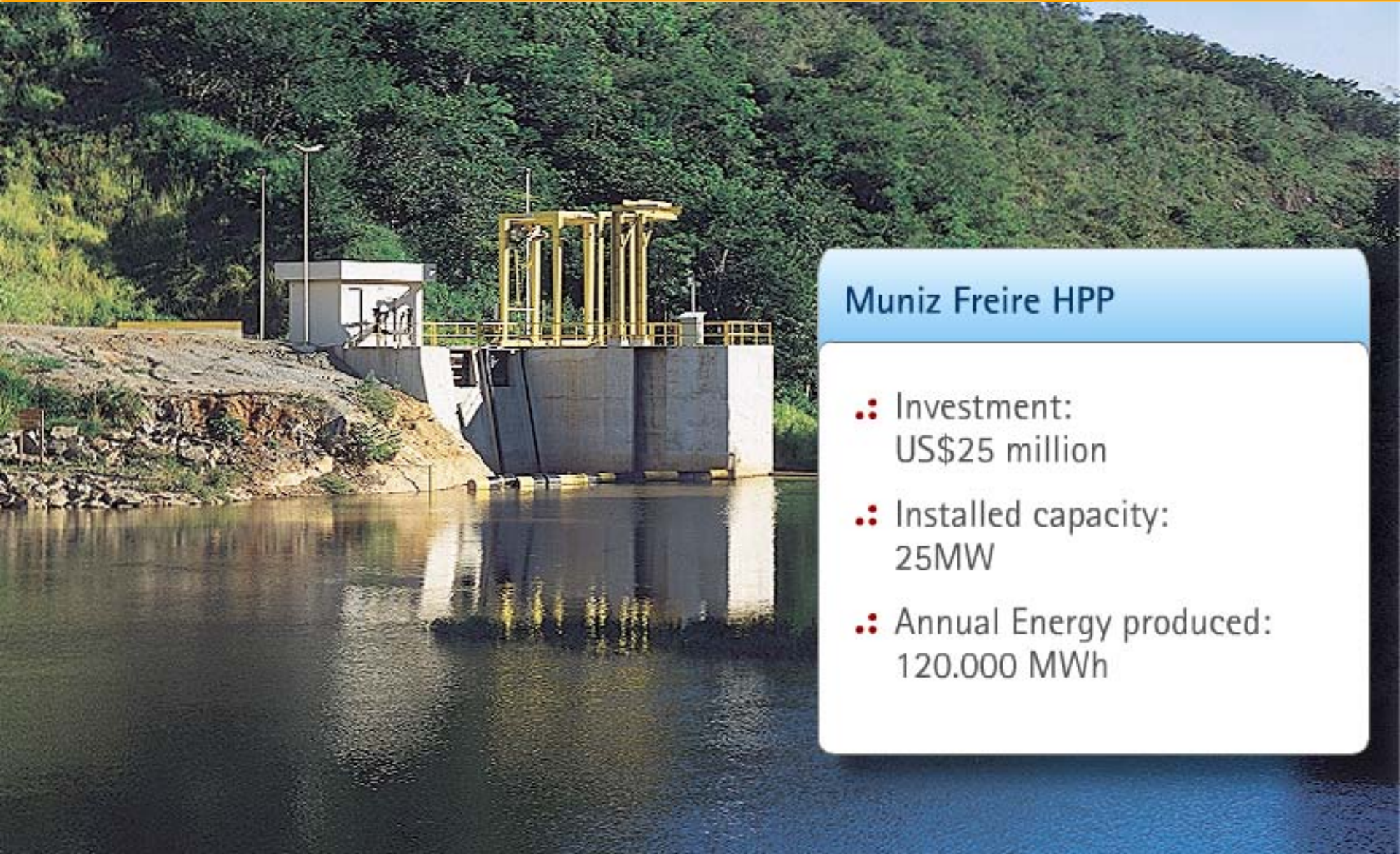
DWT 70.000 T

L. O. A. 240m

MINIMUM DEPTH 15,0m

DRAFT 13,0 + tide





Muniz Freire HPP

- ∴ Investment:
US\$25 million
- ∴ Installed capacity:
25MW
- ∴ Annual Energy produced:
120.000 MWh

Guilmann Amorim HPP

- .. Investment:
US\$150 million
- .. Installed capacity:
140MW
- .. Annual Energy produced:
588.000 MWh

49% Samarco – 51% Belgo-Mineira

Certificates

OHSAS 18001

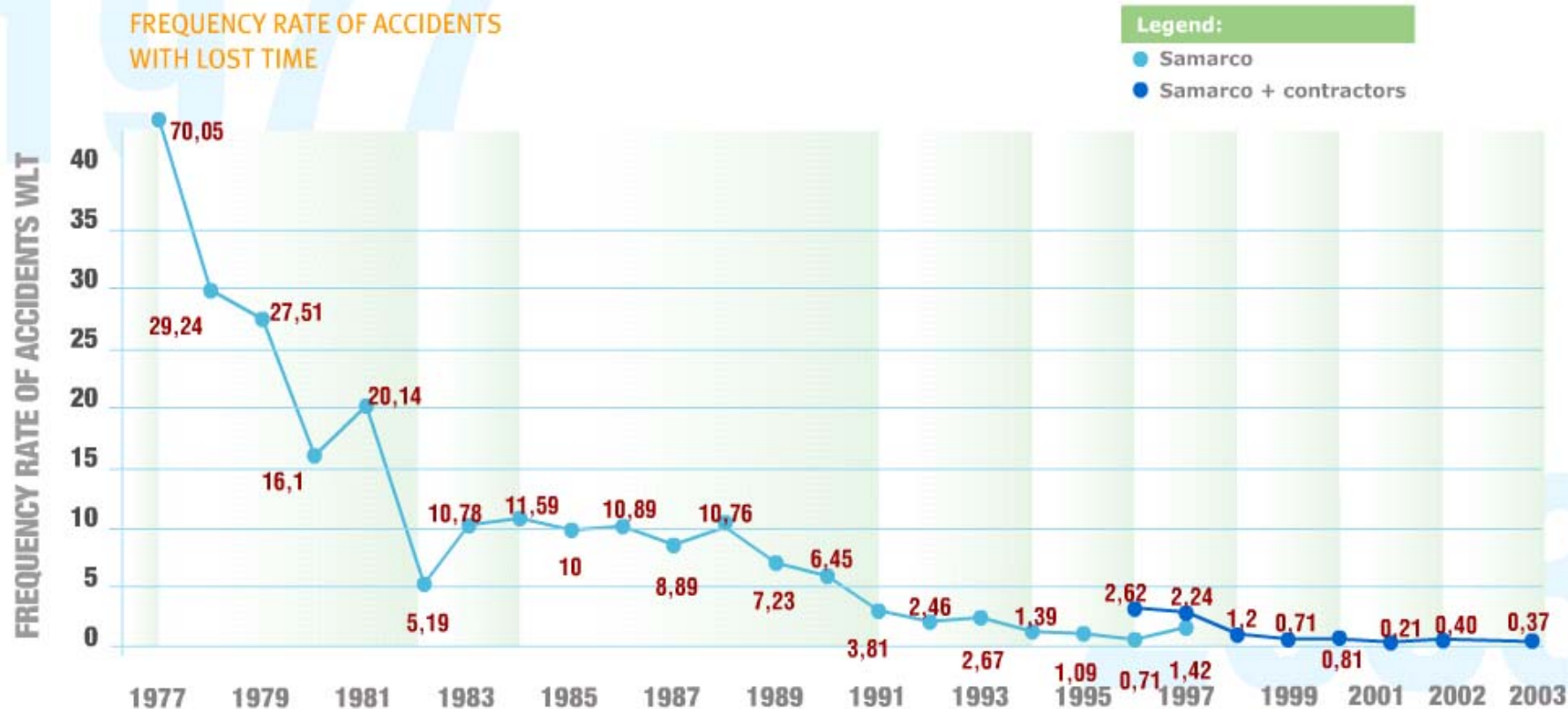


ISO 14001



ISO 9002

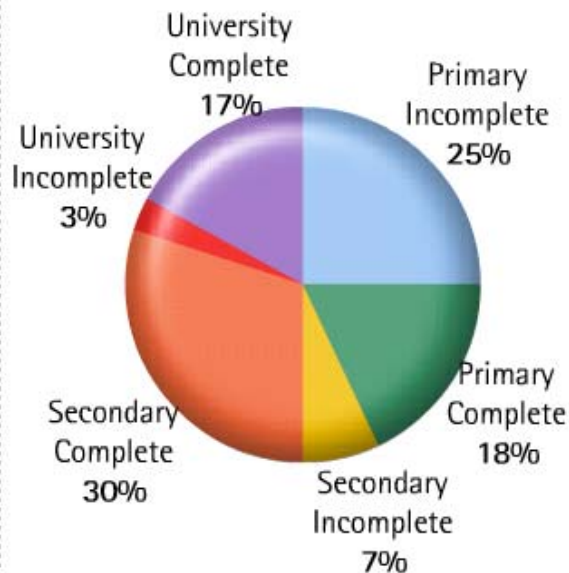




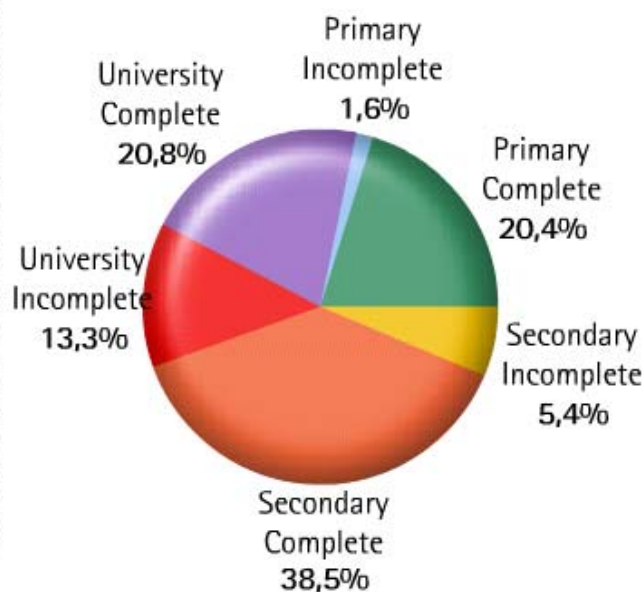
∴ Education

2003	Concluded	In progress
Masters	14	27
Doctorate	1	5

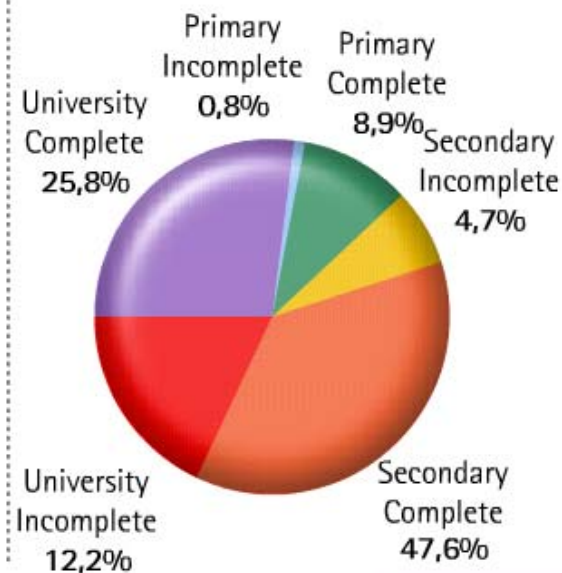
1996



2000



2003





•• Agenda

- Company Overview
- **Growth Opportunities**
- Selected Information



**Strong market
position**

- Number 2 pellet exporter worldwide
- Very low cost base: among the lowest pellet cost producers in the world
- Strong customer base: long term commercial relationship with customers
- Price relatively low variance: 99% confidence level, price moves by average 8% around its historical mean.
- Customers credit quality – (only one write off in 25 years)



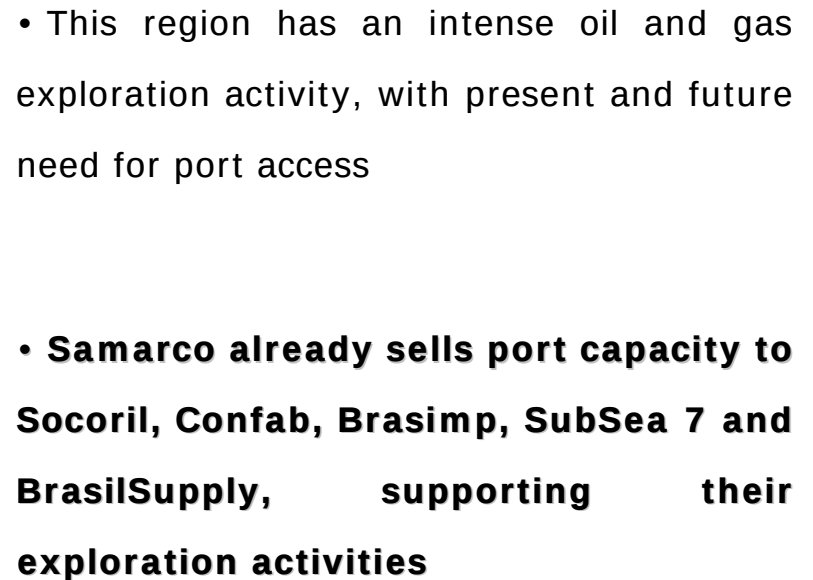
Management excellence

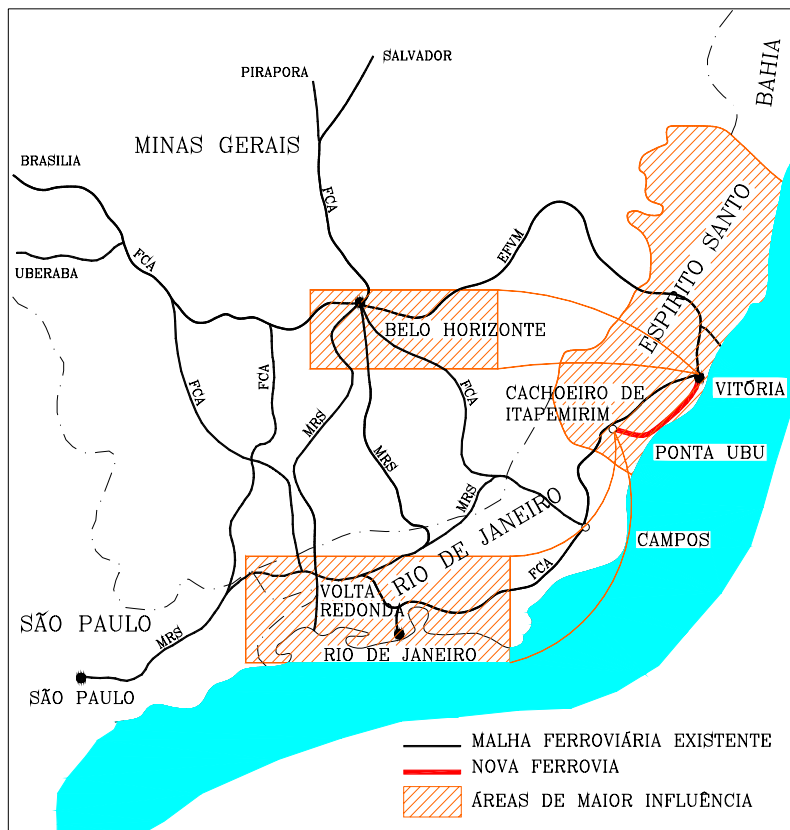
- Strong cash generation: growing EBITDA margin (over 50%)
- Fully integrated process allowing Samarco to capture the entire chain value
- Motivated work force: among the Brazilian benchmark work force morale
- ISO certified for quality, environment and health and safety
- Many times awarded for its social responsibility programs
- Wide open disclosure of its businesses



**Long term support
advantage**

- Extensive iron ore reserves
- Financially sound: low leverage, high cash flow, hard currency revenues, naturally hedged
- Strong shareholders: CVRD and BHP Billiton
- Value added: higher price among iron ore product
- Risk diversification – customers geographically distributed
- Ability of its facilities for potential new business (land, railway, pipeline, port, etc)





- New railway can give Samarco access to Vitória and possibly Rio de Janeiro State
- The same railway can be used as an export channel to Ubu port, for oil and gas, steel products, automotive, containers and other products.

Expansion Studies

SAMARCO





•• Project Scope

Germano Unit:

Investments in new mines and facilities, conveyor belts, and sub-units for crushing, grinding, concentration, power supply, process water supply, waste dam, and all necessary infrastructure.

Pipeline:

Construction of the second pipeline, including slurry tanks, new pump and valve stations, power and water supply.

Ponta Ubu Unit:

Construction of the third pellet plant, including receiving tanks, thickeners, filtration, mixing lines, pressing, pelletizing furnace, loading facilities, water and power supply, and all the necessary infrastructure.

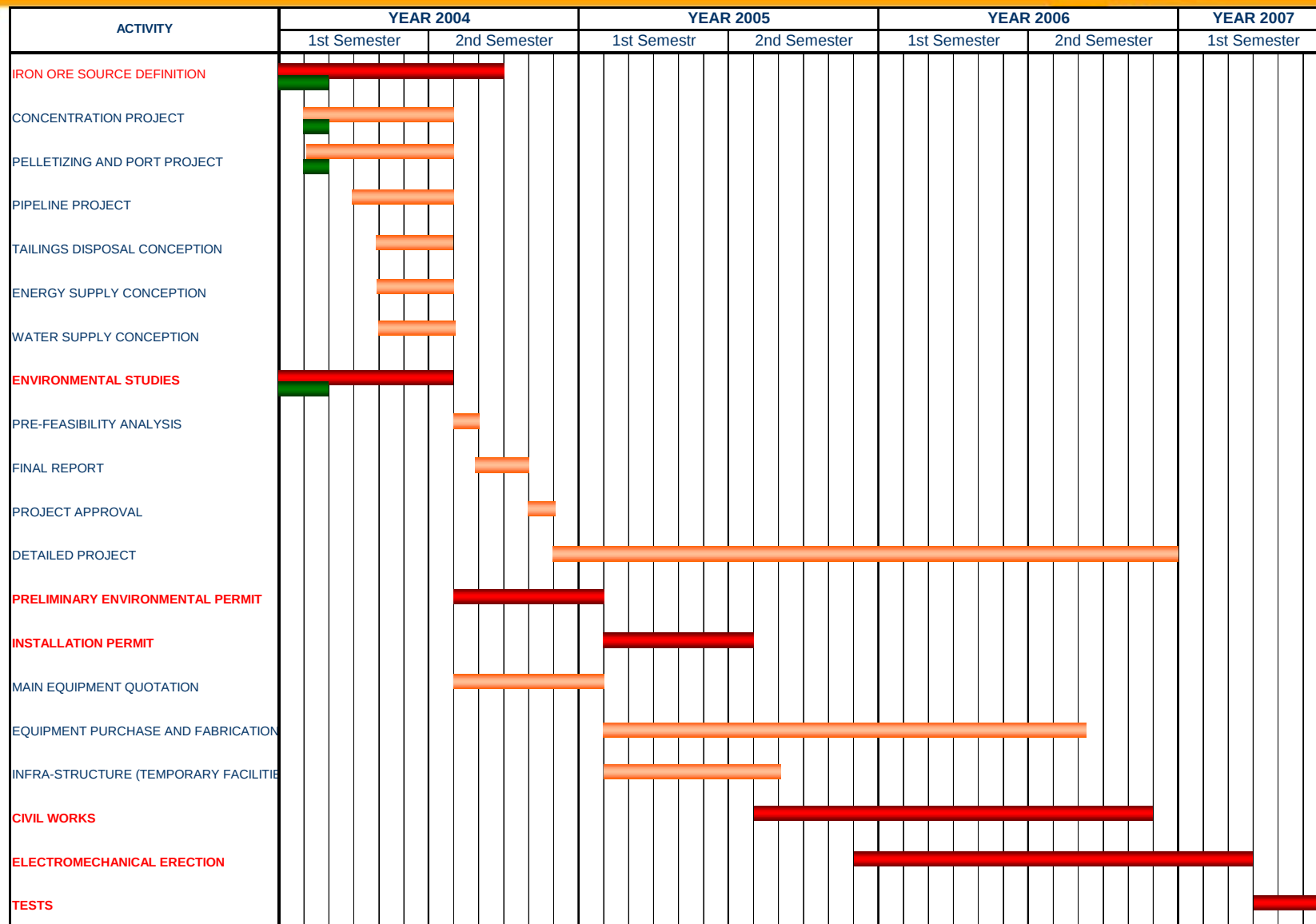
Project CAPEX

DESCRIPTION	VALUE US\$'000
MINE	10.000
CONCENTRATION	100.000
- Crushing - 14,5 MTPY	
- Primary Grinding: 1 mill 8.500 KW	
- Conventional Flotation with Tank Cell	
- Secondary Grinding: 1 mill 6.200 KW	
- Regrinding: 1 mill 6.200 KW	
PIPELINE Germano-Ubu - 16" - 8MTPY	144.000
UBU	296.000
- Slurry Receiving	
- Filtering: Disc Filters	
- Roller Press	
- Mixture Line	
- Pelletizing: 10 Discs	
- Furnace: 7 MTPY	
- Stockyard improvements	
- Shipping Line N° 2	
TOTAL	550.000

**Values in USD
Million**



2005	2006	2007
165	220	165

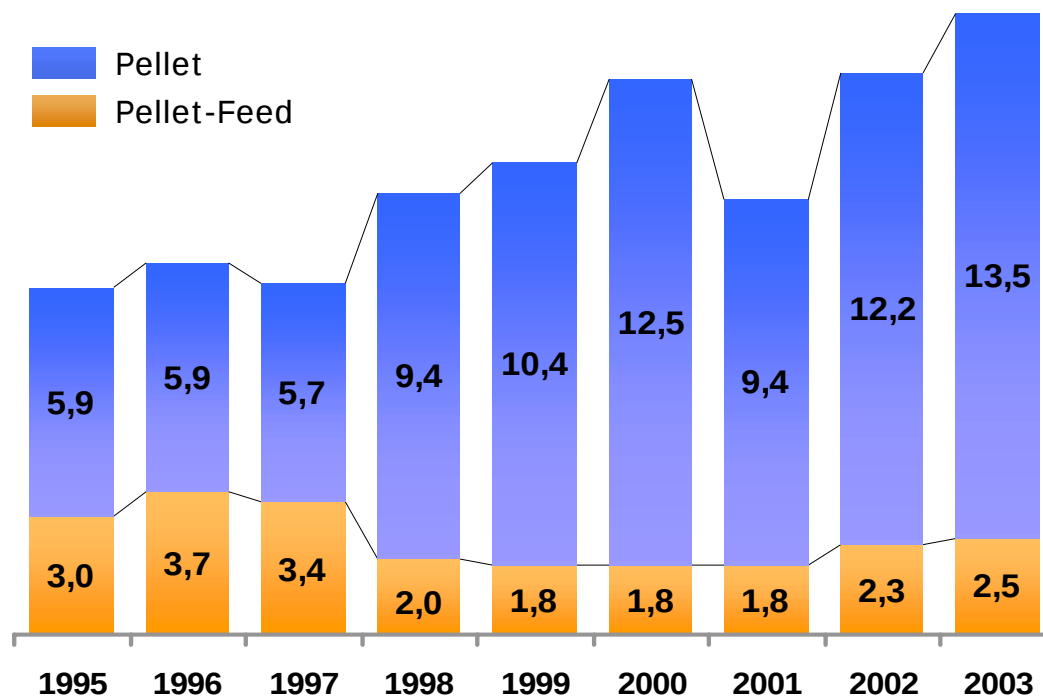




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- Growth Opportunities
- **Selected Information**

•• Sales Volume



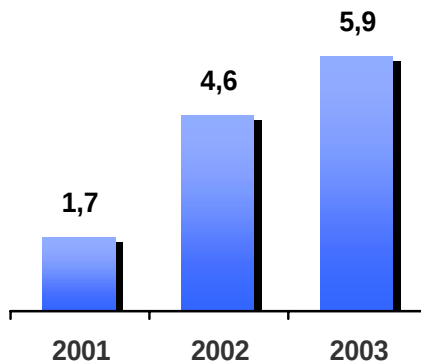
Market Share

Seaborne Iron Ore Trade

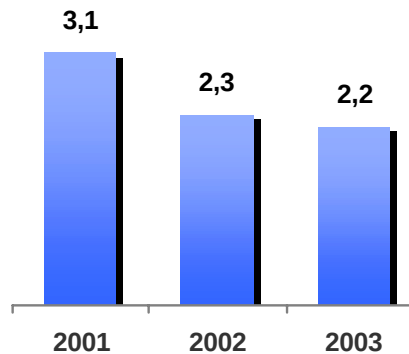


Markets (1,000 t)

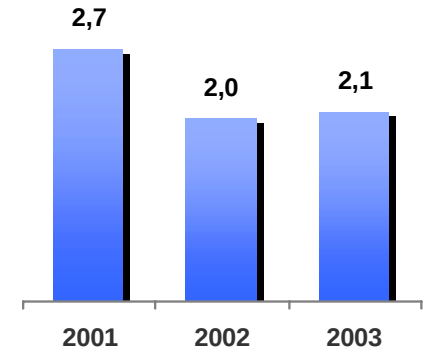
China



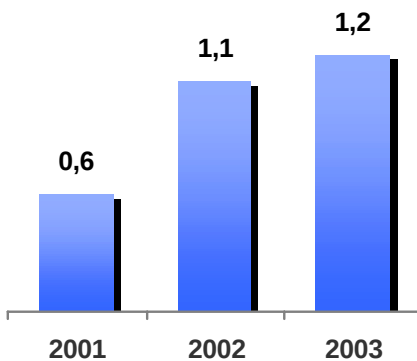
Other Asia



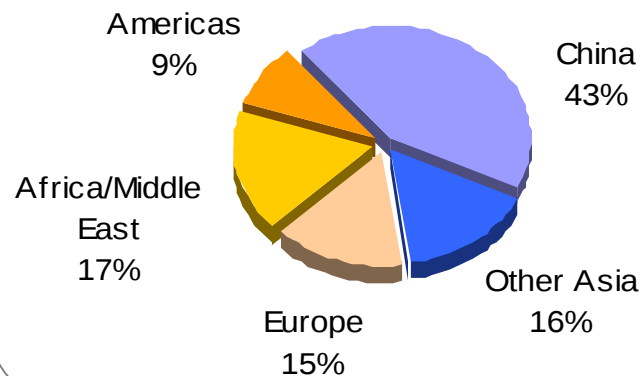
Europe



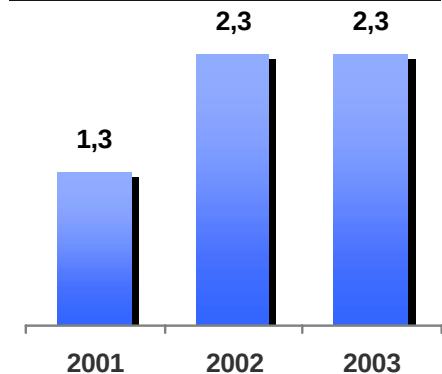
Americas



Year 2003



Africa / Middle East



**EUROPE**

- Arcelor
- Dillingen (Rogesa)
- Thyssen Krupp
- Corus Group
- Erdemir

AMERICAS

- Acindar
- Siderca
- Densimix

CHINA

- Bao Steel
- Hangang
- Hangzhou
- Qingdao
- Shaoguan
- Wugang
- Tianjin

NORTH AFRICA

- EZZ Group / ANSDK
- LISCO

MIDDLE EAST

- Hadeed
- Qasco
- GIIC
- Khouzestan

OTHER ASIA

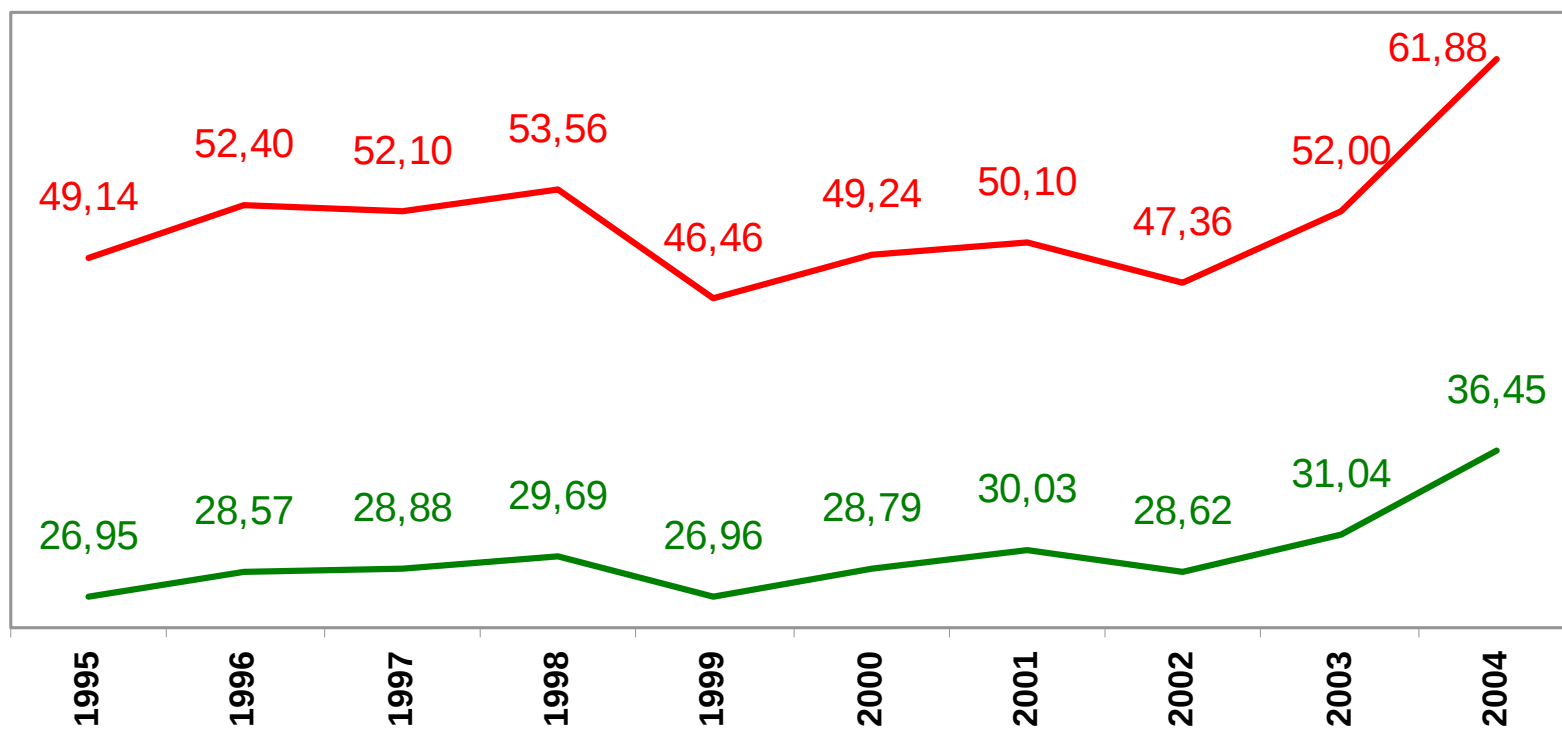
- Amsteel
- Krakatau
- China Steel
- Kobe Steel
- Posco

Price negotiation is held between buyer and supplier based on certain fundamentals:

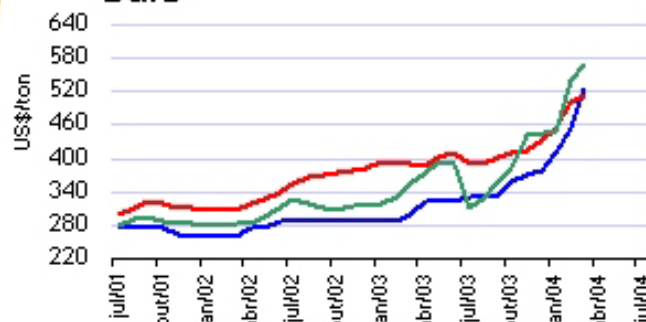
- **Price Settlement:**
 - **FOB Prices** are settled in the beginning of each Calendar Year between major suppliers and buyers in the European and Asian markets separately;
 - **Prices settled** remain valid for the full Calendar Year in Europe and Fiscal Year (April – March) in Asia;
- **Supply / demand of iron ore products;**
- **Price evolution of steel and metallic (scrap, DRI / HBI and pig iron);**
- **Freight market conditions:**
 - **Freight cost differentials** between major maritime routes – this highly influences sales geographical distribution. Total cargo loading capacity by market;

— CVRD Itabira fines
— CVRD BF Pellets

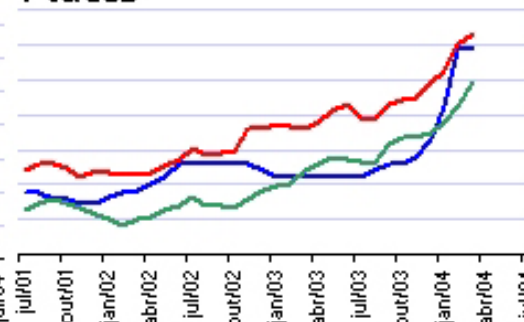
***CVRD iron ore prices for Euro Mills
(US\$/dmtu FOB)***



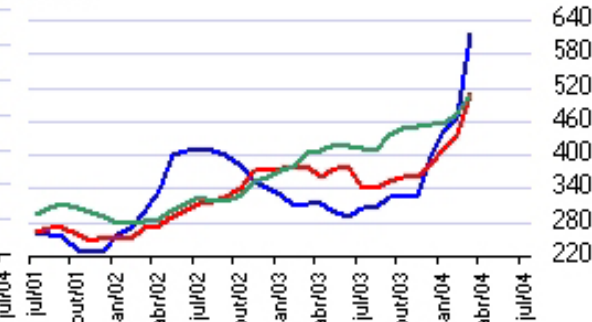
Bars



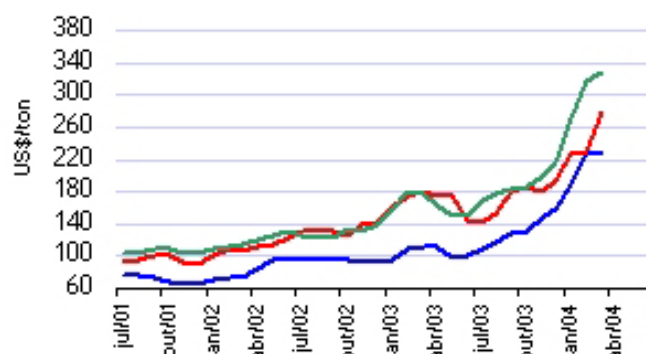
Plates



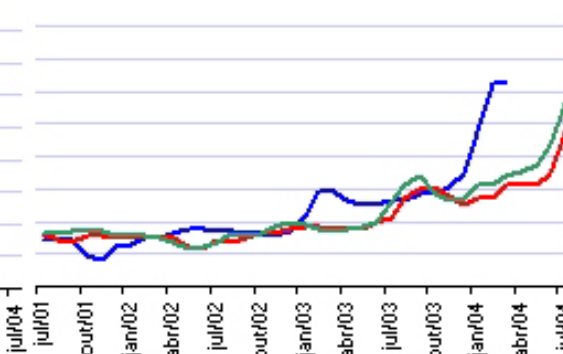
HRC



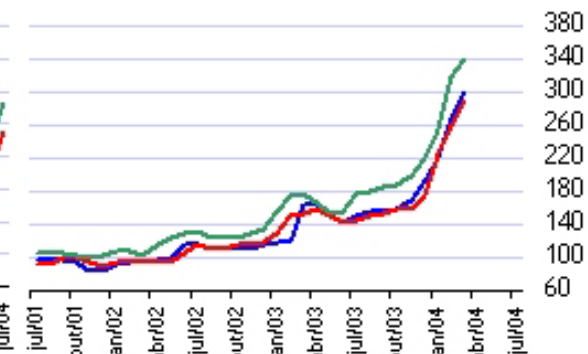
Scrap



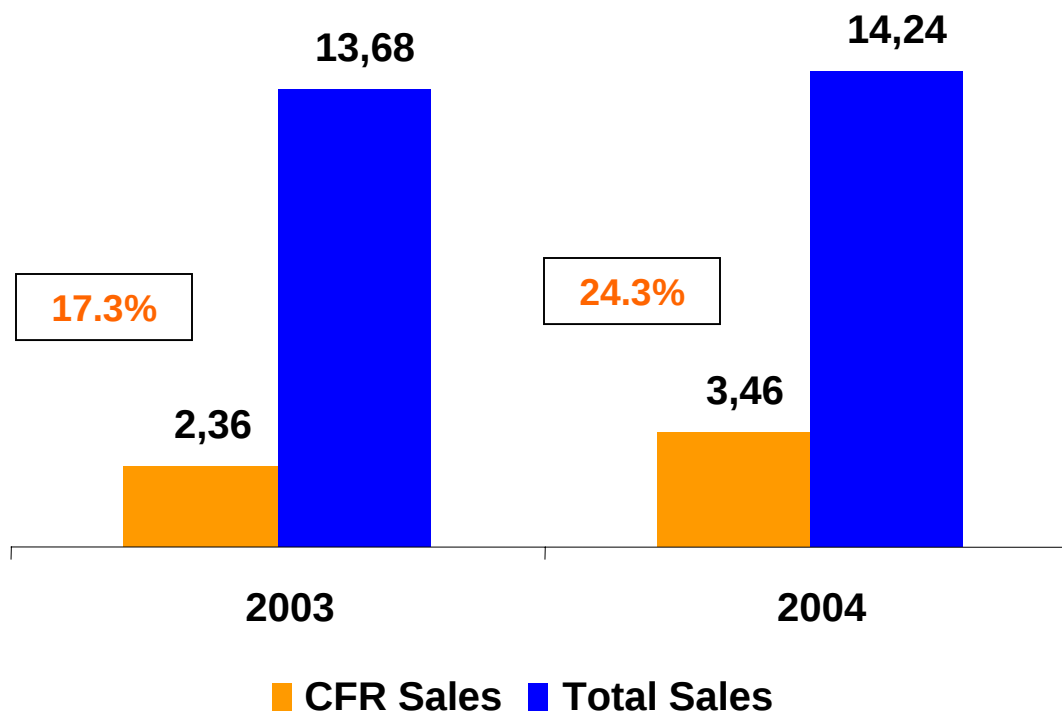
Pig Iron



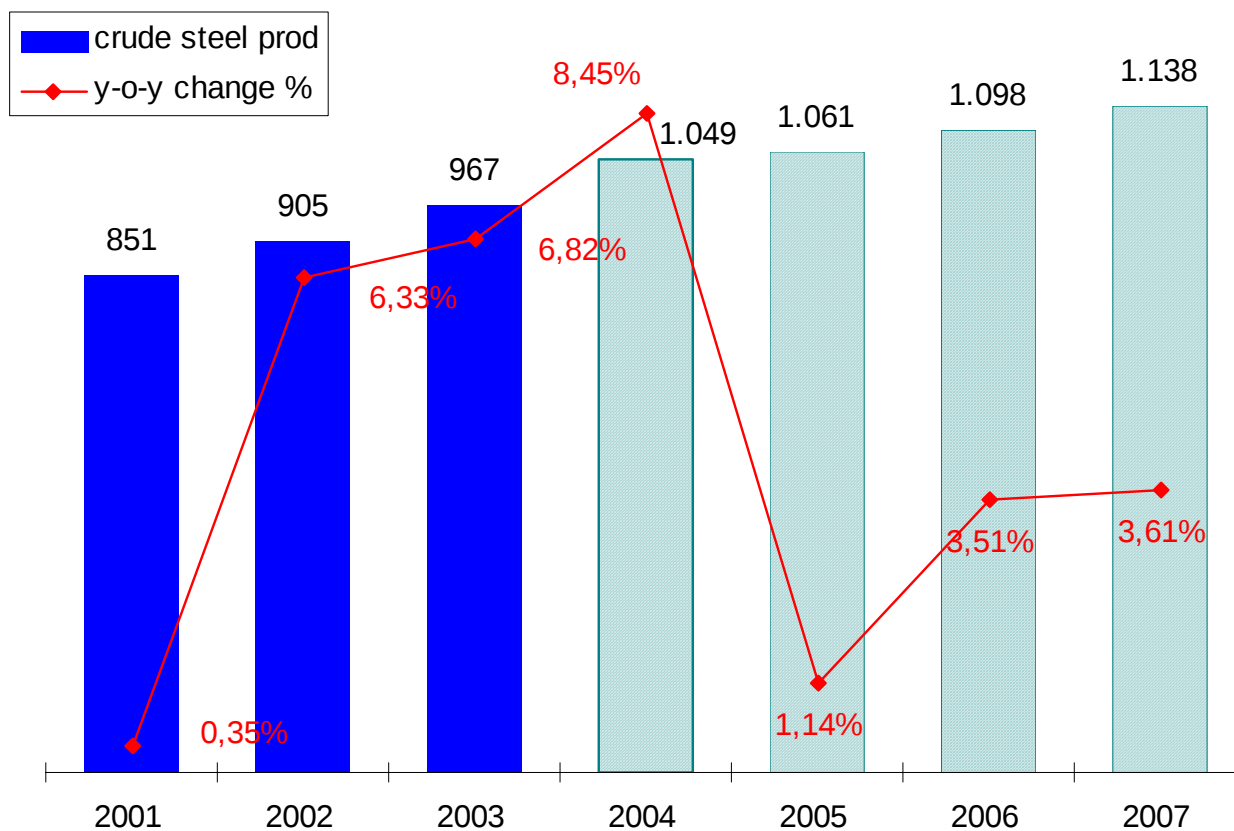
HBI



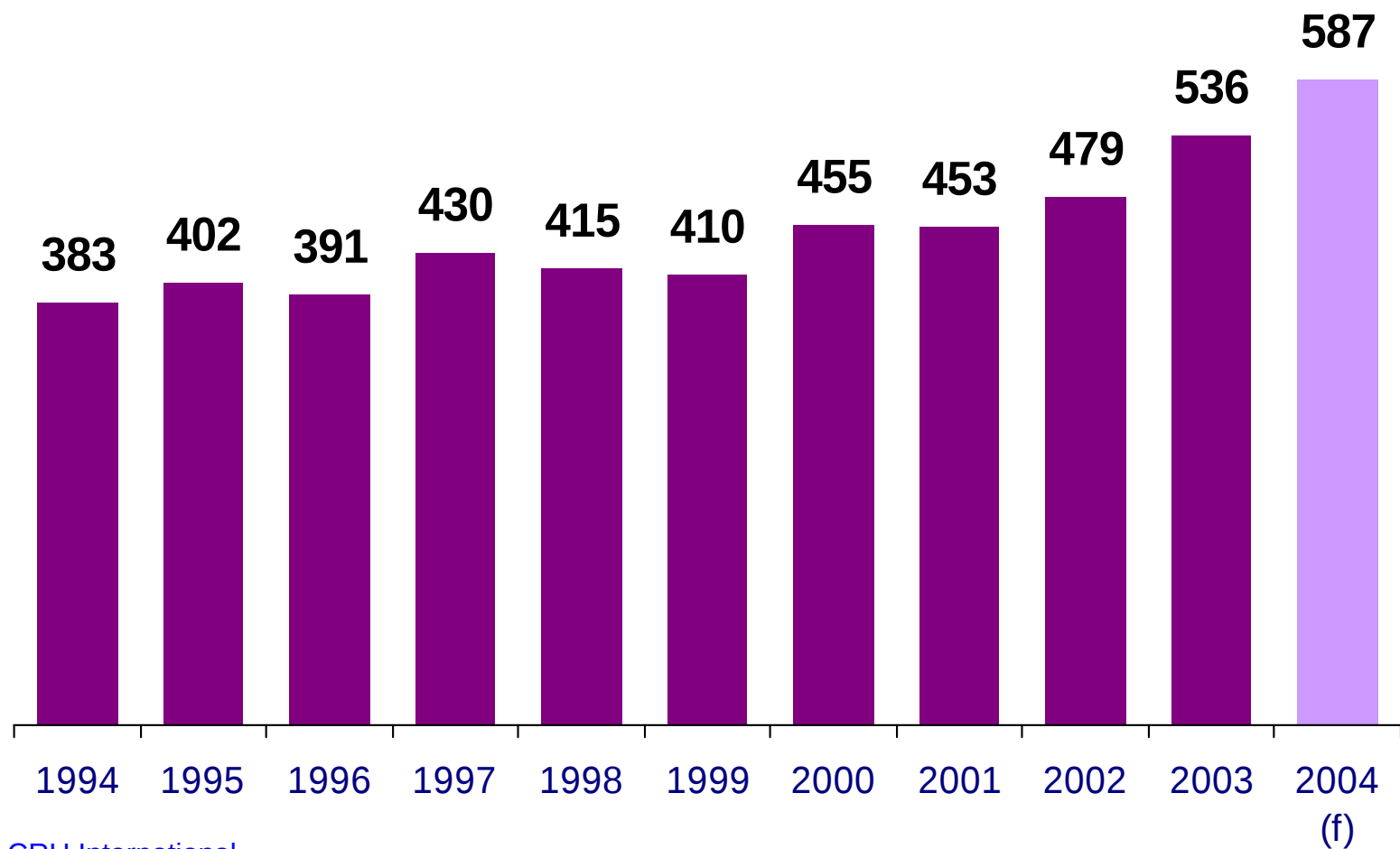
CFR Shipments proportion (Mt)



World crude steel production (Mt)

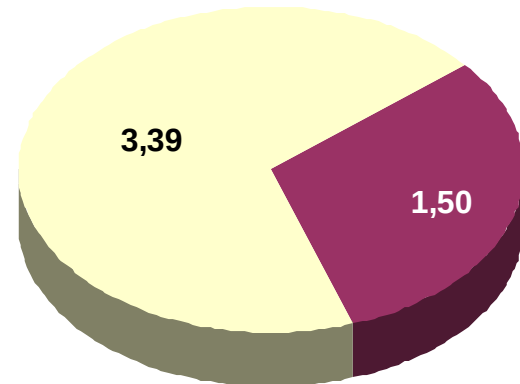


Seaborne trade in iron ore (Mt)

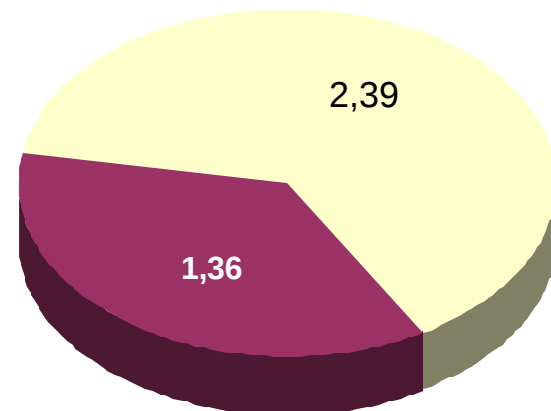


Waiting time at Ponta Ubu – # days (Jan-Feb 2004)

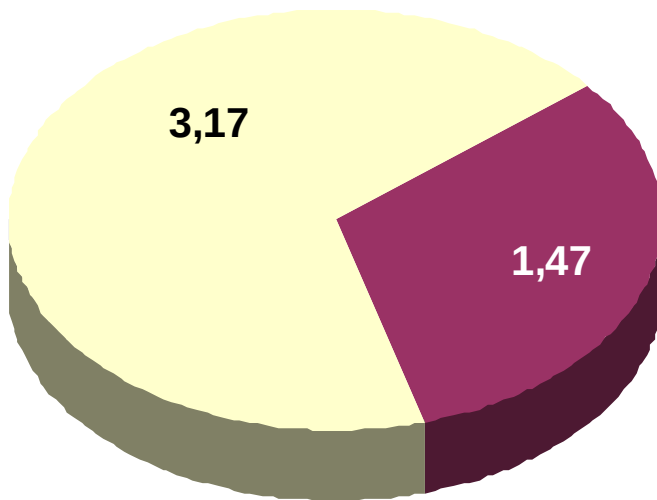
West berth average



East berth average

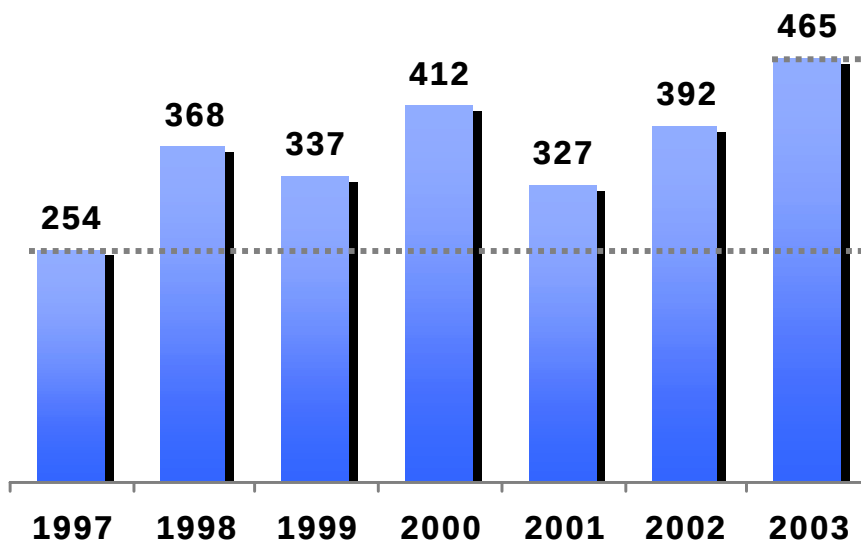


Total average



Income Statement

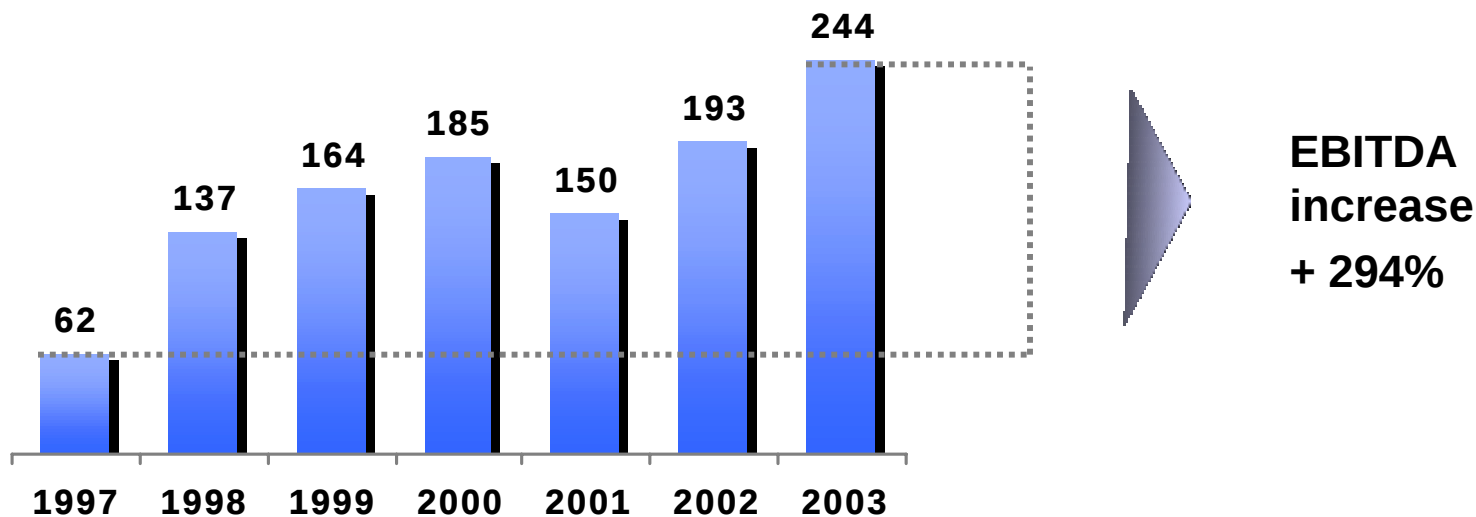
Net Revenue
USD million



**Net Revenue
increase
+ 83%**

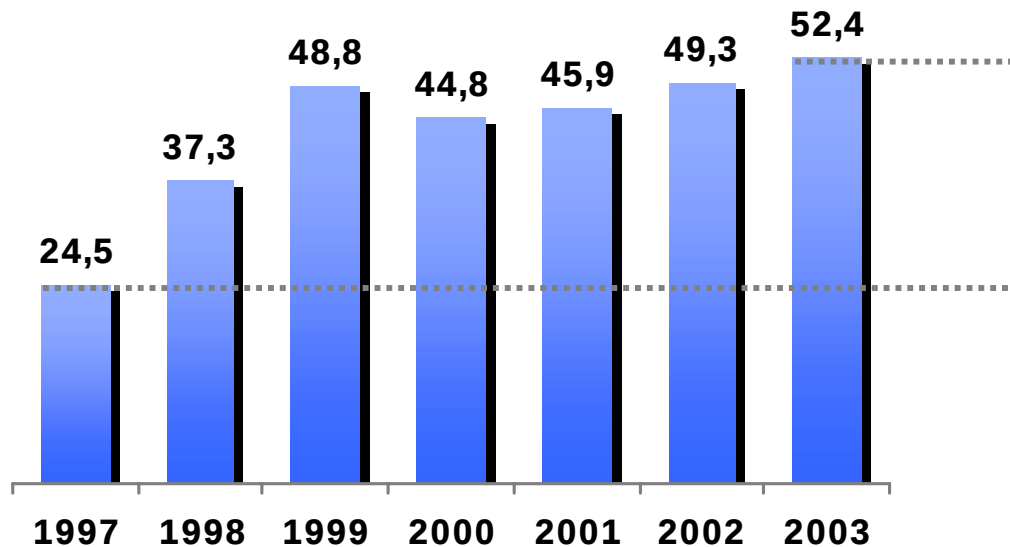
Income Statement

EBITDA
USD million



Income Statement

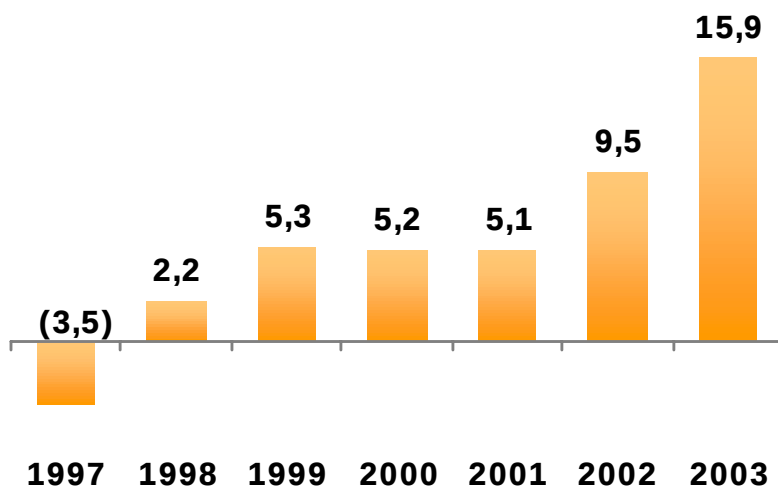
EBITDA Margin
(%) USD



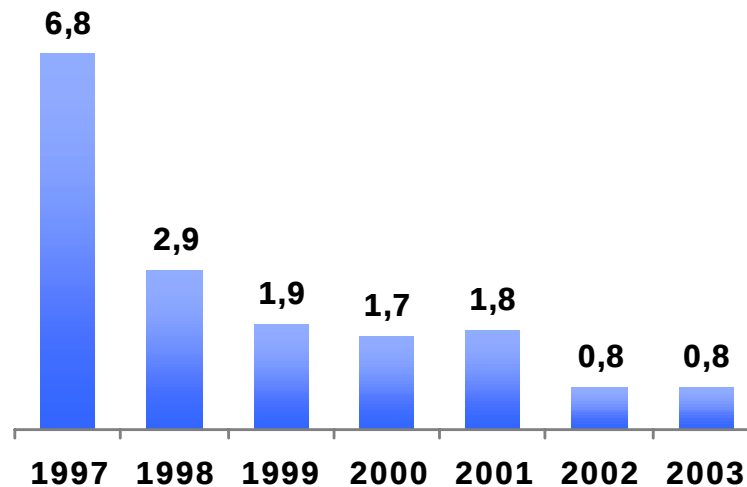
EBITDA Margin
increase
+ 114%

•• Credit Ratios

**EBITDA – Capex / Interest Expenses
(x) USD**



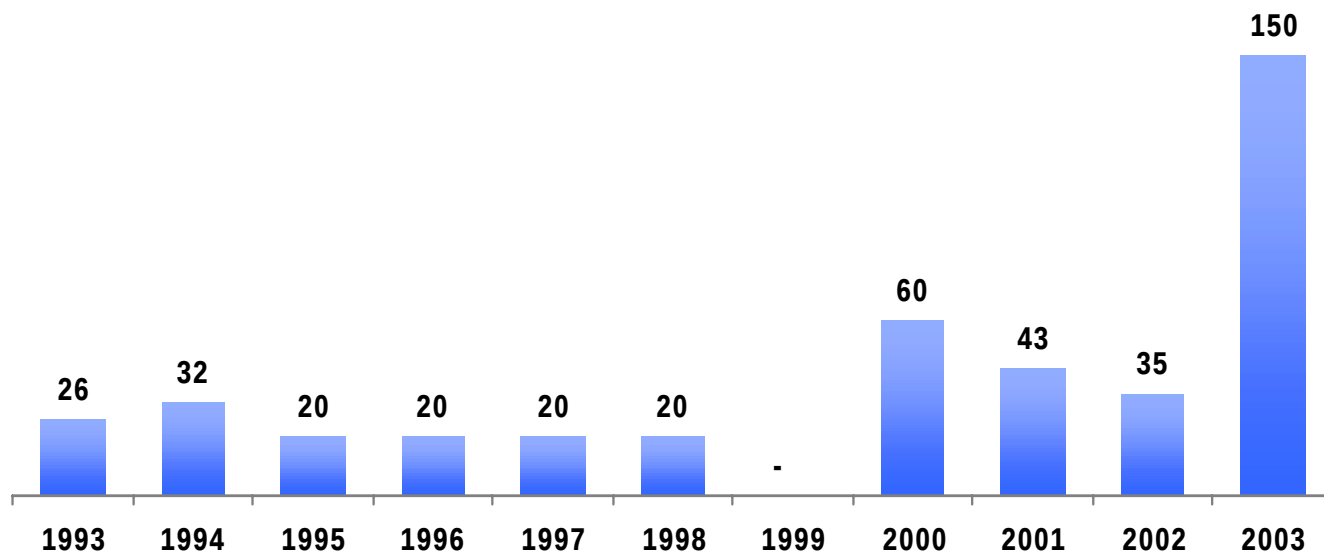
**Net Debt / EBITDA
(x) USD**



•• Dividends payment long history (since 1984).

**Last 10 years Dividends Payment
(USD million)**

**Capitalized from 1986 to 2003
US\$ 1.610,3 MM (11%)**



**Continuous
dividend
payment**



Rating (FC limited by country rating)

Samarco's Rating (Fitch)

Security Class	Current Rating
Local Currency	BBB-
Senior Unsec. (FC)	B+
SENs (FC)	BBB-

FC– Foreign currency

SENs – Secured export notes

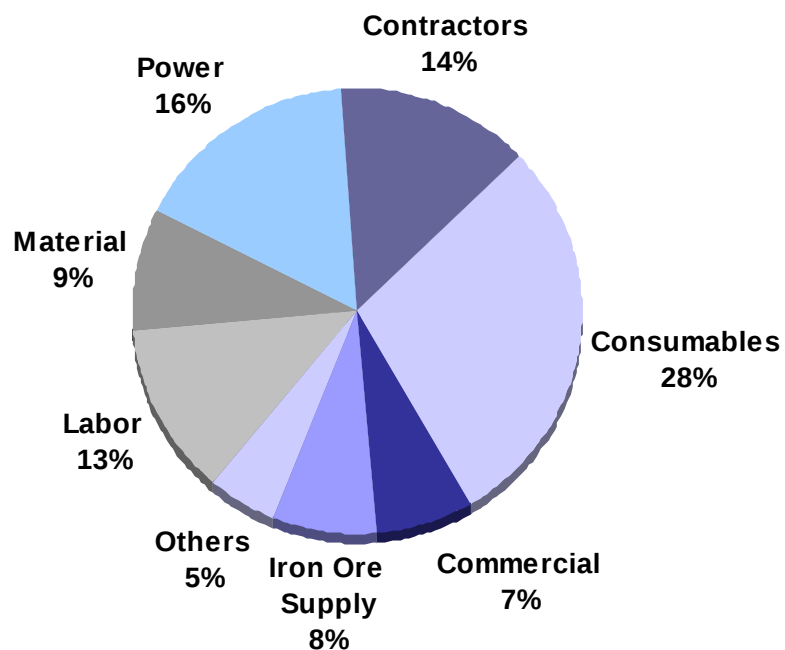
Brazil Rating

Security Class	Current Rating
Local Currency	B2 / BB / B+ (Moody's / S&P / Fitch)
Foreign Currency	B2 / B+ / B+ (Moody's / S&P / Fitch)

•• Distribution Unit Cash Cost

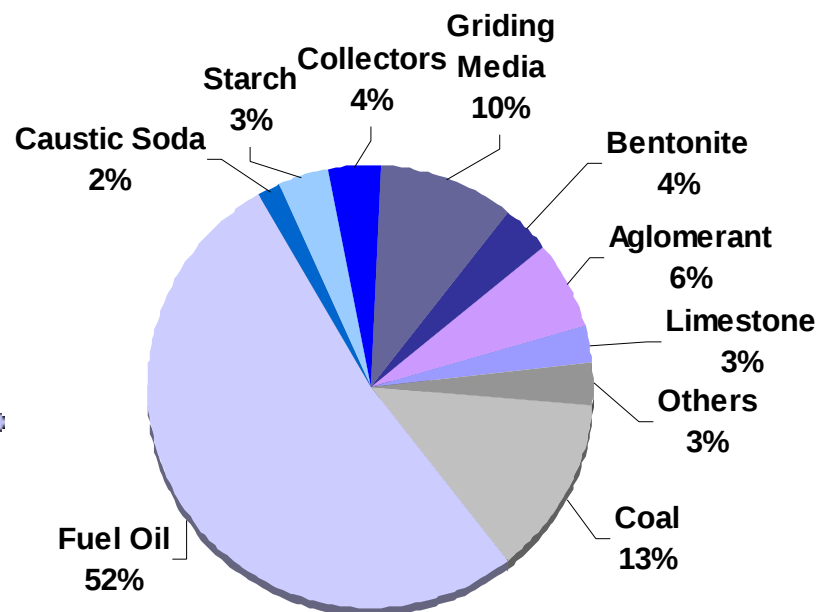
Cost by Category *

BRL (%)



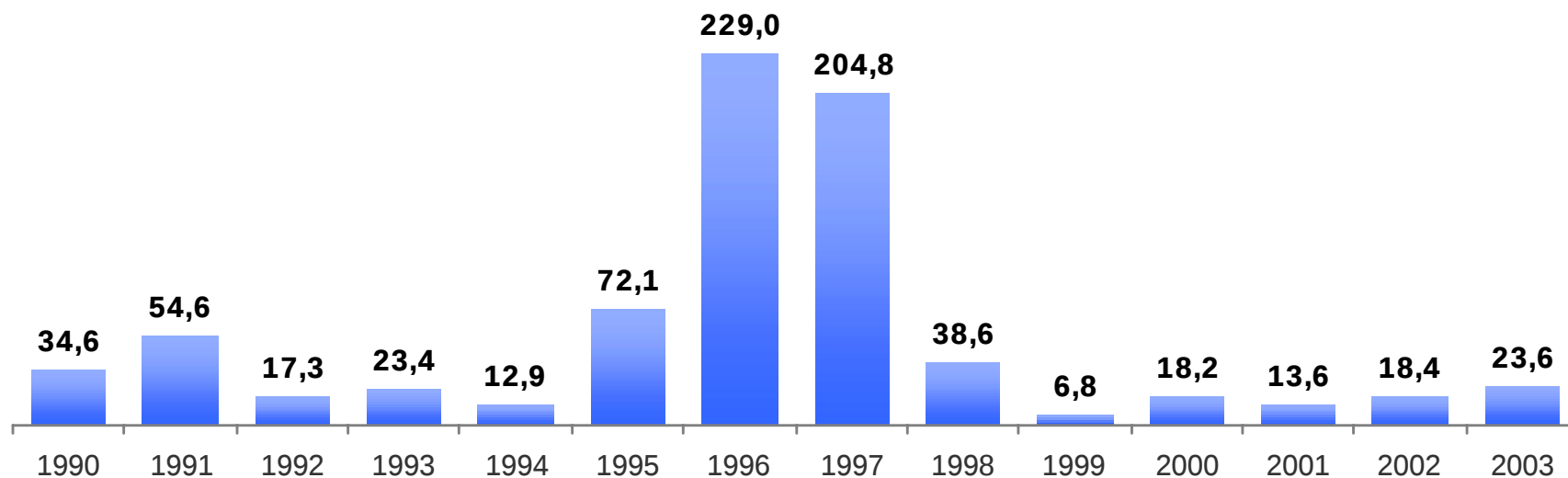
Consumables Cost *

BRL (%)



* Last Cost Distribution (Base = March 2004 YTD)

Capital Expenditures (USD million) *

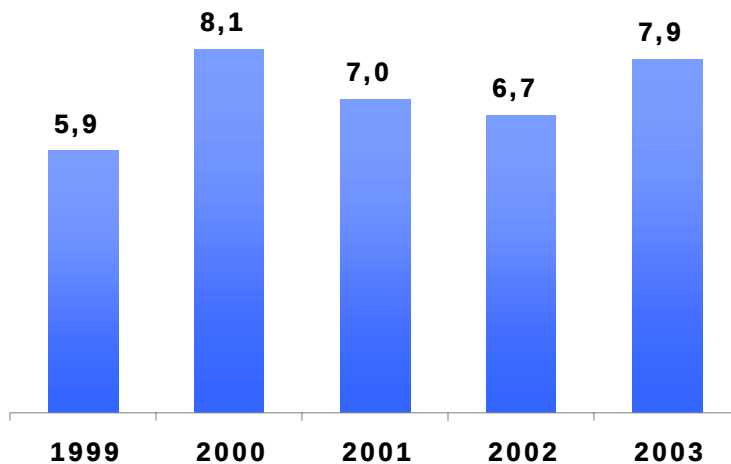


* Includes power plants and capitalized interest.

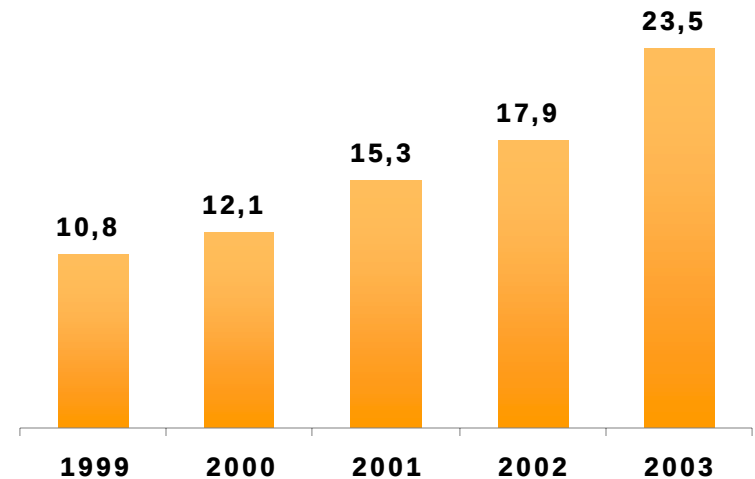
Source: Company data

•• Maintenance Expenses*

In USD Million



In BRL Million

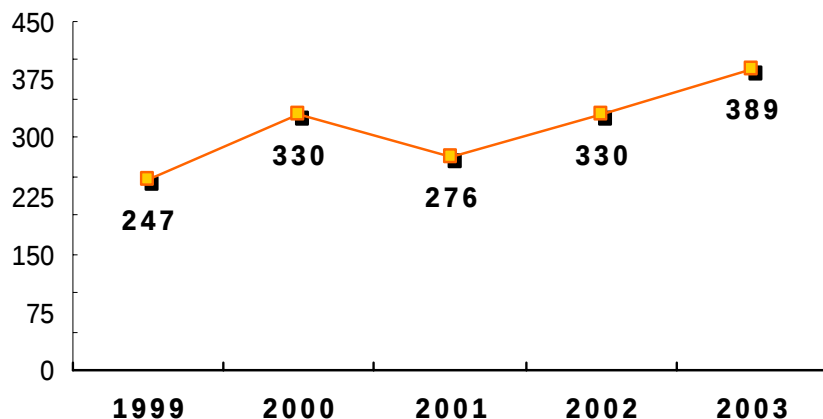


* Includes plant stoppages

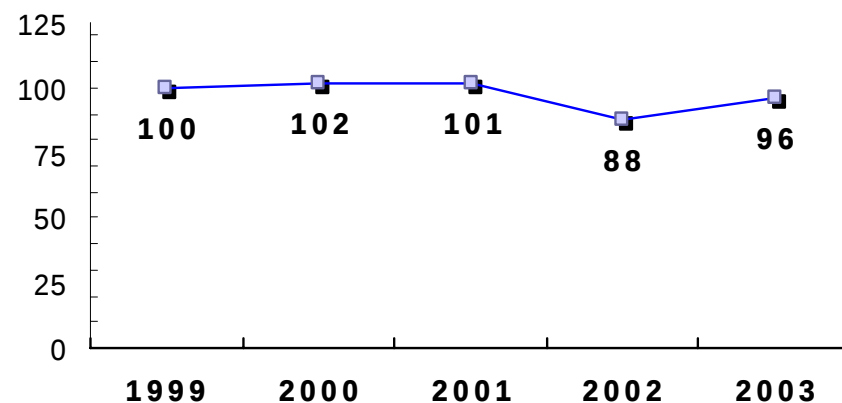
Source: Company data

Productivity and Cost

**Productivity (Revenue / employee)
(USD / 1,000 t) ***



**Cash Operating Cost - Base 1999=100
(USD / t)****



* Total employees, includes overhead, mining, concentration, pipeline, pellet plant and port.

** Includes overhead, excludes depreciation, financial expenses and other accounting adjustments.

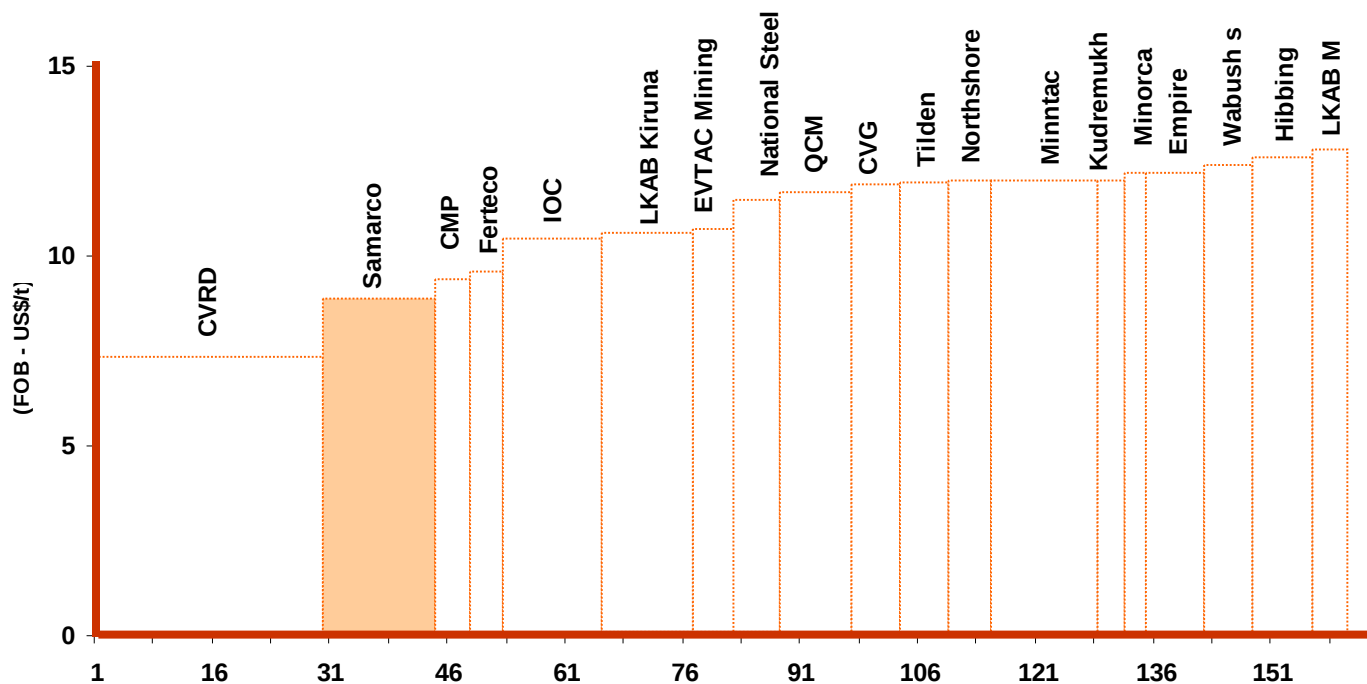
Cost Advantages – Cash Operating Cost (USD/t)*

Operation

- Integrated system
- Standardization
- Automation

Supply Chain

- Port receives inputs
- Self-generating energy
- Slurry pipeline



Debt Current Position (US\$ MM)

As of December 31th, 2003

Gross Debt

Financing Loan	2004	2005	2006	2007	2008	Open Balance
Securitization	24,000	12,000	-	-	-	36,000
IFC	3,133	1,800	1,800	1,800	900	9,433
ABN	2,731	-	-	-	-	2,731
EDC	1,813	-	-	-	-	1,813
BNP Paribas	6,667	6,667	3,333	-	-	16,667
WestLB	1,321	-	-	-	-	1,321
Dresdner	2,793	-	-	-	-	2,793
ACC	121,276	-	-	-	-	121,276
Total	163,734	20,467	5,133	1,800	900	192,034

SAMARCO