

DESCRIPTION OF BUSINESS AND FINANCIAL STATEMENTS

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KEY INFORMATION

Exchange rates

The BHP Billiton Limited Group publishes its financial statements in Australian dollars (A\$ or \$). Unless otherwise specified or the context otherwise requires, all dollar amounts are expressed in A\$. For the convenience of the reader, this Annual Report contains translations of certain A\$ amounts into US dollars (US\$) at a specified exchange rate (as at 30 June 2001). These translations should not be construed as representations that the A\$ amounts actually represent such US\$ amounts or could be converted into US\$ at the rate indicated. Unless otherwise stated, the translations of A\$ into US\$ have been made at the rate of US\$0.5100 = A\$1.00.

The following tables set forth, for the periods and dates indicated, information concerning the rates of exchange of A\$1.00 into US\$ based on the noon buying rate in New York City for cable transfers in foreign currencies, as certified for customs purposes by the Federal Reserve Bank of New York.

Period ended	At period end (a)	Average rate (b)	High	Low
US\$ per A\$1.00				
31 May 1997	0.7630	0.7839	0.8180	0.7572
31 May 1998	0.6260	0.6916	0.7616	0.6215
31 May 1999	0.6528	0.6214	0.6712	0.5550
30 June 2000 (c)	0.5971	0.6266	0.6703	0.5685
30 June 2001	0.5100	0.5320	0.5996	0.4828

- (a) The exchange rate on 29 August 2001 was US\$0.5300 = A\$1.00
- (b) The average of the exchange rates on the last day of each month during the financial period.
- (c) 13 months ended 30 June 2000. The BHP Billiton Limited Group announced on 17 December 1999 that the financial year end for the BHP Billiton Limited Group would change from 31 May to 30 June with effect from 30 June 2000.

Month ended	At period end	Average rate	High	Low
US\$ per A\$1.00				
28 February 2001	0.5248	0.5338	0.5440	0.5213
31 March 2001	0.4881	0.5031	0.5292	0.4881
30 April 2001	0.5096	0.5016	0.5178	0.4828
31 May 2001	0.5068	0.5199	0.5290	0.5068
30 June 2001	0.5100	0.5180	0.5276	0.5062
31 July 2001	0.5057	0.5089	0.5162	0.5048

Fluctuations of the A\$ relative to the US\$ are significant to the BHP Billiton Limited Group. The price of crude oil is determined by reference to the US\$ and other commodities produced by the BHP Billiton Limited Group are predominantly priced in US\$. In the financial period ended 30 June 2001, approximately 76% of the BHP Billiton Limited Group's sales revenue was denominated in, or was linked to, the US\$. However, the majority of the BHP Billiton Limited Group's operating costs were denominated in A\$. Excluding other factors such as the effect of currency hedging, declines in the A\$ relative to the US\$ are likely to have a favourable effect on the BHP Billiton Limited Group's results of operations with increases in the A\$ relative to US\$ likely to have an adverse effect. Refer 'Operating and financial review and prospects'.

The BHP Billiton Limited Group manages its exposure to foreign currency and interest rate fluctuations through a Market Risk Management Policy approved by the Board of Directors. Refer 'Information on the company – BHP Billiton Limited Group - Market Risk Management Policy'.

The BHP Billiton Limited Group manages its foreign currency translation exposures so that US\$ net assets provide a natural hedge against the effect of variations in the exchange rate on the A\$ value of US\$ denominated debt.

In addition, fluctuations in the A\$/US\$ exchange rate will affect the US\$ equivalent of the A\$ price of BHP Billiton Limited's Ordinary Shares on the Australian Stock Exchange and, as a result, are likely to affect the market price of BHP Billiton Limited's American Depositary Shares (ADSs) in the US. Such fluctuations would also affect the US\$ amounts received by holders of ADSs on conversion by the Depositary of cash dividends paid in A\$ on the Ordinary Shares underlying the ADSs.

KEY INFORMATION CONTINUED

Forward-looking statements

This Annual Report contains certain forward-looking statements, including statements regarding: (i) estimated reserves and resources; (ii) certain plans, strategies and objectives of management; (iii) closure or divestment of certain operations or facilities (including associated costs); (iv) anticipated production or construction commencement dates; (v) expected costs or production output; (vi) the anticipated productive lives of projects, mines and facilities; and (vii) contingent liabilities. Such forward-looking statements are not guarantees or predictions of future performance, and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of BHP Billiton Limited, which may cause actual results to differ materially from those expressed in the statements contained in this Annual Report.

For example, future revenues from operations, projects or mines described in this Annual Report will be based, in part, upon the market price of the minerals, metals and/or petroleum produced, which may vary significantly from current levels. Such variations, if materially adverse, may impact the timing or feasibility of the development of a particular project, or the expansion of certain facilities or mines. Other factors that may affect the actual construction or production commencement dates, costs or production output and anticipated lives of operations, mines or facilities include the ability to profitably produce and transport the minerals, petroleum and/or metals extracted therefrom to applicable markets, the impact of foreign currency exchange rates on the market prices of the minerals, petroleum and/or metals produced, activities of government authorities in certain of the countries where such projects, facilities or mines are being explored or developed, including increases in taxes, changes in environmental and other regulations and political uncertainty and other factors identified in the risk factors listed above (Refer 'Key information – Risk factors'). The BHP Billiton Limited Group can give no assurances that the estimated reserve and resource figures, closure or divestment of such operations or facilities (including associated costs), actual production or commencement dates, cost or production output, or anticipated lives of the projects, mines and facilities discussed herein will not differ materially from the statements contained in this Annual Report.

Without limiting the foregoing, this Annual Report contains forward-looking statements relating to the combination of the operations of the BHP Billiton Limited Group and the BHP Billiton Plc Group through the implementation of a Dual Listed Companies (DLC) structure. These forward-looking statements may later prove to be inaccurate due to circumstances and risks, known and unknown, the effect of which cannot be foreseen. Refer 'Key information – Risk factors' and 'Additional information – Dual Listed Companies structure (DLC)'.

KEY INFORMATION CONTINUED

Risk factors

The BHP Billiton Limited Group believes that, because of the international scope of its operations and the industries in which it is engaged, numerous factors have an effect on its financial condition and results of operations. The following describes some of the material risks that could affect the BHP Billiton Limited Group. In addition, some risks may be unknown to the BHP Billiton Limited Group and others, currently believed to be immaterial, could turn out to be material.

Commodity prices

The prices obtained for the BHP Billiton Limited Group's commodities are determined by, or linked to, prices in world markets which, particularly in the petroleum industry and certain sectors of the minerals industry, have historically been subject to substantial variations because of fluctuations in supply and demand. The BHP Billiton Limited Group expects that volatility in prices for most of its commodities will continue for the foreseeable future. Such volatility creates the risk that revenues or profits will be materially and adversely affected by unforeseen declines in the prevailing prices of the BHP Billiton Limited Group's products.

Exchange rates

The price of crude oil is determined by reference to the US\$ and other commodities sold by the BHP Billiton Limited Group are predominantly priced in US\$. Fluctuations in the A\$ relative to the US\$, therefore, are significant to the BHP Billiton Limited Group. In 2000-2001, approximately 76% of the BHP Billiton Limited Group's sales revenue was denominated in, or linked to, the US\$. However, the majority of the BHP Billiton Limited Group's operating costs were denominated in A\$. Therefore, excluding other factors such as currency hedging, increases in the value of the US\$ relative to the A\$ are likely to have a favourable effect on the BHP Billiton Limited Group's results of operations, and declines in the US\$ relative to the A\$ are likely to have an unfavourable effect on the BHP Billiton Limited Group's results of operations. Refer 'Operating and financial review and prospects'. If the results were reported in US currency, changes in the relative value of the two currencies would affect costs payable in Australian currency more than revenue.

Exploration and reserves

Because a substantial proportion of the BHP Billiton Limited Group's revenues and profits are related to its oil and gas and minerals operations, future long-term results are directly related to the success of the BHP Billiton Limited Group's exploration efforts and its ability to replace existing reserves. A failure in the ability of the BHP Billiton Limited Group to discover new reserves or enhance existing reserves in sufficient quantities to maintain or grow the current level of reserves could materially and adversely affect the BHP Billiton Limited Group's financial condition and prospects.

Reserve estimation

Estimations of the BHP Billiton Limited Group's ore reserves may change substantially if new information subsequently becomes available.

Fluctuations in the price of commodities, variation in production costs or different recovery rates may ultimately result in the BHP Billiton Limited Group's estimated reserves being restated. If such a statement were to indicate a reduction in proven or probable reserves, it could produce a material and adverse effect on the BHP Billiton Limited Group's financial condition and prospects.

Health, safety and environment

The very nature of the industries in which the BHP Billiton Limited Group operates means that its activities are highly regulated by health, safety and environmental laws. As regulatory standards and expectations are constantly developing, the BHP Billiton Limited Group may be exposed to increased litigation, compliance costs and unforeseen environmental remediation expenses. However, it is impossible to predict the timing of new regulatory standards, nor is it possible to quantify associated costs.

Rehabilitation

Land use is a significant aspect of operations and the BHP Billiton Limited Group has a policy of ensuring that rehabilitation is planned and financed from the early stages of any operation. However, there is a risk that the estimates may be inaccurate and that additional rehabilitation may be required where further issues are later identified. Any unforeseen remediation costs would reduce profits and could materially and adversely affect the results of the BHP Billiton Limited Group's operations.

Native title and land tenure

The BHP Billiton Limited Group operates in several countries where ownership of land is uncertain, and where disputes may arise in relation to ownership. Such disputes cannot always be predicted, hence there is a risk that this may cause disruption to some mining projects and prevent the development of new projects. In Australia, the Native Title Act 1993 provides for the establishment and recognition of native title under certain circumstances. Like land ownership disputes, native title could materially and adversely affect new BHP Billiton Limited Group projects.

Government actions

The BHP Billiton Limited Group's operations could be affected by government actions such as controls on imports, exports and prices, new forms of taxation, and increased government regulation in the countries in which the BHP Billiton Limited Group operates or services customers.

KEY INFORMATION CONTINUED

Acquisitions and joint ventures

The BHP Billiton Limited Group has grown its business historically in part through acquisitions. There are naturally numerous risks encountered in business combinations and the BHP Billiton Limited Group may not be able to successfully integrate acquired businesses or generate the cost savings and synergies anticipated, which could materially and adversely affect the financial condition of the BHP Billiton Limited Group.

DLC structure

On 29 June 2001, BHP Billiton Limited and BHP Billiton Plc completed a Dual Listed Companies (DLC) structure. At the meeting of shareholders of BHP Limited on 18 May 2001 that approved the DLC structure, shareholders also agreed to change the company's name from BHP Limited to BHP Billiton Limited. Shareholders of Billiton Plc also agreed to change the name of their company to BHP Billiton Plc as part of the DLC structure arrangements. There is a risk that the DLC structure could be subject to changes in capital and operating costs or other factors which affect the assumptions which were the basis for management's decision to enter into the DLC structure, and which could materially and adversely affect the financial condition of the BHP Billiton Limited Group. Although the structure of the DLC structure leaves each company as a separate legal entity, the contractual arrangements that form the DLC structure generally oblige each company to guarantee the obligations of the other. Therefore, if BHP Billiton Plc were to become unable to pay its debts, BHP Billiton Limited would become liable for those debts. Also, the DLC structure restricts each company's ability to pay dividends. Refer 'Additional Information – Dual Listed Companies structure (DLC)'.

Political

The BHP Billiton Limited Group operates in some countries which pose a high political risk and which could have an adverse impact upon the profitability of an operation. Foreseeable risks include, but are not limited to, civil unrest, nationalisation, re-negotiation or nullification of existing contracts, leases, permits or other agreements, and changes in laws and policy.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

KEY INFORMATION CONTINUED

Selected financial data

The selected Statement of Financial Performance data for the year ended 30 June 2001, the 13 months ended 30 June 2000 and the year ended 31 May 1999 and the selected Statement of Financial Position data at 30 June 2001 and 30 June 2000, set forth below (other than the percentages) have been derived from the audited consolidated financial statements of the BHP Billiton Limited Group included in this Annual Report and should be read in conjunction with, and are qualified in their entirety by reference to, those statements, including the notes thereto. The selected Statement of Financial Performance data for the years ended 31 May 1998 and 1997 and the selected Statement of Financial Position data at 31 May 1999, 1998 and 1997 set forth below (other than the percentages) are derived from audited consolidated financial

statements of the BHP Billiton Limited Group that are not included herein. Such financial statements have been reported on by Arthur Andersen for each of the years reported.

The BHP Billiton Limited Group's consolidated financial statements are prepared in accordance with Australian generally accepted accounting principles (Australian GAAP), which varies in certain material respects from US generally accepted accounting principles (US GAAP). Refer 'Financial statements – Notes to financial statements – 50'.

Statement of Financial Performance	Year ended 30 June		13 months ended		Year ended 31 May	
	2001	2001	30 June	1999	1998	1997
	\$m	US\$m	\$m	\$m	\$m	\$m
Amounts in accordance with Australian GAAP						
Sales revenue	20 698	10 566	21 506	19 229	21 189	20 947
Profit/(loss) from ordinary activities before borrowing costs	3 128	1 595	2 433	(1 413)	(274)	2 099
Borrowing costs	553	282	723	732	739	606
Income tax attributable to profit/(loss) from ordinary activities	1 066	543	117	164	518	876
Net profit/(loss)	1 509	770	1 593	(2 309)	(1 531)	617
Net profit/(loss), attributable to members of BHP Billiton Limited	2 007	1 024	1 627	(2 312)	(1 474)	410
Net profit/(loss), attributable to members of BHP Billiton Limited, of continuing operations	2 007	1 024	1 627	(2 312)	(1 474)	410
Dividends provided for or paid (a)	912	465	903	884	866	836
Number of ordinary shares (b)						
- at period end	3 704		3 679	3 599	3 521	3 407
- weighted average	3 689		3 653	3 577	3 492	3 386
- weighted average diluted	3 767		3 753	3 577	3 492	3 386
Per Ordinary Share: (b) (c) (d)						
- Net profit/(loss), attributable to members of BHP Billiton Limited						
- Basic	\$0.544	\$0.277	\$0.445	\$(0.646)	\$(0.422)	\$0.121
- Diluted	\$0.539	\$0.275	\$0.441	\$(0.646)	\$(0.422)	\$0.121
- Net profit/(loss), attributable to members of BHP Billiton Limited, of continuing operations						
- Basic	\$0.544	\$0.277	\$0.445	\$(0.646)	\$(0.422)	\$0.121
- Diluted	\$0.539	\$0.275	\$0.441	\$(0.646)	\$(0.422)	\$0.121
- Dividends provided for or paid						
- A\$ per share - as declared	\$0.510	\$0.260	\$0.510	\$0.510	\$0.510	\$0.510
- US\$ per share - as declared	\$0.260	\$0.260	\$0.305	\$0.333	\$0.319	\$0.389
- A\$ per share - as declared, adjusted for the bonus issue	\$0.247	\$0.126	\$0.247	\$0.247	\$0.247	\$0.247
- US\$ per share - as declared, adjusted for the bonus issue	\$0.126	\$0.126	\$0.147	\$0.161	\$0.155	\$0.188

KEY INFORMATION CONTINUED

Statement of Financial Performance continued	Year ended 30 June		13 months ended		Year ended 31 May	
	2001	2001	30 June	1999	1998	1997
	\$m	US\$m	\$m	\$m	\$m	\$m
Per ADS: (c) (d) (e)						
– Net profit/(loss), attributable to members of BHP Billiton Limited						
– Basic	\$1.088	\$0.554	\$0.890	\$(1.292)	\$(0.844)	\$0.242
– Diluted	\$1.078	\$0.550	\$0.882	\$(1.292)	\$(0.844)	\$0.242
– Net profit/(loss), attributable to members of BHP Billiton Limited, of continuing operations						
– Basic	\$1.088	\$0.554	\$0.890	\$(1.292)	\$(0.844)	\$0.242
– Diluted	\$1.078	\$0.550	\$0.882	\$(1.292)	\$(0.844)	\$0.242
– Dividends provided for or paid						
– A\$ per ADS – as declared	\$1.020	\$0.520	\$1.020	\$1.020	\$1.020	\$1.020
– US\$ per ADS – as declared	\$0.520	\$0.520	\$0.610	\$0.666	\$0.638	\$0.778
– A\$ per ADS – as declared, adjusted for the bonus issue	\$0.494	\$0.252	\$0.494	\$0.494	\$0.494	\$0.494
– US\$ per ADS – as declared, adjusted for the bonus issue	\$0.252	\$0.252	\$0.294	\$0.322	\$0.310	\$0.376
Amounts in accordance with US GAAP						
Sales revenue	20 698	10 556	21 506	19 229	21 189	20 947
Net profit/(loss), attributable to members of BHP Billiton Limited	1 614	823	911	(1 870)	(586)	478
Per Ordinary Share: (b) (c)						
– Net profit/(loss), attributable to members of BHP Billiton Limited						
– Basic	\$0.437	\$0.223	\$0.249	\$(0.523)	\$(0.168)	\$0.141
– Diluted	\$0.435	\$0.222	\$0.242	\$(0.523)	\$(0.168)	\$0.141
– Dividends provided for or paid						
– A\$ per share – as declared	\$0.510	\$0.260	\$0.510	\$0.510	\$0.510	\$0.510
– US\$ per share – as declared	\$0.260	\$0.260	\$0.305	\$0.333	\$0.319	\$0.389
– A\$ per share – as declared, adjusted for the bonus issue	\$0.247	\$0.126	\$0.247	\$0.247	\$0.247	\$0.247
– US\$ per share – as declared, adjusted for the bonus issue	\$0.126	\$0.126	\$0.147	\$0.161	\$0.155	\$0.188
Per ADS: (c) (d) (e)						
– Net profit/(loss), attributable to members of BHP Billiton Limited						
– Basic	\$0.874	\$0.446	\$0.498	\$(1.046)	\$(0.336)	\$0.282
– Diluted	\$0.870	\$0.444	\$0.485	\$(1.046)	\$(0.336)	\$0.282
– Dividends provided for or paid						
– A\$ per ADS – as declared	\$1.020	\$0.520	\$1.020	\$1.020	\$1.020	\$1.020
– US\$ per ADS – as declared	\$0.520	\$0.520	\$0.610	\$0.666	\$0.638	\$0.778
– A\$ per ADS – as declared, adjusted for the bonus issue	\$0.494	\$0.252	\$0.494	\$0.494	\$0.494	\$0.494
– US\$ per ADS – as declared, adjusted for the bonus issue	\$0.252	\$0.252	\$0.294	\$0.322	\$0.310	\$0.376

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

KEY INFORMATION CONTINUED

Statement of Financial Position	Year ended 30 June		13 months ended		Year ended 31 May	
	2001	2001	30 June	1999	1998	1997
	\$m	US\$m	\$m	\$m	\$m	\$m
Amounts in accordance with Australian GAAP						
Total assets	29 187	14 885	29 344	31 487	37 082	36 735
Total non-current portion of interest bearing liabilities (f)	6 138	3 130	5 830	9 942	12 738	8 053
Contributed equity (g)	6 013	3 067	7 093	6 533	8 269	7 434
Equity attributable to members of BHP Billiton Limited	11 004	5 612	10 353	8 646	11 585	12 538
Return on equity	18.2%		15.7%	(26.7)%	(12.7)%	3.3%
Book value per share (c) (d)	\$2.97	\$1.51	\$2.81	\$2.40	\$3.29	\$3.68
Amounts in accordance with US GAAP						
Total assets	69 965	35 682	29 472	32 679	37 846	36 596
Total non-current portion of interest bearing liabilities (f)	13 097	6 679	5 830	9 942	12 738	8 053
Equity attributable to members	32 859	16 758	10 546	10 000	12 526	12 635
Return on equity	4.9%		8.6%	(18.7)%	(4.7)%	3.8%
Book value per share (c) (d) (h)	\$8.90		\$2.91	\$2.81	\$3.61	\$3.76
Other Financial Data (Australian GAAP)						
Net operating cash flows less dividends paid	4 079	2 081	3 440	3 065	3 110	3 349
Net profit/(loss) after income tax by industry segment (i):						
Minerals	624	318	480	(1 971)	(1 805)	126
Petroleum	1 916	977	1 319	232	586	676
Steel	323	165	310	186	336	153
Services (j)			99	241	194	102
Net Unallocated Interest	(343)	(175)	(515)	(449)	(493)	(410)
Group and unallocated items	(1 011)	(515)	(100)	(548)	(349)	(30)
	1 509	770	1 593	(2 309)	(1 531)	617

(a) Includes equivalent dividends for Bonus Share Plan participation. Refer 'Financial statements – Notes to financial statements – 29'.

(b) Comparative data has been adjusted to take into account the bonus share issue effective 29 June 2001.

(c) All amounts are adjusted for stock dividends during the periods indicated.

(d) Based on the weighted average number of shares on issue calculated as if the shares previously held by Beswick Pty Ltd were treated as Treasury stock. Refer 'Information on the company – Group – Investment in Beswick Pty Ltd'.

(e) Assumes that, for the periods indicated, each ADS represents two Ordinary Shares.

(f) Includes non-recourse finance and finance leases not repayable 12 months. Refer 'Financial statements – Notes to financial statements – 27'.

(g) Includes amounts held in the share premium reserve prior to the abolishment of par values on 1 July 1998.

(h) Based on equity as calculated according to US GAAP with Employee Share Plan loans added back.

(i) Comparative figures have been restated to reflect the transfer of internal currency hedging results from Minerals, Steel and Petroleum to Group and unallocated items where they now eliminate.

(j) Following various asset sales and an internal reorganisation, the Services segment ceased to exist from 1 July 2000. As a consequence, Transport and Logistics is reported in the Steel segment and remaining services businesses including Shared Business Services, Insurances and Corporate Services are reported in Group and unallocated items. Comparative data has been adjusted accordingly. 2000, 1999, 1998 and 1997 data for Services mainly relates to businesses now sold.

INFORMATION ON THE COMPANY

BHP Billiton Limited Group

BHP Billiton Limited, a limited liability corporation, was incorporated in the State of Victoria, Australia, in 1885 under the Corporations Act. It is the parent company of the BHP Billiton Limited Group which is a global natural resources company with a largely regional steel business. The BHP Billiton Limited Group has its headquarters in Australia. The BHP Billiton Limited Group is Australia's fourth largest public company in terms of market valuation. The BHP Billiton Limited Group's three principal areas of business are: minerals exploration, production and processing (principally coal, copper, iron ore, diamonds, silver, lead, zinc); hydrocarbon exploration and production; and steel production. Throughout this Annual Report, 'Minerals', 'Petroleum' and 'Steel' are used to refer to the BHP Billiton Limited Group's businesses.

The BHP Billiton Limited Group's corporate strategy is to create shareholder value through the discovery, development and conversion of natural resources, based on:

- a world-class portfolio of existing assets;
- significant near-term brownfield expansion opportunities;
- the scale and capacity to capture new growth opportunities globally;
- a management team focussed on delivering shareholder value through organisational, operational and financial excellence;
- a commitment to operating within a value set defined by the BHP Billiton Limited Group Charter; and
- a commitment to return funds to shareholders when better alternatives do not exist.

Refer 'Information on the company – Abbreviations' and 'Information on the company – Definitions' for a description of certain abbreviations and terms used throughout this Annual Report. The discussion below contains certain forward-looking information. Refer 'Key Information – Risk factors' and 'Forward-looking statements'.

Minerals

Minerals' strategy is to be the best multi-commodity global mining company founded on world-class ore bodies which deliver superior returns to shareholders.

The BHP Billiton Limited Group produces iron ore, HBI, coal, copper concentrate, copper cathode, diamonds, gold, silver/lead concentrate and zinc concentrate. It manages operations in Australia, Canada, Chile, Indonesia, Papua New Guinea, Peru and the United States, has interests in iron ore in Brazil and conducts exploration activities in many countries. Production from Australian operations is largely exported or used by Steel in its operations.

Petroleum

Petroleum is an upstream oil and gas company with activities focused in three complementary business segments: exploration, with a focus on deepwater; gas commercialisation; and regulated return through capture of existing resources (opportunity focus in North Africa and the Middle East).

The Petroleum assets of the BHP Billiton Limited Group form a significant international, upstream exploration and production business. It has a 50% joint venture interest in the Bass Strait fields, located off the coast of south-east Australia.

The BHP Billiton Limited Group is also a participant in the North West Shelf Project in Western Australia, which is a significant Australian natural resource development. The BHP Billiton Limited Group has numerous other worldwide petroleum exploration and development interests including operations in offshore oil and gas in the UK, onshore gas operations in Pakistan and major projects in the Gulf of Mexico and Algeria.

Steel

In March 2001, the BHP Billiton Limited Group announced its intention to spin-out its entire steel flat and coated products business. The spin-out is expected to be completed no later than the end of financial year 2002.

The BHP Billiton Limited Group commenced steelmaking activities in 1915 and is Australia's and New Zealand's only fully integrated flat products steelmaker.

In September 1999, the BHP Billiton Limited Group reduced its Australian raw steel capacity by 1.6 million tonnes to 6.7 million tonnes mainly due to the closure of the Newcastle steelworks. In October 2000, the BHP Billiton Limited Group divested its long products businesses together with its pipe and tube and Tubemakers distribution businesses by way of a spin-out of a new entity, OneSteel Limited, to its shareholders. The spin-out reduced the BHP Billiton Limited Group's Australian raw steel capacity by a further 1.7 million tonnes to its current capacity of 5.0 million tonnes. The BHP Billiton Limited Group also has an annual raw steel capacity of 0.6 million tonnes in New Zealand and a 50% interest in a flat products steel mini-mill at Delta, Ohio in the US which has an annual raw steel capacity of 1.4 million tonnes.

Steel estimates it supplied approximately 43% of the total Australian domestic consumption of steel products for the 12 months ended June 2001. Steel also exported 53% of total despatches from Australian operations to principal markets in Asia, North America, Europe and the Mediterranean and 55% of total despatches from New Zealand Steel to principal markets in North America, Australia, Japan and South-East Asia. Steel also manufactures and distributes steel building products both in Australia and overseas.

INFORMATION ON THE COMPANY CONTINUED

Corporate Services

Corporate Services primarily comprises four major business areas.

- Shared Business Services manages the BHP Billiton Limited Group's internal transaction-based shared services operations (finance and accounting, human resources, supply, etc.).
- Global Supply provides strategic sourcing advice and management.
- External Sourcing provides capabilities for managing externally based service supply arrangements: a strategic review capability to evaluate service delivery requirements and design appropriate solutions; an alliance development and outsourcing capability to implement the developed strategies; and an alliance management capability to manage the interface with external suppliers.
- Property Portfolio Management reviews ownership and leasing of property; consolidates leasehold properties across the BHP Billiton Limited Group; identifies and sells surplus freehold properties and ensures property disposal is transparent, competitive and includes full due diligence.

Market Risk Management Policy

The BHP Billiton Limited Group manages its exposure to price risk, including interest rates, exchange rates and commodity prices through a set of policies, procedures and limits approved by the Board of Directors.

During the year ended 30 June 2001, the BHP Billiton Limited Group conducted a comprehensive review of its strategy in relation to market price risks, including the disclosure of hedging positions. As a result of this review, a new approach to market risk management, Portfolio Risk Management, was approved by the Board of Directors and announced in December 2000.

The objective of the new strategy is to support the delivery of the BHP Billiton Limited Group's financial targets while protecting the BHP Billiton Limited Group's future financial security and flexibility.

The strategy entails managing risk at the portfolio level through the adoption of a 'self insurance' model, by taking advantage of the natural hedges provided through the scale, diversity and flexibility of the portfolio as the principal means for managing risk.

There are two components to the Portfolio Risk Management strategy:

Risk mitigation - where risk is managed at the portfolio level within an approved Cashflow at Risk (CFaR) framework to support the achievement of the BHP Billiton Limited Group's broader strategic objectives. The CFaR framework is a means to quantify the variability of the BHP Billiton Limited Group's cashflows after taking into account diversification effects. (CFaR is the worst expected loss relative to projected business plan cashflows over a one-year horizon under normal market

conditions at a confidence level of 95%. Cashflow is measured as earnings after interest, but before taxes, depreciation and amortisation).

Where CFaR is within the Board approved CFaR limit, hedging activities are not undertaken. Based on current CFaR analysis of the BHP Billiton Limited Group corporate business plan, hedging will not be required for the foreseeable future. Hedge positions which existed on the announcement date in December 2000 will be allowed to run-off. There may be circumstances, such as following a major acquisition, when it becomes appropriate to mitigate risk in order to support the BHP Billiton Limited Group's broader strategic objectives. In such circumstances, the BHP Billiton Limited Group may execute hedge transactions. If required, hedging will be executed rateably across all risk categories where there is a liquid traded market. As at 30 June 2001, CFaR was \$1 540 million; and

Strategic financial transactions - opportunistic transactions to capture value from perceived market over/under valuations. These transactions occur on an infrequent basis and are treated separately to the risk mitigation transactions, with all gains and losses included in the Statement of Financial Performance at the end of each reporting period. These transactions are strictly controlled under a separate stop-loss and Value at Risk limit framework. There have been no strategic financial transactions undertaken to date.

Refer 'Financial statements – Notes to financial statements – 37' for details relating to outstanding hedge transactions at 30 June 2001.

Change of financial year

The BHP Billiton Limited Group announced on 17 December 1999 that the financial year end for the BHP Billiton Limited Group would change from 31 May to 30 June with effect from 30 June 2000. This Annual Report includes an analysis of the results for the year ended 30 June 2001 compared with the 13 months ended 30 June 2000. In this Annual Report all references to 2000-2001 and the financial period are to the year ended 30 June 2001, while references to 1999-2000 and the previous year are to the 13 months ended 30 June 2000.

Organisational structure and controlled entities

The BHP Billiton Limited Group is a group of more than 250 controlled entities. BHP Billiton Limited is the parent entity. The group operates around the world. A list of all entities, together with their place of incorporation and percentage of BHP Billiton Limited Group ownership is listed in note 48 to the financial statements. Refer 'Financial statements – Notes to financial statements – 48'.

INFORMATION ON THE COMPANY CONTINUED

Recent developments

BHP Billiton Group Dual Listed Companies Structure

On 19 March 2001, BHP Limited announced that the Directors of BHP Limited and Billiton Plc, a major UK-based metals and mining group, had agreed to form a Dual Listed Companies (DLC) structure, to establish a diversified global resource group, to be called BHP Billiton (the BHP Billiton Group). The implementation of the DLC structure was completed on 29 June 2001. BHP Limited changed its name to BHP Billiton Limited and Billiton Plc changed its name to BHP Billiton Plc.

The BHP Billiton Limited Group and the BHP Billiton Plc Group are now run by a unified Board and management team, with headquarters in Melbourne, Australia, and with a significant corporate management centre in London. The existing primary listings on the London and Australian stock exchanges will continue to be maintained, as will the secondary listing of BHP Billiton Plc on the Johannesburg and Paris stock exchanges and an American Depositary Receipt listing of BHP Billiton Limited on the New York Stock Exchange.

The shareholders of BHP Billiton Limited and BHP Billiton Plc will take key decisions on matters affecting the combined group through a procedure in which the shareholders of both companies will have equal voting rights per share. Accordingly, shareholders of BHP Billiton Limited and BHP Billiton Plc will effectively have an interest in a single group combining all of the assets of both companies with a unified Board of Directors and management. It is estimated that the interests of the shareholders of BHP Billiton Limited and BHP Billiton Plc in the combined group will be of the order of 58% and 42%, respectively. Should any future corporate action benefit shareholders in only one of the two companies, an appropriate action will be taken to ensure parity between BHP Billiton Limited and BHP Billiton Plc shares.

Since announcement of the DLC, combined teams have been working to ensure the integration of the two organisations. Significant progress has been made in several key areas. The following matters have been finalised and were implemented upon completion of the DLC:

- the BHP Billiton Group's organisational structure and asset groupings;
- senior management positions at both the corporate and customer sector group levels;
- governance arrangements (including capital management processes, risk management, and project execution review arrangements);
- health, safety, environment and community policies and associated standards;
- definition of portfolio management priorities;

- definition of the global marketing structure which entails twin marketing hubs in The Hague and Singapore; and
- integration of treasury and certain information systems.

The BHP Billiton Group has grouped its major operating assets into the following Customer Sector Groups (CSGs):

- Aluminium (Aluminium, Alumina);
- Base Metals (Copper, Silver, Zinc, Lead);
- Carbon Steel Materials (Coking Coal, Iron Ore, Manganese);
- Stainless Steel Materials (Chrome, Nickel);
- Energy (Steaming) Coal;
- Petroleum (Oil, Gas, LNG); and
- Steel.

For more information on the DLC structure, please see 'Additional information – Dual Listed Companies structure (DLC)'. For a description of the agreements under which the DLC structure will be operated, see 'Additional information – Dual Listed Companies structure (DLC)'. For a description of the BHP Billiton Plc Group's business and operations, see 'Information on the company – Information on the BHP Billiton Plc Group (formerly Billiton Plc)'.

Spin-out of steel businesses

The BHP Billiton Limited Group also announced that it intends to spin out its steel assets to BHP Billiton Limited shareholders as a separate business under independent management, with an appropriate adjustment to compensate the former BHP Billiton Plc shareholders. The BHP Billiton Limited Group expects to complete this spin-out, which will be subject to relevant shareholder approval, by the end of fiscal 2002 and will concentrate the BHP Billiton Limited Group's focus on minerals and petroleum.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

The following table summarises the revenue (including investment and other income) of the BHP Billiton Limited Group by geographic market and industry and also shows net profit by industry for the periods indicated:

	External				Inter segment (a)			
	Year ended 30 June		13 months ended	Year ended	Year ended 30 June		13 months ended	Year ended
	2001	2001	30 June	31 May	2001	2001	30 June	31 May
	\$m	US\$m	\$m	\$m	\$m	US\$m	\$m	\$m
Revenue by geographic market: (b)								
Australia	7 073	3 607	8 341	8 430	-	-	-	5
US	2 765	1 410	4 020	3 383	63	32	68	69
Japan	3 598	1 835	3 017	2 815	-	-	-	-
Other (c)	9 043	4 612	8 275	7 293	213	109	196	191
Total	22 479	11 464	23 653	21 921	276	141	264	265
Revenue by industry: (d)								
Minerals	10 159	5 181	8 830	9 730	332	169	365	498
Petroleum	6 354	3 088	5 625	3 203	41	21	14	10
Steel (f)	6 054	3 240	9 081	8 590	618	315	517	416
Services (g)			279	802			213	418
Net Unallocated Interest	93	47	65	111				
Group and unallocated items	(181)	(92)	(227)	(515)	85	44	9	34
Total	22 479	11 464	23 653	21 921	1 076	549	1 118	1 376
Net profit by industry: (d) (e)								
Minerals	624	318	480	(1 971)				
Petroleum	1 916	977	1 319	232				
Steel (f)	323	165	310	186				
Services (g)			99	241				
Net Unallocated Interest	(343)	(175)	(515)	(449)				
Group and unallocated items	(1 011)	(515)	(100)	(548)				
Total	1 509	770	1 593	(2 309)				

(a) Predominantly represents product sales between industry segments, which are included in the revenue statistics for each industry segment. Profits on these sales which have not been realised through external sales at year end are eliminated in Group and unallocated items.

(b) Represents revenue by location of customer; refer 'Financial Statements – Notes to financial statements – 9'.

(c) Other includes South Korea, China, Taiwan, UK, the rest of Europe, South-East Asia, New Zealand and South America.

(d) Comparative figures have been restated to reflect the transfer of internal currency hedging results from Minerals, Petroleum and Steel to Group and unallocated items where they now eliminate.

(e) Net profit after income tax before outside equity interests.

(f) Included within Steel in 2001, 2000 and 1999 are revenues and net profit in respect of OneSteel. These amounts attributable to OneSteel can be summarised as follows; Revenues 2001 - \$888 million, 2000 - \$3 294 million, 1999 - \$3 488 million and net profits 2001 - \$35 million, 2000 - \$124 million, 1999 - \$132 million.

(g) Following various asset sales and an internal reorganisation, the Services segment ceased to exist from 1 July 2000. As a consequence, Transport and Logistics is reported in the Steel segment and remaining services businesses including Shared Business Services, Insurances and Corporate Services are reported in Group and unallocated items. Comparative data has been adjusted accordingly. 2000 and 1999 data for Services mainly relates to businesses now sold.

INFORMATION ON THE COMPANY CONTINUED

Reserves

The reserves of the BHP Billiton Limited Group's Minerals and Petroleum businesses are detailed below.

In this report, production and reserves include the entire output and reserves of controlled entities and the BHP Billiton Limited Group's proportion of joint ventures' output and reserves unless otherwise noted.

Ore reserves and mineral resources

The BHP Billiton Limited Group's estimates of Ore Reserves and Mineral Resources presented in this report have been produced in accordance with the Australasian Code for reporting of Identified Minerals Resources and Ore Reserves, September 1999 (the JORC Code).

The information in this report relating to Mineral Resources and Ore Reserves is based on information compiled by competent persons (named in the tables), who are all members of the Australasian Institute of Mining and Metallurgy or the Australasian Institute of Geoscientists. All competent persons are full-time employees of the BHP Billiton Limited Group or a controlled entity, and have sufficient experience relevant to the style of mineralisation and type of deposit under consideration and to the activity they are undertaking to qualify as a competent person as defined in the JORC code. Each competent person consents to the inclusion in the report of the matters based on their information in the form and context in which it appears.

Ore Reserves and Mineral Resources are presented in the accompanying tables subdivided for Minerals and Coal. Separate tables report the Ore Reserves and the Total Mineral Resource for each of Metals and for Coal. It is important to note that the Total Mineral Resources are inclusive of resources that are used to define Ore Reserves.

All Resource and Reserve figures are reported in 100% terms, and represent estimates at the end of June 2001. All tonnes and grade information has been estimated more precisely than the rounded numbers that are reported, hence small differences may be present in the totals.

For a description of terms used in the accompanying tables, refer 'Information on the company – Definitions'.

ORE RESERVES MINERALS AND METALS

Commodity Deposit	Ore type	Proved Ore Reserve			as at end June 2001 Probable Ore Reserve				Total Ore		
		Tonnes (millions)	Grade		Tonnes (millions)	Grade			Tonnes (millions)	Grade	
Copper Escondida ¹	Sulphide	965	%TCu 1.31	%SCu –	631	%TCu 1.08	%SCu –	g/tAu –	1,596	%TCu 1.22	
	Low Grade	217	0.62	–	257	0.62	–	–	474	0.62	
	Oxide	154	–	0.70	92	–	0.53	–	246	–	
	Ok Tedi ²	Oxide/Sulphide	253	0.91	–	38	0.60	–	0.70	291	0.87
		Tintaya ³	Sulphides	61	1.42	–	3	1.30	–	0.22	64
	Oxides		24	1.70	1.31	11	1.29	0.96	–	35	1.57
Silver Lead Zinc Cannington ⁴	Sulphides	5.8	g/tAg 556	%Pb 12.4	7.1	g/tAg 568	%Pb 11.6	%Zn 3.2	12.9	g/tAg 563	
Iron Ore Mt Newman JV ⁵			Fe%	P%		Fe%	P%			Fe%	
		B loP HG	474	65.3	0.05	133	65.2	0.05	–	607	65.2
		B loP LG	215	58.2	0.08	105	58.3	0.09	–	320	58.2
		B hiP HG	120	63.0	0.12	6	61.5	0.12	–	127	63.0
		B hiP LG	54	59.8	0.13	–	–	–	–	54	59.8
		M loP HG	77	62.2	0.07	0.1	60.9	0.07	–	77	62.2
M loP LG	11	59.1	0.06	0.3	59.1	0.07	–	11	59.1		
Jimblebar ⁵	Total	952			245				1,197		
	B loP HG	120	63.2	0.06	14	63.9	0.07	–	134	63.3	
	B loP LG	62	59.5	0.07	10	60.0	0.08	–	72	59.6	
	B hiP HG	11	63.3	0.11	20	62.6	0.11	–	31	62.8	
	B hiP LG	11	60.2	0.11	10	59.2	0.12	–	21	59.7	
Mt Goldsworthy JV ⁵	Total	204			54				258		
	Y loP HG	15	65.9	0.03	1	64.6	0.04	–	16	65.8	
	Y loP LG	2	61.1	0.05	1	58.8	0.05	–	3	60.7	
	Yc loP HG	–	–	–	–	–	–	–	–	–	
	Yc loP LG	7	59.3	0.05	–	–	–	–	7	59.3	
	Yd loP HG	2	63.6	0.06	–	–	–	–	2	63.6	
	Yd loP LG	3	60.3	0.06	–	–	–	–	3	60.3	
	Yd hiP HG	0.1	63.1	0.14	–	–	–	–	0.1	63.1	
Yd hiP LG	0.4	61.3	0.14	–	–	–	–	0.4	61.3		
Yarrie subtotal		30			2				32		
	M loP HG	123	63.4	0.06	22	63.4	0.06	–	145	63.4	
	M loP LG	31	58.6	0.07	6	58.6	0.07	–	37	58.6	
Mining Area C subtotal	154			27				182			
Yandi JV ⁵	Mt Goldsworthy JV Total		184			29				213	
	C loP HG	562	58.4	0.04	146	58.3	0.04	–	708	58.4	
New Zealand Steel ⁶	Waikato Nth Head Taharoa		% magnetics 37.6			% magnetics –				% magnetics 37.6	
			23	49.0		19	43.6			42	46.7
Samarco – Brazil ⁷	Itabarite		%Fe 48	0.039		%Fe 45.4	0.041			%Fe 46.5	
			301			254				555	
Diamonds Ekati ⁸			Carats/tonne (>1.5mm size)			Carats/tonne (>1.5mm size)				Carats/tonne (>1.5mm size)	
		Panda (op) ^{8.1}	3.7	0.9		1.9	0.8			5.6	0.9
		Panda (u/g) ^{8.2}	1.5	0.8		1.1	0.8			2.5	0.8
		Misery (op) ^{8.3}	5.1	3.4		0.9	3.6			6.0	3.5
		Koala (op) ^{8.4}	6.4	1.0		2.3	0.9			8.8	0.9
		Koala (u/g) ^{8.5}	1.2	1.5		2.1	1.5			3.3	1.5
		Fox (op) ^{8.6}	8.1	0.3		8.3	0.3			16.4	0.3
		Sable (op) ^{8.7}	12.0	0.8		3.0	0.8			15.0	0.8
		Koala North (op) ^{8.8}	0.1	0.4		–	–			0.1	0.4
		Koala North (u/g) ^{8.9}	–	–		1.3	0.4			1.3	0.4
subtotal	38.1	1.1		20.9	0.8			59.0	1.0		

Iron Ore type Legend		
Brockman ore	B	Yarrie crustal ore
Marra Mamba ore	M	Yarrie detrital ore
Channel Iron Deposits	C	High grade ore – see notes
Detrital ore (lump product)	D	Low grade ore – see notes
Yarrie lode ore	Y	Low phosphorus Brockman ore (< 0.1%P)
		High phosphorus Brockman ore (> 0.1%P)
		Yc
		Yd
		HG
		LG
		loP
		hiP

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

Reserves	Compared with as at end June 2000 Total Ore Reserves					Average Mill recovery	BHP Billiton Ltd Group Interest	Recoverable Product Metal	Competent Person
	Tonnes (millions)		Grade			%	%		
%SCu	g/tAu		%TCu	%SCu	g/tAu				
–	–	1,903	1.20	–	–	87	57.5	16,560 (Kt)Cu	J.Gilligan
–	–	–	–	–	–	80	57.5	2,300 (Kt)Cu	J.Gilligan
0.64	–	280	–	0.71	–	85	57.5	1,300 (Kt)Cu	J.Gilligan
–	0.91	304	0.87	–	0.93	variable	52	2,096 (Kt)Cu, 5,815(Koz) Au	D.Munter, S.Green
–	0.26	53	1.57	–	0.24	variable	100	793 (Kt)Cu	P.Dupree
1.20	–	22	1.63	1.44	–	variable	100	325 (Kt)Cu	P.Dupree
%Pb	%Zn		g/tAg	%Pb	%Zn			Ag(Moz), Pb(Kt) ,Zn (Kt)	
12.0	3.8	8.0	477	11.1	5.7		100	197, 1346, 345	M.Bloss
P%			Fe%	P%					
0.05		644	65.1	0.05			85		P.Schultz
0.08		292	58.4	0.08			85		P.Schultz
0.12		141	62.9	0.12			85		P.Schultz
0.13		61	59.7	0.12			85		P.Schultz
0.07		81	62.3	0.07			85		P.Schultz
0.06		12	59.1	0.06			85		P.Schultz
		1,230							
0.06		150	63.3	0.06			100		P.Schultz
0.07		75	59.6	0.07			100		P.Schultz
0.11		15	63.3	0.11			100		P.Schultz
0.11		14	60.2	0.11			100		P.Schultz
		254							
0.04		20	65.7	0.03			85		P.Schultz
0.05		5	58.3	0.04			85		P.Schultz
–		0.2	63.9	0.04			85		P.Schultz
0.05		6	59.2	0.04			85		P.Schultz
0.06		2	63.4	0.06			85		P.Schultz
0.06		4	61	0.07			85		P.Schultz
0.14		–	–	–			85		P.Schultz
0.14		–	–	–			85		P.Schultz
		37							
0.06		151	63.4	0.06			85		P.Schultz
0.07		38	58.6	0.07			85		P.Schultz
		189							
		226							
0.04		817	58.4	0.05			85		P.Schultz
		% magnetics				75	100	19.72Mt	M.O'Connell
		71	37.6				100	14.56Mt	R.Ruddock
		29	54.9						
0.040		1,335	%Fe				50		J.Tizon
		Carats/tonne (>1.5mm size)				refer note 8		Carats (millions)	
		6.5	1.1				80	4.8	H.Goetz
		–	–				80	2.1	H.Goetz
		5.4	3.3				80	20.7	H.Goetz
		13.5	0.8				80	8.1	H.Goetz
		2.3	1.6				80	4.9	H.Goetz
		16.0	0.3				80	5.5	H.Goetz
		15.0	0.8				80	11.4	H.Goetz
		0.2	0.7				80	0.06	H.Goetz
		1.3	0.5				80	0.5	H.Goetz
		60.3	0.9					58.1	

ORE RESERVES MINERALS AND METALS CONTINUED

Notes to the Ore Reserves Minerals and Metals table

1 Escondida is currently one of the largest open-pit porphyry copper operations in the world. Mining is based on truck & shovel methods with direct haulage of waste and in-pit crushing of ore. Mine production levels are in the order of 850 000 tonnes per day (tpd) total material movement including approximately 130 000 tpd of Sulphide Ore.

Change in the ore reserve tonnages compared to the previous Annual Report (June 2000) results from a combination of ore production, change in the geological model and the more rigorous interpretation of the Mineral Resource classifications in the new (Feb 2000) resource model. This has resulted in the movement of ore reserve tonnes to lower confidence levels. This realistically reflects variable confidence in geological and grade continuity in various parts of the deposit.

Mine design has been reviewed with the new Feb 2000 model leading to a new Ultimate Pit shell. Ore reserves herein quoted are based on the "Ultimate Pit 39" (April 2000), generated using Measured, Indicated and Inferred Resources. This practice allows the maximum size of the pit to be used in strategic mine planning activities and reasonably reflects the future mining potential of the deposit, subject to future infill drilling. Reported Proved and Probable Reserves are derived from the Measured and Indicated Resources only, within the Ultimate Pit, after mining factors have been applied.

Removing Inferred Resources from pit optimisation, results in a smaller, intermediate pit and a consequent reduction in the reserve base. Proved and Probable Reserves of Sulphide Ore, Low Grade Ore and Oxide Ore in this smaller pit (Ultimate Pit 37), as at end June 2001, are reduced to 1,388 Mt at 1.26% TCu, 329 Mt at 0.62% TCu, and 182 Mt at 0.73% SCu, respectively. As there are differences in convention within the industry as to which reserves numbers to publicly report, Minera Escondida Ltda. (MEL) has chosen to quote both to maintain transparency.

Stockpiled ore quoted in the mineral resource tabulation is included in the ore reserve estimates as Proved Reserve.

2 The Ok Tedi Ore Reserves represent proved and probable insitu tonnes and grade within the ultimate pit design (Pit00_1) and below the end of June 2001 mined surface. Equivalent grade cutoffs were derived from forecasted metal prices and predicted costs based on the marginal cutoff calculation principle. Cut-off values (Cutvals) are then determined using equivalent grade cutoffs for both copper and gold. The formula used is: $\text{Cutval} = (\text{Cu Block grade} / \text{Cu Equivalent grade cutoff}) + (\text{Au Block grade} / \text{Au Equivalent grade cutoff})$. Using this formula, the calculated Cutval must be greater or equal to 1.0 for a block to be classified as ore. Material outside pit limits which is ore grade is termed mineral resource. Changes to the mineral resource have principally contributed to an increase of 18.8 million tonnes over last year's ore reserves less FY01 production. Reserve grades equal insitu grades with mining factors applied.

3 Approximately 85% of copper production for fiscal year 2002 is committed under short-term and long-term contracts with merchants, all these will be delivered to smelter companies in South America, Europe and Asia.

Total production capacity is 121 000 tonnes of copper contained in concentrate. Increasing ore grades in the proposed production schedule will see annual sulfide concentrate copper production increase from 83 000 tonnes of copper in fiscal year 2002 to 100 000 tonnes in fiscal year 2004. Annual production will thereafter decrease through to the end of the life of mine in fiscal year 2012. Current annual leach production estimates are 34 000 tonnes of cathode copper per year. Oxide leach plant construction commenced in February 2001. This reserve statement assumes that oxide plant copper production begins in April 2002.

4 The Cannington Ore Reserve has undergone further refinements following results of underground diamond drilling, modifications to grade estimation, the promotion of material from Probable to Proven Reserve and the extraction of 1.8Mt of Reserve.

5 The reserve grades listed for BHP Iron Ore Pilbara deposits refer to insitu (head grade) iron (Fe) and phosphorus (P) percentages (%) of the various ore types. Ore is defined as high or low phosphorus (P) viz $\pm 0.1\%$ P levels. The low P Brockman ores represent a core blending source which enables the overall blend of Brockman ores to meet market requirements of max $\sim 0.08\%$ P. The balance of high P Brockman ores do not meet current market specifications. Detrital ore grade / tonnes reported are those of the estimated lump product (+6mm) and not the insitu material, except for the Yarrie Y10 (Yd) deposit, where insitu head grade / tonnes are reported. For Mt. Whaleback high grade ore is defined as + 62%Fe, elsewhere + 60%Fe is applied, except for Channel Iron (+ 54%Fe) and Detrital ores (+ 56%Fe). Low grade ore is generally defined at 54 - 60%Fe. Brockman ores have a martite-(hematite)-goethite mineralogy and are hosted within the Proterozoic Brockman Iron Formation. Marra Mamba ores have a martite-(ochreous)-goethite mineralogy and are hosted within the Archaean Marra Mamba Iron Formation. Channel Iron Deposits (or isopolites) have a goethite-hematite mineralogy and occur within Tertiary age palaeochannels. Yarrie lode ores have a martite-hematite mineralogy and are hosted within the Archaean age Nimingarra Iron Formation in the Yarrie area. Yarrie crustal ore is low grade, near surface hematitic ore occurring on the Nimingarra Iron Formation in the Yarrie area. This is normally fed to a beneficiation plant for up-grading. Yarrie detrital ore is a Proterozoic conglomerate hematite ore occurring in the Eel Creek Formation in the Yarrie area. This is normally fed to a beneficiation plant for up-grading, but may also be direct high grade feed. The report for last year contained a mixture of wet and dry tonnes, whereas all figures for this year are reported as dry metric tonnes.

6 BHP NZ Steel operates 2 mining areas for titanomagnetite sands, Waikato North Head and Taharoa.

7 BHP owns 50% of the Samarco operation. A review of the Samarco Ore Reserves has been completed to bring them into compliance with the JORC code.

8 Reported reserves include allowances for open pit or underground mining recovery and dilution. Average % mill recovery factored into reserve by applying an effective 1.5 mm stone size cut-off. Therefore, mill recovery averages are not shown.

8.1 Depletion of ore reserves by mining, lower grade and increased tonnage due to new resource model.

8.2 Change of resources: underground portion of Panda pipe confirmed by drilling program.

8.3 Change of mining parameters: revised pit design, caused by updated pit slope angles and economic optimisation.

8.4 Change of mining parameters: revised pit design, caused by updated pit slope angles combined with economic optimisation. Low grade portion of Koala pipe re-classified as exclusive underground resource.

8.5 Change of mining parameters: different underground mining method, increased tonnage due to revised mining dilution and recovery.

8.6 Change of mining parameters: revised pit design, caused by updated pit slope angles, combined with higher mining recovery.

8.7 No change in ore reserves from end June 2000.

8.8 Change of resources: depletion of ore reserves by test mining, lower grade based on bulk sampling results.

8.9 Change of resources: new resource grade model, resource classifications changed.

COAL RESERVES

Ownership	Deposit	Mining ¹ method	Coal ² type	Recoverable Tonnes (millions)	at end 2001			at end 2000 Marketable Tonnes ⁵ (millions)	BHP Billiton Ltd Group Interest %	Competent person
					Marketable Tonnes (millions)	Calorific Value (Kcal/kg)	Volatile Matter %			
Queensland Coal Reserves at operating mines										
CQCA JV										
Goonyella	OC	Met	828	599			23.6	606.2	50 ³	B.Cox
Peak Downs	OC	Met	881	558			20.2	564.0	50 ³	B.Cox
Saraji	OC	Met	169	113			18.7	116.9	50 ³	B.Cox
Norwich Park	OC	Met	67	45			17.3	48.7	50 ³	B.Cox
Blackwater	OC	Met/Th	303	242			25.8	250.6	50 ³	B.Cox
Sub-total			2248	1557				1586		
GREGORY JV										
Gregory	OC	Met/Th	19.2	15.3			33.1	16.9	50 ⁴	B.Cox
Crinum	UG	Met/Th	69.6	57.1			33.1	61.1	50 ⁴	B.Cox
Sub-total			89	72				78		
BHP Mitsui										
Riverside	OC	Met	18.4	10.5			23.2	13.8	80	B.Cox
South Walker Ck	OC	Met/Th	95.3	63.2	7751		13.1	66.2	80	B.Cox
Sub-total			114	74				80		
Total Reserves at operating mines				2451	1703			1744		
Queensland Coal undeveloped reserves										
CQCA JV										
Daunia	OC	Met	58.3	47.1	7600	21.5		47.1	50 ³	B.Cox
BHP Mitsui										
Poitrel/Winchester ⁴	OC	Met/Th	112	87.9		22.8		71.4	80	B.Cox
Nebo West	OC	Th	21.6	15.9	6930	7.5		15.9	80	B.Cox
Sub-total			134	104				87		
Total Queensland Coal undeveloped Reserves					192	151			134	
Total Queensland Coal Reserves				2642	1854			1879		
New Mexico										
San Juan ⁵	OC & UG	Th	131	131	5400			77	100	R.Van Valkenburg
La Plata	OC	Th	6	6	5200			10	100	R.Van Valkenburg
Navajo	OC	Th	870	870	4800			880	100	R.Van Valkenburg
Sub-total			1007	1007				967		
Illawara Coal Reserves at operating mines										
Appin	UG	Met/Th	88	72				63	100	B.Clark
West Cliff	UG	Met/Th	59	47				41	100	B.Clark
Cordeaux	UG	Met/Th	58	39				40	100	B.Clark
Tower	UG	Met/Th	48	39				30	100	B.Clark
Kemira	UG	Met/Th	137	91				72	100	B.Clark
Elouera	UG	Met/Th	26	18				14	100	B.Clark
Sub-total			415	307				261		
BHP Coal Indonesia Reserves at operating mines										
Senakin	OC	Sub-Bit	43	34.5	6700			35	80	Y.Setiyawan
Satui	OC	Sub-Bit	33	33	6700			41	80	S.Widhy
Petangis	OC	Sub-Bit	1	1	6700			2	80	P.Altamore
Satui Mulia	OC	Lig	56	56	5000			56	80	S.Widhy
Sub-total			133	125				134		

Notes to the Coal Reserves table

- (1) Mining method: OC = opencut, UG = underground.
- (2) Coal type: Met = metallurgical coal, Th = thermal coal, Sub-Bit = Sub-Bituminous, Lig = Lignite.
- (3) The ownership of the CQCA and Gregory JV's has been equalised between the BHP Billiton Limited Group and Mitsubishi Development through the BHP Mitsubishi Alliance effective 28 June 2001.
- (4) The reserve estimate for Poitrel/Winchester has been increased in a review of the resource and reserve base conducted as part of the ongoing feasibility study.
- (5) Increase of reserve due to acquired new lease area (Deep Lease Extension).

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

TOTAL MINERAL RESOURCES (INCLUDES ALL MINERALS RESOURCES INCLUSIVE OF THOSE ALSO CONVERTED TO ORE RESERVES)

Commodity Deposit	type	as at end June 2001 Measured Resources				Indicated Resources			
		Tonnes (millions dmt)	Grade			Tonnes (millions dmt)	Grade		
Copper			%TCu	%SCu	g/tAu		%TCu	%SCu	g/tAu
Escondida ¹	Sulphide	969	1.30	–	–	713	1.04	–	–
	Low Grade	233	0.61	–	–	433	0.61	–	–
	Mixed	56	0.66	0.21	–	173	0.61	0.22	–
	Oxide	164	–	0.68	–	121	–	0.47	–
Escondida Norte ²	Sulphide	–	–	–	–	784	1.08	–	–
	Mixed	–	–	–	–	–	–	–	–
	Oxide	–	–	–	–	–	–	–	–
Pinto Valley ³	Pinto Valley unit	633	0.20	–	–	12	0.39	–	–
	insitu leach	174	0.33	–	–	40	0.32	–	–
	#2 Tails	3	0.38	–	–	1	0.57	–	–
San Manuel ⁴	Sulphides	532	0.64	0.008	–	99	0.64	0.008	–
	In Situ Leaching	235	0.50	0.31	–	44	0.58	0.32	–
	Residual Heap Leach	84	0.19	0.05	–	–	–	–	–
Robinson ⁵	Liberty	–	–	–	–	–	–	–	–
	Tripp-Veteran	183	0.66	–	0.25	28	0.60	–	0.15
	Ruth	145	0.55	–	0.15	25	0.49	–	0.15
Tintaya ⁶	Sulphides	101	1.42	–	0.25	16	1.32	–	0.21
	Oxide	32	1.64	1.24	–	13	1.74	0.96	–
Coroccohuayco	Sulphides	28	1.72	–	–	52	1.74	–	–
Ccatun Pucara	Sulphides	–	–	–	–	–	–	–	–
Antapaccay North	Sulphides	83	0.71	–	–	165	0.64	–	–
Antapaccay South	Sulphides	–	–	–	–	71	0.97	–	–
Ok Tedi ⁷	Oxide/Sulphide	442	0.9	–	0.97	174	0.56	–	0.65
Silver Lead Zinc			g/tAg	%Pb	%Zn		g/tAg	%Pb	%Zn
Cannington ⁸	Sulphides	10.2	601	13.6	5.1	19.7	550	12.3	4.1
Nickel			%Ni	%Co			%Ni	%Co	
Gag Island ⁹	Oxide	12	1.33	0.09	–	70	1.34	0.09	–
	Silicate	–	–	–	–	23	1.81	0.02	–
Iron Ore			%Fe	%P			%Fe	%P	
Newman JV ¹⁰	B lo HG	540	65.5	0.05	–	170	65.3	0.05	–
	B lo LG	131	58.3	0.06	–	45	57.3	0.06	–
	B hi HG	193	63.4	0.12	–	63	64.0	0.16	–
	B hi LG	85	57.1	0.16	–	47	57.1	0.15	–
	M lo HG	155	62.5	0.07	–	18	62.6	0.06	–
	M lo LG	91	57.8	0.06	–	23	57.2	0.06	–
	M hi LG	–	–	–	–	–	–	–	–
	D lo HG	–	–	–	–	11	58.8	0.05	–
	sub-total	1194	–	–	–	377	–	–	–
Jimblebar ¹⁰	B lo HG	196	62.8	0.07	–	40	63.6	0.08	–
	B lo LG	113	58.0	0.07	–	13	57.4	0.08	–
	B hi HG	–	–	–	–	29	62.5	0.11	–
	B hi LG	1	58.4	0.10	–	17	57.5	0.14	–
	D lo HG	–	–	–	–	10	61.2	0.07	–
	sub-total	310	–	–	–	110	–	–	–
Goldsworthy JV ¹⁰	Y lo HG	23	65.0	0.04	–	18	61.3	0.07	–
	Yc lo LG	14	57.6	0.05	–	14	59.4	0.07	–
	Yd hi HG	12	61.4	0.10	–	–	–	–	–
	Yarrie total	49	–	–	–	33	–	–	–
	B lo HG	–	–	–	–	–	–	–	–
	B hi HG	–	–	–	–	–	–	–	–
	B hi LG	–	–	–	–	–	–	–	–
	M lo HG	145	62.2	0.06	–	126	61.9	0.06	–
	M lo LG	29	58.7	0.06	–	31	53.8	0.05	–
	D lo HG	21	58.5	0.07	–	18	58.5	0.07	–
	Mining Area C total	195	–	–	–	175	–	–	–
BHP / Renison JV ¹⁰	B hi HG	–	–	–	–	48	61.1	0.15	–
	B hi LG	–	–	–	–	32	57.5	0.14	–
	M lo HG	–	–	–	–	28	62.6	0.06	–
	M lo LG	–	–	–	–	21	57.6	0.05	–
	sub-total	0	–	–	–	129	–	–	–

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

Inferred Resources				Total Resources 2001				BHP Billiton Ltd Group Interest %	Competent Person
Tonnes (millions dmt)	Grade			Tonnes (millions dmt)	Grade				
571	%TCu 1.04	%SCu –	g/tAu –	2,253	%TCu 1.15	%SCu –	g/tAu –	57.5	J.Gilligan
401	0.61	–	–	1,067	0.61	–	–	57.5	J.Gilligan
135	0.84	0.29	–	364	0.71	0.25	–	57.5	J.Gilligan
93	–	0.49	–	378	–	0.56	–	57.5	J.Gilligan
383	0.72	–	–	1,166	0.97	–	–	57.5	J.Gilligan
89	0.80	0.14	–	89	0.80	0.14	–	57.5	J.Gilligan
100	–	0.81	–	100	–	0.81	–	57.5	J.Gilligan
1	0.39	–	–	646	0.20	–	–	100	J.Gage
–	–	–	–	214	0.33	–	–	100	J.Gage
–	–	–	–	4	0.42	–	–	100	J.Gage
44	0.64	0.006	–	674	0.64	0.007	–	100	J.Seguín
5	0.56	0.39	–	284	0.51	0.32	–	100	J.Seguín
–	–	–	–	84	0.19	0.05	–	100	J.Seguín
–	–	–	–	–	–	–	–	100	K. Schuler
6	0.49	–	0.07	217	0.65	–	0.23	100	K.Schuler
15	0.44	–	0.09	185	0.53	–	0.15	100	K.Schuler
27	1.33	–	0.19	144	1.39	–	0.23	100	P.Dupree
3	1.74	1.03	–	47	1.67	1.15	–	100	P.Dupree
75	1.40	–	–	155	1.57	–	–	100	S.Satchwell
16	1.93	–	0.32	16	1.93	–	0.32	100	S.Satchwell
461	0.63	–	–	708	0.64	–	–	100	S.Satchwell, J.Sullivan
116	0.97	–	–	188	0.95	–	–	100	S.Satchwell, J.Sullivan
10	0.45	–	0.45	626	0.79	–	0.87	52	D.Munter, S.Green
10.8	g/tAg 482	%Pb 10.7	%Zn 3.8	40.7	g/tAg 545	%Pb 12.2	%Zn 4.3	100	A.Edwards
125	%Ni 1.3	%Co 0.09		207	%Ni 1.3	%Co 0.09		75	A.Bailey
10	1.7	0.03		33	1.8	0.02		75	A.Bailey
37	%Fe 63.4	%P 0.07		746	%Fe 65.4	%P 0.05		85	M.Kneeshaw, R.Kerr
14	57.2	0.07		190	57.9	0.06		85	M.Kneeshaw, R.Kerr
41	62.2	0.14		297	63.4	0.13		85	M.Kneeshaw, R.Kerr
51	56.8	0.13		183	57.0	0.15		85	M.Kneeshaw, R.Kerr
318	62.2	0.07		492	62.3	0.07		85	M.Kneeshaw, R.Kerr
263	55.9	0.07		377	56.5	0.07		85	M.Kneeshaw, R.Kerr
24	54.9	0.11		24	54.9	0.11		85	M.Kneeshaw, R.Kerr
1	61.1	0.03		12	59.0	0.05		85	M.Kneeshaw, R.Kerr
749	–	–		2320	–	–			
–	–	–		235	63.0	0.07		100	M.Kneeshaw
5	57.9	0.07		132	57.9	0.07		100	M.Kneeshaw
648	62.0	0.13		678	62.0	0.13		100	M.Kneeshaw
69	57.5	0.11		87	57.6	0.12		100	M.Kneeshaw
7	61.2	0.06		17	61.2	0.07		100	M.Kneeshaw
729	–	–		1149	–	–			
–	–	–		42	63.3	0.05		85	D.Podmore
–	–	–		28	58.5	0.06		85	D.Podmore
–	–	–		12	61.4	0.10		85	D.Podmore
0	–	–		82	–	–			
26	63.5	0.04		26	63.5	0.04		85	M.Kneeshaw
96	62.2	0.15		96	62.2	0.15		85	M.Kneeshaw
64	57.8	0.13		64	57.8	0.13		85	M.Kneeshaw
490	61.3	0.06		761	61.6	0.06		85	M.Kneeshaw
34	56.0	0.05		94	56.1	0.06		85	M.Kneeshaw
5	57.6	0.07		44	58.4	0.07		85	M.Kneeshaw
715	–	–		1085	–	–			
65	62.0	0.16		113	61.6	0.16		88	M.Kneeshaw
17	58.4	0.17		50	57.8	0.15		88	M.Kneeshaw
69	62.4	0.07		97	62.4	0.07		88	M.Kneeshaw
20	57.5	0.05		41	57.6	0.05		88	M.Kneeshaw
171	–	–		300	–	–			

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

TOTAL MINERAL RESOURCES CONTINUED (INCLUDES ALL MINERALS RESOURCES INCLUSIVE OF THOSE ALSO CONVERTED TO ORE RESERVES)

Commodity Deposit	type	Measured Resources			Indicated Resources		
		Tonnes (millions dmt)	Grade %Fe	% P	Tonnes (millions dmt)	Grade %Fe	% P
Yandi JV ¹⁰	C lo HG	845	58.0	0.04	272	57.5	0.04
	B hi HG	—	—	—	—	—	—
	total	845			272		
Samarco JV ¹¹	Itabariite	487	47.0	0.045	998	44	0.048
New Zealand Steel ¹²	Waikato Nth Head	215	27.2	—	64	20.7	—
	Taharoa	41	48.2	—	85	42.9	—
Diamonds			Carats/tonne			Carats/tonne	
Ekati ¹³	Panda (op) ^{13.1}	4.0	1.0		2.1	1.0	
	Panda (ug) ^{13.2}	1.4	1.0		1.0	1.0	
	Misery ^{13.3}	5.2	4.3		1.2	4.5	
	Koala (op) ^{13.4}	6.3	1.0		2.3	0.9	
	Koala (u/g) ^{13.4}	3.2	0.8		3.6	1.1	
	Fox(op) ^{13.5}	8.0	0.3		8.2	0.4	
	Sable ^{13.5}	12.0	0.9		4.0	0.9	
	Koala North (op) ^{13.6}	0.1	0.5		—	—	
	Koala North (u/g) ^{13.7}	—	—		1.2	0.5	
	Beartooth (op) ^{13.5}	1.1	1.1		0.2	1.0	
	Pigeon (op) ^{13.5}	3.1	0.5		1.1	0.5	
	Jay (op) ^{13.5}	—	—		17.0	2.1	
	Lynx ^{13.8}	1.1	0.8		0.3	0.8	
	Subtotal	46	1.2		42	1.4	

Iron Ore Ore type Legend

Brockman ore	B
Marra Mamba ore	M
Channel Iron Deposits	C
Detrital ore (lump product)	D
Yarrie lode ore	Y
Yarrie crustal ore	Yc
Yarrie detrital ore	Yd
High grade ore – see notes	HG
Low grade ore – see notes	LG
Low phosphorus Brockman ore (< 0.1%P)	lo
High phosphorus Brockman ore (> 0.1%P)	hi

Notes to Mineral Resources table

1 The Escondida deposit is a supergene-enriched porphyry copper deposit of Oligocene age in which two major stages of sulphide and one stage of oxide mineralisation contributed to the formation of a giant copper ore body. The principal copper-bearing minerals are chalcocite (Cu₂S), chalcopyrite (CuFeS₂), covellite (CuS), bornite (Cu₅FeS₄) and brochantite/antlerite (Cu₃-4SO₄[OH]6-4). Increase in the total mineral resource reported is due to the release, for the first time, of "Low Grade" Sulphide Ore. This material has a copper grade below the current concentrator cut-off grade, but above an economic cut-off grade (0.53 % cut-off <0.7% total copper [TCu]), assuming that the ore is stockpiled and processed through the concentrator at the end of present mining. Sulphide material in the range 0.3 to 0.53% TCu is currently being stockpiled, but is not reported herein as it is currently under conceptual study for sulphide bioleaching. Also newly reported is "Mixed Ore", material with mixed oxide-sulphide mineralogy, occurring at the top of the enriched copper ore horizon. This material has the potential to be leach or flotation feed stock and processed to cathode or concentrate. As the process option has not been defined at this time, the material is reported as a mineral resource only. Mixed Ore resource is tabulated at a total copper cut-off grade.

Stockpiles included in the tabulated mineral resource estimates are: Sulphide Ore: Measured Resource includes 16.24 million tonnes (Mt) at 1.30%TCu in stockpiles and Oxide Ore: Measured Resource includes 95.46 Mt grading 0.83% soluble copper [SCu] in stockpiles, plus 4.15 Mt grading 0.46% SCu extracted from the Pinta Verde deposit.

2 The Escondida Norte deposit is a supergene-enriched porphyry copper deposit of Oligocene age in which two major stages of sulphide and one stage of oxide mineralisation contributed to the formation of a giant

copper ore body of identical deposit type to the La Escondida deposit located 5km to the south. The principal copper-bearing minerals are chalcocite (Cu₂S), chalcopyrite (CuFeS₂) and covellite (CuS), and brochantite/antlerite (Cu₃-4SO₄[OH]6-4). The deposit is amenable to bulk mining methods and forms the eastern extension of porphyry-style copper sulphide and oxide mineralisation of the Zaldivar deposit, currently mined in an open-pit by Cia. Minera Zaldivar Ltda.

The Sulphide Ore resource is now quoted at a total copper (TCu) economic cut-off grade of 0.53% TCu, consistent with the Escondida mineral resource statement for flotation feed material. This is a significant change compared with the previous Annual Report (June 2000) where Sulphide mineral resources were reported above a lower cut-off grade (0.45% TCu). Newly reported is "Mixed Ore", material with mixed oxide-sulphide mineralogy, occurring at the top of the enriched copper ore horizon. This material has the potential to be leach or flotation feed stock and processed to cathode or concentrate.

3 The Pinto Valley Mineral Resource is based on the milling and flotation of copper sulphides from ore grade rock and acid leaching and SXEW of copper from lower grade sulphide bearing rock. This report includes stockpiles not previously included in resource.

4 San Manuel is an underground block caving operation on care and maintenance status with an insitu and residual heap leach of oxide ore in active production. The Mineral Resource has not been updated to account for this production.

5 BHP Copper North America ceased operations at the Robinson Mine Site on 24 June 1999. Recent resource changes are a result of an external audit. Due to current mine site care & maintenance status and low copper prices - Liberty material will not be mined and processed economically in the foreseeable future.

6 BHP holds a 99.9% interest in Tintaya, an open-pit copper mine in southern Peru. The remaining interest is held by Peruvian shareholders. Changes to the resource estimate result from additional drilling and geologic interpretation in Tajo, Chabuca Este-Oeste, and Chabuca areas. Additional drilling, geological interpretation and modeling has been completed on the Antapaccay Project and this data is being assessed.

7 The Ok Tedi deposit is sulphide dominant with minor oxide mineralisation. The main ore types include: Sulphide Siltstone, Sulphide Monzonite, Sulphide Monzodiorite, Sulphide EndoSkarn, Sulphide Skarn, Oxide Skarn and Pyrite Skarn. The composite copper/gold quartz-monzonite porphyry intrusion incorporates secondary enrichment, significant skarn mineralisation and minor oxide mineralisation. Changes

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

as at end June 2001 Inferred Resources			Total Resources 2001			BHP Billiton Ltd Group Interest %	Competent Person
Tonnes (millions dmt)	Grade %Fe	%P	Tonnes (millions dmt)	Grade %Fe	%P		
216	57.3	0.04	1 332	57.8	0.04	85	M.Kneeshaw, R.Kerr
189	58.0	0.15	189	58.0	0.15	85	M.Kneeshaw, R.Kerr
405			1 522				
2 346	41	0.041	3 831	43.0	0.043	50	J.Tizon
	% Magnetics			% Magnetics			
716	20.8	–	995	22.2	–	100	M.O'Connell
6.50	–		133	44.6		100	B.Van Deventer
	Carats/tonne			Carats/tonne			
0.1	1.0		6.2	1.0		80	J.Carolson
0.1	1.0		2.4	1.0		80	J.Carolson
0.1	1.7		6.5	4.3		80	J.Carolson
1.4	0.6		10.0	0.9		80	J.Carolson
1.7	0.9		8.5	1.0		80	J.Carolson
8.6	0.4		24.8	0.4		80	J.Carolson
0.7	1.0		16.8	0.9		80	J.Carolson
–	–		0.1	0.5		80	J.Carolson
–	–		1.2	0.5		80	J.Carolson
–	–		1.3	1.1		80	J.Carolson
0.1	0.5		4.3	0.5		80	J.Carolson
11.7	2.1		28.7	2.1		80	J.Carolson
–	–		1.4	0.8		80	J.Carolson
24	1.3		112	1.3			

from the previous year result from infill drilling incorporating 38 new holes (5,865.7 metres) and 966 additional assay intervals causing both ore gains and losses. Geology was also re-interpreted with relevant sections modified by drilling and pit mapping. Resource changes, due to the new information, also resulted in upgrades of confidence levels (movement of ore material from Indicated to Measured classifications), movement of previously defined waste material to ore, and volume changes along re-interpreted contacts. These changes to the mineral resource have contributed to a net increase of 47.3 million ore tonnes over last year's mineral reserves less FY01 production.

8 The Cannington Ag-Pb-Zn deposit is a Broken Hill Type (BHT) deposit located in the Eastern succession of the Mt Isa inlier. Results from ongoing underground diamond drilling and geological interpretation have seen the upgrading of Inferred Resource to Indicated and Indicated to Measured.

9 No change in the Gag Island nickel laterite resource has occurred since the previous June 2000 report. The oxide zone is defined as the upper limonite and fine grained saprolite part of the Gag Island laterite profile and silicate as the lower, coarse rocky saprolite zone in the laterite profile. Silicate resource has not been estimated for areas where only historical PT Pacific Nikkel Indonesia (PTPNI) drill data is available. The PTPNI drilling was not analysed for Mg and the majority of holes did not penetrate the full silicate section of the profile.

10 The resource grades listed for BHP Iron Ore Pilbara deposits refer to insitu (head grade) iron (Fe) and phosphorus (P) percentages (%) of the various ore types. Ore is defined as high or low phosphorus (P) viz $\pm 0.1\%$ P levels. The low P Brockman ores represent a core blending source which enables the overall blend of Brockman ores to meet market requirements of max $\sim 0.08\%$ P. The balance of high P Brockman ores do not meet current market specifications. Detrital ore grade / tonnes reported are those of the estimated lump product (+6mm) and not the insitu material, except for the Yarrie Y10 (Yd) deposit, where insitu head grade / tonnes are reported. For Mt.Whaleback high grade ore is defined as + 62%Fe, elsewhere + 60%Fe is applied, except for Channel Iron + 54%Fe and Detrital ores + 56%Fe. Low grade ore is generally defined at 54 - 60%Fe. Brockman ores have a martite-(hematite)-goethite mineralogy and are hosted within the Proterozoic Brockman Iron Formation. Marra Mamba ores have a martite-(ochreous)-goethite mineralogy and are hosted within the Archaean Marra Mamba Iron Formation. Channel Iron Deposits (or pisolites) have a goethite-hematite mineralogy and occur within Tertiary age palaeochannels. Yarrie lode ores have a martite-hematite mineralogy and are hosted within the Archaean age Nimingarra Iron Formation in the Yarrie area. Yarrie crustal ore is low grade, near surface hematitic ore

occurring on the Nimingarra Iron Formation in the Yarrie area. This is normally fed to a beneficiation plant for up-grading. Yarrie detrital ore is a Proterozoic conglomerate hematite ore occurring in the Eel Creek Formation in the Yarrie area. This is normally fed to a beneficiation plant for up-grading, but may also be direct high grade feed. The report for last year contained a mixture of wet and dry tonnes, with the resources of active mines not divided into HG and LG. This year the HG/LG split was applied to all deposits and all figures are reported as dry metric tonnes.

11 The BHP Billiton Limited Group has 50% interest in the Samarco iron ore operation, which includes mining processing and pelletising. A review of the Samarco Mineral Resource has been completed to bring it into compliance with the JORC code.

12 The New Zealand Steel Mineral Resource is for the Waikato North Head iron sands deposit and is made up of titano-magnetite sands.

13 Ekati™ Diamond Minerals Resources are reported using a 1.0mm size cutoff.

13.1 Depletion of resource by mining (removal of resources on upper benches). New resource model based on recent reverse circulation drilling (lower grade).

13.2 Reverse circulation drilling program carried out in summer 2001, provided grade and tonnage estimates for deep portions of Panda kimberlite.

13.3 No changes in resource model from June 2000 report. Delineation drilling carried out late in FY01 not incorporated into the resource model at this date.

13.4 Geotechnical design change resulted in a shallower pit, thus resulting in the reclassification of some benches for potential exploitation by a future Koala underground.

13.5 No change in resource classification from end June 2000.

13.6 Change of resources: depletion of resource by test mining, lower grade based on bulk sampling results.

13.7 Change of resources: new resource grade model, resource classifications changed.

13.8 New resource declared based on exploration RC drilling program - sample processing conducted in FY01. Geological model and resource model completed.

14 The Whyalla Iron Ore Resource reported last year is not reported due to the spin-out of OneSteel, which included the Whyalla iron ore operations.

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TOTAL COAL RESOURCES (COAL RESOURCES ARE QUOTED IN TOTAL INCLUSIVE OF COAL RESERVES) ¹

Ownership	Deposit	Potential ² mining method	Coal ³ type	Measured Resource Tonnes (millions)	Calorific ⁴ Value (Kcal/kg)	Volatile ⁴ matter %	Indicated Resource Tonnes (millions)
Queensland Coal Resources at operating mines							
	Goonyella	OC/UG	Met	1 387		22.9	278
	Peak Downs ⁶	OC/UG	Met	1 355		20.1	735
	Saraji	OC/UG	Met	458		18	88
	Norwich Park	OC/UG	Met	402		17.6	124
	Blackwater	OC/UG	Met/Th	482	7529	25.7	253
	Sub-total			4 084			1 478
GREGORY JV	Gregory Crinum	OC/UG	Met/Th	211		33.4	29
BHP Mitsui	Riverside	OC	Met	22		23.2	
	Kemmis Walker	OC	Met/Th	77	7763	13.1	45
	Sub-total			99			45
Total Queensland Coal resources at operating mines				4 394			1 552
Queensland Coal undeveloped resources							
CQCA JV ⁵							
	Red Hill	UG	Met	90		20.9	406
	Daunia ⁶	OC	Met/Th	109		20.2	54
	Peak Downs East	UG	Met				668
	Sub-total			199			1 128
GREGORY JV	Liskeard	OC	Th	13			
BHP Mitsui	Wards Well	UG	Met	331		21.6	289
	Lancewood	UG	Met				225
	Bee Creek ⁶	OC	Th				55
	Nebo West	OC	Th				178
	Poitrel/Winchester ⁶	OC/UG	Met/Th	143		23.7	53
	Sub-total			474			799
Total undeveloped Queensland resources				685			1 927
Total Queensland Coal resources				5 079			3 479
New Mexico							
	San Juan ⁷	OC & UG	Th	250	5 600		22.0
	La Plata	OC	Th	57	5 500		
	Navajo	OC	Th	920	4 800		
	Sub-total			1 227			22
Illawara Coal Resources at Operating mines							
	Appin	UG	Met/Th	166			150
	West Cliff	UG	Met/Th	185			60
	Cordeaux	UG	Met/Th	134			87
	Tower	UG	Met/Th	79			44
	Kemira	UG	Met/Th	197			84
	Elouera	UG	Met/Th	165			63
	Sub-total			955			488
Illawara Coal Undeveloped resources							
	A248 & 442	UG	Met/Th	128			231
BHP Coal Indonesia Operating mines							
	Senakin	OC	Sub-Bit	100	6 200		70
	Satui	OC	Sub-Bit	64	6 700		61
	Petangis	OC	Sub-Bit	8	6 020		10
	Satui Mulia	OC	Lig	125	5 000		126
	Sub-total			297			267
BHP Coal Indonesia Undeveloped Deposits							
	Ata, Mereh, Saring, Mangkalapi, Pulau Laut, Bangkalaan, Bindu-Betitit	OC	Sub-Bit	102	6 100		91
	Asam Asam, Jumbang, Sarongga	OC	Lig	152	4 900		192

Notes to Total Coal Resources table

- Coal Resources are quoted in total inclusive of coal reserves.
- Mining method: OC = opencut, UG = underground.
- Coal type: Met = metallurgical coal, Th = thermal coal, Sub-bit = Sub-bituminous, Lig = Lignite.

⁴ Coal quality is for a potential product rather than the insitu quality and is on air dried basis.

⁵ The ownership of the CQCA and Gregory JV's has been equalised between BHP and Mitsubishi Development through the BHP Mitsubishi Alliance effective 28 June 2001.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

Calorific Value (Kcal/kg)	Volatile ⁴ matter %	Inferred Resource Tonnes (millions)	Calorific Value (Kcal/kg)	at end 2001 Volatile ³ %	at end 2000 Total Tonnes (millions)	Total tonnes (millions)	BHP Billiton Ltd Group interest %	Competent person	
7 470	22.0	14	7 570	22.5	1 680	1 689	50 ⁵	D.Dunn	
		248				2 338	1 951	50 ⁵	D.Dunn
	17.5	9		17.4	555	561	50 ⁵	D.Dunn	
	17.4	39		17.4	564	569	50 ⁵	D.Dunn	
	25.2	272		22.1	1007	1 016	50 ⁵	D.Dunn	
		582			6 144	5 786			
7 754	33.1	2	7 756	33	241	249	50 ⁵	D.Dunn	
	13.4	353		13.4	22	27	80	D.Dunn	
		353			475	478	80	D.Dunn	
		936			6 882	6 539			
6 930	19.6	306		18	801	801	50 ⁵	D.Dunn	
	20.3					163	204	50 ⁵	D.Dunn
	17.5	104		18.4	772	772	50 ⁵	D.Dunn	
		410			1 736	1 777			
						13	13	50 ⁶	D.Dunn
		21.6				620	620	80	D.Dunn
		20.7				225	225	80	D.Dunn
		14.1		5	13	60	131	80	D.Dunn
		7.5		19	215	178	178	80	D.Dunn
				24		328	80		D.Dunn
		434		1 297	1 482				
		1 370			3 046	3 271			
5 700					272	150	100	R.Van Valkenburg	
					57	60	100	R.Van Valkenburg	
					920	930	100	R.Van Valkenburg	
					1 249	1 140			
				41		357	366	100	B.Clark
				11		256	262	100	B.Clark
				4		225	226	100	B.Clark
				10		132	139	100	B.Clark
				77		358	358	100	B.Clark
				27		260	260	100	B.Clark
				169		1 352	1 611		
				72		431	0	100	B.Clark
	6 200			54	6 200		224	229	80
6 700		55	6 700		180	185	80	E.Febriadi	
6 020		10	6 020		27	29	80	E.Febriadi	
5 000		53	5 000		304	304	80	E.Febriadi	
		171			735	748			
5 900		50	6 200		243	243	80	E.Febriadi	
4 700		274	4 500		619	619	80	E.Febriadi	

6 The total resource estimate for Peak Downs has increased following modelling and resource estimation (the area was excluded last years due to lack of reliable points of observation). There has been a significant reduction in the resources estimate published last year by SBCL, caused by a re-classification of resources using the method applied uniformly to all

assets managed by BHP Coal, in compliance with the JORC Code. Resource estimates at Daunia, Poitrel/Winchester and Bee Creek have been reduced during remodelling and re-estimation of resources to make the estimates more compliant with JORC.

7 Acquired new lease area (Deep Lease Extension).

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

Oil and gas reserves

Reserves

Petroleum's estimates of its net proved reserves of crude oil, condensate, LPG and natural gas as at 30 June 2001, 30 June 2000, 31 May 1999 and 31 May 1998 respectively, are set forth in the following tables. The reserves estimates were subject to economic tests specified in US Statement of Financial Accounting Standards No. 69 (SFAS No. 69) to demonstrate their commerciality under current prices and costs.

Tabulated information on Petroleum's reserves represents Petroleum's net interest after deduction of royalties, fuel and flare. The production figures in the reserves tables are after royalty, fuel and flare deductions and corrections to previous estimates. The figures may not add because of rounding errors.

Proved Developed and Undeveloped Oil, Condensate and LPG Reserves (a) (millions of barrels)						
	Australia	Asia	UK	Americas	Other (b)	Total
Reserves at 31 May 1998	517.7	14.3	71.3	20.5	–	623.8
Improved recovery	–	–	–	–	–	–
Revisions of previous estimates	17.0	(1.5)	3.7	6.5	1.7	27.4
Extensions and discoveries	–	0.1	–	0.1	18.7	18.9
Purchases/sales of reserves	(7.1)	–	–	–	–	(7.1)
Production (c)	(57.6)	(2.7)	(9.3)	(3.5)	–	(73.1)
Total changes	(47.7)	(4.1)	(5.6)	3.1	20.4	(33.9)
Reserves at 31 May 1999	470.0	10.2	65.7	23.6	20.4	589.9
Improved recovery	–	–	–	–	–	–
Revisions of previous estimates	26.2	(0.2)	2.0	(0.1)	2.3	30.2
Extensions and discoveries	19.9	–	1.9	9.4	9.5	40.7
Purchase/sales of reserves	–	(8.7)	–	(0.1)	–	(8.8)
Production (c)	(77.8)	(1.3)	(11.7)	(4.2)	–	(95.0)
Total changes	(31.7)	(10.2)	(7.8)	5.0	11.8	(32.9)
Reserves at 30 June 2000	438.3	–	57.9	28.6	32.2	557.0
Improved recovery	0.4	–	–	–	–	0.4
Revisions of previous estimates	5.3	–	0.1	0.5	0.4	6.3
Extensions and discoveries	4.4	–	0.8	67.6	73.3	146.1
Purchase/sales of reserves	(0.9)	–	–	3.8	(18.3)	(15.4)
Production (c)	(70.7)	–	(12.2)	(4.2)	(0.0)	(87.1)
Total changes	(61.5)	–	(11.3)	67.7	55.4	50.3
Reserves at 30 June 2001	376.8	–	46.6	96.3	87.6	607.3
Proved Developed Oil, Condensate and LPG Reserves (a) (millions of barrels)						
	Australia	Asia	UK	Americas	Other (b)	Total
Reserves at 31 May 1998	355.2	9.8	43.0	14.7	–	422.7
Reserves at 31 May 1999	331.7	8.8	49.4	14.8	–	404.7
Reserves at 30 June 2000	334.2	–	46.3	11.3	–	391.8
Reserves at 30 June 2001	268.6	–	40.9	9.4	–	318.9

(a) In Bass Strait, the North West Shelf and the North Sea, LPG is extracted separately from crude oil and natural gas.

(b) 'Other' consists of Algeria and Pakistan.

(c) Production for reserves reconciliation differs slightly from marketable production due to timing of sales and corrections to previous estimates.

INFORMATION ON THE COMPANY CONTINUED

Proved Developed and Undeveloped Natural Gas Reserves						
(billions of cubic feet)						
	Australia (a)	Asia (b)	UK	Americas	Other (c)	Total
Reserves at 31 May 1998	3 723.5	–	877.4	103.2	–	4 704.1
Improved recovery	–	–	–	–	–	–
Revisions of previous estimates	278.8	–	41.9	20.1	–	340.8
Extensions and discoveries	–	–	–	8.0	–	8.0
Purchase/sales of reserves	–	–	–	–	–	–
Production (d)	(157.7)	–	(69.6)	(5.2)	–	(232.5)
Total changes	121.1	–	(27.7)	22.9	–	116.3
Reserves at 31 May 1999	3 844.6	–	849.7	126.1	–	4 820.4
Improved recovery	–	–	–	–	–	–
Revisions of previous estimates	280.5	–	7.3	–	–	287.8
Extensions and discoveries	196.4	–	–	35.2	10.2	241.8
Purchases/sales of reserves	–	–	(79.1)	(2.7)	–	(81.8)
Production (d)	(188.8)	–	(72.9)	(16.2)	–	(277.9)
Total changes	288.1	–	(144.7)	16.3	10.2	169.9
Reserves at 30 June 2000	4 132.7	–	705.0	142.4	10.2	4 990.3
Improved recovery	–	–	–	–	–	–
Revisions of previous estimates	73.1	–	(43.9)	(26.4)	(0.3)	2.6
Extensions and discoveries	27.8	–	–	38.5	5.1	71.4
Purchases/sales of reserves	–	–	–	6.1	–	6.1
Production (d)	(167.7)	–	(67.1)	(21.5)	(2.5)	(258.8)
Total changes	(66.8)	–	(111.1)	(3.2)	2.4	(178.6)
Reserves at 30 June 2001	4065.9	–	593.9	139.2	12.6	4811.7
Proved Developed Natural Gas Reserves						
(billions of cubic feet)						
	Australia (a)	Asia (b)	UK	Americas	Other (c)	Total
Reserves at 31 May 1998	2 396.4	–	639.3	96.4	–	3 132.1
Reserves at 31 May 1999	2 365.4	–	617.8	117.4	–	3 100.6
Reserves at 30 June 2000	2 437.0	–	522.4	125.9	–	3 085.3
Reserves at 30 June 2001	2 290.6	–	550.2	84.6	12.6	2 937.9

(a) Production for Australia includes gas sold as LNG.

(b) 'Asia' consists of PNG, which had liquids reserve only, all of which were sold during 1999–2000.

(c) 'Other' consists of Pakistan.

(d) Production for reserves differs slightly from marketable production due to timing of sales and corrections to previous estimates.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

Conversion factors and abbreviations table		
To Convert	To	Multiply by
Crude Oil (a)		
Barrels (Bbl)	Cubic metres (m ³)	0.158907
Barrels (Bbl)	Litres	158.907
Barrels (Bbl)	tonnes (t) (approx.)	0.136
LPG		
tonnes (t)	Barrels (Bbl) (approx.)	11.6
Ethane		
tonnes (t)	Thousand cubic feet (Mcf) (approx.)	26.8
LNG		
tonnes (t)	Thousand cubic feet (Mcf) (approx.)	45.9
Natural Gas		
Cubic feet (cf)	Cubic metres (m ³)	0.0282623
Thousand cubic feet (Mcf)	Cubic metres (m ³)	28.2623
Billion cubic feet (Bcf)	Cubic metres (m ³)	28 262 300
Cubic metres (m ³)	Cubic feet (cf)	35.3828
Oil Equivalents		
Barrels (Bbl)	Cubic feet (cf) (approx.)	6 000
Million cubic feet a day (MMcf/d)	Barrels of oil equivalent a year (approx.)	60 875

(a) Representative for a crude oil with average 33.5° API gravity.

INFORMATION ON THE COMPANY CONTINUED

Minerals

Minerals produces iron ore, HBI, coal, copper concentrate, copper cathode, diamonds, gold, silver/lead concentrate and zinc concentrate. It manages operations in Australia, Canada, Chile, Indonesia, Papua New Guinea, Peru and the United States, has interests in iron ore in Brazil and conducts exploration activities in many countries. Production from Australian operations is largely exported or used by Steel in its operations.

In June 2001 the BHP Billiton Limited Group and Mitsubishi Development Pty Ltd completed the move to equal ownership of their interests in the CQCA and Gregory Metallurgical Coal Joint Ventures in Queensland. In March 2001, the BHP Billiton Limited Group announced it would write-off its equity investment in the Orinoco HBI Plant, cease any further investment and raise provisions to support the BHP Billiton Limited Group's total financial obligations in relation to the asset. Over the last year, the BHP Billiton Limited Group has been negotiating with the other shareholders on the terms and conditions related to its exit from Ok Tedi. Based on the status of these negotiations it has been decided to write-off the BHP Billiton Limited Group's share of Ok Tedi's net assets. During June 2001 Minerals successfully acquired 98.2% of the Class A shares and 84.9% of the Class B shares of Dia Met Minerals Ltd. Dia Met is a publically traded Canadian mineral exploration and development company with a primary focus on diamonds. The company's principal asset is a 29% joint venture interest in the Ekati™ diamond mine in Canada.

Total capital expenditure throughout Minerals during 2000-2001, including investments, was \$2 277 million.

Iron Ore

Mt Newman Joint Venture Mines

The Mt Newman project, a joint venture in which the BHP Billiton Limited Group holds an 85% interest, is located in the Pilbara region of Western Australia. The BHP Billiton Limited Group manages the Mt Newman project. Other participants and their interests in this venture are Mitsui-Itochu Iron Pty Ltd (10%) and CI Minerals Australia Pty Ltd (5%).

Production commenced in 1969 at the Mt Whaleback orebody. Today production continues to be sourced from the major Mt Whaleback orebody and is complemented by production from three minor ore bodies: Orebody 29 (OB29), Orebody 30/35 (OB30/35) and the contractor operated Orebody 23/25 (OB23/25).

Facilities at Mt Whaleback include primary and secondary crushing plants, a heavy media beneficiation plant and a train-loading facility.

All production is transported 426 kilometres on a railway owned by the joint venturers to the Nelson Point shipping facility at Port Hedland, Western Australia. Facilities at the port include car dumpers, crushing and screening plants, stockpile reclaimers and ship loading equipment. Vessels of 250 000 deadweight tonnes can be loaded in the sheltered harbour.

In 1998 an under-harbour tunnel between the Nelson Point and Finucane Island facilities was commissioned which has allowed for the transporting of ore to the HBI Western Australia plant and the direct shipment of ore by use of the Finucane Island ship loading facilities. Capacity of the Nelson Point facilities located at Port Hedland is now approximately 60 million tpa.

During 2000-2001 Mt Newman shipments to Japan represented 39.6% of total despatches. Approximately 9.1% of shipments were made to the BHP Billiton Limited Group's Steel and HBI operations. Sales were also made to South Korea, China, Taiwan, Germany, France, the United Kingdom, Romania and Turkey.

Mt Goldsworthy Mines

The Mt Goldsworthy Mining Associates project, a joint venture in which the BHP Billiton Limited Group holds an 85% interest, is located 180 kilometres east of Port Hedland in the Pilbara region of Western Australia. The BHP Billiton Limited Group manages the Mt Goldsworthy Mining Associates project. The other joint venture participants, and their interests, are CI Minerals Australia Pty Ltd (8%) and Mitsui Iron Ore Corporation Pty Ltd (7%).

All production is transported on a railway owned by the joint venturers to Port Hedland, Western Australia. Shipments are made through the Finucane Island facility which has a capacity of approximately 12 million tpa. During 2000-2001 Mt Goldsworthy shipments to Japan totalled 48.4% of sales.

Mining at the Mt Goldsworthy leases is carried out by an independent mining company on behalf of the joint venture.

Yandi Mine

The Yandi project, a joint venture in which the BHP Billiton Limited Group holds an 85% interest, is located 92 kilometres north of Mt Newman in the Pilbara region of Western Australia. The BHP Billiton Limited Group manages the Yandi project. The other joint venture participants, and their interests, are CI Minerals Australia Pty Ltd (8%) and Mitsui Iron Ore Corporation Pty Ltd (7%).

Development of the orebody commenced in 1991. This included construction of a rail spur to the existing Mt Newman/Hedland rail line, mine load-out tunnel and on-site administration infrastructure, and the contract mining of the orebody. The first shipment of iron ore was despatched in March 1992.

INFORMATION ON THE COMPANY CONTINUED

In October 1995 Minerals expanded the capacity of the Yandi mine by 10 million tpa to 25 million tpa. The expansion involved the construction of a new mine at Central Mesa 1, processing plant, train loading facilities and an additional 10 kilometre railway spur. Railing of the first ore from the new mine commenced in September 1996.

During 2000-2001 pre-stripping activities at Central Mesa 5 have been completed, with ore from this deposit now being handled through the existing Eastern 2 processing plant and train loading facilities. The infrastructure now in place will allow the Yandi mine to produce 30 million tpa, in accordance with the terms of the Iron Ore (Marillana Creek) Agreement Act 1991.

During 2000-2001 Yandi shipments to Japan and Korea represented 46.6% and 26.5% of total dispatches respectively.

The Yandi deposits are mined by an independent contract mining company on behalf of the Yandi joint venture.

Jimblebar Mine

BHP Iron Ore (Jimblebar) Pty Ltd has the mining rights to a number of iron ore deposits located near Mt Newman in Western Australia. The Jimblebar mine is 100% owned by the BHP Billiton Limited Group.

All ore produced at Jimblebar is blended with ore produced from the Mt Newman joint venturers' Mt Whaleback and satellite orebodies.

Jimblebar is mined by an independent contract mining company on behalf of the BHP Billiton Limited Group.

Western Australian Iron Ore Asset Development Projects

Mining Area C is the BHP Billiton Limited Group's next major iron ore resource development utilising the largest undeveloped Marra Mamba resource in the Pilbara. The project involves developing mine infrastructure and a rail spur link to the existing Yandi/Newman railway and is currently in pre-feasibility stage. BHP Minerals Pty Ltd and Pohang Iron & Steel Co Ltd (POSCO), the world's largest steel maker, have signed a letter of intent to enter into a joint venture to develop and operate one of the deposits at Mining Area C.

Samarco

The BHP Billiton Limited Group owns 50% of Samarco Mineração S.A. (Samarco), a Brazilian company. The remaining interest is held by Sociedade Anomima Mineração da Trindade-Samitri, a subsidiary of Companhia Vale do Rio Doce.

Samarco operates an open-pit iron ore mine (Alegria) and concentrator at Germano and pelletising operations and a port at Ponta Ubu in Brazil, utilising long-term mining concessions from the Brazilian Government. Iron concentrates are transported to the port by a 396-kilometre slurry pipeline. Production at Germano commenced in 1977. Except for minor trial cargoes and pellet screenings, all sales are under multi-year contracts.

The Alegria mine commenced production in 1992 and has replaced the depleted Germano mine. The concentration plant is capable of an annual production of 15.0 million tonnes of iron ore concentrate. At Ponta Ubu, the pelletising plant has an annual production capacity of 12.8 million tonnes of pellets and up to 2.0 million tonnes of concentrate and screens.

Western Australian Iron Ore – State Government Agreements

Mt Goldsworthy, McCamey's Monster and Marillana Creek Agreements

On 31 March 1994 the Western Australian Government agreed to delete all secondary processing obligations in respect of these agreements and to remove all limits on production from three mining areas (Mining Area C, Yandi and Jimblebar) in exchange for a new secondary processing obligation.

The new secondary processing obligation required BHP Minerals Pty Ltd, alone or in association with others, to spend \$400 million (in 1993 dollars) on the further processing of iron ore or on an alternative investment approved by the Minister for Resources Development. Further processing is defined to include the production of iron and steel, HBI, iron carbide sinter or pellets.

The completion of a HBI plant at Port Hedland satisfied these obligations with the Western Australian Government on 18 February 1999, when reduction process trials commenced on the dedicated research and development train, the first of four processing trains (i.e. when the first hot briquette of iron for that train was produced). Refer 'Information on the company – Minerals – HBI Western Australia'.

Waikato North Head Mine

The Waikato North Head ironsand mine is operated by, and supplies all its production to, New Zealand Steel (NZS). NZS has an exclusive licence with the New Zealand Government to mine ironsands for a period of 100 years, commencing in 1966.

Mining is achieved by two bucket-wheel excavators supported by a track shiftable conveyor system. Processing of the ore is by magnetic and gravity separation, producing a titaniferous ironsand concentrate of 58.5% iron. The product is transported to the steel mill via an 18-kilometre high-pressure slurry pipeline.

Taharoa Mine

The site of the Taharoa ironsand mine is leased by its Maori owners to NZS for a period of 70 years, commencing in 1972. The mine is operated by NZS.

INFORMATION ON THE COMPANY CONTINUED

Mining is achieved by a conventional cutter suction dredge. Processing of the ore is by magnetic and gravity separation in a floating concentrator unit, producing a titaniferous iron sand concentrate of 56.7% iron. The product is transported to waiting ships via twin three-kilometre slurry pipelines and a single-point mooring buoy.

This mine's product was exported to the Japanese and Chinese steelmaking industries in 2000-2001.

Coal

Queensland Coal

The BHP Billiton Limited Group jointly owns, with Mitsubishi Development Pty. Ltd. (Mitsubishi), nine open-pit coal mines and one underground coal mine and a port in the Bowen Basin, Queensland, Australia. The majority of production is of high quality metallurgical coal used for steel production.

In November 2000, the BHP Billiton Limited Group and Mitsubishi jointly acquired effective control of QCT Resources Ltd ('QCT'). QCT owns the South Blackwater mine as well as interests in the Central Queensland Coal Associates (CQCA) and Gregory joint ventures. The acquisition brought the BHP Billiton Limited Group's total interest in the CQCA joint venture to 68.285%, and in the Gregory joint venture to 80.325%, as well as giving the BHP Billiton Limited Group a 50% interest in the South Blackwater operation from December 2000 until completion of the equalisation transaction with Mitsubishi (see below). QCT also managed the South Blackwater operation comprising one underground mine (a second underground mine was closed end-February 2001), and some open-pit operations.

On 28 March 2001 the BHP Billiton Limited Group and Mitsubishi announced an intention to move to equal ownership interests in the CQCA and Gregory joint ventures. This was a further step in the strategic alliance formed between the BHP Billiton Limited Group and Mitsubishi at the time of the joint acquisition of QCT. The BHP Billiton Limited Group and Mitsubishi concluded the transaction on 28 June 2001 at which time Mitsubishi acquired the balance of the shares in QCT from the BHP Billiton Limited Group. The transaction between the BHP Billiton Limited Group and Mitsubishi resulted in the transfer of 18.285% of the CQCA joint venture and 30.325% of the Gregory joint venture from the BHP Billiton Limited Group to Mitsubishi for the sum of A\$1 005 million. Following this transaction the BHP Billiton Limited Group's interest in the CQCA and Gregory joint ventures is 50%. The BHP Billiton Limited Group and Mitsubishi control operations through a jointly owned entity, BM Alliance Coal Operations Pty Ltd (BMA), and jointly market the coal produced.

In December 2000, the Queensland Competition Authority (QCA) handed down a draft determination on a rail undertaking which will govern the terms and conditions for access to existing

monopoly controlled rail infrastructure. This undertaking will pave the way for the introduction of third-party operators to the rail network with the resultant competition expected to provide the opportunity for significant future savings in rail costs. Following a three-month period for review and comment by all parties, QCA released its final determination on 13 July 2001. A further set of processes now need to be undertaken before final implementation. These are not expected to be completed until the first quarter of calendar year 2002.

In July 1998, the Federal Government passed the Native Title Amendment Act, which provided greater certainty on existence and extinguishment of native title. There are several native title claims over Queensland coal mines which have the potential to affect some parts of the operations, but thus far have not had a significant adverse impact.

Central Queensland Coal Associates (CQCA) and Gregory joint ventures

CQCA operates five open-pit mines (Blackwater, Goonyella, Peak Downs, Saraji and Norwich Park) and port facilities at Hay Point.

The Gregory joint venture operates two coal mines. One is an open pit mine, Gregory, and the other an underground mine, Crinum.

All of these mines are located in Queensland, Australia.

Most of the coal from the CQCA northern area mines and some coal from the Gregory joint venture mine is shipped through the port of Hay Point. This coal export terminal is owned by CQCA and is operated by BMA on behalf of the joint venture. Most of the coal from the Blackwater and Gregory joint venture mines is shipped through the R.G. Tanna Coal Terminal at Gladstone, which is owned by the Gladstone Port Authority. All of the coal from the CQCA mines and the Gregory joint venture mines is transported to ports on railroads owned and operated by the State of Queensland.

The leases for the CQCA mines (except Blackwater mine) generally expire in 2010 (although some expire in 2004 and 2012). Some leases are renewable for two further periods each of 21 years and the remainder are renewable for such further periods as the Queensland Governor-in-Council allows in the circumstances of each particular case. Leases for the Blackwater mine expire in 2008, 2009, 2011 and 2021 and are renewable. One lease expired in 2000, and an application for renewal for a period of 21 years has been lodged. Leases for the Gregory and Crinum mines expire in 2006, 2014 and 2018 and, except for one lease, are renewable for periods of 21 years. One lease expired in 1998 and application for renewal for a period of 21 years has been lodged.

Metallurgical coal is sold primarily to Japanese, other Asian, European and South American steel producers under term contracts of varying lengths. In 2000-2001, approximately 33% of metallurgical shipments were to Japan, approximately 33% to

INFORMATION ON THE COMPANY CONTINUED

Europe and the balance to other geographic areas. Prices are generally determined annually. Some sales are also made on the spot market.

The CQCA and Gregory joint ventures also produce some thermal coal.

BHP Mitsui Coal

The BHP Billiton Limited Group has an 80% interest in BHP Mitsui Coal Pty Ltd (BHPMC). The remaining interest is held by Mitsui & Co. Ltd Group. Until 28 June 2001 the BHP Billiton Limited Group managed BHPMC's coal mines at Riverside and South Walker Creek (SWC), in central Queensland, Australia, now managed by BMA. Riverside, commissioned in 1983, an open-pit mine producing metallurgical coal. SWC commenced production as an operational mine in 1998. It is an open-pit mining operation, producing pulverised coal injection fuel (PCI), weak metallurgical coal and energy coal. Substantially all of the operations at SWC are contracted out to Thiess Contractors for two years from 30 November 2000. Markets for SWC coal have been and continue to be developed in Europe, Japan, Korea and Brazil principally for use as a PCI fuel but also as a blend metallurgical coal. Energy markets are also being pursued.

BHPMC's mining leases expire in 2003, 2005 and 2020 and are renewable for such further periods as the Queensland Governor-in-Council allows in the circumstances of each particular case. Four leases expired in 1999 and three leases have been renewed until 2020, with one renewal for a period of 21 years still pending. Based on current plans for future open cut production, reserves presently dedicated to the Riverside mine will be exhausted in four years. Arrangements have been put in place to utilise some Riverside mine assets in conjunction with the adjacent CQCA Goonyella mine.

Illawarra Coal

The BHP Billiton Limited Group owns and operates five underground coal mines (Appin, Tower, Cordeaux, Elouera and West Cliff) in the Illawarra region of New South Wales, Australia, that produce coal primarily suitable for coking. The operations of the Cordeaux Colliery have been placed under care and maintenance from April 2001. Coal is generally produced under leases generally expiring in 2010 and 2011, which have renewal rights under the New South Wales Mining Act 1992. Current production capacity of these mines is 7.9 million tonnes of clean wet coal per year.

The majority of metallurgical coal produced at Illawarra Coal is consumed at the BHP Billiton Limited Group's steelworks at Port Kembla, New South Wales and OneSteel's steelworks at Whyalla, South Australia, with the remainder exported. The middlings by-product is sold into the export energy market.

In conjunction with a subcontractor, coal bed methane gas from three mines is converted into electricity and sold to a power utility.

The BHP Billiton Limited Group is a one-sixth shareholder in Port Kembla Coal Terminal Limited which operates a coal terminal at Port Kembla in New South Wales, Australia. The BHP Billiton Limited Group is also responsible for management of the terminal.

The BHP Billiton Limited Group has recently submitted an Environmental Impact Statement to the New South Wales Department of Urban Affairs and Planning in respect of the Dendrobium project, a replacement underground mine for Elouera. Elouera will cease longwall operations in 2005 owing to reserves depletion. Dendrobium would be a modern longwall mine producing 3.5 to 4.5 million tpa with a start-up capital requirement of approximately A\$180 million. It is expected approval will be sought from the BHP Billiton Limited Board early in calendar year 2002.

Kalimantan Coal

The BHP Billiton Limited Group holds 80% of the shares in PT Arutmin Indonesia, which operates two thermal coal mines in southern Kalimantan, Indonesia, and an 80% beneficial interest in PT BHP Kendilo Coal Indonesia that has a thermal coal project in eastern Kalimantan, Indonesia.

PT Arutmin Indonesia's two thermal coal mines are Senakin and Satui. Adjacent to Satui are Lignite Reserves (Mulia) from which a number of trial parcels have been mined. The remaining 20% share in PT Arutmin Indonesia is held by PT Bakrie and Brothers.

Construction of the Senakin and Satui mines was completed in August 1989 and April 1991 respectively. An expansion of the Senakin mine was completed in April 1994, which increased its capacity to four million tonnes per annum. On 19 May 2000, PT Arutmin Indonesia signed an agreement with PT Thiess Contractors Indonesia to contract out the mining operations at Senakin and Satui mines. Contract mining commenced 12 June 2000. Under the terms of the contract, PT Thiess Contractors Indonesia are responsible for the complete operation of each mine, from mine planning through to product loadout, which is expected to total approximately 8.5 to 9.5 million tonnes per annum. Construction of a coal trans-shipment port was completed in March 1994.

The Coal Contract of Work with the Indonesian Government requires that equity held by the foreign shareholder in PT Arutmin Indonesia be offered to Indonesians from 1994 onwards. Under this agreement, 51% of the shares in PT Arutmin Indonesia was required to be offered to Indonesians by the end of calendar 1999 in specific intervals. This amount is currently satisfied as to 20% by the shareholding of PT Bakrie and Brothers and on 26 May 2000, a 31% interest was offered to five Indonesian entities who had three months to accept as per the terms of the Coal Contract of Work. No acceptances were received for the offer. The Coal Contract of Work requires another offer of 31% to be made in 2001. The Coal Contract of Work also sets out the basis for establishing the offer

INFORMATION ON THE COMPANY CONTINUED

price and the BHP Billiton Limited Group is currently in dialogue with the Indonesian government to determine the price for this year's offer. The BHP Billiton Limited Group also holds an 80% interest in Kendilo Coal Inc which in turn owns all shares but one in PT BHP Kendilo Coal Indonesia (formerly PT Utah Indonesia). The remaining 20% of Kendilo Coal Inc is owned by Mitsui Mining Company Ltd of Japan, which also owns one share in PT BHP Kendilo Coal Indonesia. PT BHP Kendilo Coal Indonesia holds a thermal coal deposit in eastern Kalimantan, Indonesia. Development of PT BHP Kendilo Coal Indonesia's Petangis deposit was completed in March 1994. The Petangis development is designed to provide a production capacity of 1.0 million tpa. It is planned that the Petangis mine will close towards the middle of the 2002 calendar year as all marketable reserves will have been mined.

Under the Coal Contract of Work with the Indonesian Government, Kendilo Coal Inc is required to offer shareholdings in PT BHP Kendilo Coal Indonesia to Indonesian interests annually so that 51% of the company will have been offered by calendar 2004. The Coal Contract of Work requires that an initial 15% offer be made to Indonesian participants of PT BHP Kendilo Coal Indonesia during calendar 1999. This was not made as the price could not be agreed with the Indonesian Government. The Coal Contract of Works requires that a 23% share offering be made in calendar 2000 and a further 7% in calendar 2001. The BHP Billiton Limited Group is currently in dialogue with the Indonesian Government clarifying details to meet this requirement.

Navajo Mine

The Navajo surface coal mine, which is located in the Navajo Nation, New Mexico, US, has been in operation since 1963 under a long-term lease from the Navajo Nation. The lease continues for as long as coal is being produced in paying quantities. The Navajo mine has the capacity to produce eight to nine million tonnes annually and is the sole supplier of coal to the Four Corners Power Plant operated by the Arizona Public Service Company. Coal is transported 25 kilometres from the production areas via the BHP Billiton Limited Group owned railroad to the Four Corners Power Plant. The coal is sold under two contracts, each continuing until the end of calendar 2004, with a right at the customer's option to extend for up to an additional 15 years. The price is a stated amount plus escalation based on certain cost indices plus reimbursement of certain regulatory costs. Contracts are supplemented by an incremental pricing agreement in effect until 31 December 2001. Contractual deliveries have varied annually, principally because of generating plant shutdowns for maintenance and general market conditions. The BHP Billiton Limited Group has commenced discussions with Arizona Public Service Company directed towards reaching agreement on terms for extension of the coal supply contracts.

The bulk of the power generated at the Four Corners Power Plant is sold in California and Arizona.

San Juan/La Plata Mines

The San Juan mine located in New Mexico, US, commenced operations in 1974 and, under the lease arrangements applicable to the mine, the BHP Billiton Limited Group is permitted to mine the properties as required to meet its coal sales obligations. The BHP Billiton Limited Group has entered into a coal sales contract for the supply of coal to the San Juan Generating Station (SJGS) operated by the Public Service Company of New Mexico. Under this fuel supply contract, the BHP Billiton Limited Group will supply coal to the SJGS until the end of calendar 2017, when the contract expires. The price payable under the contract is determined on a monthly basis by a formula that includes partial reimbursement of operating costs, escalation for inflation and a return on invested capital. For calendar year 2000 and 2001, an interim invoicing agreement is in effect that provides limited sharing of gains or losses arising from operating performance to Budget.

The La Plata mine, located north-east of the San Juan mine, provides an additional source of coal which is supplied under contract to the SJGS. The mine began production in August 1986. Under the La Plata mine lease arrangements, the BHP Billiton Limited Group is permitted to operate the mine as required to meet its contractual obligations. Coal is transported from the mine by 178 and 200-tonne capacity haul trucks via the BHP Billiton Limited Group owned haul road.

The bulk of the power generated at the SJGS is sold in New Mexico, Arizona and California. The State of New Mexico has passed an electricity deregulation bill that will deregulate electricity sales in 2007.

In October 2000 the BHP Billiton Limited Group announced approval for the development of the San Juan Underground mine to replace production from the existing San Juan and La Plata surface mines. Full production is expected in late 2002 after a two-year construction period. Annual production is planned to be 6.5 million short tons (5.9 million metric tons) and capital expenditure is estimated at US\$148 million. The San Juan underground development will significantly reduce the cost of coal supplied to the SJGS thereby increasing their competitiveness in the western US power market. The BHP Billiton Limited Group and the SJGS have substantially finalised various new agreements and variations to the current coal supply contract to take account of the San Juan underground development.

Copper

Escondida Mine

The BHP Billiton Limited Group holds a 57.5% interest in Escondida, an open-pit copper mine in northern Chile. The other owners are affiliates of Rio Tinto Plc (30%), Mitsubishi Corporation (6%), Mitsubishi Materials Corporation (2%), Nippon Mining and Metals Company Limited (2%) and the International Finance

INFORMATION ON THE COMPANY CONTINUED

Corporation (2.5%). About 50% of the currently installed production capacity to the year 2002 has been committed under contracts of 10 years duration to smelter companies in Japan, Germany, Finland and Chile. Contracts of shorter duration – from two to six years – have been concluded with smelters in Spain, South Korea, Canada, China, Japan, Brazil, Philippines, Chile and Sweden, with merchants accounting for the remaining output.

Total production capacity is 870 000 tonnes of copper per year contained in concentrate and cathode at the current head grade conditions. Mine equipment and mill facilities support a nominal annual capacity over 800 000 tonnes of copper contained in concentrate. The oxide leach plant, commissioned 1 December 1998, has an annual capacity of 139 000 tonnes of copper contained in cathode, but with the completion of the new expansion project the cathode production will raise capacity to 150 000 tonnes from 2002. As ore grades decline, annual copper production capacity after 2003 is expected to decrease to approximately 700 000 tonnes. Phase IV expansion is expected to offset this decrease, by increasing production capacity to approximately 1 000 000 tonnes of copper contained in concentrate from 2003.

Ok Tedi Mine

BHP Minerals Holdings Pty Ltd holds 52% of the shares in Ok Tedi Mining Limited (OTML) which operates the Ok Tedi copper and gold mine in Papua New Guinea (PNG). The BHP Billiton Limited Group has provided some management services to OTML since October 1987. The other equity participants, and their interests, in this project are the Independent State of Papua New Guinea (20%) (the State), Inmet Mining Corporation (18%) of Canada and Mineral Resources Ok Tedi No. 2 Limited (10%), a company wholly owned by the State.

Copper ore production commenced in early 1987. Ore processing averages approximately 30 million dry tonnes per year. Estimated proved and probable reserves at 30 June 2001 were 290.1 million tonnes at an average grade of 0.87% copper and 0.91 grams per tonne gold. The contained product is estimated to be 4.6 billion pounds of copper and 5.8 million ounces of gold. Current annual capacity, which is dependent upon ore grades, is approximately 200 000 tonnes of copper contained in concentrate.

The principal mining lease was granted in 1981 for 21 years with right of renewal for an additional 21 year period.

Over the last year, the BHP Billiton Limited Group has been negotiating with the other shareholders on the terms and conditions related to its exit from Ok Tedi. Based on the status of these negotiations it has been decided to write-off the BHP Billiton Limited Group's share of Ok Tedi's net assets (\$286 million after tax and outside equity interests). The Minerals segment results include an \$804 million write-off adjustment reflecting 100% of the net assets of Ok Tedi, which is prior to deducting outside

equity interests of \$518 million. This \$286 million write-off has been reflected in the financial results of the BHP Billiton Limited Group for the year ended 30 June 2001. From 1 July 2001 no BHP Billiton Limited Group profit for Ok Tedi will be recognised except to the extent that actual dividends are received by the BHP Billiton Limited Group. Negotiations are continuing with the other shareholders on the terms and conditions related to the BHP Billiton Limited Group's exit from Ok Tedi. These terms and conditions may include short term financial support of a "bridging" nature to assist Ok Tedi immediately after the BHP Billiton Limited Group's withdrawal. Refer 'Information on the company – Minerals – Environmental regulation'.

Tintaya Mining Operations

The BHP Billiton Limited Group holds a 99% interest in Tintaya, an open-pit copper mine in southern Peru. The remaining interest is held by Peruvian shareholders. Approximately 85% of copper production for fiscal year 2002 is committed under short-term and long-term contracts with merchants. All of these will be delivered to smelter companies in South America, Europe and Asia.

Total production capacity is 121 000 tonnes of copper contained in concentrate. Increasing ore grades are expected to see annual sulfide concentrate copper production increase from 82 664 tonnes of copper in fiscal year 2002 to 99 652 tonnes in fiscal year 2004. Annual production will thereafter decrease through to the end of the life of mine in fiscal year 2012. Current annual leach production estimates are 34 000 tonnes of cathode copper per year. Oxide leach plant construction commenced in February 2001.

North American copper assets

The North American copper assets continued on care and maintenance while producing a minor amount of cathode copper for a transitional period while various closure options and other alternatives are simultaneously evaluated.

Silver, Lead, Zinc**Cannington**

Cannington is a 100% owned and operated BHP Billiton Limited Group mining and concentrating facility. The Cannington silver/lead/zinc deposit is located in North-West Queensland, Australia, 200 kilometres south-east of Mt Isa.

Surface exploration is continuing on a number of geophysical and geochemical anomalies in the mine lease area. During 2000 a major airborne gravity survey was completed over the mine lease and the BHP Billiton Limited Group held areas to the south of the mine lease. A substantial surface drilling program is underway to test these anomalies.

Underground mine production for the year ending 30 June 2001 increased to 1.86 mtpa. The annual production reflected the benefits of the mine optimisation and equipment purchase program which has been undertaken during the year.

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Work continued during the year to improve mill throughput and increase metal recovery. An ongoing program of mill improvement will be continued during 2002.

A total of 480 794 wet metric tonnes of concentrate were shipped from the Townsville port facility during the year ended 30 June 2001.

Cannington's lead concentrate production for year ended 30 June 2002 is fully committed under long-term contracts with smelters in Australia, Korea, Japan & Europe. Approximately 90% of the zinc concentrate production is similarly committed over the same period with the balance being allocated to the spot market.

Diamonds

Ekati™ Diamonds

The Ekati™ diamond mine is situated in the Northwest Territories in Canada. The BHP Billiton Limited Group controls an 80% interest in the Core Zone joint venture which governs the property on which the mine is located through its wholly owned subsidiary, BHP Diamonds Inc (as to a direct 51% interest) and its controlling interest in Dia Met Minerals (NWT) Ltd. (29%). The other participants in the Core Zone joint venture are Charles E. Fipke (10%) and Stewart L. Blusson (10%). The BHP Billiton Limited Group also holds a 58.8% interest in property governed by the Buffer Zone joint venture through its wholly owned subsidiary, BHP Diamonds Inc. (51%) and its controlling interest in Dia Met Minerals (NWT) Ltd (7.8%). The other participants in the Buffer Zone joint venture are Archon Minerals Limited (31.2%) and Charles E. Fipke (10%). On 14 October 1998, the mine was officially opened.

The participants hold title to the project area through a combination of claims and leases. The BHP Billiton Limited Group is converting claims to leases as and when required. As of the end of June 2001, 191 claims totalling 478 738 acres have been converted to lease.

Surface exploration activities have continued throughout the mine property area. A major airborne gravity survey was completed over the entire property. Exploration core drilling of geophysical and geochemical targets confirmed 13 additional kimberlite pipes bringing the total number of known kimberlite occurrences on the property to 138. Three of the new discoveries (all within the Buffer Zone) contain significant quantities of microdiamonds and further work may be warranted.

Sample processing was completed on four pipes that were bulk sampled in early 2000. Three of the pipes are characterised by low average grades. For the Lynx pipe, a total of 140.7 carats were recovered from 168.5 dry tonnes for an average grade of 0.8 carats per tonne. The average value of the Lynx diamond parcel reported by three Antwerp based diamond dealers (140.6 cts) is US\$139 per carat. The Lynx pipe (approximately 0.6 hectares) is located about 3-km southwest of the Misery pit. Additional bulk

sampling of the Lynx pipe was completed in early 2001. Seven reverse circulation drill holes (35cm diameter) were completed for a total sampled kimberlite interval of 887.5 meters. Drill hole depths ranged from 130 meters to 222 meters. The total sample tonnage is estimated at 173.3 dry tonnes based upon volumetrical, lithological and density data. Sample processing will be carried out on a site in summer 2001. A shallow delineation core-drilling program was also completed in early 2001. Geological and resource models have been completed for the Lynx pipe and will be updated with the grade estimates provided by the 2001 bulk sample program.

Bulk sampling of the Fox pipe was also completed in early 2001. The objective of the program was to obtain additional diamond grade data. Five reverse circulation drill holes (35cm diameter) were completed for a total sampled kimberlite interval of 867meters. Drill hole depths ranged from 215.5 meters to 234 meters. The total sample tonnage is estimated at 172.6 dry tonnes based upon volumetrical, lithological and density data. Sample processing will be carried out on site in summer 2001.

As a result of data obtained from a drilling program in the Panda pit during the summer of 2000, a new model was developed for the Panda resource. A revised Panda reserve model has been completed. This resulted in the addition of 2.5 million tonnes of proved and probable underground reserves with an average grade of 0.8 carats/tonne at Panda. Based on the new model, total remaining Panda open pit reserves are 5.6 million tonnes with an average grade of 0.9 carats/tonne.

In May 1998, the participants agreed that BHP Diamonds Inc would act as sales representative for the project for five years from 1 November 1997. In July 1999, BHP Diamonds Inc, for itself and the other participants, signed an agreement with De Beers Centenary for the sale of 35% of the run-of-mine production from the Ekati™ diamond mine over a three-year period. Regular sales to De Beers began in January 2000.

On April 12 2001 the BHP Billiton Limited Group, through an indirect wholly owned subsidiary, Tortilla Acquisition Inc. made a cash offer of C\$21.00 per share for all of the outstanding Class A Subordinate Voting Shares and Class B Multiple Voting Shares of Dia Met Minerals Ltd (Dia Met), which values Dia Met's equity at C\$687 million. At 30 June 2001 Tortilla Acquisition Inc held approximately 98.2% of the Class A shares and 84.9% of the Class B shares of Dia Met and will be obtaining the balance of the Class A shares through a process of compulsory acquisition under the Company Act (British Columbia). Dia Met Minerals (NWT) Ltd is a wholly owned subsidiary of Dia Met Minerals Ltd.

Platinum

Hartley Platinum

The sale of the Hartley operation was concluded on 30 January 2001.

INFORMATION ON THE COMPANY CONTINUED

HBI***HBI Western Australia***

The plant undertakes secondary processing of raw iron ore, purchased from the BHP Billiton Limited Group Iron Ore's Nelson Point operations, using Finmet technology to convert iron ore into iron briquettes for use in electric-arc furnace and integrated steelmaking (BOF) operations. Briquettes are exported to Indonesia, China, Korea and within Australia to the BHP Billiton Limited Group Steel business at Port Kembla.

Following the commencement of trials on Train 1, the remaining Trains (2-4) were brought on stream progressively from April 1999. The plant encountered process difficulties during its first full year of operation (1999-2000). Technical problems during the processing of iron ore fines caused blockages and restricted production. Following the capital cost overruns experienced during construction and commissioning, the difficulties encountered with the process during production ramp-up and a significant deterioration in market conditions, the full value of the plant (\$2.5 billion pre tax) has been written off. The final write-down occurred in March 2000.

Process development trials were carried out from April to December 2000 that demonstrated solutions to overcome the major technology problems. In December 2000, the BHP Billiton Limited Board approved the continued operation of the plant, subject to key performance indicators being achieved, and authorised capital expenditure of \$110 million over 18 months.

BHP DRI Direct Reduction Pty Ltd, the entity which owns and operates HBI Western Australia, is party to a number of take or pay contracts for supply of products/services to the HBI Western Australia plant. Some of these contracts are guaranteed by other BHP Billiton Limited Group companies.

HBI Venezuela

In 1997, the BHP Billiton Limited Group entered into a joint venture agreement with International Briquettes Holding (IBH) - a subsidiary of Siderurgica Venezolana SACA (Sivensa) - by which the BHP Billiton Limited Group became a 50% shareholder in the companies Operaciones RDI, Orinoco Iron and Brifer.

Operaciones RDI is a Fior based technology HBI plant located in Puerto Ordaz, Venezuela that is over 20 years old with an annual production capacity of approximately 400 000 tpa HBI. This plant ceased operations in March 2001 following a significant deterioration in market conditions.

HBI Venezuela has constructed a new production facility in Puerto Ordaz using the FINMET technology at a project cost of approximately US\$915 million. The plant commenced operations in May 2000 and is currently undergoing a ramp-up of production capacity. In the period July 2000 to June 2001 the facility produced 307 590 tonnes of HBI. Production in the period was constrained by commissioning difficulties and, in more recent times, a shortage

of operating funds to allow multiple train operation. Long-term production capacity is expected to be 2.2 million tpa HBI.

Brifer is a Barbados based technology company that co-owns the FINMET technology jointly with VAI (Voest Alpine Industrieranlagenbau GmbH).

In March 2001, the BHP Billiton Limited Group announced it would write-off its equity investment in the HBI Venezuelan Facility (incorporating HBI Venezuela, Operaciones RDI and Brifer), cease any further investment and raise provisions to support the BHP Billiton Limited Group's total financial obligations in relation to the assets.

The decision to cease further investment in HBI Venezuela was announced in the third quarter following a detailed review of the future economic value of the asset. The review identified that, in the context of changed operating and market conditions, the BHP Billiton Limited Group does not expect the plant to meet the operational and financial performance targets necessary to justify any further investment in the project, nor would it satisfy bank completion requirements for project financing. These factors coupled with possible partner funding issues influenced the decision.

The financial consequence of the BHP Billiton Limited Group's decision was a write-off of the carrying value of the asset and the raising of a provision to cover its financial liability to the banks. This resulted in an after tax charge to profit of approximately US\$410 million. The charge was taken in the quarter ending 31 March 2001.

In March 2001, HBI Venezuela defaulted on an interest payment and in April 2001, the lenders to HBI Venezuela accelerated the maturity of the principal and interest outstanding under the bank credit facility and made demands on the guarantors. The BHP Billiton Limited Group made a payment under its guarantee arrangements for 50% of the amounts due.

The BHP Billiton Limited Group and IBH continue to work with the bank syndicates and the Venezuelan Government in an effort to secure a financial restructuring package that will enable the operation to continue.

Minerals Development

Minerals exploration and resource development expenditure was \$136 million in 2000-2001. \$100 million of this expenditure was for exploration, with copper and diamonds being the primary exploration targets. Exploration programs are in place for a range of other minerals including nickel, zinc, iron ore and coal. The BHP Billiton Limited Group's major programs are in Australia, North and South America, with smaller programs in Africa, Asia and Europe.

During year 2000, the BHP Billiton Limited Group successfully deployed the Falcon airborne gravity gradiometer system for minerals exploration. This unique technology is particularly

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effective at finding light (diamonds, coal) or heavy (iron ore, base metals) deposits. The strategy of this program has been to enter into exploration joint ventures on attractive ground held by competitors by contributing the use of our technology. This program has been very successful in allowing the BHP Billiton Limited Group to obtain access to highly prospective ground at little cost. Significant resource development work during the year occurred in coal, iron ore, nickel and copper. Expenditure of \$36 million occurred to advance these projects toward a development decision.

Market conditions

The discussions below contain forward-looking statements. Refer 'Key information – Forward-looking statements'.

The world steel industry operated at record levels for the 12 months through to the second quarter of 2000. This led to a significant build up of inventory, particularly in North America and Japan and saw a sharp reduction in prices beginning from June. Steel production remained strong during the remainder of 2000, reaching a record 847 million tpa, with the result that the global market experienced sustained high inventories and sharply declining prices. Strong Japanese production of over 106 million tpa during 2000 has been due to very high demand from Asia which is expected to moderate during 2001. Despite weakening economic conditions late 2000 and into 2001 there has been no determined moves to cut steel production with the result that prices have remained at very low levels with no early signs of recovery forecast until early 2002.

Record global pig iron production of 576 million tpa in 2000 saw high demand for iron ores and coking coals. Chinese merchant coke also reached a record 15.2 million tpa, up 50% over the previous year. The outlook for the remainder of 2001 is for a very mild softening of demand for iron ore, with declining Japanese demand countered by continued strong Chinese imports. Coking coal demand is expected to remain steady in the short to near term.

Strong demand saw seaborne iron ore reach 454 million tpa led by significant increases by China and Japan, resulting in price rises of 4.3% for fines and 3.23% for lump ore being obtained. Demand for pellets and lump ore was exceedingly strong early in 2000, but pellet demand weakened late as the merchant direct reduced iron market softened as gas based modules were shut, due to the high price of natural gas. Market supply/demand balance remained tight throughout 2000 and is expected to weaken only marginally during 2001. Further incremental capacity expansions occurred during the year and continued bulk freight rate differentials between the Atlantic and Pacific rims kept the competitive advantage of Australian ore exported to North Asia.

Major capacity changes in coking coal resulted from mine closures in Canada and the US, which together with production problems and strong demand saw the market tighten markedly. This led to price increases for premium coking coal of around 7.5% in Asia

and a disappearance of "discounted" hard coking coal. Weak coking coal, being impacted by a buoyant thermal market, experienced rises of between 16-20%, aligned to the rise seen for thermal coal, which was in the order of 20%. During the coking coal negotiation process the market continued to strengthen, which saw higher prices obtained during later negotiations in Europe than in Asia. Ongoing production problems at coal mines in the US and industrial action in Australia has seen overall global coking coal inventories reach critical levels which are expected to keep market conditions tight for the remainder of 2001 and into 2002.

Despite very high steel and electric arc furnace production rates, scrap prices declined during the year, dragging down HBI prices. Substantial volumes of scrap exported from Russia and the former Soviet Union were major drivers in declining prices, which reached below \$80 in a number of markets. Recent market price movements have seen merchant pig iron prices pick up with a small flow on effect to HBI prices. However, with the weakening steel outlook a sustained rise in price is considered unlikely. Continued supply of low cost scrap and possible further increases in merchant pig iron are likely to cap HBI price movements and demand during the current year.

Economic conditions have seen a very strong rise in the demand for power. High oil and gas prices have reaffirmed the low cost stature of thermal coal and demand increased very strongly in 2000-2001. Spot thermal prices rose from around \$21 early in 2000 to almost \$34 by mid 2001. Near term demand is expected to remain very strong based on continued high energy demand and prices and even with increased supply from China, Australia and South America, is predicted to leave the overall market supply/demand balance tight.

Export controls

The BHP Billiton Limited Group is free to conduct negotiations with buyers in accordance with its own commercial judgment and is not required to obtain Australian Federal Government approval before exporting commodities. However, the Government has requested that details of export coal contracts be communicated to the relevant Minister.

Environmental regulation

At 30 June 2001, Minerals believes its operations comply in all material respects with applicable laws and regulations relevant to the protection of the environment. Environmental experts are employed to advise it on technical and regulatory matters relevant to the environmental management of its operations and prospects. Minerals continues to invest in plant and equipment to ensure that it complies with its obligations under environmental laws and regulations and will continue to incur compliance costs in future years. The costs of future compliance or further investment required to meet environmental laws and regulations are difficult to estimate, but are

INFORMATION ON THE COMPANY CONTINUED

considered unlikely to have a material adverse effect on the BHP Billiton Limited Group's financial position or results of operations.

Certain environmental issues and developments are summarised below. The discussion below contains certain forward-looking statements. Refer 'Key information – Risk factors' and 'Forward-looking statements'.

BHP Diamonds – Ekati™

On 9 June 2000, a summons and information was issued by the Crown in the Territorial Court of the Northwest Territories against BHP Diamonds Inc. (BHP Diamonds) charging eight counts of violations of the Fisheries Act of Canada based on the alleged deposit of a deleterious substance (sediment) and the harmful alteration, disruption or destruction of fish habitat in three lakes near the Ekati™ diamond mine. The violations are charged to have been committed on or between 15 July 1994 and 30 June 1997. BHP Diamonds disputes the charges and has pleaded not guilty to all counts. A preliminary hearing took place in December 2000. By ruling dated 5 June 2001, the Judge dismissed four of the counts due to insufficient evidence and ordered BHP Diamonds to stand trial on the remaining four counts. If BHP Diamonds were to be convicted on the remaining counts, the BHP Billiton Limited Group does not consider that the penalty would materially affect the BHP Billiton Limited Group.

Australian Manganese Company

In January 1998, the BHP Billiton Limited Group divested its EMD business at Newcastle, New South Wales. As part of the transaction, a guarantee was issued by the BHP Billiton Limited Group to the purchaser Delta Electrical Industries Ltd covering obligations under the sale agreement. The transaction was an asset sale and the guarantee is not limited in amount but is limited in time until 28 December 2027. The BHP Billiton Limited Group's obligations under the guarantee relate to any prior contamination of the ground both at the facility site and Kooragang Island at Newcastle, the waste disposal site. The facility was built on reclaimed Steel land. It is not possible to accurately determine the potential liability at any point in time during the term of the guarantee; however, Minerals considers that the cost, if any, will not be likely to have a material adverse effect on the BHP Billiton Limited Group's financial position or results of operations.

Ok Tedi Mine

Following the collapse of a proposed tailings dam during the construction phase of the project, the State authorised the mine to discharge mine waste to the Ok Tedi river system. In the early 1990s, unexpected and significant environmental impacts became apparent in the lower Ok Tedi arising from river bed aggradation leading to prolonged overbank flooding which affected plant life and fish numbers. Legal actions on behalf of affected communities in this area were commenced against the BHP Billiton Limited Group and Ok Tedi Mining Ltd (OTML) in 1994. These actions were settled in 1996.

In 1996, OTML identified four mine waste management alternatives for investigation: to conduct a dredge trial in the lower Ok Tedi; to dredge and pipe tailings to a formed storage area; to do neither; and to close the mine early. A dredging trial in the lower Ok Tedi commenced in March 1998. This trial is continuing and at the end of June 2001 a total of 34.2 million tonnes of sand and gravel had been dredged from the Ok Tedi for on-land storage and rehabilitation.

OTML also commissioned further environmental, engineering and social investigations to improve knowledge and reduce uncertainty surrounding the identified waste management options. The outcome of these investigations and a peer review process which were publicly reported in August 1999 indicated that the environmental impact of the mine was predicted to be significantly greater than previously expected. New hydrological modelling shows the rise in the riverbed of both the Ok Tedi and the Fly River, and consequent over-bank flooding, is likely to expand the area currently experiencing vegetation dieback into forested zones along the middle Fly River. OTML monitoring has indicated that areas affected by flooding will progressively re-establish with flood tolerant plant species. The risk assessment concluded that none of the options examined offers a clear solution to the environmental impacts of the mine and that social issues were what differentiated the four options studied. Early closure of the mine would severely affect national and provincial economies and have a significant impact on the social stability and well being of the affected communities, but accelerate the recovery of the river system. Of the other options, the storage of piped tailings would create social problems in the river communities because of the amount of land required and the potential for acid generation from tailings impoundments. While the early results of the dredging trial are encouraging, the hydrological model suggests that over the remaining mine life the dredge option will deliver only marginal overall environmental benefits.

Community compensation

In 1995, the State introduced new compensation and other financial arrangements to benefit residents along the Ok Tedi and Fly Rivers. The new compensation arrangements required OTML to pay a designated authority an initial lump sum payment and annual payments thereafter during the life of the Ok Tedi mine. Estimated total payments over the life of the mine will approximate Kina 110 million (approximately \$32.5 million at the exchange rate as at 30 June 2001). The designated authority is required to distribute these payments to residents along the Ok Tedi and Fly Rivers in a manner agreed with the PNG Government. In May 1997, OTML entered into an agreement with the Lower Ok Tedi communities whereby OTML will make annual payments aggregating Kina 40 million (approximately \$11.8 million at the

INFORMATION ON THE COMPANY CONTINUED

exchange rate as at 30 June 2001) over the life of the mine to landowners, land users and the Future Generations Fund of the Alice River Trust, in recognition of disturbance to land in the Lower Ok Tedi area. For the Lower Ok Tedi communities, these payments are additional to any benefits available to them under the 1995 compensation arrangements.

The current round of community consultations sponsored by the State is intended to achieve mine continuation agreements covering the remaining mine life. These agreements are likely to include commitments to additional programs directed at achieving sustainability by the end of mine life.

Legal claims

In April 2000, two legal actions were commenced in the Victorian Supreme Court against OTML and BHP Billiton Limited. Rex Dagi is plaintiff in the first action that claims BHP Billiton Limited and OTML are in breach of an agreement to implement any technically and economically feasible tailings retention scheme. Gabia Gagarimabu is plaintiff in the second action on his own behalf and on behalf of people who are parties to the 1996 settlement agreement. Both actions seek specific performance of the settlement agreement and/or an injunction so as to require the implementation by BHP Billiton Limited and OTML of a tailings pipeline and storage system and damages. Both actions are proceeding and both OTML and BHP Billiton Limited assert that there has been no breach of the settlement agreement.

Beenup Titanium Minerals Mine

In November 1999, following a public review period, the West Australian Government approved the Rehabilitation Plan for the Beenup Mine closure. The BHP Billiton Limited Group developed the plan in consultation with the community and government. The plan, which is currently being implemented, includes provision for ongoing monitoring following completion of rehabilitation and demonstrates the BHP Billiton Limited Group's commitment to manage and effectively address all environmental issues at the site. The costs for closure, decommissioning and rehabilitation have been provided for in the BHP Billiton Limited Group's accounts.

Queensland Coal

The Queensland Government has proclaimed amendments to the Environmental Protection Act 1994 (Qld) which have defined a new environmental regulatory regime for the mining industry in Queensland. This new regime has imposed more stringent environmental regulation on mining projects which are adding incremental additional costs to operational management.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

Minerals production	BHP Billiton Group Ltd share of production (a)			
	BHP Billiton Group Ltd interest %	Year ended 30 June 2001	13 months ended 30 June 2000 (b)	Year ended 31 May 1999
Copper ('000 tonnes)				
Escondida (Chile)	57.5	501	572	515
Ok Tedi (Papua New Guinea) (c)	52	216	203	198
Tintaya (Peru)	100	88	93	71
US (d)	100	27	47	202
BHP Billiton Limited Group Total		832	915	986
Gold ('000 ounces)				
Escondida (Chile)	57.5	66	82	87
Ok Tedi (Papua New Guinea) (c)	52	521	477	497
Tintaya (Peru)	100	29	41	34
US (d)	67	-	5	92
Hartley (Zimbabwe) (e)		-	-	6
BHP Billiton Limited Group Total		616	605	715
Silver ('000 ounces)				
Cannington (Australia) (f)	100	31 770	31 734	22 090
Lead ('000 tonnes)				
Cannington (Australia) (f)	100	211	215	150
Zinc ('000 tonnes)				
Cannington (Australia) (f)	100	76	66	44
Platinum group metals ('000 ounces)				
Hartley (Zimbabwe) – Platinum (e)		-	12	23
Hartley (Zimbabwe) – Palladium (e)		-	9	20
Hartley (Zimbabwe) – Rhodium (e)		-	1	2
Manganese ('000 tonnes)				
Groote Eylandt (Australia) (g)		-	-	959
Ilmenite ('000 tonnes)				
Beenup (Australia) (h)		-	-	205
Iron ore ('000 tonnes) (i)				
Mt Newman (Australia)	85	20 952	20 029	23 743
Jimblebar (Australia)	100	4 641	5 212	5 271
Mt Goldsworthy (Australia)	85	6 604	6 377	5 213
Yandi (Australia)	85	26 148	22 323	21 416
Whyalla (Australia) (j)	100	909	3 115	2 939
Samarco (Brazil) (k)	50	7 509	7 069	5 084
BHP Billiton Limited Group Total		66 763	64 125	63 666
Iron sands ('000 tonnes)				
New Zealand Steel	100	2 187	2 872	2 248
Diamonds ('000 carats)				
Ekati™ (Canada) (l)	80	1 428	1 417	663

INFORMATION ON THE COMPANY CONTINUED

Coal production	Coal Type	BHP Billiton Group Ltd share of production (a)			
		BHP Billiton Group Ltd interest %	Year ended 30 June 2001	13 months ended 30 June 2000 (b)	Year ended 31 May 1999
Queensland coal production ('000 tonnes)					
CQCA joint venture					
Goonyella	Met	50	3 977	3 750	3 687
Peak Downs	Met	50	3 129	3 875	3 301
Saraji	Met	50	2 074	2 567	2 516
Norwich Park	Met	50	1 828	2 248	1 747
Blackwater	Met/Th	50	4 328	3 781	2 984
Total CQCA JV (m)			15 336	16 221	14 235
Gregory joint venture					
Gregory	Met/Th	50	1 081	860	894
Crinum	Met/Th	50	2 545	2 705	1 614
Total Gregory JV (m)			3 625	3 565	2 508
BHP Mitsui Coal					
Riverside (n)	Met	80	3 272	3 109	2 956
South Walker Creek (n)	Met/Th	80	3 146	2 746	2 040
Moura (n) (o)	Met/Th	80	-	869	3 545
Total BHP Mitsui Coal			6 418	6 724	8 541
Total Queensland coal			25 379	26 510	25 284
US coal production ('000 tonnes)					
San Juan	Th	100	2 835	1 857	2 911
La Plata	Th	100	4 419	4 658	3 573
Navajo	Th	100	7 671	8 986	7 876
Total US coal			14 925	15 501	14 360
Illawarra coal production ('000 tonnes)					
Illawarra Collieries	Met/Th	100	6 573	6 892	6 821
Indonesian coal production ('000 tonnes)					
Senakin (p)	Sub-Bit	80	3 996	4 364	3 568
Satui (p)	Sub-Bit	80	3 637	3 335	2 251
Petangis (p)	Sub-Bit	80	852	983	802
Total Indonesian coal			8 485	8 682	6 621

Coal type: Met – metallurgical, Th – thermal, Sub-Bit – Sub-Bituminous

Notes to the minerals and coal production tables

- (a) Mine production figures for minerals refer to the total quantity of metal produced in concentrates, except for data for iron ore which represents production of saleable quantities of ore.
- (b) The BHP Billiton Limited Group announced on 17 December 1999 that the financial year end for BHP Billiton Limited would change from 31 May to 30 June with effect from 30 June 2000.
- (c) Shown at 100% from 1 October 1993, being the date that the BHP Billiton Limited Group increased its equity interest (ordinary shares) from 30% to 60%. During 1999, negotiations between existing shareholders in relation to reorganisation of equity interests were completed. The BHP Billiton Limited Group now holds a 52% equity interest.
- (d) In June 1999, the BHP Billiton Limited Group announced that cessation of the Company's North American copper operations would occur during the August quarter of 1999.
- (e) The BHP Billiton Limited Group signed an agreement dated 30 May 1999 for the conditional sale of its interest in Hartley to Zimbabwe Platinum Mines Limited and, at that time, ceased production.
- (f) Cannington commenced concentrate production on 17 October 1997.
- (g) Sale of Groote Eylandt was effective 18 December 1998.
- (h) Beenup commenced production on 13 January 1997 and operations ceased on 16 April 1999.
- (i) The current year figures for Iron Ore are reported in Wet Tonnes as opposed to historical, which is in Dry Tonnes. The equivalent Wet Tonnes for the prior year's would be approximately 5% higher than the numbers shown above.
- (j) Spun-out as part of OneSteel Limited in October 2000.
- (k) Production statistics relate to pellet feed and pellets.
- (l) Ekati™ Diamonds commissioned during October 1998. Interest increased from 51% to 80% at 20 June 2001 due to the acquisition of Dia Met.
- (m) Following the joint acquisition of QCT Resources Ltd, the BHP Billiton Limited Group and Mitsubishi Development Pty Ltd, the BHP Billiton Limited Group became a 50% owner in this joint venture.
- (n) Production shown at 100%. Outside equity interest is 20%. Refer 'Information on the company – Minerals - Coal – BHP Mitsui Coal'.
- (o) Sale of Moura Mine was effective 20 August 1999.
- (p) Production reported at 86.5%, after allowing for the Indonesia state-owned corporation's 13.5% share of all production.

INFORMATION ON THE COMPANY CONTINUED

Petroleum

Petroleum's principal activities are oil and natural gas exploration, production and development in Australia, the UK, the US, Algeria, Pakistan and Bolivia and exploration interests in the US, Australia, Bolivia, Algeria, Gabon, Trinidad, Angola, Pakistan and Cambodia.

Australia

The BHP Billiton Limited Group began its involvement in the petroleum industry in 1960, exploring for crude oil and natural gas in the Gippsland Basin in Bass Strait, off the coast of Victoria, Australia. Today, Petroleum's single largest producing asset is its 50% working interest in the Bass Strait fields, which are operated by Esso Australia Resources Pty Ltd (Esso). Working interest reflects the BHP Billiton Limited Group's joint venture ownership of a project and the associated development and operation costs for which the BHP Billiton Limited Group would be responsible. It would normally exclude carried interests unless these bring with them a beneficial interest. Production from the Bass Strait fields is equivalent to approximately 37% and 47% of Petroleum's total oil and condensate and natural gas production, respectively.

In 1963, the Western Australian Government and Northern Territory administration granted Woodside Petroleum Ltd (Woodside) offshore exploration permits covering 367 000 square kilometres on the North West Shelf. Significant gas discoveries were made in this area in 1971 and 1972, which form the basis for the North West Shelf project. The joint venturers in the project, including the BHP Billiton Limited Group, have developed the fields for natural gas supply to the Western Australian domestic market and liquified natural gas (LNG) for export to Japan.

In April 2001 the North West Shelf LNG Venture participants approved an expansion of the LNG processing facilities on the Burrup Peninsula in Western Australia.

In November 1999, production commenced from the Laminaria and Corallina oilfields in Northern Australia of which Petroleum has working interests of 32.6125% and 25% respectively.

The balance of Petroleum's production in Australia comes from the operated Griffin field offshore North West Australia.

In December 1999, Petroleum also commenced oil production from the Buffalo oilfield in northern Australia, in which Petroleum (operator) had a working interest of 50%. Petroleum sold its interest in the Buffalo oilfield to Nexen Petroleum Australia Pty Ltd effective September 2000.

Americas

Petroleum was first established in the Americas with the amalgamation of Energy Reserves Group and Monsanto Oil purchased in 1985 and 1986. The BHP Billiton Limited Group expanded its Gulf of Mexico presence into the deepwater in the early 1990s, with the majority of its current deepwater and ultra-

deepwater leaseholds acquired at government sales in 1995 and 1996, and is now a significant lease holder in water depths greater than 1 500 feet.

Since 1999, Petroleum and its partners have drilled two successful appraisal wells in the Mad Dog discovery (Petroleum 23.9% working interest), the results of which are being evaluated. During 2000-2001 Petroleum operated a very successful appraisal well of the Atlantis field using the CR Luigs drill ship on lease to Petroleum. In January 2000, the BHP Billiton Limited Group and Chevron approved the development of the Typhoon field (Petroleum 50% working interest). This represents Petroleum's first commercial deep water development in the Gulf of Mexico. First oil is expected in the third quarter of calendar year 2001. Petroleum has also acquired a 4.95% working interest in the Genesis field in the deep-water Gulf of Mexico.

Petroleum also has exploration and production interests in Bolivia and exploration interests in Trinidad.

United Kingdom and Other

Petroleum's UK activities are based in the North Sea and the Irish Sea. The Liverpool Bay Development in the Irish Sea (Petroleum 46.1% working interest) is Petroleum's largest operated asset. Petroleum also has an interest in the Bruce oil and gas field and the Keith oil field in the North Sea.

In April 2000, Petroleum and its joint venture partners signed agreements with the Government of Pakistan and Sui Southern Gas Corporation to supply gas from an extended well test on the Zamzama field in southern Pakistan. Production and sales commenced in March 2001.

In Algeria, an integrated plan to develop the ROD, SFNE, BSF, RDB and RERN oilfields mostly located in Blocks 401a/402a in the Berkine Basin has been sanctioned by SONATRACH (the Algerian state oil company) and the joint venture partners and is now subject to formal gazettal by the Algerian Government. Petroleum is entitled to approximately 17% of overall project reserves under a Production Sharing Contract (PSC) and unitisation agreement. First production is expected in 2003.

In July 2000, the BHP Billiton Limited Group and its joint venturers signed a Risk Service Contract (RSC) with the Algerian national oil company, SONATRACH, for the development of four gas/condensate reservoirs in the Ohanet region of Algeria. The RSC was gazetted by the Algerian government in November 2000 and the Development Phase has commenced, Petroleum's interest in the joint venture was 60%. A farm-out agreement with Woodside Energy (Algeria) Pty Ltd to assign a 15% interest in the venture was signed by Petroleum in December 2000 and is subject to formal SONATRACH and Algerian government approvals. First production is scheduled for October 2003.

INFORMATION ON THE COMPANY CONTINUED

Petroleum also has exploration interests in Angola, Gabon and Cambodia.

Shell Australia Investments Ltd announced a takeover offer for Woodside Petroleum Ltd late in 2000 that was rejected by the Australian Foreign Investment Review Board (FIRB) in April 2001. Petroleum is closely monitoring the situation, and has had discussions with both Shell and Woodside.

Australia – production

Bass Strait

The Bass Strait oil and gas fields are located in the Gippsland Basin, offshore southern Australia. In 1964, Petroleum entered into an exploration agreement with a subsidiary of Exxon, now operating as Esso Australia Resources Pty Ltd (Esso), to explore the Gippsland Basin. The first fields were discovered in 1965 with first production in 1968. Interests in the fields are owned 50% each by BHP Petroleum (Bass Strait) Pty Ltd and Esso, with Esso as the operator. Production from most of the fields is subject to an overriding 2.5% royalty payable to Oil Basins Limited.

Most of the natural gas produced is sold under a long-term contract to Gascor (a Victorian Government-owned entity) for on-sale to retailers for distribution throughout Victoria to meet its residential and commercial gas requirements. In 2000–2001, total gas production averaged approximately 535 million cubic feet per day (gross) with ethane production of 380 tonnes per day (gross). Most crude oil and condensate is dispatched to refineries in Altona and Geelong, Victoria. The balance is sold domestically or overseas. Gross oil production during 2000–2001 averaged 162 000 barrels per day. Liquefied petroleum gases extracted from the natural gas and crude oil are sold in Australia and overseas. Total LPG production during 2000–2001 averaged 2 550 tonnes per day (gross).

In December 1998, Petroleum and Esso Australia Resources Pty Ltd entered into a long-term gas transportation agreement with Duke Energy International, for the transportation of Bass Strait natural gas to New South Wales. Construction of the pipeline has been completed and first gas was delivered in August 2000. During August and September 2000, Petroleum supplied natural gas to EnergyAustralia, the Official Natural Gas Supplier for the Sydney 2000 Olympic Games.

Future expansion opportunities currently being evaluated for Bass Strait include the installation of an offshore gas pipeline from the Bream field to capture the field's gas reserves, and the development of an additional integrated oil and gas platform in the Turrum field.

In April 2001, the BHP Billiton Limited Group and Esso signed a long-term supply agreement with Duke Energy International enabling the introduction of natural gas to Tasmania. The supply agreement will provide substantial underpinning volumes for the pipeline for up to 15 years starting in 2002.

Petroleum's share of proved reserves at 30 June 2001 was 244 million barrels of oil, condensate and LPG and 1 770 billion cubic feet of natural gas.

North West Shelf

The North West Shelf Project is an unincorporated joint venture of six participants and is operated by Woodside Energy Ltd. The project consists of two major phases: the domestic gas phase and the LNG phase, which have different participating interests. Crude oil, condensate and LPG are also produced.

The domestic gas participants are Woodside Petroleum (50% through its subsidiary Woodside Energy Ltd), BP Developments Australia Pty Ltd (16.67%), Chevron Australia Pty Ltd (16.67%), BHP Petroleum (North West Shelf) Pty Ltd (8.33%) and Shell Development (Australia) Pty Ltd (8.33%). When domestic gas sales are in excess of 550 terajoules per day, ownership of the incremental gas will be equal with all parties, including Japan Australia LNG (MIMI) Pty Ltd (jointly owned by Mitsubishi Corporation and Mitsui & Co), holding a 16.67% share. Participants in the LNG Phase include the domestic gas participants and Japan Australia LNG (MIMI), each with a 16.67% interest.

The North West Shelf Project is located 1 200 kilometres north of Perth, Western Australia and is based on the offshore North Rankin, Goodwyn, Perseus and Angel gas and condensate fields. Raw gas is transported through an undersea pipeline to onshore processing plants. Production from the North Rankin, Perseus and Goodwyn fields meets current contractual requirements for the domestic gas and LNG phases of the project. It is planned that the Angel field, and a group of smaller static resources, will be developed for future market requirements.

Production from the North Rankin and Perseus fields (previously known as North Rankin West) is through the North Rankin A platform, which has the capacity to produce 1 800 million cubic feet per day of gas and 40 000 barrels per day of condensate. Two high capacity development wells were drilled in the Perseus field in the second half of calendar year 2000. These wells are capable of producing in excess of 350 million cubic feet of gas per day.

In February 2001, the North West Shelf Venture executed an "Agreement for Sale and Purchase of Sales Gas" with Exxon/Mobil and Phillips Petroleum. The agreement was for the purchase of 530 billion cubic feet of raw gas over a 19-year period in recognition of the extension of the Perseus field into the neighbouring WA-248-P permit, as proven by the Athena-1 well. The gas will be produced from Perseus development wells owned and operated by the North West Shelf Venture. The agreement is still to be approved and registered by the regulatory authority.

Production from the Goodwyn field is through the Goodwyn A platform which has the capacity to produce 900 million cubic feet per day and 130 000 barrels per day of condensate. In September

INFORMATION ON THE COMPANY CONTINUED

2000 North West Shelf Venture participants approved the development of the Echo/Yodel gas condensate field located south west of the Goodywn A platform. The development will enhance condensate production from the larger Goodwyn field facilities with production commencing in early 2002.

The existing LNG plant has the capacity to produce 21 750 tonnes of LNG per day of LNG or 7.5 million tonnes of LNG per annum (Mtpa), most of which (7.3 Mtpa) is sold under long-term contracts with Japanese buyers. These contracts will continue in force until 2009. Production during 2000–2001 averaged 20 400 tonnes per day (gross). In 2000–2001 there were 125 LNG cargoes delivered to Japanese buyers with an additional four spot cargoes delivered to customers in the US and South Korea.

In 2001 the North West Shelf LNG Venture participants approved an expansion of the LNG processing facilities on the Burrup Peninsula in Western Australia. The expansion involves the construction of a 4.2 Mtpa liquifaction processing train and a 42-inch gas trunkline to be installed over a distance of 135 kilometres from existing production platforms to the onshore processing plant on the Burrup Peninsula. Site preparation for train construction has commenced while final engineering for the trunkline is expected to be completed in the second half of 2001. First production from the facilities is expected by mid 2004. An additional LNG carrier with a capacity of 137 200 cubic metres has also been ordered to deliver some of the sale volumes associated with the expansion project. Sales arrangements are in place with five Japanese gas and power companies for the supply of LNG for periods between 20 and 30 years. Arrangements with those customers are expected to be finalised by the end of 2001 for delivered plateau volumes of 3.3 Mtpa. A Heads of Agreement was signed in May 2001 with a buyer for sales of some of the volumes that will be available during the build-up phase of the long-term contracts with Japan.

Supporting further expansion plans, Petroleum participates with other North West Shelf joint venture partners in a marketing organisation, Australia LNG (ALNG), to market LNG produced from Australian gas resources, mainly to overseas buyers outside of Japan.

The domestic gas plant has a capacity of one billion cubic feet per day. The gas is delivered via pipeline to customers in Western Australia under long-term agreements. Production in 2000–2001 averaged 440 million cubic feet per day (gross).

The LPG extraction facilities (Petroleum's working interest 16.67%) have a production capacity of 800 000 tonnes per annum. LPG production began in November 1995 and production in 2000-2001 was 745 500 tonnes (gross).

In 2000-2001 total condensate production averaged 91 000 barrels per day (gross).

The Wanaea, Cossack, Lambert and Hermes oil fields (Petroleum's interest 16.67%) are located to the east of the North Rankin field. The production facilities, consisting of a floating production storage and offloading (FPSO) unit (the Cossack Pioneer) averaged 117 000 barrels of oil per day (gross) in 2000-2001.

Petroleum's share of estimated proved reserves in the North West Shelf at 30 June 2001 were 2 280 billion cubic feet of gas and 105 million barrels of crude oil, condensate and LPG.

Laminaria and Corallina

Petroleum is a participant in the Laminaria and Corallina joint venture with Woodside Energy Ltd and Shell Development (Australia) Pty Ltd, with Woodside Energy Ltd as the operator. The Laminaria and Corallina fields were discovered in 1994 and 1995 respectively.

BHP Petroleum (North West Shelf) Pty Ltd originally had a 25% working interest in AC/L5 production licence (formerly part of AC/P8) and a 100% interest in the Laminaria extension into WA-18-L (formerly part of WA-260-P). Under a July 1998 unitisation agreement reached between the ACL/5 participants Petroleum has a 32.6125% working interest in the Laminaria oil field (Woodside 44.925% and Shell 22.4625%). Participating interests in the AC/L5 Corallina oil field are shared 50% Woodside Energy Ltd, 25% Shell Development (Australia) Pty Ltd and 25% BHP Petroleum (North West Shelf) Pty Ltd.

In November 1999, the Northern Endeavour FPSO was commissioned and production commenced from the Laminaria and Corallina fields. The FPSO has a capacity of 180 000 barrels of oil per day. In 2000-2001, production from the Northern Endeavour floating production storage and offtake facility (FPSO) averaged 141 000 barrels per day (gross).

In May 2001 the Laminaria oil project venturers approved a production enhancement project to accelerate production from the existing reserves base and also access additional undeveloped oil reserves. The project is expected to commence in the middle of calendar year 2002 at an initial rate of approximately 65 000 barrels of oil per day (gross).

At 30 June 2001, Petroleum's estimated proved reserves in the Laminaria and Corallina fields totalled 19 million barrels of crude oil.

Participating interests in the AC/L5 Corallina oil field are shared 50% Woodside Energy Ltd, 25% Shell Development (Australia) Pty Ltd and 25% BHP Petroleum (North West Shelf) Pty Ltd.

Carnarvon Basin

Petroleum is the operator of the Griffin oil and gas project, which includes the Griffin, Chinook and Scindian fields in the Carnarvon Basin, offshore Western Australia. The participants are BHP Petroleum (Australia) Pty Ltd (45%), Mobil Exploration & Producing Australia Pty Ltd (35%) and Inpex Alpha Ltd (20%).

INFORMATION ON THE COMPANY CONTINUED

First oil was produced through a FPSO facility (the Griffin Venture) in January 1994. Until late February 2001, gas processed on board was piped 68 kilometres to shore for further processing at a treatment plant and the natural gas and LPG products were sold into the Western Australian market under long-term contracts. In February 2001 the onshore treatment plant closed. Gas continues to be sold under long-term contracts.

The Scindian 3 and Griffin 8 infill wells were completed in June and July 2000, encountering significant oil columns in both wells. The wells came on production in July 2000 with initial incremental production exceeding 20 000 barrels per day. This raised Griffin's throughput to in excess of 55 000 barrels per day. Subsequent re-entry of the Griffin 8 and Griffin 1 wells in December 2000 resulted in total Griffin throughput exceeding 65 000 barrels per day. Total production for 2000–2001 averaged 44 000 barrels per day (gross).

Gas and LPG production for the year ended 30 June 2001 averaged 20 million standard cubic feet per day and 22 tonnes per day (gross).

At 30 June 2001, Petroleum's estimated proved reserves in the Griffin, Chinook and Scindian fields totalled 9 million barrels of crude oil and 8 billion cubic feet of gas.

Timor Sea

Development of the Buffalo oil field commenced late in calendar year 1998 and first production occurred in late December 1999. The field was developed using a fixed steel unmanned wellhead platform linked to a leased FPSO. Petroleum sold its remaining 50% interest in the Buffalo oil field to Nexen Petroleum Australia Pty Ltd effective September 2000. The sale transaction was completed on 30 March 2001.

Australia – exploration and development

Petroleum is an interest-holder and operator in exploration permits WA-155-P Part 1 (39.999%), WA-255-P (50%), WA-289-P (40%), WA-290-P (40%), WA301-P (50%), WA-302-P (33%), WA-303-P (33%), WA-304-P (50%), and WA-305-P (33.3%), and retention lease WA-12-R (71.43%), offshore Western Australia.

Petroleum has a 16.67% interest in exploration permit WA-28-P in which a number of oil and gas discoveries have been made, and a 16.67% interest in exploration permit WA-296-P, to the north east of the North West Shelf offshore production acreage. Petroleum is also a non-operator interest-holder in retention lease WA-1-R (50%), and exploration permits WA-33-P (8.33%), WA-239-P (42%), WA-296-P (16.67%) and WA-275-P (20%), offshore Western Australia. Petroleum also obtained a 100% interest in the newly awarded Vic/P45 permit in Bass Strait in January 2001.

In 1992, Petroleum discovered the Macedon-Pyrenees gas fields in the Carnarvon Basin (permit WA-12-R, in which Petroleum holds a 71.43% interest), offshore Western Australia. Development options

are under review. No commercial gas markets have been established at this point.

In 1999 Woodside discovered the Vincent Oil field in its 100% held WA-271-P permit. About 40% of this field is now recognised to extend into WA-155-P Part 1 (BHP Billiton Limited Group 39.999%). The two joint ventures have started to collaborate towards a potential development. A cost and data sharing agreement has been negotiated over 2000-2001 and the parties involved in the two joint ventures are working together to assess the need for a potential extended well test and potential for development.

The Coniston-1 discovery, located in block WA-255-P, and recognised as extending into WA-155-P Part 1 is currently considered sub-commercial as stand alone, although this could be revised following successful development of other nearby discoveries such as Vincent.

The recent discoveries by Woodside at Enfield and Laverda in WA-271-P, have led to renewed interest in this portion of the Exmouth sub-basin. The Petroleum operated exploration permit WA-255-P (50%) is potentially positioned on this geological trend. Over 1000 km² of 3D seismic data was acquired in 2001 and this data is currently in evaluation.

In 1993, Petroleum discovered the Minerva gas field (VIC/RL8) in the Otway Basin off Port Campbell in southern Victoria. Scenarios for commercialisation of the Minerva field are being reviewed.

Petroleum is also an interest-holder in retention leases VIC/RL2 (25%) and VIC/RL9 (50%).

In June 2000, Petroleum obtained approval from the Timor Gap Joint Authority for the Zone of Cooperation to withdraw from permits ZOCA 95-15 (previously 100% and operator) and ZOCA 95-17 (previously 100% and operator). Petroleum also withdrew from permit ZOCA 91-01 in January 2001 (previously 40% and operator).

Petroleum divested its interest in exploration permit AC/P8 in Northern Australia in August 2000.

Americas

Gulf of Mexico - production

Petroleum's producing assets in the Gulf of Mexico are the West Cameron 76 field that it operates with a working interest of 33.8% in all wells with the exception of B-1 and B-2 wells (56.3% and 78.8% respectively), Green Canyon 18/Ewing Bank 988 operated by ExxonMobil and in which Petroleum has a 25% working interest, and Green Canyon 60 also operated by ExxonMobil and in which Petroleum has a 45% working interest. Additionally, in September 2000 Petroleum purchased a 4.95% working interest in the Chevron operated Genesis field in Green Canyon blocks 160, 161 and 205.

INFORMATION ON THE COMPANY CONTINUED

Gulf of Mexico – Typhoon development

In July 1998, the Typhoon-1 well encountered oil on Green Canyon Block 236. Three appraisal wells were drilled in Green Canyon Block 237 and a fourth was drilled in Block 236. Petroleum has a 50% working interest in the two blocks, and Chevron (50% working interest) is the operator. In January 2000, the BHP Billiton Limited Group and Chevron approved the development of the Typhoon field in Green Canyon Blocks 236 and 237. The field is located in 600 metres of water approximately 100 kilometres off the coast of Louisiana. The field development consists of the subsea completion and tie back of four existing appraisal wells to a local host mini tension leg platform installed in June 2001. In December 2000, the US Minerals Management Services granted the Typhoon field owners royalty relief up to 87.5 million barrels of oil equivalent (100%) subject to commodity price ceilings. Peak gross production of 40 000 barrels of oil per day and 60 million cubic feet of gas per day is expected after scheduled first production in the third quarter of calendar year 2001.

Gulf of Mexico - exploration

Petroleum has been active in acquiring exploration leases offshore Louisiana in each of the past six Central Gulf Federal Outer Continental Shelf (OCS) lease sales and through farm-in arrangements. Petroleum acquired 79 leases in the May 1995 sale, 65 leases in the April 1996 sale, 38 leases in the March 1997 sale, 16 leases in the March 1998 sale, 9 leases in the March 1999 sale, 3 leases in the March 2000 sale and 12 leases in the March 2001 sale.

- Gulf of Mexico – Shelf/Flex Trend

At 30 June 2001 Petroleum owned a working interest in 11 exploration leases in water depths less than 1 500 feet.

- Gulf of Mexico – Deepwater and Ultra-deepwater

At 30 June 2001 Petroleum's portfolio consisted of 219 leases and an overriding interest in one lease making it one of the largest lease-holders in water depths greater than 1 500 feet.

As part of its strategy to efficiently allocate exploration expenditure and to increase the prospect inventory, Petroleum has entered into several joint venture arrangements with companies active in the deepwater. In this regard, in March 2000, Petroleum entered into a joint venture agreement with Total Exploration Production US, Inc. (Total), covering 21 leases owned by Petroleum in the Walker Ridge Area. Under the terms of this agreement, Total earned a 30% interest in the Chinook and Klondike Prospects. The agreement also provides Total with the option to earn a 30% interest in the Cascade Prospect. Petroleum will retain a 70% interest in the leasehold acreage and will act as operator.

In January 2001, the Chinook well was plugged and abandoned after drilling to a total depth of 25 109 feet and encountering sub-commercial quantities of hydrocarbon potential.

Over the past four years Petroleum has entered into several significant joint venture agreements with BP covering multiple prospects in portions of Green Canyon, Atwater Valley and Mississippi Canyon. Of the agreements still in effect, Petroleum owns a 42.5 – 44% working interest in 55 blocks in one joint venture area in which operatorship alternates pursuant to the joint venture agreement. Petroleum also has a 50% interest in 27 leases with BP in the eastern portion of the Atwater Foldbelt. Petroleum is designated as operator of 19 blocks under this agreement.

Under a multi-prospect joint venture agreement with ExxonMobil covering 24 blocks (Petroleum 50%, ExxonMobil 50%), Petroleum has drilled a well in the Bass Prospect Area of the Atwater Valley. Petroleum and ExxonMobil each farmed out equity in the prospect prior to drilling the initial test well. The resulting ownership is Petroleum (37.5% and operator), Exxon (18.75%), Mariner (20%), Enron (17.5%), and Agip (6.25%). The well was drilled to a total depth of 13 762 feet, encountered hydrocarbons and has been temporarily abandoned. The partnership is currently assessing the economic viability of this discovery.

An agreement was finalised in April 1998 with BP in the Atwater Foldbelt trend involving the Mad Dog Prospect. In 1998, the Mad Dog-1 well encountered hydrocarbons and was suspended pending further evaluation. The initial well was drilled on Green Canyon 826, which is part of a two and one-half block unit. Through a re-determination process finalised in July 2000, Petroleum owns a resulting 23.9% working interest throughout the lease blocks associated with the entire Mad Dog Prospect.

In calendar year 1999, the Mad Dog partners drilled a successful appraisal well within the two and one-half block unit. A second appraisal well was drilled in Green Canyon Block 783 in the second half of calendar year 2000 and encountered 200 net feet of hydrocarbon bearing sands.

Mad Dog is Petroleum's third prospect along the Atwater Foldbelt trend to have encountered hydrocarbons. The Atwater Valley (AV) 575-1 encountered hydrocarbons at the Neptune prospect in 1995 and was appraised by the AV 574-1 well in 1998. The Atlantis discovery was drilled with the Green Canyon 699-1 well in 1998 and is located between Neptune and Mad Dog in approximately 4,400 feet of water. The appraisal well, Atlantis No.2, was drilled at the end of the 1999-2000 financial year in Green Canyon Block 743. This well was operated by Petroleum and was drilled with the CR Luigs drill ship. The Atlantis No. 2 well encountered in excess of 500 net feet of oil-bearing sands. Petroleum has a 44% working interest in Atlantis and a 42.5% working interest in Neptune. The third Atlantis well commenced drilling in May 2001 and is operated by BP.

INFORMATION ON THE COMPANY CONTINUED

Petroleum has secured agreement with its partner BP to drill the initial exploratory well on the Frampton Prospect in Green Canyon. The Frampton Prospect is located south-east of the Mad Dog discovery and south-west of the Atlantis discovery. The BHP Billiton Limited Group will operate the well with a 44% working interest utilising the CR Luigs drill ship.

Petroleum has completed a farm-out agreement to Marathon involving its Paris Carver Prospect. Under the terms of this farm-out, Marathon will contribute to exploration costs in order to earn a 50% working interest. The BHP Billiton Limited Group will operate all activities subsequent to the initial well. It is expected the initial well will commence drilling in the first quarter calendar year 2002.

The BHP Billiton Limited Group has finalised an arrangement with BP Exploration Inc. to acquire a 33.34% working interest in six leases comprising a prospect named Pumba, directly offsetting the Mad Dog discovery in Green Canyon.

Petroleum's share of estimated proved reserves in the Gulf of Mexico at 30 June 2001 was 81 million barrels of oil and condensate and 100 billion cubic feet of gas.

Bolivia - production

With effect from 1 July 1994, Petroleum acquired a 50% working interest in the Mamore exploration block in Bolivia, including the Surubi oil field, from Maxus Bolivia Inc (Maxus), whose ultimate parent is Repsol of Spain. Production from the Surubi oil field began in 1993. The Paloma field was discovered in 1995, and the Bloque Bajo field was discovered in 1996. Gas sales from the block commenced in the second half of calendar year 1999. Gross production from these fields was 10 700 barrels per day of oil and 26 million cubic feet per day of gas in 2000–2001.

Petroleum's estimated share of proved reserves in Bolivia at 30 June 2001 was 15 million barrels of oil and condensate and 40 billion cubic feet of gas.

Bolivia - exploration

Resource evaluation work continues on the Mamore and Secure blocks in which Petroleum has a 50% and 41.18% interest respectively. In 1999, Repsol acquired Maxus/YPF, and as a result, became the substitute operator and sole partner with Petroleum in both the Mamore and Secure blocks. On 31 January 2000, the Secure joint venture entered the third and final phase of the seven-year exploration period. The duration of the third phase is two years, in which two exploration wells are planned to be drilled. Drilling of the first well, Eva Eva South, commenced during September 2000 and was temporarily abandoned in May 2001.

Development and appraisal drilling continues in the Surubi and Paloma fields. There was no exploration activity for the Mamore Block in 2000-2001.

United Kingdom – production

Liverpool Bay

Petroleum is the operator and has a 46.1% interest in the Liverpool Bay oil and gas development located off the Welsh coast in the Irish Sea. Other joint venture participants in the development are LASMO (ULX) Limited (45%) (now owned by AGIP) and Centrica Resources Ltd (8.9%). The development includes five fields, four of which have already been developed and the fifth, Hamilton East, is currently under development. First production from the Douglas and Lennox oil fields commenced in early 1996, and contracted gas sales to PowerGen from the Hamilton and Hamilton North gas fields commenced in July 1996.

Oil production during 2000–2001 averaged 52 000 barrels per day (gross) and gas production averaged 210 million cubic feet per day (gross).

Liverpool Bay was awarded a gold award in April 2000 and May 2001 from The Royal Society for the Prevention of Accidents for demonstrating good safety performance since 1997. Liverpool Bay was certified to ISO 14001 in May 2001 by Lloyds Register Quality Assurance after spending two years developing its environmental management system.

In October 1999, PowerGen and the field owners agreed to reduce the sale price of the contracted gas for a five-year period having effect from 1 June 1999, in exchange for a one-off cash payment from PowerGen. The resulting deferred income amount will be amortised on a 'unit of production' basis over the five years of the agreement. This agreement follows a similar re-negotiation of the Gas Sales Contract in December 1998 when the BHP Billiton Limited Group received a one-off cash payment for a permanent base price reduction.

Petroleum's share of estimated remaining proved reserves in Liverpool Bay at 30 June 2001 was 35 million barrels of oil and condensate and 340 billion cubic feet of gas.

Bruce / Keith

The Bruce field is located approximately 380 kilometres north-east of Aberdeen in the northern North Sea. Petroleum has a 16% interest in the field, operated by BP. The integrated oil, gas and condensate development concept for Bruce is being developed over three phases. Gas production is sold under long-term take-or-pay sales contracts to Centrica Ltd and Corby Power Limited.

The Phase I facilities include a drilling and wellhead platform with 32 slots that is bridge-linked to a process, utilities and quarters (PUQ) platform. Gas is exported from the PUQ platform via a five-kilometre connecting pipeline to the Frigg gas export pipeline system. Liquids are exported from the PUQ platform via a 254-kilometre pipeline to the Forties Unity platform and into the BP operated Forties Pipeline System.

Phase II development of the western area of the Bruce field was successfully completed late in calendar year 1998.

INFORMATION ON THE COMPANY CONTINUED

The development entails a single eight-slot manifold tied back to a Compression Riser platform bridge-linked to the existing Bruce facilities. First production from the Western Area took place in October 1998.

Phase III of the project involves infill drilling from the existing drilling platform to develop additional oil, gas and condensate reserves in the north, central and eastern parts of the field. The first of these infill wells was started in March 2001.

Gross production from Bruce during 2000-2001 averaged 32 000 barrels per day of oil and 550 million cubic feet per day of gas.

Petroleum has a 31.83% interest in the Keith oil discovery, lying adjacent to the Bruce field in block 9/8a and further interests in licence blocks 9/8b, 9/9b, and 9/9c. Development of the Keith field was approved in January 2000. The development of the Keith field was a tieback of the sub-sea well 9/8a-14 to the western (WAD) sub-sea manifold and to the Bruce platform facilities, which was completed with first production in November 2000.

Gross production from Keith averaged 7 900 barrels per day of oil and 9 million cubic feet per day of gas since first production in November 2000.

Petroleum's share of estimated remaining proved reserves for the Bruce and Keith fields at 30 June 2001 was 12 million barrels of oil, condensate and LPG and 250 billion cubic feet of gas.

United Kingdom – exploration and development

Liverpool Bay

Hamilton East, the fifth field in the Liverpool Bay development, is expected to produce first gas in October 2001. This single well subsea development will be tied back 6.5 kilometres to the existing Hamilton North platform.

North Sea

A four-well platform drilling program accessing reserves in the central, south central and northern flank of the Bruce field area commenced in March 2001.

Petroleum retains interests in nine UK blocks outside the blocks in which its producing assets lie. An ongoing program of rationalisation of these assets is in place.

Algeria – exploration and development

ROD Integrated Development

In Algeria, Petroleum holds a 45% working interest in, and operates, Blocks 401 a/402a. Petroleum has completed the exploration program for the Production Sharing Contract (PSC). Petroleum applied for, and was granted, a one-year extension to the exploration licence to complete outstanding appraisal and/or commercialisation of hydrocarbons in the permit. The exploration license now expires in August 2001. An evaluation of the hydrocarbon discovery at well RAR-1 within these blocks has been completed and an application

has been made to incorporate this discovery into the existing integrated development plan for the ROD fields.

An integrated plan to develop the ROD, SFNE, BSF, RDB and RERN oil fields partly located in Blocks 401 a/402a has been sanctioned by SONATRACH (the Algerian state oil company) and the Algerian government and is now subject only to formal gazettal. The largest of the fields, ROD, extends into the neighbouring Block 403 PSC operated by AGIP and SONATRACH. A unitisation agreement has therefore been put in place to govern joint operatorship and commercial arrangements for the development, giving Petroleum approximately 17% of overall project reserves under the terms of the PSC.

The fields will be developed via a new dedicated processing train, which will be built at AGIP and SONATRACH's existing BRN production facility on Block 403. From there, oil will be exported via the established pipeline infrastructure to terminals located on the Algerian coast while the associated gas will be re-injected underground. Petroleum's share of the US\$500 million development costs will be around US\$190 million.

First production from the fields is scheduled for the first half of 2003, with an estimated gross peak production rate of 80 000 barrels of oil per day. The development will be conducted by a joint operating entity comprising Petroleum and SONATRACH, whilst operations will be conducted by a joint operating entity comprising Petroleum, SONATRACH and AGIP.

Petroleum held a 100% working interest in the Boukhechba exploration permit, which is also operated under a PSC. Seismic data (528 kilometres) was acquired during the period November 2000 to February 2001. Petroleum drilled the first of its two commitment wells, OIR 1, in March and April 2001 and is currently evaluating the hydrocarbons discovered by this well. The second commitment well, OHE 1, was drilled in May, June and July 2001. A seven-month extension on the original exploration period was granted by SONATRACH and the licence now expires on 31 December 2001. A farm-out agreement with Woodside Energy (North Africa) Inc. to assign 50% of the Boukhechba interest after the first well was signed by Petroleum in December 2000. This agreement is awaiting formal SONATRACH and Algerian government approvals. SONATRACH's 90-day pre-emption period has expired without being exercised.

Petroleum is working with SONATRACH to evaluate the potential application of the company's proprietary compact LNG (cLNG) technology at its extensive gas liquification facilities in Arzew.

Ohanet Development

Petroleum signed a Risk Service Contract (RSC) with SONATRACH (the Algerian state oil company), for the development of four gas/condensate reservoirs in the Ohanet region of Algeria on 2 July 2000. This RSC was formally gazetted by the Algerian Government

INFORMATION ON THE COMPANY CONTINUED

on 12 November 2000. Development work is now underway. The participants in the venture are BHP Petroleum (International Exploration) Pty Ltd (60%), Japan Ohanet Oil & Gas Co Ltd (30%) (JNOC (50%), ITOCHU (35%), Teikoku (15%)) and Petrofac Resources (Ohanet) LLC (10%). A farm-out agreement with Woodside Energy (Algeria) Pty Ltd to assign a 15% interest in the venture was signed by Petroleum in December 2000 and is awaiting formal SONATRACH and Algerian government approvals. SONATRACH's 90-day pre-emption period has expired without being exercised. The total cost of developing the Ohanet reservoirs (estimated at around US\$1 billion, Petroleum share US\$618 million or US\$464 million after farm-out) will be borne by the foreign participants. In return, the participants will be entitled to recover their investment – together with an agreed fixed profit consideration – over a target eight-year period from the start of production. This eight-year period can potentially be extended for up to four further years.

All participants' monetary entitlement will be translated into volumes of condensate, butane and propane (at prevailing SONATRACH posted prices) that will be lifted from export ports on the Algerian coast.

Ohanet is located in the Illizi province of Algeria, approximately 1 300 km south east of Algiers and 100 km west of the country's border with Libya. The fields were originally discovered in the late 1950s and early 1960s and have since been appraised and delineated by more than 65 wells.

First production is scheduled for October 2003 and peak liquids production will be around 58 000 barrels per day, which will be shared by the foreign partners according to their equity interests and their financial entitlements.

Petroleum's estimated share of proved reserves in Algeria at 30 June 2001 was 88 million barrels of oil, condensate and LPG.

Petroleum is also pursuing other oil and gas opportunities in Algeria.

West Africa – exploration

Angola

The PSC for Block 21 in the deepwater Kwanza Basin, offshore Angola, became effective in January 1999 with Petroleum as operator. The contractor group comprises BHP Petroleum (Angola 21) Inc (30%), Amoco Angola Kwanza B.V. (20%), Esso Exploration and Production Angola (Block 21) Limited (20%), Sonangol Pesquisa e Producao S.A.R.L (20%) and Shell Development Angola B.V. (10%). In addition, Petroleum became a party to the PSC as a non-operator for a 15% interest in Block 22, also in the deepwater Kwanza Basin (Texaco Exploration Angola Sumbe Inc. is operator with a 40% interest). Drilling on Block 21 is expected to begin in the first quarter of the 2001-2002 financial year.

Gabon

In 1997 Petroleum acquired an equity interest in the Arco-operated Otiti and Tolo blocks, situated in the North Gabon Basin. In October 1999, following the BP takeover, Arco withdrew from Gabon and the BHP Billiton Limited Group assumed operatorship. Twelve months later Triton Energy farmed-in to the Otiti and Tolo blocks. The equity share in the Otiti and Tolo blocks is Petroleum (40.12%), Sasol (21.88%) and Triton Energy (38.00%).

Situated in water depths of between 200 and 2000 metres, the blocks are located approximately 50 kilometres off the coast of Gabon, immediately north of the Cap Lopez peninsula – the focus of much of Gabon's current offshore production activity.

To date, two deepwater wells have been drilled on the Otiti block. The results remain confidential.

Acquisition of some 1 600 kilometres of seismic data on the Tolo Block was completed in December 1998 and interpretation of the data is in progress. Petroleum plans to drill the first well in the Tolo Block during the second half of calendar year 2001.

Pakistan – exploration, development and production

In Pakistan, Petroleum holds two exploration permits: Dadu (2667-1) and Risaldar A (2868-4) in the Indus Basin. Petroleum holds a 47.5% pre-discovery interest in Dadu and 95% in Risaldar A. The Government of Pakistan has a 5% interest in these permits and the right to increase its interest to 25% in the case of a commercial discovery. Risaldar A is in the process of being relinquished by Petroleum.

In 1998, the Zamzama-1 well in the Dadu exploration permit discovered gas. During 1999, the Dadu joint venture undertook an appraisal program consisting of a mixed two-dimensional and three-dimensional seismic program and one appraisal well. This program identified commercial reserves and with its joint venture partners, Petroleum has since undertaken an initial development through an extended well test. In April 2000, the Dadu joint venture signed a gas sales and purchase agreement and a gas pricing agreement with the Government of Pakistan and Sui Southern Gas Company for the extended well test (EWT) volumes. Production commenced in March 2001 with the Government of Pakistan entitled to 25% of this test production. Petroleum is currently evaluating opportunities for expansion of gas production at Zamzama.

Gross gas production from Pakistan for 2000-2001 averaged 65 million cubic feet per day since first production in March 2001.

Trinidad – exploration

In April 1996, Petroleum signed a PSC with the Government of Trinidad and Tobago for offshore Trinidad Block 2(c) (Petroleum's interest 45%). It signed a second PSC in June 1996 for offshore Trinidad Block 2(ab) (Petroleum's interest 50%). These blocks are both operated by Petroleum and comprise approximately

INFORMATION ON THE COMPANY CONTINUED

1 233 square kilometres. A three-dimensional ocean-bottom cable seismic program was completed in January 1998. The first exploration well, Angostura-1, drilled in 40 metres of water, was completed on Block 2(c) in May 1999 and discovered natural gas. In June 2000, a second exploration well, Aripo-1, in Block 2(c) drilled in 30 metres of water and located four kilometres north-east of Angostura-1, discovered natural gas. Active appraisal and gas marketing efforts are in progress.

In Block 2(ab) exploration wells Kitchener-1 and Spitfire-1 were completed in June 1999 and June 2001, respectively, and both wells plugged and abandoned.

Cambodia/Thailand Overlapping Area – exploration

Petroleum holds a 50% interest in two Conditional Petroleum Agreements within the disputed offshore area between Cambodia and Thailand.

Other areas and activities

Petroleum is evaluating and progressing a number of development opportunities in the Near and Middle East (including in Iran and Syria).

Regulatory and fiscal terms

Australia

Oil and natural gas belong to the Crown and rights to explore and produce oil and natural gas are granted by the relevant State, Territory or Commonwealth Government. The Commonwealth Government alone has legislative responsibility for Australian offshore petroleum exploration and production beyond the three-mile territorial sea limit, which encompasses the area of most relevance to Petroleum in Australia. Petroleum operations in this area are governed by the Petroleum (Submerged Lands) Act 1967 (PSLA). The PSLA established a Joint Authority whereby relevant State and Commonwealth Governments cooperate in the administration and supervision of petroleum activities. Within the three-mile limit, petroleum operations are governed by the adjacent State or Northern Territory legislation that is similar to the PSLA. Most production licences held by Petroleum in the North West Shelf, Bass Strait and Timor Sea regions have been issued under the PSLA.

An exploration permit authorises the holder to explore for (but not produce) petroleum in the area that is the subject of the permit. The Commonwealth Government usually makes some vacant offshore acreage available for bidding annually. Anyone may forward recommendations to the Government that new acreage be made available. Offshore exploration permits are awarded based on either cash bidding or work program bidding for an initial period of six years. The holder of a permit granted under the work program bidding system is required to complete a minimum guaranteed dry-hole work program for the first three years of the permit. Subject to limited exceptions, the commitments under the work program must be completed in the first three years to avoid

the permit being cancelled. The permit holder also has a secondary work program for the subsequent three years. Under the cash bidding system, permits are awarded to the highest cash bidder and applicants are not required to submit exploration programs.

Exploration permits may be renewed for five-year periods in respect of half the number of blocks contained within the existing permit.

A production licence may be applied for after a discovery is made and authorises the licensee to recover petroleum and explore for petroleum in the licence area for a term of 21 years with a right of renewal for 21 years.

Secondary taxes – Australia

A Petroleum Resource Rent Tax (PRRT) was introduced in 1985 for all offshore areas with the exception of the Bass Strait and North West Shelf projects where an excise and royalty regime applied. On 1 July 1990, the PRRT was extended to the Bass Strait project. The North West Shelf project (North West Shelf production licences and the unrelinquished permits in WA-1-P and WA-28-P) remains subject to excise and royalty on oil production and royalty on gas/condensate production.

PRRT is assessed before company income tax and the amount of PRRT paid is a deduction for the purpose of calculating company income tax. From 1 July 1990, exploration expenditure incurred in PRRT areas must be offset (to the extent possible) against PRRT liabilities elsewhere within the same group of companies.

PRRT is payable when project cash flows become positive, after taking into account all allowable exploration, development and operating costs, and after a stipulated return on the project has been achieved. For exploration and project expenditures prior to 1 July 1990, the stipulated return is 15% plus the Australian Government long-term bond rate (LTBR). For expenditure after 1 July 1990, exploration expenditure has a stipulated return of 15% plus the Australian Government LTBR, and project expenditure has a stipulated return of 5% plus the LTBR. The PRRT rate is 40%.

Americas

Petroleum's current operations in the Americas principally fall under three separate fiscal regimes: US, Bolivia and Trinidad.

In the US, operations are predominantly in Federal offshore waters in the Gulf of Mexico. Revenues from this area carry royalty interests of 16.67% in water depths up to 400 metres and 12.5% in water depths greater than 400 metres. In addition, a 35% tax rate is also levied on taxable income. The Outer Continental Shelf Deep Water Royalty Relief Act 1995 (the Act) was enacted by the US Congress on 28 November 1995. The Act authorises the US Secretary of the Interior to offer certain deepwater outer continental shelf tracts in the central and western Gulf of Mexico for lease with suspension of royalties. The Act relates to leases issued within five years of the date of enactment and provides for suspension of royalties on the following cumulative volumes of

INFORMATION ON THE COMPANY CONTINUED

production: 17.5 million barrels of oil equivalent for leases in 200 to 400 metres of water; 52.5 million barrels of oil equivalent for leases in 400 to 800 metres of water; and 87.5 million barrels of oil equivalent for leases in more than 800 metres of water. In addition to automatic royalty relief for deepwater blocks obtained after 28 November 1995, the Government can also grant royalty reduction or elimination at its discretion if a project warrants.

In Bolivia, a new hydrocarbons law was enacted in 1996, which generally improves the fiscal terms applicable to Petroleum's properties. The new law, a tax-royalty regime similar to the prior regime, provides for the following two-tier government take: existing hydrocarbons (pre-29 July 1996) 50%; new hydrocarbons (29 July 1996 and after) 18%. Of the 50% take on existing hydrocarbons, 13% is available to be reduced by the payment of corporate income tax. Production from all fields is subject to a surtax of 25% that is applicable in certain situations. The corporate income tax rate is 25% and there is a remittance tax of 12.5% on repatriated funds.

In Trinidad, Petroleum holds a 50% operated interest in Block 2(ab) and a 45% operated interest in Block 2(c) pursuant to terms of PSCs. The contracts allow the contractor to recover its cost from 35% in the case of oil, or 50% in the case of gas of the revenue from production in Block 2(c) and 50% in the case of oil, or 50% in the case of gas of the revenue from production in Block 2(ab). The remaining production is deemed to be 'profit oil' which is split between the Government and contractor according to a formula based on daily production levels and oil prices. The Government's share of 'profit oil' ranges from 50% to 80% with 70% being the maximum Government share if oil prices remain less than US\$30 per barrel. The PSC also provides for certain bonus payments as various production levels are reached.

United Kingdom

In the UK, the Crown owns all the petroleum on land and under the territorial sea and the UK Continental Shelf. A licence is required for exploration or production. The Secretary of State for Trade and Industry (the Secretary) is empowered to grant licences, on conditions approved by the Secretary, and has wide powers of regulation of all aspects of exploration and production. Offshore licences are normally awarded for six years, but may be continued by approval of the Secretary. Licences confer the exclusive right to search for, bore for and extract petroleum in the area covered by the licence.

Algeria

Oil and gas are owned by the Algerian state. Mining licences are granted to SONATRACH, the state-owned oil company. SONATRACH, in turn, is empowered by Algerian legislation to enter into contractual arrangements with non-Algerian enterprises covering the exploration and/or exploitation of oil and gas fields. Where the contractual form is either that of a production sharing or risk service contract, then the non-Algerian enterprise is liable

to Algerian tax, but SONATRACH pays this on their behalf. The ROD integrated oil development partly located in Blocks 401a/402a is under a production sharing contract, and the Ohanet development is under a risk service contract.

West Africa

Angola

In Angola, Petroleum holds a 30% interest in Block 21 and a 15% interest in Block 22 pursuant to terms of PSCs. The contracts allow the contractor to recover its cost from 50% of the gross revenue from production in Block 21 and 50% of the gross revenue from production in Block 22. The remaining production is deemed to be 'profit oil' which is split between the Government and contractor according to a formula based on contractor's rate of return for each development area and water depths. The Government's share of 'profit oil' ranges from 20% to 85%. The PSC also provides for certain bonus payments as various production levels are reached.

Gabon

In Gabon, Petroleum holds a 40.12% interest in both the Otiti and Tolo Blocks. However, the State of Gabon has a right to participate up to a 10% interest upon first production from any development pursuant to terms of PSCs. The contracts allow the contractor to recover its cost from up to 70% of the gross revenue from production on the Otiti Block and from up to 80% of the gross revenue from production on the Tolo Block. The remaining production is deemed to be 'profit oil' which is split between the Government and contractor according to a formula based on daily production levels and water depths. The Government's share of 'profit oil' ranges from 48% to 85%. The PSC also provides for certain bonus payments as various production levels are reached.

Health, safety and environment

At 30 June 2001, Petroleum believes its operations comply in all material respects with applicable laws and regulations relevant to the protection of the environment and personnel. Health, safety and environmental experts are employed to advise on technical and regulatory matters relevant to the health, safety and environment management of its operations and prospects. Petroleum continues to invest in plant and equipment to ensure that it complies with its obligations under environmental laws and regulations, and will continue to incur compliance costs in future years. The costs of future compliance or further investment required to meet environmental laws and regulations are difficult to estimate, but are considered unlikely to have a material adverse effect on Petroleum's financial position or results of operations.

Petroleum activities worldwide, including management of any associated environmental aspects, are subject to regulation and oversight by a range of regulatory authorities. These authorities variously set and enforce environmental licence, regulatory and permit conditions, as well as conduct approvals processes, inspections and audits. It is a requirement under most legislation

INFORMATION ON THE COMPANY CONTINUED

that operators of offshore oil and gas facilities prepare environmental impact assessments and safety cases or plans for their operations.

Petroleum facilities are regularly monitored to facilitate continued compliance with changing laws and regulations, and community expectations. Petroleum's activities are undertaken in accordance with BHP Billiton Limited Group Health, Safety, Environment & Community Policy and the Petroleum Health, Safety and Environment Management Standards, which were issued in 2000 and are designed to encourage continual improvement. Petroleum standards are aligned with BHP Billiton Limited Group Corporate Safety and Environmental Management Standards. All operational sites have undertaken a self-assessment against these Petroleum HSE Management Standards. The Standards are also verified by audits. Regular management reporting of prosecutions and incidents and near misses is also carried out.

Certain health, safety and environmental issues and developments are summarised below:

In May 1998, Petroleum divested its businesses in Hawaii. The BHP Billiton Limited Group indemnified the buyers for certain past liabilities and has capped this indemnification at less than US\$10 million, some of which has now been spent. Following the divestment, the BHP Billiton Limited Group has retained some environmental liabilities for which it has indemnified the buyer and which are uncapped, as described below.

The BHP Billiton Limited Group operated a petroleum terminal, now decommissioned, at a site that is within an area that has since been declared a Hawaii State Superfund Site. The BHP Billiton Limited Group is currently participating in a voluntary effort with a number of other parties to undertake site assessment, to be followed by a risk assessment, and ultimately risk-based corrective actions.

Also within the Superfund area is the site of a previous manufactured gas plant. Litigation over a claim brought by a neighbour, Castle & Cooke, asserting that contamination on its property arose from the BHP Billiton Limited Group controlled site, was settled in December 2000. Petroleum has engaged a contractor to remediate the former gas plant site to the satisfaction of the Hawaii Department of Health and to meet conditions of the Settlement Agreement. The State of Hawaii has previously requested information from the BHP Billiton Limited Group with respect to contaminated material unearthed in the vicinity of another former manufactured gas plant site, in Hilo.

In respect of these three sites, Petroleum's liabilities including remediation costs and amounts paid to settle litigation, though uncapped, are currently assessed as immaterial.

Odour incidents from the UK Liverpool Bay Offshore operations are recognised as a potential risk that requires continued vigilance. An air monitoring and modelling system was established during 1999 as a means of predicting and controlling possible nuisance odours.

An oil-spill incident occurred in September 1999 from the Liverpool Bay operations. Immediate response to this spill mitigated any significant environmental impact. A prosecution was launched on 22 January 1999 by the United Kingdom Department of Trade and Industry against the BHP Billiton Limited Group in respect of an oil-spill of June 1998 from the Liverpool Bay operation. The case was tried in November 2000 and Petroleum was fined £40 000 and ordered to pay costs.

In the UK and Australia, operators are required by law to develop and submit a "safety case" to the regulator for review and acceptance before they can operate. Under the regulations the operator is required to demonstrate, through a formal process of safety studies, risk assessment and cost-benefit analysis measured against specific performance standards and acceptance criteria, that the risks to the safety of workers on the facility have been reduced to a level which is "as low as reasonably practicable (ALARP)".

Petroleum's safety cases have been accepted for all its operated offshore facilities in the UK and Australia. The Company is also using the safety case approach in new projects. Petroleum is continuing to improve its safety cases by conducting regular reviews in consultation with its workforce.

Production

Petroleum's production is derived from operations in Australia, the UK, the US, Bolivia and Pakistan. In 2000-2001, Petroleum's oil equivalent production was 130.6 million barrels for the year or around 358 000 barrels per day of oil equivalent. Oil and condensate constitutes approximately 61% of the Company's total production. Average daily oil and condensate production during 2000-2001 was 217 000 barrels per day or 79.1 million barrels for the year. Net average gas production including LNG and ethane during 2000-2001 was 723 million cubic feet per day or 264 billion cubic feet for the year. Net average LPG production was 21 400 barrels per day or 7.8 million barrels for the year.

The following table sets forth Petroleum's historical net daily crude oil, condensate and natural gas production by region and the annual production of LNG, LPG and ethane for the year ended 30 June 2001, 13 months ended 30 June 2000 and the year ended 31 May 1999, as well as the average sales prices for total production for each of those periods.

INFORMATION ON THE COMPANY CONTINUED

	2001(a)	2000(a)	1999(a)
Crude Oil and Condensate Production (b) (thousands of barrels per day)			
Australia	177	175	135
Asia	-	4	8
UK	30	28	24
Pakistan	-	-	-
Americas	10	10	10
Total	217	217	177
Natural Gas Production (b) (millions of cubic feet per day)			
Australia	316	265	260 (c)
Asia	-	-	-
UK	187	179	195
Pakistan	7	-	-
Americas	58	47	15
Total	569	491	470
Average Sales Price			
Oil (US\$ per barrel)	29.39	24.67	13.20
Natural gas (US\$ per thousand cubic feet)	1.73	1.47	1.83
Liquified Natural Gas (LNG) Production (thousand tonnes per year)			
Australia	1 242 (d)	1 309	1 296
Liquified Petroleum Gas (LPG) Production (thousand tonnes per year)			
Australia	582	622	555
UK	92	63	47
Total	674	685	602
Ethane Production (thousand tonnes per year)			
Australia	67	80	74

(a) Fuel, flare and royalty have been deducted for all areas. Production shown represents marketable production and differs from the production shown in the reserves tables.

(b) Production values shown are average daily rates for the respective year, excluding gas sold as LNG or ethane.

(c) Production from Bass Strait reduced because of an explosion and fire at Gas Plant 1 at Longford on 25 September 1998. Production rates returned to pre-incident levels in January 1999.

(d) Includes LNG derived from the Athena gas purchase and sale agreement, from which Petroleum gains no reserves.

INFORMATION ON THE COMPANY CONTINUED

Steel

In March 2001, the BHP Billiton Limited Group announced its intention to spin-out its entire steel flat and coated products business. The spin-out is expected to be completed no later than the end of financial year 2002.

The BHP Billiton Limited Group commenced steelmaking activities in 1915 and is Australia's and New Zealand's only fully integrated flat products steelmaker.

In September 1999, the BHP Billiton Limited Group reduced its Australian raw steel capacity by 1.6 million tonnes to 6.7 million tonnes mainly due to the closure of the Newcastle steelworks. In October 2000, the BHP Billiton Limited Group divested its long products businesses together with its pipe and tube and Tubemakers distribution businesses by way of a spin-out of a new entity, OneSteel Limited, to its shareholders. The spin-out reduced the BHP Billiton Limited Group's Australian raw steel capacity by a further 1.7 million tonnes to its current capacity of 5.0 million tonnes. The BHP Billiton Limited Group also has an annual raw steel capacity of 0.6 million tonnes in New Zealand and a 50% interest in a flat products steel mini-mill at Delta, Ohio in the US which has an annual raw steel capacity of 1.4 million tonnes.

Steel estimates it supplied approximately 43% of the total Australian domestic consumption of steel products for the 12 months ending June 2001. Steel also exported 53% of total despatches from Australian operations to principal markets in Asia, North America, Europe and the Mediterranean and 55% of total despatches from New Zealand Steel to principal markets in North America, Australia, Japan and South East Asia. Steel also manufactures and distributes steel building products both in Australia and overseas.

The BHP Billiton Limited Group is currently substantially self-sufficient in the principal raw materials required for steelmaking, namely iron ore and iron sands, as well as in coking coal, the principal energy source for blast furnace smelting. Refer 'Information on the company – Steel – Raw materials'. BHP Billiton Limited Group's Transport & Logistics business supplies Steel's transport requirements.

The Steel business concentrates on flat steel products manufacture in Australia, New Zealand and Asia, based on the low-cost supply of steel from Port Kembla steelworks, as well as its leading position in coated steel products.

Flat Products

The major operational centre is located at Port Kembla, New South Wales. The Port Kembla steelworks has an annual capacity of 5.0 million tonnes of raw steel. Primary facilities consist of two blast furnaces, three 275-tonne basic oxygen steelmaking vessels and three slabcaster machines. Downstream facilities at Port Kembla produce hot-rolled coil, plate and tinplate.

The Port Kembla steelworks supplies hot-rolled coil to the pipe and

tube industry, and plate and hot-rolled coil to the structural and engineering construction industries, the building and manufacturing industries and the mining industry. It also supplies tinplate to container manufacturers for use in the food, beverage, paint, lubricants and chemical industries. In addition, the Port Kembla steelworks supplies slabs, hot rolled coil, plate, tinplate and blackplate to international markets.

In the US, the BHP Billiton Limited Group is a partner in a flat products steel mini-mill at Delta, Ohio. The BHP Billiton Limited Group has a 50% interest in this joint venture, the other partner being a wholly owned subsidiary of Cargill Inc. The mill has an electric-arc furnace using scrap, HBI, pig iron and direct reduced iron with an annual steelmaking capacity of 1.4 million tonnes. This joint venture facility, based on new 90mm thick slab casting, has now exceeded its design capacity and is delivering high quality coils.

In March 2000, the BHP Billiton Limited Group signed an agreement with NUCOR Corporation of the US (NUCOR) and Ishikawajima-Harima Heavy Industries of Japan (IHI) to form a limited liability company (LLC) to licence its 'Project M' strip casting patents and technology developed with IHI. The BHP Billiton Limited Group has transferred its interest in certain patents and technology to the LLC at fair market value.

NUCOR will become the first licensee of the LLC and will undertake the first commercialisation of this revolutionary steel strip casting technology.

Coated Products

Coated Products produces a wide range of finished and semi-finished flat steel products in sheet and coil form. As described below, its production and marketing facilities extend internationally and it has trading offices located throughout the world.

In Australia

Coated Steel Australia (CSA) produces hot-rolled and cold-rolled, metallic coated, painted and electrical steel sheet and coil. It processes and coats steel strip for several markets in Australia and overseas. Hot-rolled and cold-rolled, and metallic coated steels, are supplied to the automotive components and vehicle manufacturing industries for a wide range of parts and panels. Metallic coated and pre-painted steels are supplied to the building and construction, whitegoods, office furniture and general manufacturing industries. CSA exports approximately 29% of its production to markets in the Americas, Asia, Europe and the Mediterranean.

CSA has a number of well-established brands for its coated products, including GALVABOND® steel (zinc coated), ZINCALUME® steel (zinc aluminium alloy coated) and COLORBOND® steel (prepainted), sheet and coil products.

INFORMATION ON THE COMPANY CONTINUED

The two main production facilities are located at Springhill, New South Wales, and Western Port, Victoria. Seven service centres are located in New South Wales, Queensland, Victoria, South Australia and Western Australia.

The Springhill plant processes hot-rolled coil, sourced from the adjacent Port Kembla steelworks, into cold-rolled, metallic coated and painted sheet and coil products. Its nominal production capacities are: cold-rolling (960 000 tpa), coating (660 000 tpa) and painting (140 000 tpa).

The Western Port plant sources slabs from the Port Kembla steelworks and OneSteel Limited (Whyalla steelworks) to produce hot-rolled, cold-rolled, metallic coated and painted sheet and coil products. Its nominal production capacities are: hot-rolling (1 500 000 tpa), cold-rolling (1 000 000 tpa), coating (850 000 tpa) and painting (300 000 tpa).

The service centres provide custom slitting and shearing operations, as well as processing product from Springhill and Western Port for direct supply to customers. In addition, a paintline, with a nominal capacity of 70 000 tpa, is located at the Acacia Ridge service centre servicing the Queensland market. There is also a paintline, with a nominal capacity of 40 000 tpa, at the Port Kembla service centre servicing mainly the New South Wales market. This centre also has an Electrical Steel processing line servicing the electrical steel market across Australia. An additional regional painting facility has been commissioned at Chullora, New South Wales. The service centres also act as a centre for sales and marketing operations in their respective states.

Coated Products also operates the following facilities in Asia to supply the international building and construction market.

In Indonesia

A metallic coating and paint line at Cilegon. The BHP Billiton Limited Group has a 74% interest in this facility which has nominal capacities of metallic coating (100 000 tpa) and a paint line (25 000 tpa).

In Malaysia

A metallic coating and paint line at Selangor. The BHP Billiton Limited Group has a 60% interest in this facility which has nominal capacities of metallic coating (150 000 tpa) and a paint line (60 000 tpa).

In Thailand

A steel flat products facility incorporating a pickle line, cold-rolling mill and metallic coating and paint lines at Map Ta Phut. The facility was commissioned in January 1998 and was enhanced with the addition of galvanising capability in August 1998. The BHP Billiton Limited Group has an 87.5% interest in the venture which has nominal capacities of cold rolling (300 000 tpa), metallic coating (150 000 tpa) and a paint line (50 000 tpa).

In Saudi Arabia

The BHP Billiton Limited Group has a 33.3% interest in a paint line at Jubail that has a nominal capacity of 120 000 tpa.

New Zealand Steel (NZS)

NZS is New Zealand's only fully integrated flat products steelmaker. Its products include hot-rolled coil, plate, cold-rolled coil, welded hollow sections, metallic coated and painted flat products including established brands such as COLORSTEEL® and ZINCALUME® coated sheet steel products. Steel despatches for 2000-2001 were 538 000 tonnes. NZS uses a direct reduction process followed by electrical melting to produce high-purity molten iron from local titaniferous irons and concentrate and local coal. The nominal capacities are steel making (600 000 tpa), hot-rolling (825 000 tpa), cold-rolling (400 000 tpa), metallic coating (200 000 tpa) and painting (60 000 tpa).

NZS supplied 240 000 tonnes to the New Zealand domestic market in 2000-2001 and exported 298 000 tonnes. The major domestic markets served are building and construction, heavy engineering and general manufacturing. Export markets served include the US, Australia, Japan, Europe the Pacific Islands, Papua New Guinea, South-East Asia and Canada.

Building Products

Building Products operates in Australia and internationally, producing and distributing steel roll-formed products and accessories for roofing and walling applications, as well as structural decking and light building sections. The largest markets served are in commercial, industrial and dwelling construction. Its major supplier is Steel Coated Products.

Roll-forming manufacturing centres are located throughout Australia and in Malaysia, Singapore, Indonesia, Thailand, China, Taiwan, Brunei, Vietnam, Papua New Guinea, Fiji, New Caledonia, Vanuatu and Sri Lanka.

Export

Steel has marketing and selling offices in Hong Kong, India, Japan, Philippines, Singapore, South Africa, South Korea, Taiwan, China, Vietnam, United Arab Emirates, the UK and the US which are engaged in export sales and stocking of products from both Coated Products and Flat Products.

Technology

The bulk of Steel's research and development program remains focussed on maintaining its businesses' competitive advantage in coated products. Steel continues to market the technology for the aluminium/zinc alloy coating of steel through its wholly owned subsidiary, BIEC International Inc.

Steel continues to develop its patented, solid paint technology and has commissioned a coil painting facility at its Chullora, New South Wales service centre. Development of this technology will continue through 2001.

At the Port Kembla steelworks in New South Wales, there has been continued progress in reducing coke plant emissions. A new advanced technology has been selected to reduce sinter plant stack emissions and in March 2001, the BHP Billiton Limited Group

INFORMATION ON THE COMPANY CONTINUED

announced that it would spend A\$94 million on this upgrade. The installation of pulverised coal injection for the two blast furnaces has been authorised and is expected to be commissioned early in 2002.

Raw materials

Iron Ore

The majority of the iron ore requirements for the BHP Billiton Limited Group's steel activities are obtained from mines owned or operated by Minerals. Refer 'Information on the company – Minerals – Iron Ore'.

Coal

Minerals' Illawarra, New South Wales, collieries currently supply or have the capacity to supply the bulk of Steel's Australian coking coal requirements. Refer 'Information on the company – Minerals – Coal'. Small quantities of coking coal are purchased from other Australian producers from time to time for blending to optimise quality and operating efficiency. Petroleum coke imported from Indonesia and the US has been used as an ash trimming agent in the blend. New Zealand Steel's primary source of coke and coal is from a New Zealand supplier.

Manganese

The majority of the manganese requirements of Steel are obtained from an Australian mine and smelter controlled and operated by the BHP Billiton Plc Group.

Limestone and Dolomite

The BHP Billiton Limited Group purchases limestone from Japanese suppliers and Australian mines. Dolomite requirements are met from operations in South Australia.

Market conditions

The discussions below contain forward-looking statements. Refer 'Key Information – Risk factors' and 'Forward-looking statements'.

New dwelling building commencements in Australia are estimated to have fallen by 34% to 115 000 units in 2000-2001. This fall was exaggerated by the pull-forward of demand into the previous year due to the effect of the Goods and Services Tax (GST). Alterations and additions to dwellings, which are also important drivers of steel demand, fell during this year but not as dramatically as new dwellings. As a result, demand for coated sheet steels decreased during 2000-2001 compared to the previous year. Pre-painted steel domestic sales have fallen by 9% and metallic coated steel sales have fallen by 5%. It is expected that the dwelling market will start to recover in the second half of 2001-2002.

Non-dwelling building commencements are estimated to have fallen by 1.5% in 2000-2001 and falls of a further 7% in 2001-2002 are expected. The other major component of the construction industry is the engineering construction sector, which fell by 19% in calendar 2000 over the previous year.

The depressed construction market reduced the level of plate consumption in 2000-2001. The BHP Billiton Limited Group sales,

however, actually increased by approximately 9% due to market share improvements. The BHP Billiton Limited Group sales of hot rolled coil for Pipe & Tube manufacture fell by 17%. There are indications that demand in this latter sector will strengthen slightly in the early part of 2001-2002.

The Australian manufacturing industry had a difficult year. This was partly due to the slowdown in economic growth to 2.3% in 2000-2001 from 4.3% in 1999-2000. In addition, the level of competition intensified substantially in industries that mainly compete with Asian manufacturers i.e. the automotive and consumer durables industries. In the automotive sector, the number of locally produced vehicles fell by 5% to 320 000 units in 2000-2001. Steel believes that local producers of consumer durables have continued to lose market share to overseas manufacturers. The lower manufacturing activity helps to explain why the BHP Billiton Limited Group sales of uncoated sheet steel material fell by about 4% in 2000-2001. On the basis that the Australian economy is forecast to recover in 2001-2002, demand for manufactured products should also increase.

Steel maintained its market share in value-added products such as COLORBOND® steel and ZINCALUME® steel relative to imports. However market share in galvanised and uncoated sheet and coil has fallen, in part due to a shift in emphasis towards higher value-adding product. As indicated above, the BHP Billiton Limited Group recovered some market share in the plate market. Imports of tinplate remained high in the packaging market sector. Steel's import competition comes mainly from Japan, Korea, Taiwan and China.

The economic slowdown in the three main world economies (US, Europe and Japan), together with substantial steel capacity expansions undertaken in recent years have depressed international steel prices. A significant recovery is unlikely until these economies improve and a substantial amount of steel capacity is eliminated.

On 22 June 2001, the President of the United States directed the United States International Trade Commission (ITC) to initiate an investigation under Section 201 of the Trade Act 1974 of the effect of steel imports on the United States Steel industry.

The ITC is required to determine whether certain steel products are being imported into the United States in such increased quantities as to be a substantial cause of serious injury, or threat thereof to the domestic industry producing like or directly competitive products.

As exporters Steel and NZ Steel will respond to the investigation. Whilst it is possible an adverse finding against exporters generally may be found by the ITC any remedies against individual countries are not expected to have a material adverse effect on BHP Billiton Limited's financial position or results of operations.

Environmental regulation

At 30 June 2001, Steel believes its steelmaking and related activities, including mining operations, comply in all material

INFORMATION ON THE COMPANY CONTINUED

respects with applicable environmental laws and regulations.

Where non-compliance with regulatory requirements has occurred, this is not expected to have a material adverse effect on the BHP Billiton Limited Group's financial position or results of operations.

In response to changing standards and increased expectations, Steel has adopted a continuous improvement approach to environmental management. By way of example, the steelworks at Port Kembla, New South Wales is currently in its fourth Five-Year Pollution Reduction Plan (PRP) that includes technological improvement and capital expenditure projects. Air quality improvement projects feature in the current PRP and include completion of the coke ovens emissions control and the sinter plant fume cleaning projects.

In Australia, the activities of the steel operations are subject to both state and federal legislation. At a Federal Government level, National Pollutant Inventory reporting on certain process emissions has commenced. In the state of New South Wales, load based licensing commenced during the 1999–2000 period, substantially increasing licence fees over past years. However, neither of these two matters are expected to have a material adverse

effect on the BHP Billiton Limited Group's financial position or results of operations. Also in New South Wales, there are five Steel sites that are currently managed under the regime of the Contaminated Land Management Act 1997, New South Wales. These include two sites at Port Kembla, and three sites at Newcastle that are currently being managed on behalf of Steel by the Property Portfolio Management Group. Refer 'Information on the company – Corporate Services – Property Portfolio Management'. Closure has been effected at the Steel operations at the Newcastle Steelworks main site and at the Kooragang Island waste facility. Provision has been made to address planned remediation and closure activities at both sites. While the potential for further investigative and/or remediation work may exist, Steel does not believe that the cost of this work would have a material adverse effect on the BHP Billiton Limited Group's financial position or results of operations.

Steel production

The following table sets forth Steel's production of raw steel, normal operating capacity and production as a percentage of capacity for the periods indicated.

Raw steel (a)	Production (b) (million tonnes)	Normal Operating Capacity	Production as a Percentage of Capacity
1989–90	6.2	6.7	93
1990–91	5.8	6.7	87 (c)
1991–92	6.4	6.9 (d)	93
1992–93	7.3	7.9 (e)	92
1993–94	8.2	8.3 (f)	99
1994–95	8.5	8.6 (f)	98
1995–96	8.6	8.7 (g)	99
1996–97	8.5	8.9 (h)	95
1997–98	8.9	8.9 (i)	99
1998–99	8.3	8.9 (i)	93
1999–2000	8.0 (j)	7.3 (i)(k)	94 (l)
2000–2001	5.9 (m)	5.6 (i)	97 (n)

(a) Conversion Factors Table

1 million tonnes = 1.1023 million (US) short tons.

1 million tonnes = 0.9842 million (US) long tons.

(b) Including castings.

(c) Temporary reduction due to scheduled shutdown for the re-lining of Port Kembla's No. 5 blast furnace in February 1991.

(d) Capacity was increased from 6.7 to 6.9 million tpa from 9 June 1991 as a result of the re-lining of Port Kembla's No. 5 blast furnace.

(e) Commissioned Sydney steel mill on 17 September 1992 with capacity of 0.25 million tpa. Includes New Zealand Steel's capacity of 0.75 million tpa for the first time.

(f) Production and capacity improvements achieved at Port Kembla and Whyalla through improved scheduling and process practices.

(g) Production and capacity improvements achieved at Sydney steel mill through improved scheduling and process practices.

(h) Capacity was increased from 8.7 to 8.9 million tpa from 11 June 1996 as a result of commissioning Port Kembla's No. 6 blast furnace and

the decommissioning of Port Kembla's Nos. 2 and 4 blast furnaces in June and July 1996.

(i) Excludes a compact steel mill at Delta, Ohio, US with total capacity of 1.4 million tpa of raw steel. The BHP Billiton Limited Group has a 50% interest in the mill. Production has been progressively ramped-up to full levels. During 2000-2001, 1.5 million tonnes was produced (100% terms).

(j) Production for 13 months ended 30 June 2000. Includes 565,000 tonnes produced at Newcastle prior to its closure in September 1999.

(k) Capacity decreased with closure of Newcastle primary operations in September 1999.

(l) Percentage annualised, with Newcastle primary operations production and capacity excluded.

(m) Includes 508,000 tonnes produced by OneSteel prior to its spin-out in October 2000.

(n) Percentage annualised, with OneSteel production and capacity excluded.

INFORMATION ON THE COMPANY CONTINUED

Transport and Logistics

Transport and Logistics has its headquarters in Melbourne, and provides logistics solutions to the BHP Billiton Limited Group and other customers globally including transportation by sea, road and rail, stevedoring and other port services, marine and supply chain consultancy and ship management. Approximately 68.2% of its sales revenue is from the BHP Billiton Limited Group and the balance from third parties.

At 30 June 2001, Transport and Logistics owned, managed and commercially operated six vessels; managed and commercially operated five vessels and managed nine other vessels internationally and around the Australian coast. It also operated and managed eight tugs and one bunkering barge in Australian ports. Transport and Logistics is a significant global user of third party services and assets to meet its customers' needs.

On 18 July 2001, the BHP Billiton Limited Group and Teekay Shipping Corporation (Teekay) announced the signing of an Implementation Agreement to form a joint venture company encompassing ship management, crewing and marine technical services. The joint venture, called Teekay Marine Pty Ltd, will contract services to the BHP Billiton Limited Group for its existing shipping fleet. Equity ownership will be split 70:30 between Teekay and the BHP Billiton Limited Group respectively. It is anticipated that there will be no change to the BHP Billiton Limited Group's existing ship ownership arrangements as a result of the joint venture being formed and the BHP Billiton Limited Group intends to retain its Sea Freight Management function.

Environmental regulation

At 30 June 2001, Transport and Logistics believes its activities comply in all material respects with applicable laws and regulations relevant to the protection of the environment. Transport and Logistics employ environmental specialists to advise on technical and regulatory matters relevant to the environmental management of their operations and projects. The costs of future compliance or further investment required to meet environmental laws and regulations are difficult to estimate, but are considered unlikely to have a material adverse effect on the BHP Billiton Limited Group's financial position or results of operations.

Certain environmental issues and developments are summarised below. The discussion below contains forward-looking statements. Refer 'Key Information – Risk factors' and 'Forward-looking statements'.

Transport and Logistics adopts international, national and state regulations applicable to its owned or operated operations as minimum operating standards. All time-chartered vessels are required, by charter party clauses or voyage instructions, to comply with applicable international environmental regulations and with relevant voluntary guidelines, in all its operations.

Environmental issues which could affect costs and practices through future regulation of all international shipping operations include ship disposal practices, ballast water management, exhaust emissions and possible restrictions on use of anti-fouling paints for ships' hulls.

However, the foreseeable changes to the regulatory regime are not expected to have a material adverse effect on the BHP Billiton Limited Group's financial position or results of operations.

The Kwinana site (Steel property), Western Australia, and the bunkering facility at Port Kembla, New South Wales, used by Transport & Logistics, are zoned as heavy industrial areas and have some known or suspected contamination which have been investigated through appropriate site studies.

From 1 July 1999, the Contaminated Land Management Act 1997, New South Wales required the formal notification of properties with land contamination that presented a 'significant risk of harm' as defined in the legislation and associated guidelines. Transport and Logistics notified the Marine Fuels, Port Kembla site in July 1999. Investigations determined that this contamination is not associated with the Marine Fuels Business and no on-site source of this contamination could be identified. The BHP Billiton Limited Group's position is that Transport and Logistics is not the party with principal, or any, responsibility for that contamination.

Transport and Logistics does not believe that any environmental obligations or potential environmental liabilities associated with either Marine Fuels Port Kembla or the Kwinana sites will have a material adverse impact on the BHP Billiton Limited Group's financial position or results of operations.

INFORMATION ON THE COMPANY CONTINUED

Corporate Services

Corporate Services comprises a number of areas:

Shared Business Services

Shared Business Services provides a range of services that can be shared across the BHP Billiton Limited Group assets, to leverage expertise and reduce costs by removing duplication and achieving economies of scale. This is a key element in implementing the BHP Billiton Limited Group's portfolio model, and includes major Shared Service Centres in Adelaide, Australia and Houston, Texas, US that will provide standard services in finance and accounting, human resources, supply/procurement and other areas to all the BHP Billiton Limited Group's assets worldwide. Shared Business Services has engaged Cap Gemini Ernst & Young to design and implement an operational shared services organisation.

Global Procurement

The Global Procurement group takes a global perspective on strategic sourcing strategy for the BHP Billiton Limited Group. The group sets overall policy and strategy for global sourcing of business inputs and provides expert advice and assistance to the operating businesses throughout the BHP Billiton Limited Group.

External Sourcing

The external sourcing area includes three main components:

- (i) Strategic Review conducts projects and studies aimed at defining the BHP Billiton Limited Group's long-term requirements for service delivery and business processes with the aim of designing optimal organisation and service delivery mechanisms. Results of this work range from internal process re-engineering or reorganisation to a decision to move to an external sourcing model.
- (ii) Alliance Development and Outsourcing provides the capability to implement external sourcing decisions, with a preference for adopting alliance-oriented contractual relationships.
- (iii) Alliance Management provides post-transaction management of externally sourced service delivery. In this regard, the BHP Billiton Limited Group has external sourcing relationships with CSC (IT services), Fuji Xerox (document management, mail and design services), Tungsten (property related services such as security, maintenance and catering). Sirius Telecommunications (telephony services) and Hatch Engineering (engineering services). In June 2001, the BHP Billiton Limited Group finalised an agreement with the one world alliance for the provision of international air travel services. Where these relationships constitute a major independent focus, separate alliance offices are established (primary example being the BHP Billiton Limited Group-CSC IT Services Alliance).

Property Portfolio Management

Property Portfolio Management reviews ownership and leasing of property; consolidates leasehold properties across the BHP Billiton Limited Group; identifies and sells surplus freehold properties and ensures property disposal is transparent, competitive and includes full due diligence. Specific activities includes:

- (i) Negotiation with the New South Wales Government to transfer its land holdings in the Newcastle area to the State of New South Wales, following the closure of the steel works in Newcastle. The negotiations include the requirements for remediation of the sites. Provisions made in relation to Newcastle lands are based on the proposed site remediation plan, and are consistent with current negotiations.
- (ii) Discussions with the Western Australian Government to sell its land holding at Kwinana to the State of Western Australia. Although no provisions for site remediation have been made, it is expected that a successful outcome would be cash positive for the BHP Billiton Limited Group.
- (iii) Project management of the relocation of the BHP Billiton Limited Group's global headquarters to a new site during 2003.

INFORMATION ON THE COMPANY CONTINUED

Information on the BHP Billiton Plc Group (formerly the Billiton Plc Group)**Overview of the BHP Billiton Plc Group's Business**

On 19 March 2001, BHP Limited announced that the Directors of BHP Limited and Billiton Plc, a major UK based metals and mining group, had agreed to form a Dual Listed Companies (DLC) structure, to establish a diversified global resource group, to be called BHP Billiton (the BHP Billiton Group). The implementation of the DLC structure was completed on 29 June 2001. BHP Limited changed its name to BHP Billiton Limited and Billiton Plc changed its name to BHP Billiton Plc.

The BHP Billiton Group is now run by a unified Board and management team, with headquarters in Melbourne, Australia, and with a significant corporate management centre in London. The existing primary listings on the London and Australian stock exchanges will continue to be maintained, as will the secondary listing of BHP Billiton Plc on the Johannesburg and Paris stock exchanges and an American Depositary Receipt listing of the BHP Billiton Limited on the New York Stock Exchange.

The BHP Billiton Plc Group included six commodity businesses: aluminium, base metals, coal, nickel, steel and ferroalloys, and titanium minerals. Prior to the DLC structure, the BHP Billiton Plc Group ranked among the world's top four producers of aluminium and alumina and was one of the world's largest exporters of steaming coal and one of the Western world's top five producers of nickel. It has a 60% controlling interest in one of the world's

leading integrated producers of chrome and manganese ores and alloys and 50% of Richards Bay Minerals, a top producer of titanium minerals, and through its acquisition of Rio Algom Limited in October 2000, is developing a substantial and growing copper portfolio. In addition to its commodity businesses, the BHP Billiton Plc Group owns the North American Metals Distribution (NAMD) business, acquired as part of Rio Algom. NAMD is a large North America-based specialty metal distribution business. The BHP Billiton Plc Group also engages in trading of third party commodities, principally in alumina and aluminium.

The BHP Billiton Plc Group listed on the London Stock Exchange in 1997 and is a constituent of the FTSE 100 Index. It has secondary listings on the Johannesburg and Paris stock exchanges.

Financial Overview

The table below provides a breakdown of the BHP Billiton Plc Group's operating profit, turnover and net operating assets on a business by business basis for the two years through the fiscal year ended 30 June 2001, including trading of third party products, derived from the BHP Billiton Plc Group's historical financial information. This information is intended to provide a general indication of the scope of the BHP Billiton Plc Group's operations.

Ore reserves and mineral resources

Details of the BHP Billiton Plc Group ore reserves and mineral resources can be found in this section. This information has been prepared at the most recently available date, being 1 January 2001, unless otherwise stated.

Business	Turnover(a) (US\$ millions)			Operating profit(a)(b) (US\$ millions)			Net operating(a)(c) assets (US\$ millions)		
	Financial year ended 30 June 2001	Financial year ended 30 June 2000	Financial year ended 30 June 1999	Financial year ended 30 June 2001	Financial year ended 30 June 2000	Financial year ended 30 June 1999	Financial year ended 30 June 2001	Financial year ended 30 June 2000	Financial year ended 30 June 1999
	Aluminium	2 971	2 357	2 160	564	431	275	4 695	3 186
Base metals	363	203	239	61	27	23	1 940	(14)	13
Coal	1 351	1 012	1 106	223	52	155	1 616	1 267	1 068
Nickel	457	497	287	76	140	(20)	1 300	1 184	897
Steel and ferroalloys	1 125	1 205	1 097	(37)	148	139	1 082	1 260	1 221
Titanium minerals	269	276	285	162	155	168	296	309	298
Metals distribution	797	-	-	23	-	-	317	-	-
	7 333	5 550	5 174	1 072	953	740	11 246	7 192	6 273
New business and technology	-	-	-	(49)	(52)	(59)	-	-	-
Central items	-	-	-	(31)	(58)	(35)	17	(23)	(2)
Total BHP Billiton Plc Group	7 333	5 550	5 174	992	843	646	11 263	7 169	6 271

(a) Including share of joint ventures' turnover, operating profit and net operating assets.

(b) Operating profit is before DLC structure transaction costs, income from fixed asset investments, net interest and taxation.

(c) Net operating assets comprises total assets (excluding interest-bearing assets) less total liabilities (excluding interest-bearing liabilities).

INFORMATION ON THE COMPANY CONTINUED

Description of the Businesses

Aluminium

The BHP Billiton Plc Group's aluminium business is active in every stage of the primary aluminium production process: bauxite mining, alumina refining and aluminium smelting. It is one of the world's major producers of both alumina and aluminium, with operations in Australia, Brazil, Mozambique, South Africa and Suriname.

The BHP Billiton Plc Group produces alumina for its own use, as well as for sale to third parties. Its smelters produce ingot, primarily for export, while supplying value-added products to domestic markets. The BHP Billiton Plc Group also trades third party production of alumina and aluminium through its integrated marketing organisation based in The Hague, The Netherlands.

Bauxite mining operations consist of a 14.8% shareholding in Mineração Rio do Norte SA (MRN) in Brazil, one of the world's largest bauxite mines and the source of bauxite for the Alumar facility, a 76% share in a mining joint venture with Suralco (itself a joint venture between Alcoa Inc. and WMC Limited) operated by Billiton Maatschappij Suriname (BMS) in Suriname and an 86% share in the integrated Worsley bauxite mine/alumina refinery in Australia.

The BHP Billiton Plc Group's alumina refining operations comprise a 36% interest in the Alumar refinery located in Brazil, a 45% share in the Paranam refinery joint venture in Suriname, which is operated by Suralco, and an 86% share in Worsley.

The BHP Billiton Plc Group's aluminium production comprises the wholly owned Bayside smelter and Hillside smelters which are both located in South Africa; a 46.3% interest in the Alumar smelter located in Brazil; a 45.5% economic interest in Valesul Alumínio SA, also located in Brazil; and a 47% interest in the Mozal aluminium smelter in Mozambique, which is the largest single investment ever made in Mozambique. The commissioning of the smelter (with a capacity of 250 ktpa) at Mozal took place in fiscal 2001.

For the financial year ended 30 June 2001, the aluminium business had production of alumina of 2 938 kt and aluminium of 984 kt, compared with alumina production of 1 878 kt and aluminium production of 883 kt in the year ended 30 June 2000.

For the financial year ended 30 June 2001, the aluminium business had total turnover of US\$2 971 million and operating profit of US\$564 million. Its net operating assets at 30 June 2001 were US\$4 695 million.

Developments

The aluminum industry has undergone considerable restructuring during the past two years, with several major mergers and consolidations. The effect of these has been to raise barriers to entry and reinforce the drive to reduce costs. Continuing advances

in smelting technology signal further potential for reduction in capital and operating costs. The BHP Billiton Plc Group believes that against this changing structural background, the BHP Billiton Plc Group's portfolio assets and pipeline expansion projects position the BHP Billiton Plc Group well as a supplier of raw materials in an expanding market.

In January 2001, the BHP Billiton Plc Group announced that it had completed the US\$1.49 billion acquisition of a 56% interest in Worsley from Alcoa Inc, taking the BHP Billiton Plc Group's interest to 86%. As a result, the BHP Billiton Plc Group's total attributable alumina capacity has almost doubled from its level prior to the acquisition to approximately 4 mtpa.

Approval has been obtained for the feasibility proposal on a second 250 ktpa potline at the Mozal smelter. A feasibility study on the expansion of the Hillside smelter is currently under consideration.

Base Metals

The BHP Billiton Plc Group's base metals business primarily comprises the assets acquired through the US\$1.2 billion acquisition of Rio Algom, an international mining and metals distribution company based in Toronto, Canada, in October 2000.

Rio Algom

Rio Algom produces copper cathodes and concentrates from mines in Chile, Argentina and Canada, and also has a strong portfolio of predominantly copper and zinc development assets in South America, which are set to be developed over the next few years.

Rio Algom's copper operations comprise the wholly owned Cerro Colorado mine in northern Chile, a 33.6% partnership interest in the Highland Valley Copper mine in British Columbia and a 25% equity interest in the Alumbreira copper-gold mine in Argentina.

Copper projects include a 33.8% joint venture interest in the Antamina copper-zinc project in Peru nearing completion of construction and a 100% interest in the Spence copper project in northern Chile currently at the commencement of a feasibility study.

The 2000 calendar year attributable copper production of Rio Algom was 216 kt of metal (cathode and concentrate) and Rio Algom expects to substantially increase its annual copper production from its current level to 500 ktpa by 2005, primarily through its 33.8% interest in Antamina and the development of Spence.

Operations at the Antamina copper-zinc mine commenced during the second quarter of calendar year 2001, with full commercial production expected by December 2001. Antamina is expected to be the third largest zinc and one of the top ten copper mines in the world. Pre-feasibility study work on the Spence copper project in Chile has been completed and a full feasibility study is expected to commence shortly.

INFORMATION ON THE COMPANY CONTINUED

Other assets acquired by the BHP Billiton Plc Group as a result of the acquisition of Rio Algom comprise the wholly owned Smith Ranch uranium business in the United States, a 25% royalty interest in the Polaris zinc-lead mine in Canada, the wholly owned Nicolet zinc project near Crandon, Wisconsin in the United States and the 29.1% joint venture interest in the Bullmoose coal mine in north-eastern British Columbia, Canada. The North American Metals Distribution business, which was also owned by Rio Algom, is described under 'Billiton Capital' below.

Other

The BHP Billiton Plc Group owns Les Mines Selbaie in Quebec, Canada and the Pering Mine in South Africa's North West province. Both are open-pit operations with flotation mills producing concentrates for the custom smelting markets. The major commodity produced is zinc, with co-product copper at Selbaie and lead at Pering. The Selbaie copper concentrate also contains a significant amount of payable gold and silver. Both mines are nearing the end of their economic lives.

On 8 August 2000, the BHP Billiton Plc Group and Corporación Nacional del Cobre de Chile (Codelco) signed an agreement establishing a 50/50 joint venture biotechnology company, Alliance Copper Limited, in order to develop and exploit tank-based leaching technologies for the processing of copper concentrates. Alliance Copper is currently developing a prototype bioleach facility at Codelco's Chuquicamata mine in order to assess the commercial applicability of the technology.

For the financial year ended 30 June 2001, the Base Metals business had total production of 189.3 kt, compared with 13.5 kt of copper in the year ended 30 June 2000.

For the financial year ended 30 June 2001, the Base Metals business had total turnover of US\$363 million and operating profit of US\$61 million. Its net operating assets at 30 June 2001 were US\$1 940 million.

Developments

In November 2000, the BHP Billiton Plc Group acquired the La Granja copper deposit in Northern Peru from Cambior Inc. of Canada for a net consideration of US\$35 million. Scoping studies are currently underway.

A joint venture agreement was signed on 6 June 2000 with the Yunnan LanPing Non-Ferrous Metals Company, providing the BHP Billiton Plc Group with access to the LanPing zinc and lead resource in Yunnan Province, China, one of the largest undeveloped zinc resources in the world. A pre-feasibility study has been completed and a decision to proceed with a full feasibility study has not been made.

Coal

The BHP Billiton Plc Group's coal business, one of the world's largest exporters of energy coal, comprises Ingwe Coal Corporation Limited, which operates eight mines in South Africa; Coal Operations Australia Limited (COAL), with two operations located in Australia; and the recently acquired interests in two mines in Colombia. All export marketing is co-ordinated through the BHP Billiton Plc Group coal marketing office in The Hague, The Netherlands.

Ingwe

Ingwe is South Africa's largest coal producer, producing approximately 30% of South Africa's energy coal output. For the financial year ended 30 June 2001, it had production of approximately 61.3 million tonnes. Ingwe has a 39.5% interest in the Richards Bay Coal Terminal Company Limited in South Africa. This coal terminal is among the largest and most efficient of its kind in the world and provides Ingwe with the infrastructure required for exporting to overseas markets.

Coal Operations Australia Ltd (COAL)

COAL produced 5.3 million tonnes of saleable coal in the financial year ended 30 June 2001. It is expected that COAL's production will increase substantially when the project to develop the Mount Arthur North mine in New South Wales, Australia, for which development consent has been received, commences. This mine is expected to commence production in the calendar year 2002 and, at full production, is expected to produce between 12-15 mtpa saleable output. In addition, COAL also has a number of exploration interests in Australia.

Colombia

In September 2000, the BHP Billiton Plc Group acquired a one-third interest in Carbones del Cerrejon S.A. (CDC), leaving its ownership shared equally between BHP Billiton Plc, Anglo American Plc and Glencore International AG. CDC owns and operates the Cerrejon Central mine, which has a capacity of around 3 mtpa of high quality export energy coal. A feasibility study is currently underway to evaluate a significant capacity increase.

In November 2000, CZN SA, a consortium owned equally by the BHP Billiton Plc Group, Anglo American and Glencore acquired the Colombian Government's 50% share of Cerrejon Zona Norte, the largest open-pit coal mine in Latin America. Intercor, a wholly owned subsidiary of ExxonMobil Corporation of the United States, owns the other 50% of Cerrejon Zona Norte and is the mine operator.

For the financial year ended 30 June 2001, the coal business had total production of coal of 61.3 mt in South Africa and 5.3 mt in Australia, compared with 66.3 mt in South Africa and 5.1 mt in Australia in the year ended 30 June 2000.

INFORMATION ON THE COMPANY CONTINUED

For the financial year ended 30 June 2001, the coal business had total turnover of US\$1 351 million and operating profit of US\$223 million. Its net operating assets at 30 June 2001 were US\$1 616 million.

Developments

The process of consolidation in the world coal industry continues, with a number of non-core players in the process of exiting the industry. The BHP Billiton Plc Group is reviewing the opportunities as they arise.

The Mount Arthur North coal project in New South Wales is progressing according to schedule with development consent having been received. The BHP Billiton Plc Group made the decision to divest the Wallarah joint venture in New South Wales as a result of its focus on larger mining operations.

Nickel

The BHP Billiton Plc Group's nickel business comprises the Cerro Matoso mine and ferronickel smelter in Colombia, and the Yabulu nickel and cobalt refinery in Queensland, Australia, together with a number of nickel exploration and development projects, including the Ravensthorpe Nickel Project in Western Australia.

In 1997, the BHP Billiton Plc Group merged its 99.8% interest in Cerro Matoso SA (CMSA) with the nickel and cobalt operations of QNI Limited. The minority interests in QNI Limited were purchased by the BHP Billiton Plc Group in 1998, making it a wholly owned subsidiary of the BHP Billiton Plc Group.

CMSA operates an integrated ferronickel mining and smelting complex in northern Colombia. The ore body on which the mine is based is of high quality, with an average grade of 2.3% nickel, and will support planned production at least to the year 2017. Recent completion of the second production line at Cerro Matoso is expected to double capacity to 55 000 tpa of contained nickel within the next 15 months.

The Yabulu refinery is a major lateritic nickel-cobalt processing plant, treating ore imported from third party mines in New Caledonia, Indonesia and the Philippines. With a nickel production capacity of around 30 000 tpa and a cobalt production capacity of approximately 2 000 tpa, Yabulu produces a range of high purity nickel and cobalt products.

For the financial year ended 30 June 2001, the Nickel business had total production of 60.8 kt of nickel, compared with 54.1 kt of nickel in the year ended 30 June 2000.

For the financial year ended 30 June 2001, the Nickel business had total turnover of US\$457 million and operating profit of \$US76 million. Its net operating assets at 30 June 2001 were US\$1 300 million.

Developments

In November 1999, QNI entered into an agreement with Comet Resources NL to participate in the Ravensthorpe Nickel Project (Ravensthorpe) in Western Australia, which comprises a proposed laterite nickel mine and acid pressure leaching plant and an associated expansion at Yabulu to refine the arising intermediate product. After extensive evaluation, a joint venture agreement was concluded with Comet in May 2000, whereby QNI acquired a 40% interest in Ravensthorpe from Comet for approximately US\$22 million, adding a further 10% in September 2000 following a sale by a third joint venture partner. QNI has recently acquired the remaining 50% in Ravensthorpe.

A feasibility study for Ravensthorpe is underway which could lead to a development decision in late 2002. The project, which would take some two years to construct, would be expected to provide some 40 000 tpa nickel in a concentrated intermediate product for refining at an expanded Yabulu refinery, and to lead to a significant reduction in Yabulu's unit costs.

An acid pressure leach pilot plant to test all facets of the Ravensthorpe circuit was constructed in conjunction with Lakefield Orestest of Canada in November 2000.

World-wide exploration is continuing in both laterite and sulphide regimes. At the San Felipe project in Cuba, in which the BHP Billiton Plc Group holds a 75% interest, geological and metallurgical work is underway, with pressure leaching metallurgical testwork indicating good recoveries. In Canada, drilling has commenced on the Lac Gayot project in Quebec, a 50% joint venture with Virginia Gold Mines Inc. The initial drill results confirmed the presence of potentially significant nickel mineralisation which will be further investigated during the next field season.

Steel and Ferroalloys

The BHP Billiton Plc Group's steel and ferroalloys business consists of the mining and the beneficiation and marketing of mainly manganese ore and alloys, chrome ore and alloys, and manganese metal and stainless steel. The businesses principally comprise a 60% interest in a global chrome and manganese joint venture created with Anglo American Plc. The businesses covered by the joint venture comprise Samancor Limited, Groote Eylandt Mining Co Pty Limited (GEMCO) and Tasmanian Electro Metallurgical Company (Pty) Limited (TEMCO). The majority of output is sold to the global steel industry.

Samancor produces chrome and manganese ores and ferroalloys, with plants located in South Africa. The chrome and manganese operations are managed as separate businesses within Samancor. Samancor also holds a one-third interest in Columbus, a South African stainless steel joint venture, giving the BHP Billiton Plc

INFORMATION ON THE COMPANY CONTINUED

Group an effective 20% interest. On 25 July 2001, the BHP Billiton Plc Group announced its intention to sell 64% of its effective interest to Acerinox SA. This transaction, consideration for which is 5.8 million shares in Acerinox SA, will result in the BHP Billiton Plc Group's effective interest in Columbus reducing to 7.2%. The transaction, expected to be effective 1 January 2002, resulted in a US\$50 million charge, after tax and minority interests, against attributable profit in fiscal 2001.

The BHP Billiton Plc Group and Anglo American Plc acquired GEMCO and TEMCO from the BHP Billiton Limited Group in December 1998. The BHP Billiton Plc Group's share of the cost was US\$236 million. GEMCO produces various grades of manganese ore for metallurgical and chemical uses and its mining operations are situated on the island of Groote Eylandt off the east coast of the northern territory of Australia. TEMCO produces at a rate of approximately 230 ktpa of manganese alloys from its plant established near Launceston, Tasmania.

For the financial year ended 30 June 2001, the steel and ferroalloys business had production of manganese ore of 3 774 kt, manganese alloys of 642 kt, chrome ore of 3 158 kt and chrome alloys of 908 kt, compared with 3 600 kt, 676 kt, 3 726 kt and 1 055 kt, respectively, in the year ended 30 June 2000.

For the financial year ended 30 June 2001, the steel and ferroalloys business had total turnover of US\$1 125 million and operating loss of US\$37 million. Its net operating assets at 30 June 2001 were US\$1 082 million.

Developments

As a consequence of the rise in LME nickel prices during the financial year ended 30 June 2000, there was a significant increase in the availability of stainless steel scrap, which resulted in lower demand for virgin chrome units. This coincided with the normal third quarter slowdown in stainless steel production, which was exacerbated by some stainless steel de-stocking. The excess availability of chrome units (both scrap and virgin), resulted in Samancor Chrome switching off two 24 MW Ferrometals furnaces, two 18 MW Palmiet furnaces and four 30 MW furnaces at Tubatse, which have a combined installed capacity of 350 ktpa, during the period August to December 2000. These furnaces had the highest costs and required maintenance. A further factor leading to this decision was the discovery of indications of furnace lining failures at three of the furnaces. The furnaces will be accessed after decommissioning to establish whether new furnace linings should be ordered. These furnace shutdowns have allowed for improvement on the company's management and cost structures at the three plants.

A joint venture between Samancor and Xstrata has recently been commissioned. The joint venture production facility, which will utilise Samancor Chrome's Kroondal ore reserve, comprises two

new 45 MVA submerged arc furnaces with an annual capacity of 170 ktpa and has been erected at Xstrata's Wonderkop site, at an expected final capital cost of around US\$40 million, of which Samancor's share is US\$20 million. This plant is expected to have one of the lowest costs of production in the industry.

The construction of a 520 ktpa pelletising plant at Tubatse is currently underway at a projected cost of US\$30 million, which should improve efficiency and increase ferrochrome alloy production by 50 ktpa. The project is expected to be commissioned in fiscal 2002.

Titanium Minerals

The BHP Billiton Plc Group's interest in titanium minerals consists of a 50% holding in Richards Bay Minerals (RBM) involving the mining of heavy mineral sands to produce ilmenite, natural rutile and zircon and the beneficiation of ilmenite to produce titanium slag and high purity iron. The business is jointly owned with Rio Tinto Plc. RBM's operations are located at Richards Bay in the province of KwaZulu-Natal, South Africa. RBM beneficiates the ilmenite to produce titanium dioxide slag and high purity iron. RBM is the world's largest producer of chlorinatable titanium dioxide slag as well as the largest single producer of titanium dioxide slag overall.

As at 30 June 1997, RBM had rights to over 1 billion tonnes of heavy mineral sands resources (equivalent to proved and probable reserves of 27.66 million tonnes of titanium dioxide slag) — sufficient to sustain mining for at least 25 years as at 30 June 1997. Since that time, production has been in line with expectations at about 1 million tonnes per year of titanium dioxide slag, indicating that there are currently sufficient reserves for at least a further 20 years production at this rate. The commercial basis on which reserves are currently estimated does not differ materially from the basis applied in June 1997.

For the financial year ended 30 June 2001, the titanium minerals business had total turnover of US\$269 million and operating profit of US\$162 million. Its net operating assets at 30 June 2001 were US\$296 million.

Other Investments

On 26 July 2000, the BHP Billiton Plc Group announced the acquisition of 67% of the total capital (including 39.06% of the voting shares) of Sweet River Investments Limited for US\$327 million from Bank of America. Sweet River's only assets comprise 11.56% of Valepar SA, the controlling shareholder of Companhia Vale do Rio Doce (CVRD) of Brazil and a put option on its Valepar shares to Companhia Siderurgica Nacional (CSN). The acquisition agreement with Bank of America provided that, subject to appropriate waivers being obtained from the other Valepar shareholders, Sweet River's voting and non-voting shares would

INFORMATION ON THE COMPANY CONTINUED

be consolidated so that the BHP Billiton Plc Group would then have a 66.97% voting interest in Sweet River.

This acquisition resulted in an effective holding of 7.74% of Valepar's share capital and 2.1% of CVRD's total capital. It provided the BHP Billiton Plc Group with its first participation in the iron ore industry, together with any benefits which may flow from future developments at CVRD. Sweet River has a right to put its Valepar shares to CSN at any time between May 2002 and May 2004, a right which the BHP Billiton Plc Group believes reduces the risk associated with the transaction.

Billiton Capital

Billiton Capital brings together many of the BHP Billiton Plc Group's existing initiatives that are concerned with new business or non-traditional mining opportunities and incorporates the metals distribution business acquired as part of Rio Algom, together with the BHP Billiton Plc Group's exploration, technology and marketing businesses.

North American Metals Distribution

North American Metals Distribution (NAMD) is a large specialty metals distribution business in North America with 52 service centres in the US and Canada, trading as Vincent Metals Goods and Atlas Ideal Metals, respectively. Sales of stainless steel and aluminum account for almost 80 percent of NAMD's revenues.

For the financial year ended 30 June 2001, NAMD had total turnover of US\$797 million and operating profit of US\$23 million.

On 20 August 2001, the BHP Billiton Plc Group and Alcoa Inc. jointly announced an agreement to merge the BHP Billiton Plc Group's NAMD business with Alcoa Inc's North American metals distribution business, Reynolds Aluminium Supply Company (RASCO). The BHP Billiton Plc Group and Alcoa Inc will each own 50% of the independent company. The merger, subject to necessary regulatory approvals, is expected to close in October 2001.

Exploration and Development

In April 1999, the BHP Billiton Plc Group restructured its exploration and development activities, reducing expenditure and seeking to participate in high-quality, later-stage opportunities brought to the BHP Billiton Plc Group by third parties, often the so-called "junior" exploration companies. The BHP Billiton Plc Group's exploration and development activity is principally focused on five regions —Europe/ Africa/Middle East, Australasia, North America, Latin America and China — with managers based in London, Melbourne, Vancouver, Santiago and Beijing having responsibility for exploration and development activities in their region, including in some cases, such as China and Latin America, providing support to the the BHP Billiton Plc Group's existing businesses.

Since September 1998, the BHP Billiton Plc Group companies,

including Rio Algom, have entered into some 70 separate arrangements involving exploration prospects in Australia, Botswana, Burkino Faso, Canada, Chile, China, Ecuador, Honduras, Ireland, Mexico, Namibia, Peru, Sweden, Tunisia, the United States and Zambia.

Minerals Technology

The BHP Billiton Plc Group is involved in bioleaching technologies for treating refractory sulphide, gold, copper, zinc and nickel ores. The commercial success of BIOX[®] processes for extracting gold has led to the development of similar technologies for the recovery of copper, nickel and zinc (BioCOP[®], BioNIC[®] and BioZINC[®]). In particular, significant advances have been made in the development of a high temperature version of the technology which employs so-called thermophilic micro-organisms. This has particular significance in the recovery of copper from primary chalcopyrite ores, which constitute the bulk of the world's undeveloped copper resources. The BHP Billiton Plc Group has constructed a full-scale test reactor to prove the industrial viability of this new innovation at a cost of US\$2 million.

Marketing

A review of the BHP Billiton Plc Group's marketing and trading operations was conducted in 1999. It was decided that these will operate in the future under the BHP Billiton Plc Group service brand to strengthen the BHP Billiton Plc Group's position in the market. The BHP Billiton Plc Group has since co-located its marketing activities to The Hague, The Netherlands, to benefit from shared marketing and trading systems and infrastructure and to promote best practice across the BHP Billiton Plc Group. With effect from 1 July 1999, each commodity business has retained ownership of the marketing activities for their own product segments and will report marketing results within its business report.

Ore reserves and mineral resources - Basis of preparation

The estimates for the mineral resources and ore reserves quoted for each commodity division have been prepared (except where stated) in accordance with Billiton Ore Reserve Code (BORC1) for reporting of mineral resources and ore reserves. For certain recently acquired operations, mineral resource and ore reserve estimates are still under review and may not yet fully comply with BORC1. Where resources and reserves are under review these have been flagged accordingly and the last public statement of resources and reserves has been used as the best estimates for resources and reserves disclosure.

BORC1 was developed as a corporate standard in order to facilitate the use of the JORC Code at the BHP Billiton Plc Group mining operations outside of Australia. BORC1 embraces the JORC Code in its entirety but extends the definition of the Competent Person to include Recognised Mining Professionals as defined in the Listing Rules to allow such persons to qualify their position while holding membership of a recognised professional institution

INFORMATION ON THE COMPANY CONTINUED

outside of Australia. These Competent Persons are referred to as "BHP Billiton Plc Competent Persons" for the purposes of this document. All BHP Billiton Plc Competent Persons satisfy the provisions of paragraph 19.12 of the Listing Rules regarding qualifications, experience and membership or fellowship of a recognised non-Australian professional body that has agreed to sanction the person if the person does not comply with the requirements of the JORC Code. This applies to all disciplines, inclusive of geologists, mining geologists and mining engineers and, in South Africa, chief surveyors.

A register of BHP Billiton Plc Competent Persons responsible for the mineral resource and ore reserve estimates is held by the chief consulting mining geologist who is based in The Hague,

The Netherlands. The register can be viewed on request.

Recent developments in Canada, South Africa, the US and Europe have seen the development of reporting codes/guidelines, which mirror in most part the JORC Code. As a result of this international trend to adopt the principles of the JORC Code in country reporting codes, the BHP Billiton Plc Group is confident that the implementation of BORC1 supports this international trend in reserve and resource reporting best practice.

Reserves and Resources - Aluminium

The table below sets out the estimated bauxite ore reserves and mineral resources relating to each bauxite mining operation in which the BHP Billiton Plc Group had an interest as at 1 January 2001.

Country/operation	Reserves				Resources ⁽⁴⁾			BHP Billiton Plc Group interest percent
	Proved reserves million tonnes	Grade percent alumina	Probable reserves million tonnes	Grade percent alumina	Measured resources million tonnes	Indicated resources million tonnes	Total resources million tonnes	
Brazil								
MRN "Crude"	71.0		168.0		0.0	314.0		
Recovery (percent)	71.8		73.8			63.4		
MRN ⁽¹⁾ "Washed"	51.0	48.9	124.0	50.4	0.0	199.0	199.0	14.8
Total reserves Brazil: 175.0 million tonnes @ 50.0 percent alumina								
Suriname								
Lelydorp ⁽²⁾	15.5	52.7	0.0	0.0	0.0	14.5	14.5	76.0
Australia								
Worsley ⁽³⁾	358.0	30.8	3.0	27.3	0.0	115.0	115.0	86.0
Total reserves Australia: 361.0 million tonnes @ 30.8 percent alumina								

Notes:

- (1) Mineração Rio do Norte SA reserves and resources tonnages and grades estimated for January 2001 are under review. The January 2000 estimate quote above is based on washed ore (tonnage at 5 percent nominal moisture). Inferred resources total 460 million tonnes and have an expected recovery rate of 60 percent.
- (2) Lelydorp reserves and resources tonnages are quoted on a dry basis at 1 January 2001.
- (3) Worsley Alumina Pty Ltd reserves and resources are quoted on a dry basis at 1 January 2001.
- (4) The mineral resources are reported exclusive of those resources that have been modified to produce the ore reserves.

INFORMATION ON THE COMPANY CONTINUED

Reserves and Resources – Base Metals

The table below sets out mineral resource and ore reserve estimates of the BHP Billiton Plc Group's base metals business as at 1 January 2001.

Where reserves and resources have been prepared on a basis other than in accordance with BORC1, this is noted below.

Country/operation	Reserves/ resources million tonnes ⁽¹⁾	Grade					Gold grams/ tonne	Silver grams/ tonne	BHP Billiton Plc Group interest percent
		Copper percent	Moybdenum percent	Zinc percent	Lead percent				
Argentina									
Alumbrera								25	
Cut Off Grade (Cu Equiv.)		0.32							
Proved reserves	355	0.55				0.64			
Probable reserves	47	0.50				0.62			
Total reserves	402	0.54				0.64			
Canada									
Highland Valley Copper								33.6	
Cut Off Grade (Cu Equiv.)		0.25							
Proved reserves									
Valley Mine	253	0.43	0.007						
Lornex Mine	83	0.37	0.011						
Probable reserves									
Valley Mine	29	0.49	0.003						
Lornex Mine	23	0.38	0.009						
Total reserves	388	0.42	0.008						
Selbaie								100	
Proved reserves (Pit)	1.4	0.71		1.30	0.05	0.57	18		
Proved reserves (Stockpile)	7.9	0.29		1.20	0.06	0.26	20		
Probable reserves (Pit)	2.7	0.29		1.53	0.12	0.12	45		
Total reserves	12.0	0.34		1.28	0.07	0.26	25		
Chile									
Cerro Colorado								100	
Cut Off Grade		0.50							
Proved & probable reserves ⁽²⁾	194	1.00							
Spence								100	
Cut Off Grade (sulphide) (oxide)		0.40							
Indicated resources ⁽²⁾	398	1.00							
Peru									
Antamina								33.75	
Cut Off Grade (Cu Equiv.)		0.70							
Proved reserves	313	1.30	0.030	1.06			14.1		
Probable reserves	246	1.15	0.028	0.99			13.2		
Total reserves	559	1.23	0.029	1.03			13.7		
South Africa									
Pering								100	
Cut Off Grade				0.95					
Proved reserves	3.2			2.29	0.47				
Probable reserves	1.5			1.60	0.49				
Total reserves	4.7			2.07	0.48				

Notes:

(1) The mineral resources are reported exclusive of those resources that have been modified to produce the ore reserves.

(2) Rio Algom was acquired by the BHP Billiton Plc Group in October 2000. The reserves and resources of these two properties are still

under review and may not be fully BORC1-compliant. The reserves and resources shown above are taken from the Rio Algom, 20 March 2000 Annual Information Form. No adjustment has been made for exploitation.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

Reserves and Resources - Coal

The table below shows the BHP Billiton Plc Group's estimated coal reserves and resources as at 1 January 2001. Where reserves and resources have been prepared on a basis other than in accordance with BORC1, this is noted below.

Country/operation	Mine Type ⁽¹⁰⁾	Coal type ⁽¹¹⁾	Coal Reserves ⁽³⁾			Coal Resources ⁽⁶⁾			BHP Billiton Plc Group interest percent
			Recoverable ⁽²⁾ reserves million tonnes	Calorific value ⁽⁴⁾ MJ/kg	Sulphur ⁽⁴⁾ percent	Measured resources million tonnes	Indicated resources million tonnes	Total resources million tonnes	
South Africa Operating Mines									
Delmas	UG	D	4.0	23.0	0.90		5.1	5.1	100
Douglas	UG/OCt	D/E	273.8	25.3	0.82	403.9	10.2	414.1	83
Khutala	UG/OCt	D	562.2	18.7	1.10	134.6		134.6	100
Koornfontein	UG	D/E	40.3	24.2	1.00	117.7	162.1	279.8	100
Middelburg	OC	D/E	280.6	23.6	1.10	200.4		200.4	83
Optimum	OC	D/E	237.7	23.2	0.90	156.2		156.2	100
Rietspruit	OC/UG	D/E	8.3	23.4	1.00	155.6	3.1	158.7	50
ZAC ⁽⁵⁾	UG/OCt	Anth.	6.2	27.3	1.20	14.1	4.0	18.1	100
Sub-Total			1 413.1			1 182.5	184.5	1 367.0	
Projects									
Leandra North	UG	D/E	215.2	23.1	1.10	100	653.0	753.0	100
Leandra South	UG	D					474.0	474.0	100
Khutala 5 Seam	OC/UG	D					138.0	138.0	100
Klipfontein	OC	D				78.7		78.7	100
Rem. Block IV	UG	D					189.1	189.1	50
Weltevreden	OC/UG	D					467.0	467.0	100
Sub-Total			215.2			178.7	1 921.1	2 099.8	
Undeveloped⁽¹¹⁾									
Pegasus	OC	D	9.9	24.5	1.00				100
Union	OC	D	87.0	23.0	0.90				100
Miscellaneous ⁽¹²⁾	UG	D				50.3	7 267.2	7 317.5	
Sub-Total			96.9			50.3	7 267.2	7 317.5	
Total South Africa			1 725.2			1 411.5	9 372.8	10 784.3	

INFORMATION ON THE COMPANY CONTINUED

Country/operation	Mine Type ⁽¹⁰⁾	Coal Reserves ⁽³⁾			Coal Resources ⁽⁶⁾			BHP Billiton Plc Group interest percent	
		Coal type ⁽¹⁾	Recoverable ⁽²⁾ reserves million tonnes	Calorific value ⁽⁴⁾ MJ/kg	Sulphur ⁽⁴⁾ percent	Measured resources million tonnes	Indicated resources million tonnes		Total resources million tonnes
Australia Operating Mines									
Bayswater	OCt	D/E	80.1	24.5	0.5	40.0	554.0	594.0	100
Wallarrah JV ⁽⁷⁾	UG		-	-	-	-	-	-	80
Sub-Total			80.1			40.0	554.0	594.0	
Projects									
Mount Arthur North	OCt	D/E	265.0	23.8	0.77	447.0	91.0	538.0	100
Wyong	UG	E				219.0	1 127.0	1 346.0	78
Togara South	UG	E				304.0	557.0	861.0	100
Sub-Total			265.0	23.8	0.77	970.0	1 775.0	2 745.0	
Total Australia			345.1			1 010.0	2 329.0	3 339.0	
Colombia Operating Mines									
Cerrejon Zona Norte ⁽⁸⁾	OCt		981	23.2	0.8				16.7
Carbones del Cerrejon ⁽⁹⁾	OCt		157	24.5	0.7	124.0	47.0	171.0	33.3
Total Colombia			1 138			124.0	47.0	171.0	

Notes:

- (1) D = Domestic supply of thermal coal.
E = Export supply of thermal coal, and
Anth. = Domestic and Export supply of anthracite.
- (2) Recoverable Reserves = Proved plus Probable reserves.
- (3) Tonnes and quality quoted on an air-dry basis.
- (4) Colorific value (CV) and Sulphur (S) quoted on an unbeneficiated basis.
- (5) ZAC = Zululand Anthracite Colliery.
- (6) The coal resources are reported exclusive of those resources that have been modified to produce the ore reserves.
- (7) Reserves and resources for Wallarrah J.V. are not included since it is targeted for disposal.
- (8) The interest in Cerrejon Zona Norte was acquired by the BHP Billiton Plc Group in November 2000. The reserves and resources shown above are under review and may not be fully BORC1-compliant.
- (9) The interest in Carbones del Cerrejon was acquired by the BHP Billiton Plc Group in September 2000. The reserves and resources shown above are under review and may not be fully BORC1-compliant.
- (10) OC = Open cast, OCt = Open cut, UG = Underground. In the case of projects and undeveloped properties, mine types shown above are only proposed.
- (11) These resources have been evaluated to pre-feasibility level but remain low in priority in the project development pipeline.
- (12) This is made up primarily of resources in the Free State, Mpumalanga and in the Springbokvlakte of the Northern Province.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

Reserves – Titanium

The following table sets out RBM's titanium dioxide ore reserves as at 30 June 1997.

	Million tonnes
Titanium dioxide slag ⁽¹⁾	
Proved ⁽²⁾	6.96
Probable	20.70
Total	27.66

Notes:

- (1) These figures are expressed in terms of the recoverable quantity of marketable products.
- (2) Reserves are only determined or proved in advance as is required for mine planning purposes.

Reserves and Resources – Nickel

The table below sets out the BHP Billiton Plc Group's information on estimated nickel mineral resources and ore reserves as at 1 January 2000.

Cerro Matoso (CMSA)	Million tonnes	Grade percent nickel
Ore reserves⁽⁴⁾		
Proved	25.4	2.38
Probable	14.5	2.16
Total	39.9	2.30
Mineral resources⁽⁴⁾		
Indicated resources	3.9	2.84

Notes:

- (1) Reserves are estimated on the basis of a 1.5 percent nickel cut off grade.
- (2) All tonnages are quoted on a dry basis.
- (3) The mineral resources are reported exclusive of those resources that have been modified to produce the ore reserves.
- (4) The mineral resource and ore reserve models at CMSA are under review. The estimate above is as at 1 January 2000. No adjustment has been made for exploitation during the year.

INFORMATION ON THE COMPANY CONTINUED

Reserves and Resources – Steel and ferroalloys

The tables below set out the BHP Billiton Plc Group's estimate reserves and resources of manganese and chrome ore as at 1 January 2001.

Manganese

Country/operation	Ore Reserves ⁽³⁾				Mineral Resources ⁽⁴⁾⁽⁵⁾⁽⁶⁾				BHP Billiton Plc Group interest percent
	Proved reserves million tonnes	Grade percent manganese	Probable reserves million tonnes	Grade percent manganese	Measured resources million tonnes	Indicated resources million tonnes	Total resources million tonnes		
South Africa ⁽¹⁾									
Operating Mines									
Wessels	2.4	48.0	17.8	48.0	5.1	39.6	44.7	60	
Mamatwan ⁽²⁾	28.6	37.6	17.5	37.6	31.0	19.0	50.0	60	
Total	31.0		35.3		36.1	58.6	94.7		
Total reserves South Africa: 66.3 million tonnes									
Australia									
Operating mines									
GEMCO ⁽³⁾ "ROM"	48.8	40.0	44.9	40.0	60.6	59.2	119.8	60	
Yield (percent)	43.0		42.5						
GEMCO ⁽³⁾ "Washed"	20.8	48.3	18.9	47.9					
Total reserves Australia: 39.7 million tonnes									

Notes:

- (1) In South Africa, current manganese reserves and resources are based on 25-year mining areas specified in lease applications and directly associated with current operations. Notification has been received that these areas would most likely be granted in terms of Government policy as indicated in the White Paper on Minerals and Mining and in the Minerals Development Bill published at the end of 2000.
- (2) Inferred resources at Mamatwan mine total 31.5 million tonnes.
- (3) GEMCO reserves and resources tonnages and grades are based on washed ore. Reserves and resources are quoted on a 40 percent manganese cut off grade and 1.0 metre minimum thickness.
- (4) GEMCO inferred resources total 92.8 million tonnes.
- (5) All tonnages are quoted on a dry basis.
- (6) Measured and indicated resources are reported inclusive of the mineral resources modified to produce the ore reserves.

Chrome

Country/operation	Ore Reserves ⁽³⁾				Mineral Resources ⁽²⁾⁽³⁾				BHP Billiton Plc Group interest percent
	Proved reserves million tonnes	Grade percent chrome	Probable reserves million tonnes	Grade percent chrome	Measured resources million tonnes	Indicated resources million tonnes	Total resources million tonnes		
South Africa ⁽¹⁾									
Operating Mines									
Western Chrome	12.6	41.6	16.7	41.6	104	54	158	60	
Eastern Chrome	7.2	42.7	28.8		83	126	209	60	
Undeveloped ⁽¹⁾			5.8		9	182	191	60	
Total	19.8		51.3		196	362	558		
Total reserves: 71.1 million tonnes									

Notes:

- (1) Inferred resources held by Western Chrome, Eastern Chrome and in the, as yet, undeveloped areas total 356 million tonnes.
- (2) Measured and indicated resources are reported exclusive of the mineral resources modified to produce the ore reserves.
- (3) The tonnage figures are quoted on a dry basis.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

INFORMATION ON THE COMPANY CONTINUED

Production

The table below details the production of the BHP Billiton Plc Group for 2000-2001 and 1999-2000. Production data shown is the BHP Billiton Plc Group share unless otherwise stated.

	BHP Billiton Plc Group interest	Units	Year ended 30 June 2001	Year ended 30 June 2000	Year ended 30 June 1999
Aluminium					
Alumina	– Worsley (a)	000t	1 632	592	520
	– Suriname	000t	852	857	807
	– Alumar	000t	454	429	394
		000t	2 938	1 878	1 721
Aluminium	– Hillside	000t	498	494	501
	– Bayside	000t	178	177	178
	– Alumar	000t	172	171	168
	– Valesul	000t	43	41	42
	– Mozal (b)	000t	93	-	-
		000t	984	883	889
Base Metals					
Copper	– Selbaie	000t	13.4	13.5	18.9
	– Alumbreira (c)	000t	33.9	-	-
	– Highland Valley (c)	000t	45.0	-	-
	– Cerro Colorado (c)	000t	97.0	-	-
		000t	189.3	13.5	18.9
Zinc	– Selbaie	000t	43.1	44.6	48.5
	– Pering	000t	20.9	20.7	21.1
		000t	64.0	65.3	69.6
Lead	– Pering	000t	6.0	6.4	6.1
Gold	– Selbaie	000oz	40.6	33.6	65.5
	– Alumbreira (c)	000oz	110.5	-	-
		000oz	151.1	33.6	65.5
Silver	– Selbaie	000oz	1 884	2 646	2 812
Coal	– South Africa	mt	61.3	66.3	69.2
	– Australia	mt	5.3	5.1	4.7
	– Columbia (d)	mt	2.9	-	-
		mt	69.5	71.4	73.9
Nickel	– CMSA	000t	31.8	28.9	28.3
	– Yabulu	000t	29.0	25.2	25.6
		000t	60.8	54.1	53.9
Steel and Ferroalloys	– Managanese ores (e)	000t	3 774	3 600	2 659
	– Managanese alloys (e)	000t	642	676	569
	– Chrome ores (e)	000t	3 158	3 726	3 455
	– Chrome alloys (e)	000t	908	1 055	947

(a) Interest in Worsley increased from 30% to 86% effective January 2001.

(b) Mozal produced its first metal in June 2000 and achieved full commissioning of its 253,000 tpa capacity in December 2000.

(c) Included from 1 October 2000, the effective date of the acquisition of Rio Algom.

(d) Colombian thermal coal interests acquired in September and November 2000.

(e) Shown on 100% basis. the BHP Billiton Plc Group interest in saleable production is 60%.

INFORMATION ON THE COMPANY CONTINUED

Group

Exchange rate and interest rate risk

Currency hedging – transactions

The BHP Billiton Limited Group is exposed to exchange rate transaction risk on foreign currency sales and purchases. These risks are managed under a Portfolio Management approach, which uses the effects of diversification rather than individual price risk management programs as the primary means of managing risk. The Portfolio Management approach was approved by the Board of Directors and announced in December 2000. As a result there was a cessation of currency hedging programs, although existing programs remain in place. Refer 'Information on the company – BHP Billiton Limited Group – Market Risk Management Policy'.

Refer 'Financial statements – Notes to financial statements – 37' for details of hedge transactions outstanding at 30 June 2001.

Currency hedging – borrowings

The BHP Billiton Limited Group is exposed to exchange rate translation risk in relation to foreign currency denominated debt. The BHP Billiton Limited Group manages its foreign currency translation exposures so that foreign currency net assets provide a natural hedge against the effect of variations in the exchange rate on the Australian dollar value of foreign currency denominated debt.

Refer 'Financial statements – Notes to financial statements – 37' for details of cross currency swaps outstanding at 30 June 2001.

Interest rate hedging

The BHP Billiton Limited Group is exposed to interest rate risk on its outstanding borrowings and investments. These risks are managed under a Portfolio Management approach, which uses the effects of diversification rather than individual price risk management programs as the primary means of managing risk. The Portfolio Management approach was approved by the Board of Directors and announced in December 2000. As a result there was a cessation of interest rate hedging programs, although existing programs remain in place. Refer 'Information on the company – BHP Billiton Limited Group – Market Risk Management Policy'.

Refer 'Financial statements – Notes to financial statements – 37' for details of interest rate and cross currency swaps outstanding at 30 June 2001.

Commodity hedging

The BHP Billiton Limited Group is exposed to price risk on the commodities that it produces. These risks are managed under a Portfolio Management approach, which uses the effects of diversification rather than individual price risk management programs as the primary means of managing risk. The Portfolio Management approach was approved by the Board of Directors and announced in December

2000. As a result there was a cessation of commodity hedging programs, although existing programs remain in place.

Refer 'Financial statements – Notes to financial statements – 37' for details of hedge transactions outstanding at 30 June 2001.

Research and new technology

Research and development costs, as defined in the accounts before crediting related grants, during 2000-2001, 1999-2000 and 1998-1999 were \$35 million, \$94 million and \$221 million, respectively. Rationalisation of these activities to better align them with business requirements has continued and the research and development (R&D) activities are now firmly embedded within the business units. The number of staff directly employed on these activities has been recently stabilised at about 150, and the number of research centres reduced from four to two by the closure of the Melbourne, Victoria and Reno, Nevada, US facilities. The two remaining research centres have as their main activities:

- Newcastle – ferrous minerals and coal, processing and product performance, and non-ferrous minerals processing; and
- Port Kembla – ironmaking, steelmaking, steel processing and products.

Exploration technologies have been relocated close to the Head Office in Melbourne. Other research laboratory based activities including the maintenance and railways groups have been placed in universities with short term contracts. Two major R&D activities, hot strip casting (Project M) and gravity gradiometry (Project Falcon) are now proceeding to commercialisation.

Investment in Beswick Pty Ltd

At 30 June 2000, the BHP Billiton Limited Group held 100% of the ordinary share capital of Beswick Pty Ltd. The only Beswick shares held externally were redeemable preference shares as follows:

- 'A' redeemable preference shares: 990 000 shares issued at \$1000 each, fully paid; franked, cumulative, dividend of 11% per annum; non-participating.
- 'B' redeemable preference shares: 500 000 shares issued at \$1000 each, fully paid; franked, cumulative, dividend of 8% per annum; non-participating.

Pursuant to an Agreement dated 25 October 2000, the 500 000 'B' redeemable preference shares were redeemed. In June 2001, 290 000 of the 'A' redeemable preference shares were redeemed.

At 30 June 2001, 700 000 'A' redeemable preference shares remained on issue. It is proposed that these shares will be redeemed on or about the 28 September 2001. Due to contractual arrangements with the holders of these shares, these shares cannot be redeemed before that time.

INFORMATION ON THE COMPANY CONTINUED

Abbreviations

The following is a list of the more frequently used abbreviations in this Annual Report:

ADR	– American Depositary Receipt
ADS	– American Depositary Share
bopd	– barrels of oil per day
NZS	– BHP New Zealand Steel Limited
DRI	– direct reduced iron
EMD	– electrolytic manganese dioxide
FPSO	– floating production storage and offloading (facility)
HBI	– hot briquetted iron
ktpa	– thousand tonnes per annum
LNG	– liquified natural gas
LPG	– liquified petroleum gas
mmscfd	– million standard cubic feet per day
mtpa	– million tonnes per annum
PNG	– Papua New Guinea
PRRT	– Petroleum Resource Rent Tax
PSC	– Production Sharing Contract
PSLA	– Australian Commonwealth Petroleum (Submerged Lands) Act 1967
tpa	– tonnes per annum
UK	– United Kingdom
US	– United States
ZOCA	– the Zone of Co-operation Area A, between Australia and Indonesia

INFORMATION ON THE COMPANY CONTINUED

Definitions

Unless the context otherwise requires, the term BHP Billiton Limited Group includes BHP Billiton Limited and its subsidiaries.

The **financial year** of the BHP Billiton Limited Group ends on 30 June. The financial period (also referred to as the fiscal period) ended

30 June 2001 is referred to in this Annual Report as '2000-2001' and other financial years are referred to in a similar manner. Refer 'Information on the company – BHP Billiton Limited Group – Change in financial year'.

In the context of ADSs and listed investments, the term '**quoted**' means 'traded' on the relevant exchange.

Reference herein is made to **tonnes**, each of which equals 1000 kilograms, approximately 2 205 pounds or 1.102 short tons. Measures of distance referred to herein are stated in **kilometres**, each of which equals approximately 0.62 miles or in **metres**, each of which equals approximately 3.28 feet.

Coal Reserves have the same meaning as Ore Reserves, but specifically concern coal.

Coal Resources have the same meaning as Mineral Resources, but specifically concern coal.

Coking coal, by virtue of its carbonisation properties, is used in the manufacture of coke, which is used in the steelmaking process.

Crude oil is a mixture of hydrocarbons that exist in liquid form in natural underground reservoirs, and remain liquid at atmospheric pressure after being produced at the well head and passing through surface separating facilities. Condensate is a liquid and consists of a mixture of hydrocarbons that are recoverable from gas.

Direct reduced iron (DRI) is metallic iron formed by removing oxygen from iron ore without the formation of, or passage through, a smelting phase. DRI can be used as feedstock for steel production.

Dry gas is a mixture of hydrocarbon gases, inerts and other gases that are in the gaseous phase at pipeline conditions with no free liquids at operating conditions. It is principally composed of methane, ethane and low levels of propanes and butanes depending upon processing and pipeline specifications. When liquified through pressurisation (e.g. gas exports from the North West Shelf project), it is called liquified natural gas or LNG.

Energy coal is used as a fuel source in electrical power generation, cement manufacture and various industrial applications. Energy coal may also be referred to as steam or thermal coal.

Federal unit is a combination of two or more US Minerals Management Service (MMS) defined blocks approved by MMS in circumstances where it can be demonstrated that the blocks

are part of the same geological formation.

Hot briquetted iron (HBI) is densified direct reduced iron where the densification is carried out at a temperature greater than 650 degrees Celsius. The resultant product has density greater than 5g/cm³. HBI can be used as feedstock for steel production.

Indicated Coal Resources have the same meaning as Indicated Mineral Resources, but specifically concern coal.

Indicated Mineral Resources are those parts of Minerals Resources for which tonnage, densities, shape, physical characteristics, grade and mineral content can be estimated with a reasonable level of confidence. This categorisation is based on exploration, sampling and testing information gathered through appropriate techniques from locations such as outcrops, trenches, pits, workings and drill holes. The locations are too widely or inappropriately spaced to confirm geological and/or grade continuity but are spaced closely enough for continuity to be assumed.

Inferred Coal Resources have the same meaning as Inferred Mineral Resources, but specifically concern coal.

Inferred Mineral Resources are those parts of Minerals Resources for which tonnage, grade and mineral content can be estimated with a low level of confidence. This categorisation is inferred from geological evidence and assumed but not verified geological and/or grade continuity. It is based on information gathered through appropriate techniques from locations such as outcrops, trenches, pits, workings and drill holes which may be limited or of uncertain quality and reliability.

Liquified petroleum gas (LPG) consists of propane and butane and a small amount (less than 2%) of ethane that has been liquified through pressurisation.

Marketable Coal Reserves represents beneficiated or otherwise enhanced coal product and should be read in conjunction with, but not instead of, reports of Coal Reserves.

Measured Coal Resources have the same meaning as Measured Mineral Resources, but specifically concern coal.

Measured Mineral Resources are those parts of Minerals Resources for which tonnage, densities, shape, physical characteristics, grade and mineral content can be estimated with a high level of confidence. This categorisation is based on detailed and reliable exploration, sampling and testing information gathered through appropriate techniques from locations such as outcrops, trenches, pits, workings and drill holes. The locations are spaced closely enough to confirm geological and/or grade continuity.

Metallurgical coal is a broader term which includes all coals used in steelmaking, such as coal used for the Pulverised Coal Injection (PCI) process.

INFORMATION ON THE COMPANY CONTINUED

Mineral Resources are concentrations or occurrences of material of intrinsic economic interest in or on the Earth's crust in such form and quantity that there are reasonable prospects for eventual economic extraction. The location, quantity, grade, geological characteristics and continuity of a Minerals Resource are known, estimated or interpreted from specific geological evidence and knowledge. Mineral Resources are sub-divided, in order of increasing geological confidence, into Inferred, Indicated and Measured categories.

Ore Reserves are the economically mineable parts of Measured or Indicated Mineral Resources. It includes diluting materials and allowances for losses which may occur when the material is mined. Appropriate assessments, which may include feasibility studies, have been carried out, and include consideration of and modifications by realistically assumed mining, metallurgical, economic, marketing, legal, environmental, social and governmental factors. These assessments demonstrate at the time of reporting that extraction could reasonably be justified. Ore Reserves are subdivided in order of increasing confidence into Probable Ore Reserves and Proved Ore Reserves.

Petroleum coke is a residue from the refining of heavy fraction oil into light fraction oil.

Probable Ore Reserves are the economically mineable parts of Indicated and, in some circumstances, Measured Mineral Resources. Refer also the definition of 'Ore Reserve'.

Proved Ore Reserves are the economically mineable parts of Measured Mineral Resources. Refer also the definition of 'Ore Reserve'.

Recoverable Coal Reserves are the combination of those Proved and Probable Ore Reserves which specifically concern coal.

OPERATING AND FINANCIAL REVIEW AND PROSPECTS

The following discussion and analysis is based on the BHP Billiton Limited Group's accounts as prepared in conformity with Australian laws and accounting standards. For a reconciliation of the material differences between generally accepted accounting principles as followed by the BHP Billiton Limited Group in Australia and those generally accepted in the US (US GAAP) refer 'Financial statements – Notes to financial statements – 50'. The BHP Billiton Limited Group believes that, because of the international scope of its operations and the industries in which it is engaged, numerous factors have an effect on its financial condition and results of operations. Refer 'Key information - Risk factors'.

2000-2001 compared with 1999–2000

In December 1999 the Directors announced that the financial year-end for the BHP Billiton Limited Group would change from 31 May to 30 June with effect from 30 June 2000. In this analysis, all references to 1999–2000 and to the previous period are to the thirteen months ended 30 June 2000. All references to 2000–2001 and the year are to the year ended 30 June 2001, except where indicated otherwise.

Following various asset sales and an internal reorganisation, the Services segment ceased to be reported from 1 July 2000. As a consequence, Transport and Logistics is reported in Steel and remaining services' activities including Shared Business Services, Insurances and Corporate Services are reported in Group and unallocated items. Comparative data has been adjusted accordingly. 1999–2000 data for Services mainly relates to profits from businesses that have been sold.

Translations of amounts from Australian currency into US currency have been made for the convenience of the reader at the noon buying rate in New York City for cable transfers in Australian dollars, as certified for customs purposes by the Federal Reserve Bank of New York on Friday 29 June 2001, at US\$0.5100 = A\$1.

Results of operations

Consolidated

Net profit (before outside equity interests) for the year ended 30 June 2001 was \$1.5 billion (US\$0.8) billion, compared with \$1.6 billion for the thirteen months ended 30 June 2000. Excluding significant items, net profit (before outside equity interests) was \$2.8 billion compared with a profit of \$2.0 billion for the thirteen months ended 30 June 2000.

For the analysis below, comparative figures for 1999–2000 reflect the thirteen months ended 30 June 2000 and include the result for the transitional month of June 1999. Major factors affecting net profit for the year ended 30 June 2001 compared with the year ended 30 June 2000 are generally consistent with the major factors for the year ended 30 June 2001 compared to the thirteen months ended 30 June 2000. Net profit (before outside equity interests) for the month of June 1999 was \$44 million. There were no significant items in June 1999.

Sales revenue (excluding inter-segment sales) for 2000–2001 was \$20.7 (US\$10.6) billion compared to \$21.5 billion from the previous period. For information relating to sales revenue, refer below under Minerals, Petroleum, Steel and Services and refer 'Information on the company'. The average A\$/US\$ exchange rate

for 2000–2001 was A\$1:US\$0.538 compared with A\$1:US\$0.627 in 1999–2000. Refer 'Key information – Exchange rates'.

Other revenue for 2000–2001 of \$1.8 (US\$0.9) billion is mainly derived from the sale of assets and investments, interest and dividends. The decrease in other revenue of \$0.4 (US\$0.2) billion from the previous period mainly reflects lower proceeds from asset sales in 2000–2001.

The result for 2000–2001 after borrowing costs (but before tax) was a profit of \$2.6 (US\$1.3) billion compared with a profit of \$1.7 billion for 1999–2000. Refer below for details of significant items.

Net profit (before outside equity interests) for 2000–2001 was \$1.5 (US\$0.8) billion compared with the previous period's profit of \$1.6 billion. The 2000–2001 result includes significant items that resulted in a net charge to profit of \$1.2 (US\$0.6) billion, comprising:

- in Minerals, a net loss of \$1.0 (US\$0.5) billion after tax, comprising a \$356 (US\$182) million charge to profit from the write-off of the equity investment in HBI Venezuela and the establishment of provisions and other associated costs, a charge to profit of \$804 (US\$410) million after tax for the write-off of the BHP Billiton Limited Group's interest in the Ok Tedi copper mine (Papua New Guinea), a charge to profit of \$54 (US\$28) million after tax for changes in accounting policy for restoration and rehabilitation, and a charge to profit of \$23 (US\$12) million after tax for organisation restructuring costs and provisions, partly offset by a profit of \$248 (US\$127) million (no tax effect) from the equalisation of interests in the Central Queensland Coal Associates (CQCA) and Gregory joint ventures;
- in Petroleum, a credit to profit of \$109 (US\$56) million after tax for a change in accounting policy for restoration and rehabilitation;
- in Steel, a charge to profit of \$29 (US\$15) million after tax for organisation restructuring costs and provisions; and
- in Group and unallocated items, a net loss of \$334 (US\$170) million after tax, comprising a \$455 (US\$232) million loss representing provisions for financial obligations to banks and other provisions related to the decision to cease further investment in HBI Venezuela, a charge to profit of \$71 (US\$36) million (no tax effect) for merger transaction costs, a charge to profit of \$63 (US\$32) million for non-deductibility of financing costs as a consequence of an income tax audit, a charge to profit of \$10 (US\$5) million after tax for organisation restructuring

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

costs and provisions, partly offset by a credit to profit of \$265 (US\$135) million after tax for changes in accounting policy for pension plans.

The 1999–2000 result included significant items that resulted in a net charge to profit of \$405 million comprising losses from the write-down of assets, provision for closure and restructuring costs and losses from asset sales, partly offset by tax benefits from the finalisation of funding arrangements, the restatement of deferred tax balances following the change in the Australian company tax rate, and profits from asset sales.

Including significant items, in 2000–2001, Minerals reported a profit of \$624 (US\$318) million compared with a profit of \$480 million in 1999–2000. Petroleum profit increased from \$1 319 million in 1999–2000 to \$1 916 (US\$977) million. Steel profit increased by \$13 (US\$7) million to \$323 (US\$165) million.

Excluding significant items, there were a number of factors which affected the results for 2000–2001. Foreign currency fluctuations net of hedging had a favourable effect of approximately \$610 (US\$311) million after tax compared with 1999–2000. Higher prices, after commodity hedging, for petroleum products and higher iron ore prices increased profits by approximately \$460 (US\$235) million compared with 1999–2000. These price increases were partly offset by lower prices for steel products which decreased profits by approximately \$85 (US\$43) million after tax compared with 1999–2000. Profits from new operations were approximately \$180 (US\$92) million after tax higher than the previous year reflecting higher profits from the Laminaria/Corallina oil fields (North West Australia) and equity accounted profits from QCT Resources Limited (QCT). Increased equity accounted losses from HBI Venezuela had an unfavourable effect on results of approximately \$80 (US\$40) million compared with the corresponding period. The corresponding period included profits from discontinued steel operations of approximately \$45 (US\$23) million, and profits of approximately \$35 (US\$18) million from the Kutubu, Gobe and Moran producing fields (Papua New Guinea) and the Buffalo oil field (North West Australia) which have been sold. Exploration expenditure charged to profit was higher by approximately \$115 (US\$59) million after tax compared to 1999–2000 mainly reflecting petroleum exploration activity in the Gulf of Mexico (USA), Latin America and Algeria, and the write-off of previously capitalised exploration expenditure for the Agua Rica copper project (Argentina). Costs had an unfavourable impact of approximately \$80 (US\$41) million compared with the corresponding period mainly due to implementation costs associated with the introduction of Shared Business Services, higher development and work-over costs at petroleum operations in the Gulf of Mexico, dragline maintenance shutdowns at Queensland coal operations, higher royalty and diesel costs at West Australian iron ore operations, and higher superannuation contributions following cessation of a contribution holiday in the

corresponding period. The transitional month of June 1999 contributed net profit of \$44 million in the corresponding period. Refer below to the discussions relating to the relevant businesses for other factors affecting the 2000–2001 results.

Depreciation and amortisation expense increased by \$110 (US\$56) million to \$2 402 (US\$1 225) million. This mainly reflects the impact of the change in accounting policy for restoration and rehabilitation, the unfavourable effect of exchange rate variations and higher depreciation on recently commissioned operations. These factors were partly offset by depreciation in the previous period on businesses that have been sold.

Borrowing costs decreased by \$170 (US\$87) million to \$553 (US\$282) million, mainly due to significantly lower funding levels and higher capitalised interest, partly offset by higher interest rates and the unfavourable effect of exchange rate movements.

Income tax expense for 2000–2001 was \$1 066 (US\$543) million, compared with \$117 million for 1999–2000. The effective tax rate for 2000–2001 was 41.4% compared with 6.8% in 1999–2000; the nominal Australian tax rate is 34%. The effective tax rate was higher than the nominal rate in 2000–2001, primarily due to the non tax-effecting of the Ok Tedi write-off and the HBI Venezuela equity investment write-off, overseas exploration expenditure for which no deduction is presently available, non-deductibility of financing costs, non-deductible interest expense on preference shares and non-deductible accounting depreciation and amortisation. These factors were partly offset by the recognition of tax benefits in respect of certain prior year overseas exploration expenditure and operating losses and non tax-effected capital gains.

Minerals

Revenue from ordinary activities (including inter-segment sales) was \$10.5 (US\$5.4) billion during 2000–2001, an increase of 14% over 1999–2000. Sales revenue was \$9.5 (US\$4.9) billion, an increase of 10% over 1999–2000. The lower A\$/US\$ exchange rate, higher iron ore volumes and prices, and higher coal prices and volumes favourably affected 2000–2001 sales revenue. Other revenues mainly represent proceeds from sales of non-current assets, including proceeds of approximately \$760 (US\$388) million from the equalisation of interests in the CQCA and Gregory joint ventures.

The average price booked for copper shipments (after hedging and finalisation adjustments) in 2000–2001 was US\$0.78 per pound (1999–2000 – US\$0.78). Finalisation adjustments after tax, representing adjustments on prior period shipments settled in 2000–2001, were \$16 (US\$8) million unfavourable (1999–2000 – \$30 million favourable). Unhedged copper shipments not finalised at 30 June 2001 have been brought to account at the London Metal Exchange (LME) copper spot price at 29 June 2001 which was US\$0.70 per pound.

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

The net profit for 2000–2001 was \$624 (US\$318) million, compared with a profit of \$480 million in the previous year. The 2000–2001 result includes a net charge to profit of \$989 (US\$505) million after tax, comprising the write-off of the equity investment in HBI Venezuela and the establishment of provisions and other associated costs, the write-off of the BHP Billiton Limited Group's interest in the Ok Tedi copper mine, changes in accounting policy for restoration and rehabilitation and organisation restructuring costs and provisions, partly offset by a profit from the equalisation of interests in the CQCA and Gregory joint ventures; refer 'Consolidated' above.

The decision to cease further investment in HBI Venezuela was announced in the third quarter following a detailed review of the future economic value of the asset. The review identified that, in the context of changed operating and market conditions, the BHP Billiton Limited Group does not expect the plant to meet the operational and financial performance targets necessary to justify any further investment in the project, nor would it satisfy bank completion requirements for project financing. These factors coupled with possible partner funding issues influenced the decision.

Over the last year the BHP Billiton Limited Group has been negotiating with the other shareholders on the terms and conditions related to its exit from Ok Tedi. Based on the status of these negotiations it has been decided to write-off the BHP Billiton Limited Group's share of Ok Tedi's net assets (\$286 million after tax and outside equity interests). The Minerals segment results include an \$804 million write-off adjustment reflecting 100% of the net assets of Ok Tedi which is prior to deducting outside equity interests of \$518 million. From 1 July 2001 no BHP Billiton Limited Group profit for Ok Tedi will be recognised except to the extent that actual dividends are received by the BHP Billiton Limited Group. Negotiations are continuing with the other shareholders on the terms and conditions related to the BHP Billiton Limited Group's exit from Ok Tedi. These terms and conditions may include short term financial support of a "bridging" nature to assist Ok Tedi immediately after the BHP Billiton Limited Group's withdrawal.

Excluding significant items, the 2000–2001 profit was \$1.6 (US\$0.8) billion, an increase of \$0.4 (US\$0.2) billion or 32% compared with the previous period. The significantly lower A\$/US\$ exchange rate, higher iron ore volumes and prices, and higher coal prices and volumes all contributed to the improved result for 2000–2001. These factors were partly offset by increased equity accounted losses from HBI Venezuela during the year resulting from production ramp-up difficulties and the cessation of interest capitalisation following commissioning, higher costs at Queensland coal operations due to dragline maintenance shutdowns and West Australian iron ore operations due to higher royalty and diesel costs.

Exploration expenditure incurred in 2000–2001 was \$137 (US\$70) million. The amount charged to profit was \$156 (US\$80) million, reflecting capitalised expenditure of \$14 (US\$7) million and the write-off of \$33 (US\$17) million previously capitalised expenditure. The amount capitalised primarily represents expenditure at Ekati™ and Escondida Norte (Chile). In 1999–2000, the expenditure incurred was \$110 million and the amount charged to profit was \$101 million, reflecting capitalised expenditure of \$9 million.

Depreciation and amortisation expense was \$1 050 (US\$535) million, an increase of \$161 (US\$82) million compared with 1999–2000. The higher charge for 2000–2001 reflects the effect of the change in accounting policy for restoration and rehabilitation, the unfavourable effect of exchange rate variations and higher depreciation on recently commissioned operations.

Income tax expense of \$646 (US\$330) million for 2000–2001 represented an effective tax rate of 50.9% (1999–2000 – 12.0%).

The nominal Australian rate is 34%. The effective tax rate is higher than the nominal tax rate due mainly to the non tax-effecting of the Ok Tedi write-off and the HBI Venezuela equity investment write-off, and overseas exploration expenditure for which no deduction is presently available. These factors were partly offset by non tax-effecting capital gains and the recognition of tax benefits in respect of certain prior year overseas exploration expenditure.

The transitional month of June 1999 contributed net profit of \$44 million for Minerals in the corresponding period.

Petroleum

Revenue from ordinary activities (including inter-segment sales) was \$6.4 (US\$3.3) billion during 2000–2001, an increase of \$0.8 (US\$0.4) billion from the previous period. This comprised sales revenue of \$6.3 (US\$3.2) billion in 2000–2001, compared with \$5.0 billion in 1999–2000 and other revenue of \$138 (US\$70) million in 2000–2001, compared with \$610 million in the previous period. In 2000–2001, the other revenue mainly represents proceeds from the sale of non-current assets.

Sales revenue was favourably affected by the lower A\$/US\$ exchange rate and the higher average realised oil price net of commodity hedging of US\$28.04 (A\$52.16) per barrel compared to US\$22.43 (A\$35.89) per barrel in the previous period. The average realised oil price before commodity hedging was US\$29.39 per barrel (2000 - US\$24.67 per barrel).

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

Oil and condensate production was 1% lower than the corresponding period due to natural field decline at Bass Strait, the sale of the Buffalo oil field and lower Bruce (UK) production due to shut-ins for repairs. These were partly offset by higher volumes at the Laminaria/Corallina oil fields in their first full year of production, Liverpool Bay (UK) due to strong performance following a major maintenance shutdown, and Griffin (North West Australia) due to the impact of the infill wells and favourable weather conditions for operations.

Natural gas production was 15% higher than the previous year which was largely attributable to higher volumes from Bass Strait, higher volumes from Bruce and Griffin, and the commencement of production at the Zamzama field (Pakistan) late in March 2001. LNG production at the North West Shelf (NWS) in Western Australia was 5% lower than the previous year mainly due to longer than planned maintenance shut-downs in October 2000.

Net profit for 2000–2001 was \$1.9 (US\$1.0) billion, an increase of \$0.6 (US\$0.3) billion, compared with the profit of \$1.3 billion in the previous year. The 2000–2001 result included a credit to profit of \$109 million (US\$56) after tax for a change in accounting policy for restoration and rehabilitation. The 1999–2000 result included a net credit to profit of \$171 million after tax, comprising profits on the sale of PNG petroleum assets and BHP Billiton Limited's interest in the Bolivia to Brazil pipeline, and a tax benefit from restatement of deferred tax balances, partly offset by restructuring costs and provisions; refer 'Consolidated' above.

Excluding significant items, the profit for 2000–2001 was \$1.8 (US\$0.9) billion, an increase of \$0.7 (US\$0.4) billion compared with the 1999–2000 result. In addition to the price and volume factors mentioned above, the 2000–2001 result was affected by higher natural gas, liquified natural gas (LNG) and liquified petroleum gas (LPG) prices, and higher profits from the Laminaria/Corallina oil fields which commenced operations in November 1999. These factors were partly offset by lower Bass Strait (Victoria) oil sales volumes and higher exploration charged to profit reflecting exploration activity in the Gulf of Mexico, Latin America and Algeria.

Exploration expenditure in 2000–2001 was \$385 (US\$196) million, compared with \$263 million in 1999–2000. Exploration charged to profit was \$271 (US\$138) million in 2000–2001. In 1999–2000 exploration expenditure of \$208 million was charged to profit including the write-off of \$16 million previously capitalised expenditure.

Depreciation and amortisation expense increased by 14% to \$1 007 (US\$514) million in 2000–2001, mainly due to the effect of the change in accounting policy for restoration and rehabilitation, the unfavourable effect of exchange rate variations and higher depreciation on recently commissioned operations.

The effective tax rate was 30.3% in 2000–2001, compared with 30.1% in the previous year. The nominal Australian tax rate is 34%. The effective tax rate is lower than the nominal tax rate mainly due to amounts over-provided in prior years and non tax-effected capital gains, partly offset by overseas exploration expenditure for which no deduction is presently available.

The transitional month of June 1999 contributed net profit of \$33 million for Petroleum in the corresponding period.

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

Steel

Revenue from ordinary activities (including inter-segment sales) was \$6.7 (US\$3.4) billion during 2000–2001, a decrease of 30% compared with 1999–2000 due mainly to the OneSteel spin-out. Sales revenue decreased from \$8.9 billion in 1999–2000 to \$6.6 (US\$3.4) billion. Other revenues mainly represent proceeds from the sale of non-current assets.

Steel despatches from flat and coated operations were 5.34 million tonnes, 2% higher than the 1999–2000 despatches of 5.24 million tonnes. Australian domestic despatches were the same at 2.09 million tonnes while export despatches were 7% higher at 2.36 million tonnes. Despatches from New Zealand Steel were down 11% at 0.54 million tonnes and despatches from other overseas plants were the same at 0.36 million tonnes.

Net profit for 2000–2001 was \$323 (US\$165) million, compared with a profit of \$310 million in 1999–2000. The 2000–2001 result included a charge to profit of \$29 (US\$15) million after tax for organisation restructuring costs and provisions. The 1999–2000 result included a charge to profit of \$156 million after tax comprising a loss on the sale of the US west coast steel businesses, and restructuring costs and provisions, partly offset by a tax benefit from the restatement of deferred tax balances; refer 'Consolidated' above.

Excluding significant items, the 2000–2001 profit was \$352 (US\$180) million, a decrease of \$114 (US\$58) million compared with the previous year. Lower international prices, lower sales volumes of coated products to the Australian market and the impact of industrial action at Port Kembla steelworks (New South Wales) all contributed unfavourably in 2000–2001. These were partly offset by the favourable effect of the lower A\$/US\$ exchange rate, improved operating performance from the Asian businesses, one-off benefits realised on the spin-out of OneSteel Ltd and additional tax benefits in respect of losses from New Zealand operations for which no deduction has previously been recognised.

Depreciation and amortisation expense was \$321 (US\$164) million, a decrease of \$173 (US\$88) million compared with 1999–2000. The lower charge for 2000–2001 reflects the effect of depreciation in the previous period on assets which have been spun-out, sold or closed.

The effective tax rate was 20.0% in 2000–2001 compared with 24.2% in 1999–2000. The nominal tax rate in Australia is 34%. The effective tax rate is lower than the nominal tax rate mainly due to tax benefits in respect of losses from New Zealand operations for which no deduction has previously been recognised and amounts over provided in previous years.

The transitional month of June 1999 contributed a net profit of \$27 million for Steel in the corresponding period.

Group and Unallocated Items

This category represents corporate activities, including Group Treasury operations. The result for 2000–2001 was a loss of \$1 011 (US\$515) million which included significant items that resulted in a net loss of \$334 (US\$170) million after tax, comprising a provision for financial obligations to banks and other provisions related to the decision to cease further investment in HBI Venezuela and organisation restructuring costs and provisions, a loss due to non-deductibility of financing costs as a consequence of an income tax audit, partly offset by a credit to profit for changes in accounting policy for defined benefit pension plans. The result for 1999–2000 included significant items that resulted in a net credit to profit of \$264 million after tax comprising tax benefits from finalisation of funding arrangements at Beenup and HBI Western Australia, partly offset by losses from the restatement of deferred tax balances, and restructuring costs and provisions; refer 'Consolidated' above.

The transitional month of June 1999 contributed net loss of \$22 million for the Group and unallocated items in the corresponding period.

Excluding significant items, the result for 2000–2001 was a loss of \$677 (US\$345) million, compared with a loss of \$364 million in 1999–2000. This was mainly due to losses of \$448 (US\$228) million after tax from external foreign currency hedging compared with losses of \$178 million after tax in the previous year mainly reflecting the lower value of the Australian dollar relative to the US dollar for currency hedging contracts settled during the year. The result also included implementation costs associated with the introduction of Shared Business Services.

Outside Equity Interests

The share of net profit or loss attributable to outside equity interests increased from a loss of \$34 million in 1999–2000 to a loss of \$498 (US\$254) million in 2000–2001. The increase was mainly due to the impact of the Ok Tedi write-off adjustment of \$518 (US\$264) million reflecting outside equity interest's share of Ok Tedi's net assets at 30 June 2001.

Dividends

Cash dividends declared during 2000–2001 amounted to \$0.51 per ordinary share, including a payment in July 2001 of \$0.26 per ordinary share, (\$0.247 per share declared and \$0.126 per share payment adjusted for the bonus issue), unchanged from 1999–2000. Dividends paid or payable during 2000–2001 amounted to \$912 (US\$465) million, which includes the July 2001 dividend of \$0.26 per ordinary share. This compares with dividends or equivalent (the latter being the Bonus Share Plan participation which was suspended in September 1999) paid or payable during 1999–2000 of \$903 million. There are no material legal or economic restrictions that limit the ability of subsidiaries to pay dividends or make loans/advances to BHP Billiton Limited at 30 June 2001.

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

Liquidity and Capital Resources

Cash generated from operations in 2000–2001 was \$5.6 (US\$2.9) billion before payment of income tax of \$609 (US\$310) million. Net operating cash flow of \$5.0 (US\$2.6) billion was 27% higher than the 1999–2000 surplus of \$3.9 billion.

Funds totalling \$769 (US\$392) million were raised from borrowings. In addition, \$142 (US\$72) million was raised through the issue of ordinary stock. Repayments of borrowings of \$2.7 (US\$1.4) billion together with cash dividends of \$926 (US\$472) million resulted in a net cash outflow on financing activities amounting to \$2.7 (US\$1.4) billion.

Funds generated from operations were used for the purchase of property, plant and equipment (\$2.0 (US\$1.0) billion) and investments (\$686 (US\$350) million), and on exploration

expenditure (\$518 (US\$264) million). Funds were received from the sale of property, plant and equipment (\$163 (US\$83) million), from the sale, or partial sale, of controlled entities and joint venture interests (\$1 067 (US\$544) million), and from the sale or redemption of investments (\$456 (US\$233) million), with the result that the net investment expenditure for 2000–2001 was \$2.2 (US\$1.1) billion.

Net operating cash flow exceeded the aggregate of net investment expenditure and the net outflow on financing activities by \$119 (US\$61) million, which is represented by an increase in the BHP Billiton Limited Group's holdings of cash and cash equivalents.

Total debt at 30 June 2001 (excluding bank overdrafts, finance leases and other borrowings) was \$7.0 (US\$3.6) billion, a decrease of \$1.2 (US\$0.6) billion from the previous year. Gearing was 38.3% at 30 June 2001, compared with 42.7% at 30 June 2000. Total debt classified as to maturity dates is as follows:

	BHP Billiton Limited Group			
	2001 \$m	2001 US\$m	2000 \$m	1999 \$m
Borrowings				
The total of current borrowings, long term loans, redeemable preference shares and non-recourse finance classified as to maturity dates				
Current	897	457	2 425	1 219
Due later than one year and not later than two years	1 382	705	1 460	2 744
Due later than two years and not later than three years	490	250	1 368	2 668
Due later than three years and not later than four years	691	352	52	2 112
Due later than four years and not later than five years	1 804	920	451	262
Due later than five years and not later than ten years	149	76	1 111	783
Due later than ten years	1 555	793	1 320	1 272
	6 968	3 553	8 187	11 060

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

Of the total debt at 30 June 2001, the amount classified as non-current (not repayable within 12 months) was \$6.1 (US\$3.1) billion, of which 56% is effectively payable in US dollars.

International investment, in North America and elsewhere, provides the BHP Billiton Limited Group with a natural hedge against exchange rate fluctuations with respect to US dollar debt obligations. Refer 'Key Information – Exchange rates'.

The ratio of current assets to current liabilities increased from 89% at 30 June 2000 to 103% at 30 June 2001. The ratio of current assets (excluding inventories) to current liabilities of 75% at 30 June 2001 increased from 58% at 30 June 2000. Current assets have decreased marginally since 30 June 2000, mainly due to lower inventories, partly offset by higher cash assets.

Interest coverage (pre-tax earnings before interest expense, divided by interest expense plus capitalised interest) was 5.4 times for 2000–2001 and was 3.3 times for 1999–2000. Excluding significant items, the interest coverage for 2000–2001 was 7.7 times and 5.0 times for 1999–2000.

Closing net cash and cash equivalents at 30 June 2001 were \$1 111 (US\$566) million, compared with \$937 million at 30 June 2000. In addition, the BHP Billiton Limited Group had unused credit facilities and standby arrangements amounting to \$2.5 (US\$1.3) billion at 30 June 2001, compared with \$2.1 billion at 30 June 2000.

Capital expenditure incurred during 2000–2001 totalled \$2.0 (US\$1.0) billion mainly comprising Minerals \$1.0 (US\$0.5) billion and Petroleum \$0.9 (US\$0.4) billion. Capital expenditure incurred during 1999–2000 totalled \$1.0 billion mainly comprising Petroleum \$0.5 billion and Minerals \$0.4 billion. In the opinion of the BHP Billiton Limited Group, the working capital of the BHP Billiton Limited Group is sufficient for its present requirements.

Contractual commitments for capital expenditure outstanding at 30 June 2001 amounted to \$2 221 (US\$1 133) million. These commitments relate mainly to Petroleum (developments in Algeria, Gulf of Mexico, North West Shelf and Bass Strait) and Minerals (Escondida Phase IV). Contractual commitments for operating leases at 30 June 2001 were \$2.2 (US\$1.1) billion. Contractual commitments for other expenditure outstanding at 30 June 2001 amounted to \$4.1 (US\$2.1) billion. These commitments relate mainly to the supply of goods and services to the BHP Billiton Limited Group, royalties, exploration expenditure, and various other operating commitments. The BHP Billiton Limited Group expects that these contractual commitments for expenditure, together with other expenditure and liquidity requirements, will be met from internal cash flow and, to the extent necessary, from external sources.

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

1999–2000 compared with 1998–99

In December 1999 the Directors announced that the financial year-end for the BHP Billiton Limited Group would change from 31 May to 30 June with effect from 30 June 2000. In this analysis, all references to 1999–2000 and the financial period are to the thirteen months ended 30 June 2000, while references to 1998–99 and the previous year are to the year ended 31 May 1999.

Comparative figures have been restated to reflect the transfer of internal currency hedging results from Minerals, Petroleum and Steel to Group and unallocated items, following a decision to cease new internal hedging effective 1 June 1999. The results of internal currency hedging now eliminate within Group and unallocated items.

Results of operations

Consolidated (13 months)

Sales revenue (excluding inter-segment sales) for 1999–2000 was \$21.5 billion and represented an increase of 12% or \$2.3 billion from the previous period. For information relating to sales revenue, refer below under Minerals, Petroleum, Steel, and Services and refer 'Information on the company'. The average A\$/US\$ exchange rate for 1999–2000 was A\$1:US\$0.627 compared with A\$1:US\$0.621 in 1998–99. Refer 'Key information – Exchange rates'.

Other revenue for 1999–2000 of \$2.2 billion is mainly derived from the sale of assets and investments, interest and dividends. The decrease in other revenue of \$0.5 billion from the previous year mainly reflects lower proceeds from asset sales in 1999–2000.

The result for 1999–2000 after interest expense (but before tax) was a profit of \$1.7 billion compared with a loss of \$2.1 billion for 1998–99. Refer below for details of significant items.

Net profit (before outside equity interests) for 1999–2000 was \$1.6 billion, compared with the previous year's loss of \$2.3 billion. The 1999–2000 result includes significant items that resulted in a net charge to profit of \$405 million, comprising:

- in Minerals, a net loss of \$744 million after tax, comprising a loss of \$794 million after tax from the write-off of the Hot Briquetted Iron (HBI) plant in Western Australia and a charge to profit of \$8 million after tax for organisation restructuring costs and provisions, partly offset by a tax benefit of \$58 million from the restatement of deferred tax balances following the change in the Australian company tax rate;
- in Petroleum, a net profit of \$171 million after tax comprising a profit of \$80 million (no tax effect) from the sale of PNG petroleum assets, a profit of \$69 million after tax from the sale of the BHP Billiton Limited Group's interest in the Bolivia to Brazil pipeline and a tax benefit of \$36 million from the restatement of deferred tax balances following the change in the Australian company tax rate, partly offset by a charge to profit of \$14 million after tax for organisation restructuring costs and provisions;

- in Steel, a net loss of \$159 million after tax, comprising a loss of \$223 million after tax from the sale of US west coast steel businesses and a charge to profit of \$20 million after tax for organisation restructuring costs and provisions, partly offset by a tax benefit of \$84 million from the restatement of deferred tax balances following the change in the Australian company tax rate;
- in Services, a net profit of \$63 million after tax, comprising a profit of \$63 million (no tax effect) from the sale of the BHP Information Technology business;
- in Net unallocated interest, a loss of \$3 million from the restatement of deferred tax balances following the change in the Australian company tax rate; and
- in Group and unallocated items, a net profit of \$267 million after tax, comprising tax benefits of \$302 million arising from finalisation of funding arrangements related to the Beenup mineral sands operation (Western Australia) (\$112 million) and the HBI plant in Western Australia (\$190 million), partly offset by a tax expense of \$9 million from the restatement of deferred tax balances following the change in the Australian company tax rate and a charge to profit of \$26 million after tax for organisation restructuring costs and provisions.

The 1998–99 result included a net loss of \$2.7 billion after tax comprising losses from the write-down of assets and provision for closure and restructuring costs of \$3.3 billion after tax, partly offset by profits from asset sales of \$0.6 billion after tax.

Including significant items, in 1999–2000, Minerals reported a profit of \$480 million compared with a loss of \$1 971 million in 1998–99. Petroleum profit increased from \$232 million in 1998–99 to \$1 326 million and Steel profit increased by \$88 million to \$251 million compared to 1998–99. Services' profit decreased by \$155 million to \$115 million.

Excluding significant items, there were a number of factors which affected the results for 1999–2000. Higher sales volumes increased profits by approximately \$350 million after tax compared with 1998–99, largely reflecting the additional month in the 1999–2000 financial period. Benefits from cost reduction initiatives and lower borrowing costs due to significantly reduced debt levels resulted in lower costs of approximately \$330 million after tax compared with the previous year. Decisions to close or cease operations including North America copper and the Hartley platinum mine (Zimbabwe) had a favourable effect on results of approximately \$290 million after tax compared with 1998–99. Significantly higher prices after commodity hedging for oil and higher copper, LNG and LPG prices increased profits by approximately \$620 million compared with 1998–99. These price increases were partly offset by significantly

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

lower prices for coal and lower prices for iron ore which decreased profits by approximately \$380 million after tax compared with 1998–99. Exploration expenditure charged to profit was approximately \$140 million after tax lower compared to 1998–99 mainly reflecting a reduction in Minerals' worldwide exploration. Profits from new operations were approximately \$125 million after tax higher than 1998–99 reflecting contributions from the recently commissioned Laminaria/Corallina and Buffalo oil fields (North West Australia) and higher profits from diamond sales at the Ekati™ diamond mine, partly offset by increased operating losses from HBI Western Australia. Compared to 1998–99, foreign currency fluctuations net of hedging had a favourable effect of approximately \$75 million after tax, while profits from asset sales were approximately \$55 million after tax lower than in the previous period. Refer below to the discussions relating to the relevant businesses for other factors affecting the 1999–2000 results.

Depreciation and amortisation expense increased by \$74 million to \$2 292 million. This mainly reflects an additional month of charges in 1999–2000, depreciation on recently commissioned operations, and higher Petroleum production. These factors were partly offset by lower depreciation following the write-down of certain assets at 31 May 1999, depreciation in the previous period on businesses now closed, ceased or sold, and the favourable effect of exchange rate variations.

Borrowing costs decreased by \$9 million to \$723 million, mainly due to significantly lower funding levels, largely offset by significantly lower capitalised interest, higher interest rates in the US and Australia, and an additional month of expense in 1999–2000.

Income tax expense of \$117 million represented an effective tax rate of 6.8%. The nominal Australian tax rate was 36%. The effective tax rate was lower than the nominal rate in 1999–2000, primarily due a net benefit of \$850 million from significant items and the recognition of tax benefits in respect of certain prior year overseas exploration expenditure and prior year over provisions. These factors were partly offset by overseas exploration expenditure for which no deduction is presently available, non-deductible interest expense on preference shares, and non-deductible accounting depreciation and amortisation.

The net benefit from significant items in 1999–2000 mainly represents the tax-effecting of the write-off of the HBI plant and tax benefits arising from certain funding arrangements and the restatement of deferred tax balances.

In 1998–99 income tax expense was \$164 million including a net benefit of \$402 million from significant items. The net benefit in 1998–99 mainly represents the tax-effecting of the write-downs and provisions relating to certain Minerals' assets.

Excluding significant items, income tax expense for 1999–2000 was \$967 million, compared with \$566 million for 1998–99.

Consolidated (12 months)

The result for 1999–2000 reflects a thirteen month financial period and includes the result for the transitional month of June 1999. Net profit (before outside equity interests) for the month of June 1999 was \$44 million. There were no significant items in June 1999.

Net profit (before outside equity interests) for the year ended 30 June 2000 was \$2.0 billion, an increase of \$1.6 billion compared with the year ended 30 June 1999. Including significant items, net profit (before outside equity interests) was \$1.5 billion compared with a loss of \$2.3 billion for the year ended 30 June 1999.

Major factors affecting net profit for the year ended 30 June 2000 compared with the year ended 30 June 1999 are generally consistent with the major factors as described above for the thirteen months ended 30 June 2000 compared with the year ended 31 May 1999. The favourable impact of higher sales volumes for the thirteen months ended 30 June 2000 largely reflects the impact of the additional month.

For details of the results for the year ended 30 June 2000 and related transitional reporting requirements refer 'Financial statements – Notes to financial statements – 52'.

Minerals

Revenue from ordinary activities (including inter-segment sales) was \$9.2 billion during 1999–2000, a decrease of 10% over 1998–99. Sales revenue was \$8.7 billion, a decrease of \$0.5 billion over 1998–99. Significantly lower average US dollar coal prices and lower average US dollar iron ore prices affected 1999–2000 sales revenue, notwithstanding the additional month in the financial period. Other revenues mainly represent proceeds from sales of non-current assets.

The average price booked for copper shipments (after hedging and finalisation adjustments) in 1999–2000 was US\$0.78 per pound (1998–99 – US\$0.73). Finalisation adjustments after tax, representing adjustments on prior period shipments settled in 1999–2000, were \$30 million favourable (1998–99 – \$9 million unfavourable). Unhedged copper shipments not finalised at 30 June 2000 have been brought to account at US\$0.81 per pound. The London Metal Exchange (LME) copper spot price at 30 June 2000 was US\$0.80 per pound.

Net profit for 1999–2000 was \$480 million, compared with a loss of \$2.0 billion in the previous year. The 1999–2000 result included significant items that resulted in a net charge to profit of \$744 million after tax from the write-off of the HBI plant and restructuring costs and provisions, partly offset by a tax benefit

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

from the restatement of deferred tax balances; refer 'Consolidated (13 months)' above. The 1998–99 result included a net charge to profit of \$2.6 billion after tax from the write-down and closure of some operations and a write-down of the carrying value of the HBI plant, partly offset by a profit on the sale of the principal manganese assets.

Excluding significant items, the 1999–2000 net profit was \$1.2 billion, an increase of 81% compared with the previous year. Benefits from closure or cessation of loss-making operations at North America copper and Hartley platinum, lower operating costs at Australian coal operations and at the Cannington (Queensland) silver-lead-zinc operation, and lower exploration expenditure charged to profit reflecting a reduction in worldwide exploration, all contributed to the improved result before significant items for 1999–2000. Other factors which contributed to the improved result include higher shipments, largely reflecting the additional month in the financial period, higher average copper prices net of hedging, increased profits from the Ekati™ diamond mine, tax benefiting of certain overseas exploration expenditure for which no deduction had previously been recognised and inclusion in the previous period of the write-down of the Moura (Queensland) coal and seam gas assets and the write-off of previously capitalised exploration expenditure. These factors were partly offset by significantly lower average US dollar coal prices for Australian and Indonesian coal operations, lower average US dollar iron ore prices, increased operating losses from HBI Western Australia and the unfavourable effect of the higher Kina/US\$ exchange rate at Ok Tedi (PNG).

Exploration expenditure incurred in 1999–2000 was \$110 million. The amount charged to profit was \$101 million, reflecting capitalised expenditure of \$9 million. The amount capitalised primarily represents expenditure for Ekati™ and Escondida Norte (Chile). In 1998–99, the expenditure incurred was \$286 million and the amount charged to profit was \$278 million, including the write-off of \$21 million previously capitalised expenditure.

Depreciation and amortisation expense was \$889 million, a decrease of \$55 million compared with 1998–99. The lower charge for 1999–2000 reflects the effect of depreciation in the previous period on assets now closed, ceased or sold, partly offset by an additional month of charges in the financial period and depreciation on recently commissioned operations.

Income tax expense of \$117 million for 1999–2000 represented an effective tax rate of 7%. The nominal Australian rate was 36%. The effective tax rate was lower than the nominal tax rate due mainly to tax benefits arising from the restatement of deferred tax balances as a consequence of the change in the Australian company tax rate, recognition of tax benefits in respect of certain prior year overseas exploration expenditure and amounts over-provided in prior years, partly offset by non-deductible asset write-offs and provisions.

Petroleum

Revenue from ordinary activities (including inter-segment sales) was \$5.6 billion during 1999–2000, an increase of \$2.4 billion from the previous year. This comprised sales revenue of \$5.0 billion in 1999–2000, compared with \$2.8 billion in 1998–99 and other revenue of \$610 million in 1999–2000, compared with \$386 million in the previous year. In 1999–2000, the other revenue was mainly from the sale of assets including the Southern North Sea assets, PNG petroleum assets and the BHP Billiton Limited Group's interest in the Bolivia to Brazil pipeline.

Sales revenue was favourably affected by the higher average realised oil price before commodity hedging in 1999–2000 of \$39.46 per barrel compared with \$21.22 per barrel in 1998–99, reflecting higher US\$ prices (1999–2000 – US\$24.67 per barrel; 1998–99 – US\$13.20 per barrel), partly offset by a slightly higher A\$/US\$ exchange rate. The average realised oil price after commodity hedging was \$35.89 per barrel (1998–99 – \$21.22 per barrel). US dollar prices after commodity hedging were US\$22.43 per barrel (1998–99 – US\$13.20 per barrel).

Oil and condensate production was 32% higher than for the previous year reflecting higher production at Bass Strait (Victoria) following recovery from the explosion and subsequent fire at the Longford Gas Plant in the previous year, new production from the recently commissioned Laminaria/Corallina and Buffalo oil fields, higher North West Shelf (Western Australia) production following major refurbishment of Cossack Pioneer in the previous year, and the additional month in the financial period. These were partly offset by the sale of Elang/Kakatua/Kakatua North producing fields (North West Australia) in the previous period, and Kutubu, Gobe and Moran producing fields (PNG) in 1999 – 2000, and lower production at Griffin (Western Australia) due to natural field decline.

Natural gas production was 13% higher compared with the previous year, reflecting a thirteen month period, higher gas production at US producing properties due to increased facility capacity, and higher volumes at Liverpool Bay (UK). These were partly offset by lower gas production in the UK due to the sale of the Southern North Sea assets. North West Shelf LNG production was 10% higher, mainly reflecting a thirteen month period.

Net profit for 1999–2000 was \$1.3 billion, an increase of \$1.1 billion, compared with the profit of \$232 million in the previous year. The 1999–2000 result included significant items that resulted in a net credit to profit of \$171 million after tax, comprising profits on the sale of PNG petroleum assets and BHP Billiton Limited's interest in the Bolivia to Brazil pipeline, and a tax benefit from restatement of deferred tax balances, partly offset by restructuring costs and provisions; refer 'Consolidated (13 months)' above. The 1998–99 result included a net charge to profit of \$89 million after tax following the write-off of goodwill and the write-down of petroleum mineral rights in the UK, partly offset by an significant profit from the sale of the Timor Sea assets.

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

Excluding significant items, net profit for 1999–2000 was \$1.2 billion, an increase of \$0.8 billion compared with the 1998–99 result. In addition to the price and volume factors mentioned above, the 1999–2000 result was affected by profits from the new Laminaria/Corallina and Buffalo oil fields, higher LNG and LPG prices, and tax benefiting of certain overseas exploration expenditure for which no deduction had previously been recognised. These factors were partly offset by a net loss of \$197 million from oil price hedging.

Depreciation and amortisation expense increased by 26% to \$883 million in 1999–2000, mainly due to depreciation charges on recently commissioned operations and higher production from Bass Strait, North West Shelf, UK assets and Gulf of Mexico assets. These were partly offset by the effect of depreciation in the previous period on assets now sold, lower depreciation and amortisation charges resulting from the write-off and write-down of certain UK assets at 31 May 1999, and the favourable effect of exchange rate variations.

Exploration expenditure in 1999–2000 was \$263 million, compared with \$344 million in 1998–99. Exploration charged to profit was \$208 million in 1999–2000, including the write-off of \$16 million previously capitalised expenditure. In 1998–99 exploration expenditure of \$197 million was charged to profit.

Income tax expense of \$569 million for 1999–2000 represented an effective tax rate of 30% (1998–99 – 48%). The nominal Australian tax rate was 36%. The effective tax rate was lower than the nominal tax rate mainly due to tax benefits arising from the restatement of deferred tax balances as a consequence of the change in the Australian company tax rate, non taxable capital gains and amounts over-provided in prior years, partly offset by non-deductible accounting depreciation and amortisation.

Steel

Revenue from ordinary activities (including inter-segment sales) was \$8.6 billion during 1999–2000, an increase of 5% compared with 1998–99. Sales revenue increased from \$7.7 billion in 1998–99 to \$8.0 billion. Other revenues mainly represent proceeds from sales of non-current assets.

Steel despatches from all operations were 8.591 million tonnes, 2% higher than the 1998–99 despatches of 8.386 million tonnes. Australian domestic despatches were 9% higher at 4.430 million tonnes while export despatches were 15% lower at 2.735 million tonnes. Despatches from BHP New Zealand Steel were up 13% at 0.602 million tonnes and despatches from other overseas plants were up 43% to 0.824 million tonnes.

Net profit for 1999–2000 was \$310 million, compared with a profit of \$186 million in 1998–99. The 1999–2000 result included significant items that resulted in a net charge to profit of \$159 million after tax comprising a loss on the sale of the US west coast steel businesses, and restructuring costs and provisions, partly

offset by a tax benefit from the restatement of deferred tax balances; refer 'Consolidated (13 months)' above. The 1998–99 result included a loss of \$105 million (no tax effect) due to the write-down of the carrying value of the New Zealand Steel assets.

Excluding significant items, the 1999–2000 net profit was \$410 million, an increase of \$142 million compared with the previous year. Improved performance from US and Asian businesses, increased domestic despatches reflecting strong demand from the construction sector and the additional month in the financial period, and higher export steel prices all contributed favourably in 1999–2000. These were partly offset by lower profits from asset sales compared with the previous year.

Depreciation and amortisation expense was \$463 million, a decrease of \$25 million compared with 1998–99. The lower charge for 1999–2000 reflects the effect of depreciation in the previous period on assets now closed, and lower depreciation resulting from the write-down of assets at 31 May 1999, partly offset by an additional month of charges in the financial period and depreciation on recently commissioned operations.

Income tax expense of \$99 million for 1999–2000 represented an effective tax rate of 24% (1998–99 – 45%). The nominal tax rate in Australia was 36%. The effective tax rate was higher than the nominal tax rate mainly due to non-deductible capital losses and non-deductible accounting depreciation, partly offset by tax benefits arising from the restatement of deferred tax balances as a consequence of the change in the Australian company tax rate, operating profits not tax effected because of the availability of prior year operating losses and non-taxable capital gains.

Services

This segment included assets that were disposed during the financial period namely Engineering, Information Technology, a retail insurance business and the investment in Orbital Engine Corporation Ltd.

Net profit for 1999–2000 was \$99 million, a decrease of \$142 million compared with the profit of \$241 million in 1998–99. The 1999–2000 result included significant items that resulted in a net credit to profit of \$63 million after tax from the sale of the BHP Information Technology business. The result for 1998–99 included a significant profit of \$173 million after tax from the sale of the BHP Power business.

Group and Unallocated Items

This category represents corporate activities, including Group Treasury operations. The result for 1999–2000 was a loss of \$100 million which included significant items that resulted in a net credit to profit of \$288 million after tax comprising tax benefits from finalisation of funding arrangements at Beenup and HBI Western Australia, partly offset by losses from the restatement of deferred tax balances, and restructuring costs and provisions; refer 'Consolidated (13 months)' above. Including significant items,

OPERATING AND FINANCIAL REVIEW AND PROSPECTS CONTINUED

the result for 1998–99 was a loss of \$548 million after tax representing a share of a provision for overseas office restructuring costs, partly offset by a profit on early close out of internal hedge transactions following the sale of manganese assets.

Excluding significant items, the result for 1999–2000 was a loss of \$367 million, compared with a loss of \$541 million in 1998–99. This was mainly due to a lower net loss on foreign currency hedging activities.

Outside Equity Interests

The share of profit or loss attributable to outside equity interests decreased from a profit of \$3 million in 1998–99 to a loss of \$34 million in 1999–2000. The decrease was due to losses at Ok Tedi copper and adjustments attributable to minority shareholders of the Moura coal mine following completion of the sale in August 1999.

Dividends

Cash dividends declared during 1999–2000 amounted to \$0.51 per ordinary share, including a payment in July 2000 of \$0.26 per ordinary share, unchanged from 1998–99. Dividends paid or payable during 1999–2000 amounted to \$903 (US\$539) million, which includes the July 2000 dividend of \$0.26 per ordinary share. This compares with dividends or equivalent (the latter being the Bonus Share Plan participation which was suspended in September 1999) paid or payable during 1998–99 of \$884 million. The 1998–99 dividends or equivalent paid or payable excludes dividends paid or payable on shares held by previously controlled entities (Beswick Group).

Liquidity and Capital Resources

Cash generated from operations in 1999–2000 was \$4.5 billion before payment of income tax of \$600 million. Net operating cash flow of \$3.9 billion was 8% higher than the 1998–99 surplus of \$3.6 billion.

Funds totalling \$1.7 billion were raised from borrowings. In addition, \$275 million was raised through the issue of ordinary stock. Repayments of borrowings of \$4.9 billion together with cash dividends of \$498 million resulted in a net cash outflow on financing activities amounting to \$3.4 billion.

Funds generated from operations were used for the purchase of property, plant and equipment (\$1.1 billion) and investments (\$438 million), and on exploration expenditure (\$373 million). Funds were received from the sale of property, plant and equipment (\$741 million), from the sale, or partial sale, of controlled entities and joint venture interests (\$698 million), and from the sale or redemption of investments (\$242 million), with the result that the net investment expenditure for 1999–2000 was \$232 million.

Net operating cash flow exceeded the aggregate of net investment expenditure and the net outflow on financing activities by \$356 million, which is represented by an increase in the BHP Billiton Limited Group's holdings of cash and cash equivalents.

Total debt at 30 June 2000 (excluding bank overdrafts, finance leases and other borrowings) was \$8.2 billion, a decrease of \$2.8 billion from the previous year. Gearing was 42.7% at 30 June 2000, compared with 54.2% at 31 May 1999.

Of the total debt at 30 June 2000, the amount classified as non-current (not repayable within 12 months) was \$5.8 billion, of which 34% is effectively payable in US\$. International investment, in North America and elsewhere, provides the BHP Billiton Limited Group with a natural hedge against exchange rate fluctuations with respect to US\$ debt obligations. Refer 'Key information – Exchange rates'.

The ratio of current assets to current liabilities decreased from 94% at 31 May 1999 to 89% at 30 June 2000. The ratio of current assets (excluding inventories) to current liabilities of 58% at 30 June 2000 was unchanged from 31 May 1999. Current assets have increased marginally since 31 May 1999, mainly due to increases in cash and investments, partly offset by lower inventories.

Interest coverage (pre-tax earnings before interest expense, divided by interest expense plus capitalised interest) was 3.3 times for 1999–2000 and was negative for 1998–99, since the adjusted earnings figure was a loss. Excluding significant items, the interest coverage for 1999–2000 was 5.0 times and 1.8 times for 1998–99.

Closing net cash and cash equivalents at 30 June 2000 were \$937 million, compared with \$573 million at 31 May 1999. In addition, the BHP Billiton Limited Group had unused credit facilities and standby arrangements amounting to \$2.1 billion at 30 June 2000, compared with \$1.6 billion at 31 May 1999.

Capital expenditure incurred during 1999–2000 totalled \$1.0 billion mainly comprising Petroleum \$0.5 billion and Minerals \$0.4 billion. Capital expenditure incurred during 1998–1999 totalled \$2.5 billion mainly comprising Minerals \$1.3 billion, Petroleum \$0.8 billion and Steel \$0.4 billion.

Contractual commitments for capital expenditure outstanding at 30 June 2000 amounted to \$606 million. These commitments relate mainly to Petroleum (developments in Algeria, Gulf of Mexico and Bass Strait) and Minerals (HBI Western Australia). Contractual commitments for other expenditure outstanding at 30 June 2000 amounted to \$3.8 billion. These commitments relate mainly to the supply of goods and services to the BHP Billiton Limited Group, royalties, exploration expenditure, and various other operating commitments. The BHP Billiton Limited Group expects that these contractual commitments for expenditure, together with other expenditure and liquidity requirements, will be met from internal cash flow and, to the extent necessary, from external sources.

In March 2000, the BHP Billiton Limited Group entered into a US\$1.2 billion global revolving credit facility. This consolidates into one facility a number of previously existing standby and revolving credit facilities and provides dedicated back-up support for the BHP Billiton Limited Group's domestic, US and Euro commercial paper programs.

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES

Directors and officers of registrant

The business of the BHP Billiton Limited Group is managed by a Board of Directors of not fewer than eight, and not more than 20, in total.

Name	Position	Initially elected or appointed to Board
Mr D R Argus	Chairman (1)	November 1996
Mr P M Anderson	Managing Director and Chief Executive Officer	December 1998
Mr R J McNeilly	Executive Director Global Markets	July 1991
Mr D A Crawford	Director (2)	May 1994
Mr J C Conde	Director (3)	March 1995
Mr M A Chaney	Director	May 1995
Mr J T Ralph	Director (3)	November 1997
Mr B C Alberts	Director (2)	January 2000
Dr D A Jenkins	Director (4)	March 2000
Dr J M Schubert	Director (1)	June 2000
Mr B P Gilbertson	Deputy Chief Executive Officer	June 2001
Mr D C Brink	Director (1) (4)	June 2001
Mr C A Herkströter	Director (2)	June 2001
Mr D L Keys	Director (3)	June 2001
Lord Renwick of Clifton	Director (1)	June 2001
Mr B D Romeril	Director (2)	June 2001
Mr J B Jackson	Director (3)	June 2001

- (1) Member of the Nominations Committee.
 (2) Member of the Risk Management and Audit Committee.
 (3) Member of the Remuneration Committee.
 (4) Member of the Health, Safety and Environment Committee

The Directors (other than the Managing Director) are subject to retirement by rotation, at least one-third retiring each year by order of seniority of election, and may not continue to hold office without re-election after the third Annual General Meeting following their last election by the shareholders. Eligible retiring Directors may offer themselves for re-election by the shareholders. After once being elected by the shareholders, a Director who is appointed a Managing Director by the Board is not required to retire by rotation. Directors may be appointed by the Board of Directors up to the total number permitted. Such Directors hold office until the next Annual General Meeting and may be elected

by the shareholders at such meeting. A person who has attained the age of 70 may by special resolution be appointed or re-appointed as a Director of BHP Billiton Limited to hold office until the conclusion of BHP Billiton Limited's next annual general meeting. A person who attains the age of 70 during their tenure as a Director may continue to act as a Director during the period that starts on the day on which they turn 70 and ends at the conclusion of the first general meeting of BHP Billiton Limited after that day.

At 30 June 2001, executive officers of the BHP Billiton Limited Group who are not Directors were as follows:

Name	Position	Appointed to position
Mr K C Adams	President Steel	March 2000
Mr P S Aiken	President Petroleum	October 1997
Mr J C Fast	Chief Legal Counsel	December 1999
Mr C W Goodyear	Chief Development Officer/ Acting Chief Financial Officer	June 2001 June 2001
Mr M Salamon	President and Chief Executive Officer Minerals	June 2001

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

Directors of registrant

At 30 June 2001, the Directors of BHP Billiton Limited were as follows:

Ben Alberts, Pr Eng, BSc (Eng) (Agriculture), BSc (Eng) (Mining), FSAIMM, 61

A Director of BHP Limited since January 2000 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Audit Committee. A Director of Xinergistix Limited, a South African company involved in transport and logistic support to industry and Mkhunyane Ecoreserve Pty Ltd, an eco-tourism company. Former Executive Director of Iscor Limited, and Managing Director of its mining division, Iscor Mining. He is also Chairman of the Council of the University of Pretoria, South Africa's largest residential university. Ben brings to the Board his extensive international business experience and his knowledge of the resources industry. He lives in Pretoria, South Africa.

Paul Anderson, BS (Mech Eng), MBA, 56

Managing Director and Chief Executive Officer of BHP Limited since December 1998 and of BHP Billiton Limited and BHP Billiton Plc since June 2001. He was previously President and Chief Operating Officer of Duke Energy Corporation, President, Chairman and Chief Executive Officer of PanEnergy Corporation, a Director of Kerr-McGee Corporation, Baker Hughes Incorporated and TEPCO Partners, LP. He is an advisory director of Temple-Inland Inc, and of the Stanford University Graduate School of Business and a Global Counsellor for The Conference Board. His leadership skills, clarity of vision and corporate restructuring capabilities were the attributes that led to his selection as Managing Director in 1998. He lives in Melbourne, Australia.

Don Argus, AO, FAIB, FCPA, FAICD, 63

Appointed a Director of BHP Limited in November 1996 and Chairman in April 1999. Chairman of BHP Billiton Limited and BHP Billiton Plc since June 2001. Chairman of the Nominations Committee. Former Managing Director and Chief Executive Officer of the National Australia Bank Limited. He is Chairman of Brambles Industries Limited and a Director of Southcorp Holdings Limited and the Australian Foundation Investment Company Limited. He is also a member of the International Advisory Council of Allianz Aktiengesellschaft. He is a most experienced Chairman and Company Director and has considerable international banking experience as a former chief executive in that industry. He lives in Melbourne, Australia.

David Brink, MSc Engineering (Mining), D.Com (hc), 62

A Director of Billiton Plc since July 1997 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. Chairman of the Health, Safety and Environment Committee and a member of the Nominations Committee. He is Chairman of Murray & Roberts Holdings Limited and Unitrans Limited and Deputy Chairman of ABSA Bank Limited and ABSA Group Limited. He is also a Director of Sanlam Limited and Sappi Limited and President of the South Africa Foundation. An experienced mining engineer and international banker, he lives in Johannesburg, South Africa.

Michael Chaney, BSc, MBA, 51

A Director of BHP Limited since May 1995 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. He is the Managing Director of Wesfarmers Limited and a Director of Gresham Partners Group Limited. He is a trustee of the Committee for the Economic Development of Australia, a member of the Business Council of Australia and the Council of the National Gallery of Australia, a Director of the Centre for Independent Studies and Vice President of the Australia-Japan Business Cooperation Committee. As Chief Executive Officer of one of Australia's most successful public companies, he brings valuable executive experience and considerable financial acumen to the Board's deliberations. He lives in Perth, Australia.

John Conde AO, BSc, BE, MBA, 53

A Director of BHP Limited since March 1995 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A Director of the BHP Billiton Superannuation Fund trustee, Haematite Pty Ltd, and a member of the Remuneration Committee. He is Chairman of Energy Australia and of Medical Benefits Fund of Australia Limited and a Director of Lumley General Insurance Limited and the Sydney Symphony Orchestra Board of Directors. He is a member of the Commonwealth Remuneration Tribunal. Former Chairman and Managing Director of Broadcast Investments Holdings Pty Ltd and former Chairman of Radio 2UE Sydney Pty Ltd. He is an experienced Chairman and Managing Director, active in community service and brings his broad business acumen to the Board's deliberations. He lives in Sydney, Australia.

David Crawford, B Comm, LLB, FCA, FCPA, 57

A Director of BHP Limited since May 1994 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. Chairman of the BHP Billiton Superannuation Fund trustee, Haematite Pty Ltd, and Chairman of the Audit Committee. A Director of Lend Lease Corporation Limited and former Australian National Chairman of KPMG, Chartered Accountants. He brings to the Board his extensive accounting experience with specialisation in corporate restructuring and turn-around of companies in financial difficulties, having acted either as a consultant, scheme manager, receiver and manager or liquidator to very large and complex groups of companies. He lives in Melbourne, Australia.

Brian Gilbertson, MSc, MBL, 58

Executive Chairman and Chief Executive of Billiton Plc since July 1997 and a Director and Deputy Chief Executive Officer of BHP Billiton Limited and BHP Billiton Plc since June 2001. A Director of the South African Reserve Bank. Former Executive Director of Johannesburg Consolidated Investment Company Limited and Executive Director and Executive Chairman of Gencor Limited.

He has had an extensive career in the mining industry and management and will succeed Paul Anderson as Chief Executive Officer of BHP Billiton Limited and BHP Billiton Plc in calendar 2002. He lives in Melbourne, London and Johannesburg.

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

Cornelius Herkströter, CA, 64

A Director of Billiton Plc since July 1998 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Audit Committee. He is Professor of International Management at Amsterdam University, Chairman of the Supervisory Board of the ING Group and a trustee to the Board of the International Accounting Standards Committee. Former President of the Royal Dutch Petroleum Company and Chairman of the Committee of Managing Directors of the Royal Dutch/Shell group of companies. He lives in Wassenaar, the Netherlands.

John Jackson, BA, LLB, 72

A Director of BHP Billiton Plc since June 1997 and was the senior independent non-executive Director of that company. A Director and Deputy Chairman of BHP Billiton Limited and BHP Billiton Plc since June 2001. Chairman of the Remuneration Committee. He is Chairman of Hilton Group Plc, Celltech Group Plc, Oxford Technology Venture Capital Trust Plc, Wyndeham Press Group Plc and Xenova Group Plc. A Director of WPP Group Plc, Brown & Jackson Plc and is non-solicitor Chairman of Mishcon de Reya. He lives in London, United Kingdom.

David Jenkins, BA, PhD (Geology), 62

A Director of BHP Limited since March 2000 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Health, Safety and Environment Committee. A Director of Chartwood Resources Ltd, a private company providing consultancy services and business and technology advice to the oil industry. Former Chief Geologist and Chief Executive Technology to the British Petroleum Company. He is a Director of a Houston based technology company, the Information Store Inc. He is a member of the Technology Advisory Committee of the Halliburton Company, the Technology Advisory Board of Landmark Graphics, the Advisory Council of Consort Resources and the Energy Advisory Council of Cambridge Management Consulting. He also chairs the Energy Advisory Panel of Science Applications International Corporation. He brings to the Board broad competencies across all facets of upstream petroleum technology and executive management. He lives in Weybridge, United Kingdom.

Derek Keys, CA(SA), FIBSA, 70

A Director of Billiton Plc since July 1997 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Remuneration Committee. A Director of Sanlam Limited. Former Executive Chairman of Gencor Limited and former South African Minister for Finance in the cabinets of de Klerk and Mandela, establishing an all-party economic policy in that country. He lives in Johannesburg, South Africa.

Ron McNeilly, BCom, MBA, FCPA, 58

An Executive Director of BHP Limited since July 1991 and an Executive Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. He is Executive Director, Global Markets, and has held executive positions in BHP as President BHP Minerals from January 1999 to June 2001, Chief Operating Officer from April 1998 to December 1998, Executive Director, Office of the Chief Executive, from October 1997 to March 1998, Executive General Manager and

Chief Executive Officer BHP Steel from May 1991 to September 1997. He is Chairman of the Melbourne Business School Limited and a Director of the Melbourne Storm Football Club Limited, the Minerals Council of Australia and the Committee for Melbourne. He is also President of the Australia Chile Business & Investment Council and Vice President of the Australia-Japan Business Cooperation Committee. He brings to the Board his considerable management experience and knowledge of the Company's operations. He lives in Melbourne, Australia.

John Ralph AC, FCPA, FAIM, FAICD, FAUSIMM, 68

A Director of BHP Limited since November 1997 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. Chairman of the Commonwealth Bank of Australia and Pacific Dunlop Limited and Deputy Chairman of Telstra Corporation Limited. Former Chief Executive of CRA Limited and former President of the Australian Institute of Company Directors and the Business Council of Australia. He brings to the Board's deliberations his management skills and knowledge of taxation matters and the mining industry. He lives in Melbourne, Australia.

Lord Renwick of Clifton, KCMG, MA, 63

A Director of Billiton Plc since July 1997 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Nominations Committee. Former British Ambassador to the United States and to South Africa, he was subsequently appointed to the House of Lords by Prime Minister Blair. He is Vice Chairman, Investment Banking at J P Morgan Plc, and a Director of British Airways, Fluor Corporation, South African Breweries, Richemont and Harmony Gold, and a trustee of The Economist. He lives in London, United Kingdom.

Barry Romeril, PPE (Hons), ACCA, 57

A Director of Billiton Plc since November 1998 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Audit Committee He is a Director, Vice Chairman, and Chief Financial Officer of Xerox Corporation Inc, and non-executive Director of Fuji Xerox, a joint venture between Xerox and Fuji Photo Film. Former Finance Director of British Telecommunications Plc and senior finance executive with BTR Plc and ICI Plc. He lives in Connecticut, USA.

John Schubert, BC Eng, PhD (Chem Eng), FIEAust, FTSE, 58

A Director of BHP Limited since June 2000 and a Director of BHP Billiton Limited and BHP Billiton Plc since June 2001. A member of the Nominations Committee. Deputy Chairman of the Commonwealth Bank of Australia, a Director of Qantas Limited, Hanson PLC, the Australian Graduate School of Management and the Great Barrier Reef Research Foundation. He is also non-executive Chairman of G2 Therapies Limited and of the Advisory Board of Worley Limited and President of the Business Council of Australia. Former Managing Director and Chief Executive Officer of Pioneer International Limited and former Chairman and Managing Director of Esso Australia Limited. Experienced in the petroleum industry and in corporate restructuring. He lives in Sydney, Australia.

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

Executive officers of registrant

At 30 June 2001, the executive officers of BHP Billiton Limited were as follows:

Kirby Adams, BSc Industrial Engineering, MBA, 45

Appointed President Steel in March 2000. Former President BHP Services and former Group General Manager and Chief Executive Officer BHP Service Companies. Former President and CEO Titanium Metals Corporation. He lives in Melbourne, Australia.

Philip Aiken, BE (Chem), 52

Appointed President Petroleum in October 1997. Former Director BTR plc and former Managing Director BTR Nylex, following a long career at BOC plc where his last role was Managing Director Gases Europe. He is a Director of Robert Walters plc, Mt Eliza Business School, and the Australian Institute of Petroleum. He lives in Melbourne, Australia and London, United Kingdom.

John Fast, LLB (Hons), BEcon (Hons), 51

Appointed Chief Legal Counsel in December 1999. Former Senior Commercial Partner Arnold Bloch Leibler. Director of the Medical Research Foundation for Women and Babies. He is a member of the Strategic Advisory Board to the Melbourne Law School's Graduate Program in Law, an Associate of the Securities Institute of Australia and a member of the Markets Policy Group of that Institute; and a member of the Law Institute of Victoria. He lives in Melbourne, Australia.

Charles Goodyear, BSc, MBA, 43

Appointed Chief Development Officer and Acting Chief Financial Officer in June 2001. Former Chief Financial Officer BHP Billiton Limited, former President Goodyear Capital Corporation and former Executive Vice President and Chief Financial Officer Freeport-McMoRan Inc. He lives in Melbourne, Australia.

Miklos Salamon, BSc Mining Engineering, MBA, 46

Appointed President and Chief Executive Officer Minerals in June 2001. Former Chairman Gencor Nickel. He is Chairman of Samancor, Chairman of QNI/Billiton Nickel, Chairman of Columbus Stainless and a Director of Richards Bay Minerals. He lives in Surrey, United Kingdom; Melbourne and Johannesburg.

Compensation of Directors and officers of registrant

For the financial period ended 30 June 2001, the aggregate amount of remuneration paid and accrued by BHP Billiton Limited to the Directors and executive officers of BHP Billiton Limited as a group was \$24 537 948.

The aggregate amount set aside or accrued by BHP Billiton Limited during 2000-2001 to provide pension and retirement benefits for Directors and executive officers of BHP Billiton Limited as a group was \$1 276 571.

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

	Particulars of shares and other interests held by Directors in BHP Billiton Limited as at the date of this report							
	Shares (beneficially held unless otherwise indicated) (a)		Shares (partly paid)		Options over shares (b)		Performance Rights (c)	
	2001	2000	2001	2000	2001	2000	2001	2000
D R Argus	183 495	39 012						
P M Anderson	950 856	304 000			1 000 000	1 000 000	500 000	700 000
R J McNeilly	1 090 834 (d)	110 456	610 000 (e)	610 000 (e)	250 000	250 000	57 222	
			200 000 (f)	200 000 (f)				
D A Crawford	9 826	2 758						
J C Conde	32 144	5 565						
	-	902 (g)						
M A Chaney	4 338	2 100						
J T Ralph	29 190	14 134						
B C Alberts	10 326	1 000						
D A Jenkins	10 327	1 000						
J M Schubert	23 675	11 464						
J B Jackson	-	*						
B P Gilbertson	-	*						
D C Brink	-	*						
C A Herkströter	-	*						
D L Keys	-	*						
Lord Renwick of Clifton	1 000	*						
B D Romeril	-	*						

* Not a Director at the date of the 2000 Report to Shareholders. These Directors do hold shares in BHP Billiton Plc.

(a) Beneficially held in own name, in name of trust, or nominee company or private company. There was a bonus issue of 1.0651 shares for every 1 share held on 5 July 2001.

(b) Mr P M Anderson was issued with 1 000 000 options and Mr R J McNeilly with 250 000 options under BHP Billiton Limited's Employee Share Plan after approval by shareholders in General Meeting on 26 February 1999. The strike price for Mr Anderson was \$15.73 (adjusted by \$0.66 as a result of the OneSteel capital reduction) and \$15.72 for Mr McNeilly (adjusted by \$0.66 as a result of the OneSteel capital reduction). Whilst there was no reduction in the strike price following the bonus issue on 5 July 2001, bonus shares accrued on each option. The options are not exercisable before 23 April 2002 and are also subject to performance hurdles.

(c) Mr P M Anderson was issued with 1 000 000 Performance Rights after approval by shareholders in the General Meeting on 26 February 1999. Each Performance Right constitutes a right to acquire (after adjustment to take account of the spin off of OneSteel Limited in October 2000 and the bonus issue on 5 July 2001) 2.1411 ordinary BHP Billiton Limited shares upon completion of service conditions or fulfilment of performance conditions. As at the date of the report, 300 000 of the Performance Rights subject to service conditions and 200 000 subject to performance conditions have become exercisable. The Performance Rights have a zero exercise price. Mr R J McNeilly was issued with 57 222 Performance Rights after approval by shareholders in General Meeting on 17 October 2000. Each Performance Right constitutes a right to acquire 2.0651 ordinary shares subject to a performance hurdle relating to total shareholder return. The Performance Rights have a zero exercise price. The Performance Rights are first exercisable on 1 July 2003 and expire on 1 November 2010.

(d) This number includes 862 731 shares issued as part of the bonus issue on 5 July 2001 on Mr McNeilly's partly paid shares held by BHP Billiton Limited in escrow under the terms of the Executive Share Scheme.

(e) Beneficially held, paid to 67 cents, issued under BHP Billiton Limited's Executive Share Scheme.

Number	Date Issued	Strike Price (\$) (after adjustment for OneSteel capital reduction)
25 000	5.10.87	9.98
75 000	24. 8.88	7.74
60 000	7. 8.89	9.18
50 000	6. 8.90	10.31
200 000	3. 8.92	12.91
200 000	6.10.93	16.01

(f) Beneficially held, paid to 71 cents, issued under BHP Billiton Limited's Executive Share Scheme on 5 August 1991 at a final call price of \$12.81 (after adjustment for OneSteel capital reduction).

(g) Non-beneficially held.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

Details of remuneration provided to Directors of BHP Billiton Limited and to the most highly remunerated officers of the BHP Billiton Limited Group and BHP Billiton Limited are as follows:

\$ Dollars	Salary	Fees	Other benefits (a)	Short-term incentives (b)	Long-term incentives (c)	Superannuation contributions (d)	Total	Number of Performance Rights granted (e)
Executive Directors								
P M Anderson	1 583 333	-	-	6 239 739	-	-	7 823 072	-
B P Gilbertson (f)	-	-	-	-	-	-	-	-
R J McNeilly	1 026 500	-	3 300	961 956	842 880	111 733	2 946 369	57 222
Non-Executive Directors								
D R Argus	440 000	-	-	-	-	35 200	475 200	-
D A Crawford	110 000	-	-	-	-	8 800	118 800	-
J C Conde	110 000	-	-	-	-	8 800	118 800	-
M A Chaney	110 000	-	-	-	-	8 800	118 800	-
J T Ralph	110 000	-	-	-	-	8 800	118 800	-
B C Alberts	110 000	-	-	-	-	8 800	118 800	-
D A Jenkins	110 000	-	-	-	-	8 800	118 800	-
J M Schubert	110 000	-	-	-	-	8 800	118 800	-
J B Jackson (f)	-	-	-	-	-	-	-	-
D C Brink (f)	-	-	-	-	-	-	-	-
C A Herkströter (f)	-	-	-	-	-	-	-	-
D L Keys (f)	-	-	-	-	-	-	-	-
Lord Renwick of Clifton (f)	-	-	-	-	-	-	-	-
B D Romeril (f)	-	-	-	-	-	-	-	-

\$ Dollars	Salary	Other benefits (a)	Short-term incentives (b)	Long-term incentives (c)	Superannuation contributions (d)	Total	Number of Performance Rights granted (e)
Officers							
C W Goodyear	1 000 000	507 988	1 125 000	1 227 495	-	3 860 483	83 333
K C Adams	875 000	1 074 810	985 200	736 500	127 500	3 799 010	50 000
B A Mills	892 193	476 565	995 086	828 563	199 591	3 391 998	56 250
P S Aiken	997 000	49 036	1 046 849	815 880	202 391	3 111 156	55 389
J C Fast	750 000	-	836 043	644 438	100 962	2 331 443	43 750

The elements of emoluments have been determined on the basis of the cost to BHP Billiton Limited and in accordance with Urgent Issues Group Abstract 14: Directors' Remuneration.

- (a) This includes allowances and the value of non-cash benefits where appropriate such as health insurance, housing and expatriate assignment costs. The amounts include Fringe Benefits Tax where applicable.
- (b) (i) Remuneration includes short-term cash incentives payable to Executive Directors and executive officers based on the achievement of business performance targets and individual performance for the year ended 30 June 2001. In addition, B A Mills and P S Aiken have elected to participate in the Bonus Equity Share Plan to the extent of 50% of their short-term incentives. Refer note 30 of the 'BHP Billiton Limited Annual Report 2001 - Description of business and financial statements'.
- (ii) Short-term incentives include, for the Managing Director, amounts related to Performance Rights for service and performance during the year ended 30 June 2001.
- (iii) Non-executive Directors are not entitled to any form of performance-related remuneration.
- (c) Long-term incentives for the year ended 30 June 2001 represent amounts related to Performance Rights granted to Executive

Directors and executive officers. The value of a Performance Right granted during the year ended 30 June 2001 has been determined by an actuary using modified Black-Scholes option pricing techniques to be \$14.73 (pre-bonus issue).

- (d) This includes BHP Billiton Limited contributions to superannuation funds and, in most cases, an imputed notional contribution calculated at the determined actuarial rate.
- (e) Performance Rights were issued to executive officers under the BHP Performance Share Plan. Each Performance Right constitutes a right, issued by a trustee of a special purpose trust established by BHP Billiton Limited, to require the trustee to acquire a BHP Billiton Limited share on behalf of the executive, upon fulfilment of prescribed performance hurdles. Where a performance hurdle is fulfilled, related Performance Rights are exercisable. The performance hurdles measure the BHP Billiton Limited Group's performance in terms of total shareholder return against the performance of a number of international companies. For Performance Rights issued in the year ended 30 June 2001, first measurement will occur after 30 June 2003 and the Performance Rights lapse if the hurdles have not been achieved by 30 June 2005. Performance Rights have a zero exercise price, they are not transferable and carry no right to dividends and no voting rights.
- (f) Appointed 29 June 2001.

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

Options to purchase securities from registrant or subsidiaries

At 30 June 2001, outstanding options over 36 135 550 ordinary shares were held by 28 155 employee shareholding accounts. No consideration was payable on the granting of the options. The options are normally exercisable between 30 June 2001 and 17 December 2010 at exercise prices of between \$14.73 and \$19.43. Refer 'Financial statements - Notes to financial statements - 30'

Board Practices

Following the DLC transaction, while both the BHP Billiton Limited Group and the BHP Billiton Plc Group will continue to operate as separate public companies, they will operate as though they were a single unified entity under the control of unified boards and management. This structure means that, going forward, most matters considered by the Board will need to be considered by the Boards of BHP Billiton Limited and BHP Billiton Plc.

Each of the BHP Billiton Limited Group and the BHP Billiton Plc Group has well-developed governance policies and practices which have been regularly reported to shareholders and which were designed to meet best practice in the environment in which they operated. Following completion of the DLC transaction, however, existing governance policies and practices of both companies have been subject to review. The aim of the review is to implement a governance framework across the group that meets the highest standards of governance as well as the regulatory requirements in all of the jurisdictions in which the group now operates.

The Board of BHP Billiton Limited

The Board directs and monitors the operations of the BHP Billiton Limited Group on behalf of shareholders and delegates the responsibility for the actual management of the business to the Managing Director and Chief Executive Officer and his management team.

Prior to completion of the DLC transaction, shareholders approved the appointment to the Board of 8 Directors of Billiton Plc, bringing total Board membership to 18, one of whom did not take up his appointment. Hence, the Board currently has 17 members. Of these, 14, including the Chairman and Deputy Chairman, are non-executive Directors. All 14 non-executive Directors are considered by the Board to be independent of management and free from any relationship that could materially interfere with the exercise of their independent judgement.

The Constitution requires one-third of the Directors (other than the Managing Director) to retire from office at each Annual General Meeting. Directors are eligible for re-election by shareholders. The Board intends to delegate to the Nominations Committee responsibility to devise an appropriate process to review the

performance of a retiring Director before endorsing his or her re-election. The Constitution provides that a Director who has turned 70 years of age may only be appointed (or re-appointed) if shareholders expressly authorise that appointment (or re-appointment) by special resolution.

The Board works to a rolling calendar and conducts periodic reviews of the business. Open, searching and constructive discussion by Directors is expected and encouraged. The Board recognises that constructive differences of opinion are a positive influence on debate. All Directors are entitled to independent professional advice on any matter relating to the affairs of the BHP Billiton Limited Group.

Directors recognise that the creation of the DLC structure creates a very large business and that they will need to accelerate their learning about the new businesses. Each Director has agreed to attend a program, designed to run over a period of approximately 12 months that will expose him to the new assets and asset managers.

Board committees

The Board has approved three new committees that are fundamental to the maintenance of good corporate governance: Remuneration Committee, Nominations Committee and Health Safety and Environment Committee. In the same process, the Audit Committee has been renamed the Risk Management and Audit Committee.

Membership of all Committees is made up of non-executive Directors, save for the Health Safety and Environment Committee where membership is extended to include suitably qualified and experienced experts.

The Remuneration Committee will support and advise the Board on determining executive remuneration policy, determining the remuneration of executive Directors, reviewing and approving the remuneration of direct reports to the Managing Director and Chief Executive Officer and the Deputy Chief Executive Officer, and reviewing and approving all equity incentive plans. The Committee has the right to seek any information it considers necessary to fulfil its duties, which includes the right to obtain appropriate external advice at BHP Billiton Limited's expense. The members of this Committee are John Jackson (Chair), John Ralph, Derek Keys and John Conde.

The Nominations Committee will support and advise the Board on the assessment of skills required on the Board to enable the Board to operate to the highest level of performance, establish processes for the review of the performance of individual Directors and establish processes for the identification of suitable candidates for

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

appointment to the Board. The Committee is required to periodically assess the skills required to competently discharge the Board's duties, having regard to the strategic direction of BHP Billiton Limited. The Committee has access to professional advice from employees within BHP Billiton Limited and from appropriate external advisers. The members of this Committee are Don Argus (Chair), John Schubert, Lord Renwick and David Brink.

The Health Safety and Environment Committee is charged with the responsibility of assessing the health, safety, environmental and community standards applied by BHP Billiton Limited, assessing compliance by BHP Billiton Limited with health and safety and environmental legislation, recommending the adoption of acceptable industry practices, and investigating health and safety and environmental incidents. The members of this Committee are David Brink (Chair) and David Jenkins. Non-Director members are Professor Albert Davies, Dr David Slater and Dr Colin Soutar.

The Risk Management and Audit Committee is charged with the responsibility for assisting the Board in a range of matters including oversight of financial reporting, internal control structures, application of accounting policies, risk management systems and internal and external audit functions. The Committee is responsible for recommending to the Board the appointment and dismissal of the external auditors, reviewing half-year and annual financial statements, reviewing the external auditors'

summary management report and reviewing the internal audit program. The Committee has access to professional advice from employees within BHP Billiton Limited and from appropriate external advisers. The members of this Committee are David Crawford (Chair), Cornelius Herkströter, Ben Alberts and Barry Romeril.

DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES CONTINUED

Employees

At 30 June 2001, the BHP Billiton Limited Group had 27 675 employees. A significant proportion of these (approximately 17 000) are employed in Australian based operations, with BHP Billiton Limited Group's other operations in North and South America, New Zealand, Papua New Guinea and South East Asia accounting for the majority of remaining employees. The reduction in employee numbers from the approximately 35 000 reported in 2000 is due primarily to the spin-out of One Steel in October 2000. There has been little change to employee numbers in other parts of the BHP Billiton Limited Group, reflecting the period of consolidation that followed major restructuring of the asset portfolio. There are 600 employees in the Shared Business Services organisation that was established in the second half of calendar 2000. A significant number of these are new employees recruited to the Shared Services Centres in Adelaide, South Australia, and Houston, Texas.

Major redesign and development work on all key Human Resources processes has continued throughout 2001. The BHP Billiton Limited Group's People Strategy continues to provide the context for this work. The strategy emphasises a relationship between the BHP Billiton Limited Group and employees that is based on shared accountability for achieving business and personal success. It supports the development of a high performance work culture and the values and business principles in the BHP Billiton Limited Group's Charter.

A new remuneration system with greater focus on at-risk, performance-based pay has been implemented for senior and executive management and is being translated to apply to employees at other levels in the organisation. New succession planning and talent management processes have been developed, along with work to ensure that the organisation is able to attract and retain world-class talent. The performance management system has been redesigned and a global competency framework for leadership and management skills has been developed.

The focus of the BHP Billiton Limited Group's relationship with labour unions has been on achieving a high performance organisation through significant workplace reform in all businesses. We have pursued desired business outcomes in co-operation with the unions wherever they have been prepared to work constructively with us to deliver required results. In Western Australia Iron Ore we reached a decision that reform could best be achieved through offering individual Workplace Agreements to employees. The majority of employees accepted these contracts with the remaining employees continuing to be covered by collective arrangements. In Queensland Coal we have demonstrated our commitment to achieving competitive industrial outcomes and we are currently negotiating landmark agreements at our mines and port with relevant unions. In Steel at Port Kembla, we are working with the unions to implement outsourcing of maintenance activities and to prepare for the spin-out of the steel business.

Industry	30 June 2001	30 June 2000	31 May 1999
Minerals	10 795	10 989	18 884
Petroleum	1 681	1 806	1 947
Steel (a)	14 031	21 790	25 494
Services (b)	-	-	2 333
Group and unallocated	1 168	554	708
BHP Billiton Limited Group	27 675	35 139	49 366

(a) Includes the OneSteel business, which was spun-out in October 2000.

(b) Following various asset sales and an internal reorganisation, the Services segment ceased to exist from 1 July 2000. As a consequence, Transport and Logistics is reported in Steel and remaining services

businesses including Shared Business Services, Insurances and Corporate Services are reported in Group and unallocated items. Comparative data has been adjusted accordingly. 1999 data for Services mainly relates to businesses now sold.

Geography	30 June 2001	30 June 2000	31 May 1999
Australia	17 171	24 001	30 028
North America	2 278	2 285	6 215
South America	1 966	1 913	1 917
United Kingdom	249	238	312
Papua New Guinea	2 369	2 293	2 115
New Zealand	1 378	2 084	2 249
South East Asia	1 854	1 769	3 442
Other countries	410	556	3 088
BHP Billiton Limited Group	27 675	35 139	49 366

MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS

Major shareholders

The following table sets forth, as at 29 August 2001, 30 June 2001, 30 June 2000 and 31 May 1999, the holdings of each person known to BHP Billiton Limited to be the owner or beneficial owner of more than 5% of BHP Billiton Limited's voting securities, and the holdings of Directors and executive officers of BHP Billiton Limited, as a group, of BHP Billiton Limited's voting securities.

The BHP Billiton Limited Group is not directly or indirectly controlled by another corporation or by any government. Other than as described in 'Additional information – Dual listed companies structure (DLC)', no major shareholder possesses voting rights that differ from those attaching to all of BHP Billiton Limited's voting securities.

Title of Class	Identity of Person or Group (b)	Number Owned	Percent of Class (a) at			
			29 August 2001	30 June 2001	30 June 2000	31 May 1999
Ordinary shares	Chase Manhattan Nominees Limited	512 577 230	13.83%	15.06%	15.04%	10.37%
	National Nominees Limited	493 985 874	13.33%	10.42%	10.85%	12.81%
	Westpac Custodian Nominees Limited	377 274 059	10.18%	12.89%	10.34%	8.41%
	Directors and executive officers as a group	2 220 449 (c)(d)	0.06%	0.03%	0.02%	0.01%

(a) Represents percentage of fully-paid shares, adjusted for the bonus issue effective 29 June 2001, unless otherwise stated.

(b) The Capital Group of Companies, Inc. by notices dated as follows, advised that it had interests in shares as follows.

Notice dated	Number
14 December 2000	300 878 439
3 August 2000	340 171 869
30 March 2000	299 797 801

The notice dated 14 December 2000 was the only notification current at 29 August 2001. The numbers in the notices have been adjusted to recognise the bonus issue effective from 29 June 2001.

(c) Excludes shares held non-beneficially and fully paid ordinary bonus shares issued effective 29 June 2001 as a result of partly paid shareholdings.

(d) Excludes 610 000 partly-paid shares paid to \$0.67 (previously \$0.01, adjusted as a result of the OneSteel Interim Call in October 2000) and 200 000 partly-paid shares paid to \$0.71 (previously \$0.05, adjusted as a result of the OneSteel Interim Call in October 2000) issued to Executive Directors and executive officers, and remaining partly-paid under BHP Billiton Limited's Executive Share Scheme. This represents 0.02% of total paid-up share capital at 29 August 2001.

Nature of trading market

The principal trading market for BHP Billiton Limited's Ordinary Shares is the Australian Stock Exchange Ltd (ASX). BHP Billiton Limited Ordinary Shares are also listed on stock exchanges in the UK (London), Germany (Frankfurt), New Zealand (Wellington), Switzerland (Zurich), and in the form of American Depositary Shares (ADSs) in the US (New York).

ADSs evidenced by American Depositary Receipts (ADRs), for which Morgan Guaranty Trust Company of New York is the Depositary, have been listed for trading on the New York Stock Exchange, Inc (NYSE) since 28 May 1987. Each ADS represents the right to receive two ordinary shares.

Related party transactions

The BHP Billiton Limited Group is a group of more than 250 controlled entities. BHP Billiton Limited is the parent company. The group operates around the world. A list of all entities, together with their place of incorporation and percentage of BHP Billiton Limited Group ownership is listed in note 48 to the financial statements. Refer 'Financial statements – Notes to financial statements – 48'. Related party transactions are outlined in note 49 to the financial statements. Refer 'Financial statements - Notes to the financial statements - 49'.

FINANCIAL INFORMATION

Financial information

Refer 'Section B – Financial statements'

Legal proceedings

The BHP Billiton Limited Group is involved in legal proceedings of a character normally incidental to its business, including claims and pending actions against the BHP Billiton Limited Group seeking damages in large amounts or clarification of legal rights. In many cases, insurance or other indemnification protection afforded to the BHP Billiton Limited Group relates to such claims. Although there can be no assurance in this regard, the BHP Billiton Limited Group does not believe that adverse decisions in any pending or threatened proceedings, or any amounts that it may be required to pay by reason thereof, would have a material adverse effect on the financial condition or results of operations of the BHP Billiton Limited Group. The discussion below of the more significant claims contains certain forward-looking information. Refer 'Key information – Forward-looking statements'.

Minerals

Magma Copper Company

In June 1996 a former warrant holder of Magma Copper Company initiated a purported class action in the Federal District Court for the District of Arizona against BHP Copper Inc (formerly Magma Copper Company) (Magma), BHP Billiton Limited, certain former Magma directors and others, challenging the adequacy of disclosure made by Magma in May and June of 1995 when it tendered for certain Magma warrants then outstanding, including the absence of any disclosure concerning the possible acquisition of Magma by BHP Billiton Limited. BHP Billiton Limited considers it has good defences to the action and is defending it. Shortly after the action was commenced BHP Billiton Limited filed a Motion to Dismiss. While a ruling was pending on this motion the plaintiff filed an amended complaint on 9 February 2001. BHP Billiton Limited filed a new Motion to Dismiss on 9 March 2001. The plaintiffs are seeking compensatory damages and costs and such other relief as the court considers just. Magma's insurers are on notice of the claim.

Westraint

BHP Iron Ore Pty Ltd (BHPIO) is defending proceedings filed on 17 April 1996 in the Western Australia Supreme Court by Westraint Resources Pty Ltd (Westraint) which alleges that BHPIO breached agreements with Westraint (formerly Hancock Prospecting Pty Ltd) by failing to purchase 275 ore wagons. The claim is currently valued at approximately A\$20 million plus interest and costs. Westraint sought leave to amend its claim to include allegations that BHPIO acted unconscionably and with lack of good faith in taking steps designed to reduce the value of an iron ore deposit later purchased by BHP Billiton Limited. Justice Scott of the Western Australian Supreme Court accepted two of the three

amended claims. BHP Iron Ore and Westraint have appealed this decision. BHPIO believes, on the basis of the advice of legal counsel, that it has good defences to the current claims and upon available information also believes it has good defences to the new claims.

Ok Tedi Mine

On 7 June 1996, Rex Dagi, Alex Maun and the remaining plaintiffs to Victorian Supreme Court proceedings against BHP Billiton Limited and Ok Tedi Mining Limited (OTML) entered into a Settlement Agreement. The principal terms of the agreement included the following:

1. Each of the parties was required to make public announcements in terms agreed among the parties, to commit to the obligations in the public announcements and to support a process to reach agreement with the Lower Ok Tedi village communities.
2. BHP Billiton Limited agreed to commit as soon as practicable to the implementation of any tailings option recommended by the independent enquiry or review to be conducted by the State (the tailings option) providing BHP Billiton Limited, *bona fide*, considers that option to be economically and technically feasible.
3. BHP Billiton Limited's commitment to implement the tailings option is subject to unexpected or unforeseen circumstances which may render the tailings option economically or technically unfeasible; and obtaining all necessary leases and other approvals required from the landowners and the State.

On 11 April 2000, two legal actions were commenced in the Victorian Supreme Court against OTML and BHP Billiton Limited. Rex Dagi is plaintiff in the first action, Gabia Gagarimabu is plaintiff in the second action on his own behalf and on behalf of the remaining parties to the Settlement Agreement. Both actions seek specific performance of the Settlement Agreement and/or an injunction to require the implementation by BHP Billiton Limited and OTML of a tailings pipeline and storage system and damages. However, the plaintiffs have not identified a tailings retention scheme which could feasibly be implemented. On 27 August 2001 the Supreme Court of Victoria heard an application relating to procedural matters in this action. OTML and BHP Billiton Limited continue to assert that there has been no breach of the settlement agreement and will continue to defend the claims.

Pinal Creek/Miami Wash

BHP Copper Inc (BHP Copper) is involved in litigation concerning groundwater contamination resulting from historic mining operations near the Pinal Creek/Miami wash area located in the State of Arizona.

On 2 April 1994, Roy Wilkes and Diane Dunn initiated a toxic tort class action lawsuit in the Federal District Court for the District of

FINANCIAL INFORMATION CONTINUED

Arizona. On 22 September 2000, the court approved a settlement reached between the parties for a non-material amount, and the terms of the settlement are being implemented.

A State consent order was issued in April, 1998, and a consent decree ("the Decree") was approved by the Federal District Court for the District of Arizona in August, 1998. The Decree authorises and requires groundwater remediation and facility-specific source control activities, and the members of the Pinal Creek Group (which consists of BHP Copper, Phelps Dodge Miami Inc. and Inspiration Consolidated Copper Co.) are jointly and severally liable for performing the non-facility-specific source control activities. Such activities are currently ongoing. BHP Billiton Limited believes that adequate provision has been made in relation to the Decree.

In respect of such litigation, BHP Copper and the other members of the Pinal Creek Group filed a contribution action in November 1991 in the Federal District Court for the District of Arizona against former owners and operators of the properties alleged to have caused the contamination. Such action seeks recovery from these historical owners and operators for remediation and source control costs under state and federal 'Superfund' laws and state common law. BHP Billiton Limited's predecessors-in-interest have asserted a counterclaim in this action against BHP Copper seeking full indemnity from BHP Copper (based upon the historical transaction documents relating to the sale to BHP Copper of the properties) for any liability those predecessors may have at the site. A global settlement conference before the magistrate has been set for October 2001. At this stage in the litigation the amount of BHP Copper's potential liability is unclear.

BHP Copper has also filed suit against a number of insurance carriers seeking to recover under various insurance policies for remediation, response, source control, and other costs noted above incurred by BHP Copper. Discussions, as well as discovery and other proceedings, are currently ongoing.

Beenup

Following the closure of BHP Billiton Limited's titanium minerals mine at Beenup in Western Australia in 1999, Tinfos TTI Holding KS (TTI) has lodged a Notice of Arbitration with the International Court of Arbitration in London claiming damages of approximately US\$92 million from BHP Titanium Minerals Pty Ltd for non-performance under its 20 year supply agreement. BHP Billiton Limited's reply to the Notice of Arbitration has been served. BHP Billiton Limited has been advised by its retained lawyers that for a number of reasons its legal position in this dispute is strong and BHP Billiton Limited has responded to the claim accordingly.

Petroleum

Bass Strait – Longford

Following the 25 September 1998 explosion and fire at Longford, Victoria, a class action was commenced in the Federal Court of

Australia on behalf of Victorian gas consumers and employees stood down by employers during the shortage of gas following those events (together, the 'Applicants'). On 12 April 2001 the action was transferred to the Supreme Court of Victoria. The action is against Esso Australia Resources Pty Ltd (Esso). Esso has joined the State of Victoria and various entities associated with the State (together the 'State Entities') as cross respondents alleging certain failures and contributory negligence on the part of the State Entities. In turn, the State Entities have joined BHP Petroleum (Bass Strait) Pty Ltd ("BHPP") as a further cross respondent, with the effect that if any sums are recovered against the State Entities they will seek contribution from BHPP. The Applicants' alleged losses have not been quantified. In addition to BHPP's potential liability to the State Entities under the cross claims, in certain circumstances Esso, as operator, is entitled to be indemnified by BHPP as a 50% joint venturer for certain categories of legal costs incurred by Esso and payments made in satisfaction of claims.

In turn, BHPP may have rights against Esso as operator in relation to losses and costs BHPP has incurred in relation to the incident, including under the cross claim by the State Entities. It is unlikely that these issues will be resolved in the near term.

Australian taxation

As a consequence of an income tax audit conducted by the Australian Taxation Office (ATO) an amount of \$229 million has been subject to litigation.

The dispute concerns the deductibility of financing costs paid to General Electric Company in connection with BHP Billiton Limited's acquisition of the UTAH Group in the early 1980's. On 23 November 1999, the Federal Court ruled in favour of BHP Billiton Limited. On 18 October 2000, the Full Bench of the Federal Court of Australia ruled in favour of the ATO. BHP Billiton Limited sought leave to appeal to the High Court of Australia (High Court) and the hearing occurred on 10 August 2001. The High Court has refused BHP Billiton Ltd leave to appeal on the general question of deductibility but did allow leave to appeal on the question of whether the ATO had the power to amend the 1985 assessment.

An amount of \$79 million was paid in 1992 and up to 2001 was accounted for as a non-current asset. At 30 June 2001, the accounts have been adjusted to include a tax expense of \$63 million relating to refusal of the High Court to grant leave to appeal on the deductibility of financing costs. A non current asset of \$16 million will be carried forward.

In July 2001, the outstanding balance of \$150 million was paid. This amount will also be accounted for as a non-current asset in the 2002 fiscal year. This together with the \$16 million carried forward from the 2001 year represents the tax and interest in dispute in relation to the 1985 assessment.

DESCRIPTION OF BUSINESS BHP BILLITON LIMITED

THE OFFER AND THE LISTING

Listing details

The principal trading market for BHP Billiton Limited's Ordinary Shares is the Australian Stock Exchange Ltd (ASX). BHP Billiton Limited Ordinary Shares are also listed on stock exchanges in the UK (London), Germany (Frankfurt), New Zealand (Wellington), Switzerland (Zurich), and in the form of American Depositary Shares (ADSs) in the US (New York).

ADSs evidenced by American Depositary Receipts (ADRs), for which Morgan Guaranty Trust Company of New York is the

Depository, have been listed for trading on the New York Stock Exchange, Inc (NYSE) since 28 May 1987. Each ADS represents the right to receive two ordinary shares.

The following table sets forth, for the periods indicated, the highest and lowest market quotations for Ordinary Shares reported on the Daily Official List of the ASX, and the highest and lowest bid prices for ADSs quoted on the NYSE, adjusted to reflect stock dividends.

		Ordinary Shares (a)(b)		American Depositary Shares (a)(b)	
		High A\$	Low A\$	High US\$	Low US\$
1996–97	First quarter	9.10	7.70	14.48	12.00
	Second quarter	8.80	7.61	14.15	11.94
	Third quarter	9.11	8.20	14.06	12.72
	Fourth quarter	9.36	8.00	14.45	12.36
1997–98	First quarter	9.71	8.09	14.53	11.86
	Second quarter	8.39	5.96	12.29	8.57
	Third quarter	7.45	6.09	10.08	8.08
	Fourth quarter	7.80	6.50	10.41	8.05
1998–99	First quarter	7.27	5.83	9.20	6.66
	Second quarter	6.72	5.46	8.45	6.54
	Third quarter	6.27	5.14	7.96	6.27
	Fourth quarter	8.68	5.64	11.56	7.02
1999–2000	First quarter	9.25	7.49	12.14	9.83
	Second quarter	9.00	7.65	11.81	9.66
	Month of December 1999	9.80	8.47	12.86	10.53
	Third quarter	10.66	7.88	13.80	9.08
2000–2001	Fourth quarter	9.56	8.18	11.56	9.35
	First quarter	10.21	8.76	11.26	9.80
	Second quarter	9.62	8.81	10.38	9.05
	Third quarter	10.40	8.87	10.93	9.31
	Fourth quarter	11.37	9.59	11.93	9.31
		Ordinary Shares (a)(b)		American Depositary Shares (a)(b)	
		High A\$	Low A\$	High US\$	Low US\$
	Month of February 2001	10.23	8.99	10.63	9.68
	Month of March 2001	10.40	9.49	10.93	9.34
	Month of April 2001	10.82	9.59	11.04	9.31
	Month of May 2001	11.37	10.39	11.93	10.65
	Month of June 2001	10.91	10.14	11.36	10.42
	Month of July 2001	10.98	9.17	11.18	9.45

(a) Each ADS represents the right to receive two ordinary shares.

(b) Under the terms of the DLC structure, for each existing BHP Billiton Limited share held on 5 July 2001, the holder was entitled to 1.0651

additional BHP Billiton Limited shares. Accordingly historical share prices have been restated to reflect this change. Refer 'Additional information – Bonus issue'

On 30 June 2001, ADSs representing 32 473 500 Ordinary Shares, or approximately 1.8% of the outstanding fully paid Ordinary Shares, were outstanding and held by 1 294 holders.

The total market capitalisation of BHP Billiton Limited at 30 June 2001 was \$38.5 billion which represented approximately 5.1% of the total market capitalisation of all Australian based companies

listed on the ASX. The total market capitalisation of BHP Billiton Limited at 29 August 2001 was \$36.1 billion, and the closing price for BHP Billiton Limited ordinary shares on the ASX on such date was \$9.65.

ADDITIONAL INFORMATION

Dual Listed Companies structure (DLC)

On 29 June 2001, BHP Limited and Billiton Plc completed the formation of a Dual Listed Companies structure, or DLC. To effect the DLC, BHP Limited and Billiton Plc entered into certain contractual arrangements which are designed to place the shareholders of both companies in substantially the same position as if they held shares in a single enterprise which owns all of the assets and is subject to all the liabilities of both companies. Coincident with the formation of the DLC, BHP Limited changed its name to BHP Billiton Limited and Billiton Plc changed its name to BHP Billiton Plc. BHP Billiton Limited and BHP Billiton Plc have each retained their separate corporate identities and maintained their separate stock exchange listings. BHP Billiton Limited has a primary listing on the ASX and secondary listings in London, Frankfurt, Wellington, Zurich and, in the form of ADSs, in New York. BHP Billiton Plc has a primary listing in London and secondary listings in Johannesburg and Paris.

The contractual agreements that BHP Billiton Limited and BHP Billiton Plc entered into to effect the DLC consist of the:

- Sharing Agreement;
- Special Voting Shares Deed;
- BHP Deed Poll Guarantee; and
- Billiton Deed Poll Guarantee.

In addition, BHP Billiton Limited adopted a new corporate Constitution, and BHP Billiton Plc adopted a new Memorandum and Articles.

The principles embodied in the Sharing Agreement are that:

- the two companies are to operate as if they were a single unified economic entity, through Boards of Directors which comprise the same individuals and a unified senior executive management;
- the Directors of the two companies will, in addition to their duties to the company concerned, have regard to the interests of holders of shares in BHP Billiton Limited and holders of shares in BHP Billiton Plc as if the two companies were a single unified economic entity and for that purpose the Directors of each company shall take into account in the exercise of their powers the interests of the shareholders of the other; and
- the DLC equalisation principles (discussed below) must be observed.

Management

Each of BHP Billiton Limited and BHP Billiton Plc has a Board of Directors, but each Board is comprised of the same individuals. The Boards of Directors are responsible for the overall direction of the businesses of both companies, including major policy and

strategic decisions of both companies. For example, the Boards will be responsible for:

- corporate acquisitions, expenditures and divestments;
- equity and debt capital raising;
- approval of annual budgets;
- dividend policy and authorising the payment of dividends;
- appointment to and removal from the Executive Committee;
- appointment and remuneration of key senior executives; and
- succession planning.

It is currently intended that each Board of Directors will hold seven regularly scheduled meetings each year.

A strategic management committee, called the Executive Committee, has been established. The Executive Committee has been formed under a separate corporate entity that is jointly owned by BHP Billiton Limited and BHP Billiton Plc. The Executive Committee's two main functions are:

- to consider proposals requiring the approval of both Boards of Directors and then make recommendations to the Boards in respect of the proposals, such as proposals regarding new projects or ventures, strategic and business plans, dividend policies and borrowing, treasury and risk management functions, and
- to enter into contracts with other companies in the combined group for the provision of support services.

The Executive Committee will meet regularly and will consist of the following individuals:

- Chief Executive Officer (Mr Paul Anderson);
- Deputy CEO (Mr Brian Gilbertson);
- Acting Chief Financial Officer (Mr Charles Goodyear);
- Chief Development Officer (Mr Charles Goodyear);
- Chief Executive Minerals (Mr Miklos Salamon);
- Chief Executive Petroleum (Mr Philip Aiken);
- Chief Executive Steel (Mr Kirby Adams); and
- Chief Legal Counsel (Mr John Fast).

Equalisation of Economic and Voting Rights

BHP Billiton Limited shareholders and BHP Billiton Plc shareholders have economic and voting interests in the combined group. The economic and voting interests represented by a share in one company relative to the economic and voting interests of a share in the other company is determined by reference to a ratio known as the "Equalisation Ratio". Initially, the economic and voting interests attached to each BHP Billiton Limited share and each BHP Billiton Plc share will be the same, which is based on an Equalisation Ratio of 1:1.

ADDITIONAL INFORMATION CONTINUED

Dividends

The amount of any cash dividend paid by BHP Billiton Limited in respect of each BHP Billiton Limited share will normally be matched by an equivalent cash dividend by BHP Billiton Plc in respect of each BHP Billiton Plc share, and vice versa. If one company has insufficient profits or is otherwise unable to pay the agreed dividend, the other company will, as far as practicable, enter into such transactions as are necessary so as to enable both companies to pay the equivalent quantum of dividends. The matching dividend will be calculated before deduction of any withholding taxes or tax payable by or on behalf of, or any tax benefit arising to, a shareholder.

BHP Billiton Limited's Constitution allows for the issue of an equalisation share to a member of BHP Billiton Plc and BHP Billiton Plc's Articles of Association allows for the issue of an equalisation share to a member of BHP Billiton Limited. If issued, distributions may be made on the equalisation shares. The amount of any such distribution would be such as the relevant board determines to be necessary, for example, to assist or enable the other company to pay matching dividends on its shares. Whether or not equalisation shares are issued, the Boards of Directors retain the flexibility to decide from case to case whether to make contractual payments from one company to the other, or to take any other action considered appropriate by the Boards to ensure the DLC equalisation principals are observed. The shareholders of both companies will not have any interest in any equalisation shares issued and the equalisation shares will carry no voting rights.

BHP Billiton Limited will declare its dividends and other distributions in US dollars but will continue to pay its dividends in Australian dollars or other currencies as its shareholders may elect in cases determined by the BHP Billiton Limited Board. BHP Billiton Plc will continue to declare its dividends and other distributions in US dollars and make payments in pounds sterling to its shareholders registered in the United Kingdom and South African Rand to its shareholders registered in South Africa.

Voting

Under the terms of the DLC Agreements, the BHP Billiton Limited Constitution and the BHP Billiton Plc Articles of Association, special voting arrangements have been implemented so that the shareholders of both companies vote together as a single decision-making body on matters affecting the shareholders of each company in similar ways. Matters to be decided by the shareholders of both companies on a combined basis are referred to as "Joint Electorate Actions". For so long as the Equalisation Ratio remains 1:1, each BHP Billiton Limited share will effectively have the same voting rights as each BHP Billiton Plc share on Joint Electorate Actions.

The voting arrangements are secured through the constituent documents of the two companies, the Sharing Agreement, the Special Voting Shares Deed and rights attaching to a specially

created Special Voting Share issued by each company and held in each case by a Special Voting Company. The shares in the Special Voting Companies are held legally and beneficially by Law Debenture Trust Corporation Plc.

In the case of certain actions in relation to which the two bodies of shareholders may have divergent interests, which are referred to as "Class Rights Actions", the company wishing to carry out the Class Rights Action would require the prior approval of the shareholders in the other company voting separately and, where appropriate, the approval of its own shareholders voting separately.

There are four categories of matters or actions requiring shareholder decisions consisting of:

- Joint Electorate Actions;
- Class Rights Actions;
- Any action which is neither a Class Rights Action nor a Joint Electorate Action but which, under applicable law or regulation, or under the BHP Billiton Limited corporate Constitution or the BHP Billiton Plc Articles of Association, requires shareholder approval. Such matters require only the approval of holders of shares of the company proposing to take the relevant action, unless the Board of Directors decide that such action should be treated as a Joint Electorate Action or Class Rights Action; and
- Procedural resolutions, when considered at a shareholders' meeting at which the holder of a Special Voting Share is entitled to vote, may be voted on by the relevant Special Voting Company either in person or by proxy given to the chair of the meeting, as it (or the chair) thinks fit.

Matters which will require approval as a Joint Electorate Action are as follows:

- the appointment, removal or re-election of any Director of BHP Billiton Limited or BHP Billiton Plc;
- the receipt or adoption of the annual accounts of each company and any accounts prepared on a combined basis;
- a change of name by BHP Billiton Limited or BHP Billiton Plc;
- the appointment or removal of the auditors of each company;
- any proposed acquisition, disposal or other transaction of the kinds referred to in Chapters 10 and 11 of the ASX Listing Rules or Chapters 10 and 11 of the UK Listing Rules which, in any case, is required under applicable laws and regulations to be authorised by shareholders any proposed acceptance of a third party takeover offer by a member of the BHP Billiton Plc group in respect of any BHP Billiton Limited's shares held by that member;

ADDITIONAL INFORMATION CONTINUED

- any proposed acceptance of a third-party takeover offer by a member of BHP Billiton Limited in respect of any BHP Billiton Plc shares held by that member;
- any matter considered at an annual or extraordinary general meeting of either company; and
- any other matter which the Boards of Directors decide should be approved as a Joint Electorate Action.

Joint Electorate Actions must be submitted to both companies for approval by shareholders voting at separate meetings but acting as a joint electorate. Parallel shareholders' meetings will be held on the same date or as close together in time as possible. A Joint Electorate Action will be taken to have been approved if it is approved by ordinary or special resolution of the holders of shares of one company and the holder of the Special Voting Share, voting as a single class.

At the BHP Billiton Limited shareholders meeting, voting in respect of Joint Electorate Actions will be on a poll which will, as regards the Special Voting Share, remain open for sufficient time to allow the parallel BHP Billiton Plc shareholders meeting to be held and for the votes attaching to the Special Voting Share to be ascertained and cast on the poll. On the poll, each fully paid share will have one vote, each partly paid share will have a fraction of a vote which is equivalent to the proportion which the amount bears to the issue price of the share, and provided that the Equalisation Ratio is 1:1, the BHP Billiton Limited Special Voting Company will have the same number of votes as were validly cast for and against on the equivalent resolution at the parallel BHP Billiton Plc shareholders meeting. Through this mechanism, the votes of the shareholders at the BHP Billiton Plc meeting will be reflected at the BHP Billiton Limited meeting by the Special Voting Company casting the votes on the Special Voting Share precisely to reflect voting at the parallel BHP Billiton Plc shareholders meeting. Voting at the BHP Billiton Plc shareholders meeting with respect to Joint Electorate Actions will be conducted in the same manner as voting at the BHP Billiton Limited shareholders meeting is conducted with respect to Joint Electorate Actions.

Class Rights Actions are normally those matters on which shareholders of each company may have divergent interests and which require the approval of the holders of shares of the company not proposing to take the action and, in some cases, the approval of the holders of shares of the company proposing to take the action. Matters which require approval as a Class Rights Action include:

- the voluntary liquidation of either company;
- certain amendments to the terms of, or termination of, the Sharing Agreement, the Special Voting Shares Deed, either of the Deed Poll Guarantees;

- amendment, removal or alteration of the effect of (including the ratification of any breach of) any existing provision in the BHP Billiton Limited Constitution or the BHP Billiton Plc Articles of Association;
- any Action by one company in respect of which a matching action is not taken by the other, and in respect of which the Boards of Directors agree that an adjustment to the Equalisation Ratio would not provide an adequate or appropriate adjustment;
- a change of the corporate status of BHP Billiton Limited from a public company limited by shares registered under the Corporations Law with its primary listing on the ASX or of BHP Billiton Plc from a public listed company incorporated in England and Wales with its primary listing on the LSE; and
- any actions or matters which the Boards of Directors agree should be treated as a Class Rights Action.

If a particular matter falls both within the list of matters which constitute Joint Electorate Actions and the list of matters which constitute Class Rights Action, such matter will be treated as a Class Rights Action.

Where a Class Rights Action that benefits the shareholders of one company is proposed, and such company is not, under applicable law and regulations or under its corporate constitution or memorandum and articles, required to seek approval of its shareholders it need not convene a meeting of its shareholders, but can only undertake the action if the holder of the Special Voting Share in the company gives its written consent to the proposed action. The holder of the Special Voting Share will only give its written consent if the shareholders of the other company have passed a resolution by the requisite majority approving the action. Otherwise, the holder of the Special Voting Share must refuse to provide its consent.

At the BHP Billiton Limited shareholders meeting, voting in respect of Class Rights Actions will be on a poll with each fully paid share having one vote and each partly paid share having a fraction of a vote which is equivalent to the proportion which the amount bears to the issue price of the share. BHP Billiton Limited Special Voting Company will not vote unless the proposed action to which the resolution relates is required to be approved by an equivalent resolution at a BHP Billiton Plc shareholders meeting and the proposed action has not been approved at the parallel BHP Billiton Plc shareholders meeting. In any such case, the Special Voting Company will vote to defeat the resolution at the BHP Billiton Limited shareholders meeting and the Special Voting Share will carry sufficient votes to effect such defeat. Voting at the BHP Billiton Plc shareholders meeting with respect to Class Rights Actions will be conducted in the same manner as voting at the BHP Billiton Limited shareholders meeting is conducted with respect to Class Rights Actions.

ADDITIONAL INFORMATION CONTINUED

Matching Actions

In the case where an action by either BHP Billiton Limited or BHP Billiton Plc is proposed such that the ratio of the economic returns or voting rights in relation to Joint Electorate Actions of a BHP Billiton Limited share relative to a BHP Billiton Plc share would no longer be in proportion to the then existing Equalisation Ratio or which would benefit the holders of shares in one company relative to the holders of shares in the other company, then either a matching action shall be undertaken by such other company unless the Boards of Directors determine that it is not appropriate or practicable or if no matching action is to be undertaken, an appropriate adjustment to the Equalisation Ratio shall be made, in order to ensure that there is equitable treatment as regards the holder of one BHP Billiton Limited share and the holder of one BHP Billiton Plc share. However, if the Boards of Directors determine that it is not appropriate or practicable to undertake either a matching action or adjust the Equalisation Ratio in relation to an action, then the action may be undertaken after it has been approved as a Class Rights Action. In any event, no matching action is required for:

- any action which would not result in the ratio of the economic returns on, or the voting rights in relation to Joint Electorate Actions of, a holder of shares in one company to a holder of shares in the other company not being the same as the then prevailing Equalisation Ratio, or which would not benefit the holders of shares in one company relative to the holders of shares in the other company;
- the issue of securities or the granting of rights over securities by either company pursuant to an employees share scheme
- an issue of any securities in either company other than an offer by way of rights; or
- a buy-back, repurchase or redemption of any shares, including a share cancellation in connection with a reduction of capital, on market in compliance with the rules of the relevant stock exchange and listing rules, at or below market value or pursuant to a general offer to shareholders in both companies which, applying the Equalisation Ratio, is made on equivalent terms.

In addition, there is no requirement for a matching action, an adjustment to the Equalisation Ratio or approval as a Class Rights Action where an action is taken in circumstances where the Boards of Directors consider that the effect of such action upon the holder of a share in one company relative to its effect on the holder of a share in the other company is not material. For this purpose, an effect is taken to be "not material" if:

- the costs to the companies of taking a matching action or seeking approval as a Class Rights Action would be, in the opinion of the Boards of Directors, disproportionate to the effect of such action upon the holders of shares in the company

for whose benefit a matching action would otherwise (in the absence of an adjustment to the Equalisation Ratio or approval as a Class Rights Action) be required; and

- the adjustment that would be required to be made to the Equalisation Ratio would result in an adjustment to the relevant element of the Equalisation Ratio of less than 0.1 %.

However, in considering the application of the DLC equalisation principles to any subsequent actions, the Boards of Directors will take into account the effect of all prior unadjusted actions in deciding whether a matching action, an adjustment to the Equalisation Ratio or approval as a Class Rights Action is appropriate.

In relation to any action, when calculating any economic return to the holders of shares in either company, any tax payable by or on behalf of or tax benefit arising to, such holders will be disregarded. The Boards of Directors are not required to take into account fluctuations in exchange rates or in the market value of any securities or any other changes in circumstances arising after the date on which they make a determination as to the form and value of any matching action or the calculation of any adjustment to the Equalisation Ratio.

Cross Guarantees

Each of BHP Billiton Limited and BHP Billiton Plc has executed a Deed Poll Guarantee, pursuant to which creditors of each company that are entitled to the benefit of the Deed Poll Guarantees will, to the extent possible, be placed in the same position as if the relevant debts were owed by the combined group. Each company will in respect of obligations, subject to its Deed Poll Guarantee, unconditionally and irrevocably guarantee those obligations to creditors of the other company, subject to certain exceptions and will undertake to each of them that if for any reason the obligation is not met on its due date, such company will pay the amount due and unpaid to the creditor upon written demand by the creditor. A demand may not be made under the guarantee without a demand first having been made on the other company or the relevant principal debtor or to any other person if such recourse is required under the terms of the relevant obligation. The companies may at any state agree to exclude obligations of a particular type or a particular obligation or obligations, incurred after a future time form the scope of a Deed Poll Guarantee. The Deed Poll Guarantees may be terminated at any time after the Sharing Agreement is terminated or by agreement of the parties.

ADDITIONAL INFORMATION CONTINUED

Takeover Provisions

Amendments have been made to the BHP Billiton Limited Constitution and the BHP Billiton Plc Articles of Association to ensure that a person cannot gain control of one company without having made an equivalent offer to the shareholders of both companies on equivalent terms. Sanctions for breach of these provisions would include withholding of dividends, voting restrictions and the compulsory divestment of shares to the extent a shareholder and its associates exceed the relevant threshold.

BHP Billiton Limited and BHP Billiton Plc will remain separate listed companies and will remain subject to the takeovers laws and rules in Australia and the UK respectively, subject to modifications to those laws in Australia and provisions in the two companies' corporate constitutions, which are intended to have the effect of:

- recognising the substantive effect of the DLC, which is that the two companies should be regarded as a single combined group;
- allowing the two regulatory systems to work together harmoniously and sensibly;
- respecting the acquisition limits of 20% and 30% under Australian takeovers law and the UK takeovers rules respectively; and
- avoiding any unintended impediment to any takeover of the combined group.

It is expected that under Australian takeovers law, as modified, and under the BHP Billiton Limited corporate constitution there will be a limit which prevents a person and its associates from exceeding a voting power threshold of 20% in relation to BHP Billiton Limited on a "stand alone" basis as if there were no Special Voting Share and only counting BHP Billiton Limited's ordinary shares and there will be a separate limit which prevents a person and its associates from exceeding a voting power threshold of 20% in relation to BHP Billiton Limited, calculated having regard to all the voting power on a joint electorate basis.

Under the BHP Billiton Plc Articles of Association there will be a limit which prevents a person and its concert parties from exceeding a voting power threshold of 30% in relation to BHP Billiton Plc on a "stand alone" basis as if there were no Special Voting Share and only counting BHP Billiton Plc's ordinary shares. There will also be a separate limit which prevents a person and its associates from exceeding a voting power threshold of 20% in relation to Billiton, calculated having regard to all the voting power on a joint electorate basis. Under the UK City Code a compulsory offer will be required where a person and persons acting in concert with it acquires 30% of the voting rights of a company will apply to the voting rights of BHP Billiton Plc on the joint electorate basis.

The principal requirement for exceeding a limit is for all shareholders in both companies to be treated in an equivalent manner and sanctions may be imposed for breaches of these

provisions. The BHP Billiton Limited Constitution has been amended to provide in effect that a person may only exceed any of these limits if an equivalent opportunity is provided to both BHP Billiton Limited shareholders and BHP Billiton Plc shareholders. In summary, this would require:

- an equivalent procedure for both the shares of both companies, such as an off market takeover offer;
- that each procedure comply with the takeover laws and rules in Australia as regards the offer for the BHP Billiton Limited shares and in the UK as regards the offer for the BHP Billiton Plc shares; and
- equivalent consideration, terms, information and time to consider being offered to the two groups of shareholders, both in relation to an initial offer and any increases or extensions.

With equivalent treatment in terms of the opportunities afforded to each group of shareholders, each group of shareholders will make its own decision as to whether the relevant offer is to be accepted. It is possible that one offer will become unconditional because the minimum acceptance condition is satisfied but that the other offer does not become unconditional because the equivalent minimum acceptance condition is not satisfied. Under the BHP Billiton Limited Constitution and the BHP Billiton Plc Articles of Association, if a person breaches a shareholding limit without providing equivalent opportunities to both groups of shareholders, then each company has the power to deny voting and dividend rights in respect of that number of shares which results in the threshold being exceeded, and powers to dispose of that same number of shares. The powers only extend to that number of shares which exceed the threshold.

Bonus issue

Under the terms of the DLC Implementation Agreement one existing BHP Billiton Plc share had an economic interest equivalent to 0.4842 existing BHP Billiton Limited shares. In order to ensure that the economic and voting interest of each BHP Billiton Limited and BHP Billiton Plc share was equivalent following implementation of the DLC, there was a bonus issue to BHP Billiton Limited shareholders at a ratio of 1.0651 additional BHP Billiton Limited shares for each existing share held. The bonus share issue was effective 29 June 2001.

Summary of BHP Billiton Limited Constitution

BHP Billiton Limited is incorporated under the name "BHP Billiton Limited" and is registered in Australia with ABN number 49 004 028 077.

The following text summarises the constitution of BHP Billiton Limited. Note that at BHP Billiton Limited's annual general meeting scheduled for October 2001, BHP Billiton Limited plans to make some further amendments to its constitution, and likewise BHP Billiton Plc shall amend its Articles of Association, so that the documents are, so far as possible, identical for ease of administration.

ADDITIONAL INFORMATION CONTINUED

Directors

The management and control of the business and affairs of BHP Billiton Limited are vested in the Board of Directors (the "Board"), which (in addition to the powers and authorities conferred on them by the constitution) may exercise all powers and do everything which is within the power of BHP Billiton Limited required to be exercised or done by BHP Billiton Limited in general meeting.

Power to vote where materially interested

A Director may not vote in respect of any contract or arrangement or any other proposal in which he or she has a material personal interest. A Director shall not be counted in the quorum at a meeting in relation to any resolution on which he or she is not entitled to vote.

Power to vote in relation to compensation/remuneration

Subject to the provisions of the Australian Corporations Act (2001), a Director is entitled to vote (and be counted in the quorum) in respect of any resolution concerning any of the following matters, namely where the material personal interest –

- (a) arises because the Director is a shareholder of BHP Billiton Limited and is held in common with the other shareholders of BHP Billiton Limited; or
- (b) arises in relation to the Director's remuneration as a Director of BHP Billiton Limited; or
- (c) relates to a contract BHP Billiton Limited is proposing to enter into that is subject to approval by the shareholders and will not impose any obligation on BHP Billiton Limited if it is not approved by the shareholders; or
- (d) arises merely because the Director is a guarantor or has given an indemnity or security for all or part of a loan (or proposed loan) to BHP Billiton Limited; or
- (e) arises merely because the Director has a right of subrogation in relation to a guarantee or indemnity referred to in sub paragraph (d); or
- (f) relates to a contract that insures, or would insure, the Director against liabilities the Director incurs as an officer of BHP Billiton Limited (but only if the contract does not make BHP Billiton Limited or a related body corporate the insurer); or
- (g) relates to any payment by BHP Billiton Limited or a related body corporate in respect of a permitted indemnity (as defined under law) or any contract relating to such an indemnity; or
- (h) is in a contract, or proposed contract with, or for the benefit of, or on behalf of, a related body corporate and arises merely because the Director is a Director of a related body corporate.

Borrowing powers

Any Director may lend money to BHP Billiton Limited at interest with or without security, or may, for a commission or profit, guarantee the repayment of any money borrowed by BHP Billiton Limited and underwrite or guarantee the subscription of shares or securities of

BHP Billiton Limited or of any corporation in which BHP Billiton Limited may be interested. In terms of actual borrowing power, this allows the Board to entrust to any Director holding any executive office any of the powers exercisable under the constitution.

Retirement of directors

A person who has attained the age of 70 may by special resolution be appointed or re-appointed as a Director of BHP Billiton Limited to hold office until the conclusion of BHP Billiton Limited's next annual general meeting. A person who has attained the age of 70 during that person's tenure as a Director may continue to act as a Director during the period that starts on the day on which they turn 70 and ends at the conclusion of the first annual general meeting of BHP Billiton Limited after that day.

In relation to retirement generally, at every general meeting one third of the Directors (other than the Managing Director), or, if their number is not a multiple of three, then the number nearest to but not less than one-third, must retire from office. The Directors to retire are those longest in office since last being elected. As between Directors who were elected on the same day, the Directors to retire are determined by lot (in default of agreement between them). Further, a Director (other than the Managing Director) must retire from office at the conclusion of the third annual general meeting after which the Director was elected or re-elected.

Share qualification

Each Director is required to hold, within two months of their appointment (and thereafter during the period of office), not less than 1,000 Ordinary Shares in BHP Billiton Limited or in BHP Billiton Plc or the equivalent of that number of shares in the form of BHP Billiton Limited American Depositary Shares.

Rights attaching to shares

Dividend rights

Under law, dividends on shares may only be paid out of profits available for distribution. The constitution provides that the Board may determine that a dividend is payable and fix the amount, time for payment and method of payment.

All unclaimed dividends may be invested or otherwise used by the Board for the benefit of BHP Billiton Limited until claimed or otherwise disposed of according to law.

Voting rights

Voting at any general meeting of shareholders is on a show of hands. Every shareholder present (except the holder of the BHP Special Voting Share described in Additional Information – Dual Listed Companies Structure – Voting) has one vote. Where a shareholder has appointed more than one person as representative, proxy or attorney for that shareholder, none of the representatives, proxies or attorneys is entitled to vote on a show of hands. On a poll, however, votes may be given either personally or by proxy.

ADDITIONAL INFORMATION CONTINUED

A poll may be demanded by any of the following:

- (a) the Chairman;
- (b) any shareholder under the law; or
- (c) the holder of the BHP Special Voting Share.

Rights to share in BHP Billiton Limited's profits

The rights attached to the shares of BHP Billiton Limited, as regards the participation in the profits available for distribution, are as follows:

- (a) the holders of the preference shares shall be entitled, in priority to any payment of dividend to the holders of any other class of shares, to a preferred right to participate as regards dividends up to but not beyond a specified amount in distribution;
- (b) subject to the special rights attaching to any preference shares but in priority to any payment of dividends on all other classes of shares, the holder of Equalisation Shares shall be entitled to be paid such dividends as are declared; and
- (c) any surplus remaining after payment of the distributions shall be payable to the holders of BHP Billiton Limited Ordinary Shares and the BHP Special Voting Share in equal amounts per share.

Liquidation

On a return of assets on liquidation, the assets of BHP Billiton Limited remaining available for distribution among shareholders, after giving effect to the payment of all prior ranking amounts owed to all creditors, shall be applied in paying to the holders of the BHP Special Voting Share and the Equalisation Share an amount of up to \$2.00 on each such share, on an equal priority with any amount paid to the holders of BHP Billiton Limited Ordinary Shares, and any surplus remaining shall be applied in making payments solely to the holders of BHP Billiton Limited Ordinary Shares in accordance with their entitlements.

Redemption

If BHP Billiton Limited at any time proposes to create and issue any preference shares, the preference shares may be issued, on the terms that they are to be redeemed or, at the option of either or both BHP Billiton Limited and the holder, are liable to be redeemed, whether out of share capital, profits or otherwise.

The preference shares confer on the holders the right to convert the preference shares into ordinary shares if and on the basis the Board determines at the time of issue of the preference shares.

The preference shares are to confer on the holders:

- (a) the right (on redemption and in a winding up) to payment in cash in priority to any other class of shares of (i) the amount paid or agreed to be considered as paid on each of the preference shares; and (ii) the amount (if any) equal to the aggregate of any dividends accrued but unpaid and of any arrears of dividends; and

- (b) the right, in priority to any payment of dividend on any other class of shares, to the preferential dividend.

Capital calls

The Board may make calls on the shareholders in respect of all moneys unpaid on their shares. Each shareholder is liable to pay the amount of each call in the manner, at the time and at the place specified by the Board. A call is considered to have been made at the time when the resolution of the Board authorising the call was passed.

Share control limits

The constitution and Australian Corporations Act provide for limits. For instance, a person must not acquire a relevant interest in BHP Billiton Limited Ordinary Shares if, owing to the transaction, the person's voting power in the company increases from 20% or below to more than 20%, or from a starting point that is above 20% and below 90%.

Conditions governing general meetings

All provisions relating to general meetings apply to any special meeting of any class of shareholders which may be held. Therefore, the following information relates equally to annual general meetings and extraordinary general meetings.

By resolution of the Board, BHP Billiton Limited may call a general meeting. No shareholder may convene a general meeting of BHP Billiton Limited except where entitled under law to do so. Under the Australian Corporations Act, only members with at least 5% of the votes that may be cast at a general meeting may call a general meeting. Notice of the meeting must be given in the form and manner in which the Board thinks fit. Five shareholders present constitute a quorum for a meeting. A shareholder who is entitled to attend and cast a vote at a general meeting of BHP Billiton Limited may appoint a person as a proxy to attend and vote for the shareholder in accordance with the law.

Limitations on rights to own securities

The constitution does not impose any limitations on the rights to own securities. However the Foreign Acquisition and Takeovers Act (1975) imposes a number of conditions which restrict foreign ownership of Australian-based companies.

Matters affecting change of control

Where offers have been made under a proportional takeover bid in respect of shares included in a class of shares in BHP Billiton Limited, the registration of a transfer (giving effect to a contract resulting from the acceptance of an offer made under the bid) is prohibited unless and until a resolution to approve the bid is passed in accordance with the provisions of the constitution. A prescribed resolution is to be voted on at a meeting, convened and conducted by BHP Billiton Limited, of the persons entitled to vote on the resolution.

ADDITIONAL INFORMATION CONTINUED

Material Contracts

OneSteel Implementation Deed

BHP Billiton Limited and OneSteel Limited entered into the OneSteel Implementation Deed on 26 August 2000 to facilitate the spin out of BHP Billiton Limited's long products steel business to its shareholders. Under the deed, BHP Billiton Limited and OneSteel Limited agreed to take all necessary steps to give effect to the spin-out. The spin-out resulted in eligible shareholders being allocated one share in OneSteel Limited for every four shares in BHP Billiton Limited held by them.

The spin-out was undertaken in October 2000 by way of a capital reduction of A\$0.66 for every fully paid BHP Billiton Limited share and approved schemes of arrangement for its ordinary fully paid and partly paid shareholders.

DLC Agreements

DLC Implementation Agreement

The Implementation Agreement sets out the terms under which BHP Limited and Billiton Plc agreed to implement the DLC structure. The agreement was entered into by BHP Limited and Billiton Plc on 19 March 2001. Under the Implementation Agreement, the two parties agreed:

- (a) to take all steps necessary or desirable to implement the DLC transaction;
- (b) to agree the form of the DLC agreements and the DLC-related documents before the date of the posting of information circulars to shareholders of BHP Limited and Billiton Plc;
- (c) to enter into the other DLC agreements;
- (d) to appoint, and procure the resignations of, such persons as are necessary to ensure that the Board of Directors of each company comprises the same persons;
- (e) not to approach or entertain an approach from any third party with a view to a transaction taking place which would prevent, materially delay or materially impair the relevant company's ability to enter into the DLC transaction; and
- (f) in certain circumstances, to pay liquidated damages of US\$100 million to the other company if the DLC transaction does not proceed.

The DLC structure was implemented on 29 June 2001. The DLC Agreements entered into upon completion of the DLC arrangement are as follows:

- (a) the Sharing Agreement;
- (b) the Special Voting Shares Deed;
- (c) the BHP Deed Poll Guarantee; and,
- (d) the Billiton Deed Poll Guarantee.

The general terms of each of these agreements are set forth below. The effect of each of the agreements on BHP Billiton Limited and the manner in which they operate are described in more detail above in 'Additional Information – Dual Listed Companies structure (DLC)'.

The Sharing Agreement

The Sharing Agreement provides that the relationship between BHP Billiton Limited and BHP Billiton Plc will be underpinned by the DLC structure principles which are as follows:

- (a) BHP Billiton Limited and BHP Billiton Plc must operate as if they were a single unified economic entity, through Boards of Directors which comprise the same individuals and a unified senior executive management;
- (b) the Directors of BHP Billiton Limited and BHP Billiton Plc shall, in addition to their duties to the company concerned, have regard to the interests of holders of BHP Billiton Limited shares and holders of BHP Billiton Plc shares as if the two companies were a single unified economic entity and for that purpose the Directors of each company shall take into account in the exercise of their powers the interests of the shareholders of the other; and
- (c) the DLC equalisation principles governing the economic rights of one BHP Billiton Limited share to one BHP Billiton Plc share, must be observed.

Special Voting Shares Deed

The Special Voting Shares Deed has been entered into between BHP, Billiton, BHP Special Voting Company (as holder of the BHP Special Voting Share), Billiton Special Voting Company (as holder of the Billiton Special Voting Share) and the Special Voting Company Owner as legal and beneficial owner of all of the shares of the Special Voting Companies.

The Special Voting Shares Deed regulates the manner in which the BHP Special Voting Company and Billiton Special Voting Company will exercise the votes attaching to the BHP Special Voting Share and the Billiton Special Voting Share, as described in 'Additional information - Dual Listed Companies structure (DLC) - Voting'.

Deed Poll Guarantees

BHP Billiton Limited and BHP Billiton Plc each entered into Deed Poll Guarantees for the purposes of guaranteeing contractual obligations (whether actual or contingent, primary or secondary) of the other incurred after the DLC completion date, plus other obligations notified to the party giving the guarantee. Each Deed Poll Guarantee is substantially in the same form.

ADDITIONAL INFORMATION CONTINUED

Exchange controls and other limitations affecting security holders

Under existing Australian legislation, the Reserve Bank of Australia does not inhibit the import and export of funds, and no permission is required by the BHP Billiton Limited Group for the movement of funds in and out of Australia. However, payments to or from (or relating to) Iraq, its agencies or nationals, the government or a public authority of Libya, or certain Libyan undertakings, the authorities in the Federal Republic of Yugoslavia (Serbia and Montenegro) or their agencies, the Taliban (also referred to as the Islamic Emirate of Afghanistan), or the National Union for the Total Independence of Angola (also known as UNITA), its senior officials or the adult members of their immediate families, may not be made without the specific approval of the Reserve Bank of Australia.

Accordingly, at the present time, remittances of any dividends, interest or other payment by the BHP Billiton Limited Group to non-resident holders of the BHP Billiton Limited Group's securities in the US are not, subject to the above, restricted by exchange controls or other limitations.

There are no limitations, either under the laws of Australia or under the Constitution of BHP Billiton Limited, to the right of non-residents to hold or vote BHP Billiton Limited Ordinary Shares other than the Commonwealth Foreign Acquisitions and Takeovers Act 1975 (the Takeovers Act). The Takeovers Act may affect the right of non-Australian residents, including US residents, to hold Ordinary Shares but does not affect the right to vote, or any other rights associated with, any Ordinary Shares held in compliance with its provisions. Acquisitions of shares in Australian companies by foreign interests are subject to review and approval by the Treasurer of the Commonwealth of Australia under the Takeovers Act. The Takeovers Act applies to any acquisition of outstanding shares of an Australian company that exceeds, or results in a foreign person or persons controlling the voting power of more than a certain percentage of those shares. The thresholds are 15% where the shares are acquired by a foreign person, or group of associated foreign persons, or 40% in aggregate in the case of foreign persons who are not associated. Any proposed acquisition that would result in an individual foreign person (with associates) holding more than 15% must be notified to the Treasurer in advance of the acquisition. In addition to the Takeovers Act, there are statutory limitations in Australia on foreign ownership of certain businesses, such as banks and airlines, not relevant to the BHP Billiton Limited Group. However, there are no other statutory or regulatory provisions of Australian law or Australian Stock Exchange requirements that restrict foreign ownership or control of BHP Billiton Limited.

At 30 June 2001, approximately 41% of BHP Billiton Limited's fully paid outstanding Ordinary Shares were held by shareholders outside Australia, hence BHP Billiton Limited and its subsidiaries are

considered foreign corporations for the purposes of the Takeover Act. This means that BHP Billiton Limited and its subsidiaries must apply to the Treasurer for prior approval under the Takeovers Act before certain activities are undertaken, including acquisition of shareholdings of 15% or more in an Australian company that is valued at A\$50 million or more, acquisitions of Australian businesses where the business is valued at A\$50 million or more, or purchase of Australian residential real estate.

Taxation

The taxation discussion set forth below describes the material Australian income tax and US federal income tax consequences of owning Ordinary Shares or ADSs. The commentary is based on the Australian and US tax laws currently in effect, as well as on the current double taxation convention between Australia and the US, or the Treaty.

Holders of Ordinary Shares or ADSs should consult their own tax advisors regarding the Australian tax, US federal, state and local tax and other tax consequences of owning and disposing of Ordinary Shares and ADSs in their particular circumstances.

Commonwealth of Australia taxation

Dividends

Under the current double taxation convention between Australia and the US, dividends paid by BHP Billiton Limited to a US resident shareholder of BHP Billiton Limited, including an ADS holder, whose holding is not effectively connected with a permanent establishment in Australia or, in the case of a shareholder who performs independent personal services from a 'fixed base' situated therein, is not connected with that 'fixed base', may be subject to Australian withholding tax at a rate not exceeding 15% of such gross dividend.

Dividends paid to non-residents of Australia are exempt from withholding tax to the extent to which such dividends are 'franked' under Australia's dividend imputation system or paid out of a foreign dividend account (FDA). Dividends are considered to be 'franked' to the extent that they are paid out of post 1986-87 income on which Australian income tax has been levied. The FDA is an accumulation of dividends remitted to Australia by foreign subsidiaries. Any part of a dividend paid to a US resident, which is not 'franked' and is not paid out of an FDA, will generally be subject to Australian withholding tax unless a specific exemption applies.

Sale of ordinary shares and ADSs

A US citizen who is a resident of Australia, or a US corporation that is a resident of Australia (by reason of carrying on business in Australia, and being managed or controlled in Australia, or having its voting power controlled by shareholders who are residents of Australia) may be liable for income tax on any profit

ADDITIONAL INFORMATION CONTINUED

on disposal of Ordinary Shares or ADSs, or Australian capital gains tax on the disposal of Ordinary Shares or ADSs acquired after 19 September 1985.

Under Australian law as currently in effect, no income or other tax is payable on any profit on disposal of Ordinary Shares or ADSs held by persons not resident in Australia except if the profit is of an income nature and sourced in Australia, or the sale is subject to Australian capital gains tax.

The source of any profit on the disposal of Ordinary Shares or ADSs will depend on the factual circumstances of the actual disposal. Where the Ordinary Shares or ADSs are acquired and disposed of pursuant to contractual arrangements entered into and concluded outside Australia, and the seller and the purchaser are non-residents of Australia and do not have permanent establishments in Australia, the profit should not have an Australian source. If the profit is sourced in Australia, it will not be taxable in Australia if it represents business profits of an enterprise of the US and the enterprise does not carry on business in Australia through a permanent establishment situated in Australia.

Any gain upon disposal of Ordinary Shares or ADSs, if held by a person not resident in Australia, may be subject to capital gains tax if the non-resident (together with associates, if any) owns or owned at any time during so much of the period of five years preceding the disposal, 10% or more of the issued shared capital of BHP Billiton Limited (excluding share capital carrying no right to participate beyond a specified amount in a distribution of profits or capital) or (in the case of a disposal of ADSs) 10% at least of the ADSs on issue, or the Ordinary Shares or ADSs have been used by the non-resident in carrying on a trade or business, wholly or partly, at or through a permanent establishment in Australia.

Australian capital gains tax is generally payable upon the profit arising from the sale from assets acquired after 19 September 1985. The profit is calculated as the disposal proceeds less the cost indexed for inflation up to 30 September 1999 for assets held for at least 12 months. However, for non-resident individuals, only 50% of the profit (with no indexation) arising from the sale from assets acquired on or after 11.45am Australian Eastern Standard Time 21 September 1999, is subject to capital gains tax (provided the asset is held for at least 12 months). For assets acquired before 21 September 1999 but sold after 21 September non-resident individuals have the choice of calculating the capital gain as either 50% of the profit with no indexation, or the disposal proceeds less the cost indexed for inflation up to 30 September 1999. Capital losses are not subject to indexation and can only be offset against capital gains.

United States taxation

This section describes the material US federal income tax consequences of owning Ordinary Shares or ADSs. It applies only to Ordinary Shares or ADSs that are held as capital assets for tax purposes. This section does not apply to a holder of Ordinary Shares or ADSs that is a member of a special class of holders subject to special rules, including a dealer in securities, a trader in securities that elects to use a mark-to-market method of accounting for its securities holdings, a tax-exempt organisation, a life insurance company, a person liable for alternative minimum tax, a person that actually or constructively owns 10% or more of the voting stock of BHP Billiton Limited, a person that holds Ordinary Shares or ADSs as part of a straddle or a hedging or conversion transaction, or a person whose functional currency is not the US dollar.

This section is based in part upon the representations of the Depository and the assumption that each obligation in the deposit agreement and any related agreement will be performed in accordance with its terms.

For purposes of this section, a US holder is a beneficial owner of Ordinary Shares or ADSs that is a citizen or resident of the US, a domestic corporation, an estate whose income is subject to US federal income tax regardless of its source, or a trust if a US court can exercise primary supervision over the trust's administration and one or more US persons are authorised to control all substantial decisions of the trust.

In general, and taking into account the earlier assumptions, for US federal income tax purposes, a holder of ADRs evidencing ADSs will be treated as the owner of the Ordinary Shares represented by those ADSs. Exchanges of Ordinary Shares for ADSs, and ADSs for Ordinary Shares, generally will not be subject to US federal income tax.

Dividends

Under the US federal income tax laws, a US holder must include in its gross income the gross amount of any dividend paid by BHP Billiton Limited out of its current or accumulated earnings and profits (as determined for US federal income tax purposes). The holder must include any Australian tax withheld from the dividend payment in this gross amount even though the holder does not in fact receive it. The dividend is ordinary income that the holder must include in income when the holder, in the case of Ordinary Shares, or the Depository, in the case of ADSs, receive the dividend, actually or constructively. The dividend will not be eligible for the dividends-received deduction generally allowed to US corporations in respect of dividends received from other US corporations. The amount of the dividend distribution that the

ADDITIONAL INFORMATION CONTINUED

holder must include in its income will be the US dollar value of the Australian dollar payments made, determined at the spot Australian dollar/US dollar rate on the date the dividend distribution is includible in the holder's income, regardless of whether the payment is in fact converted into US dollars.

Generally, any gain or loss resulting from currency exchange fluctuations during the period from the date the holder includes the dividend payment in income to the date the holder converts the payment into US dollars will be treated as ordinary income or loss. The gain or loss generally will be income or loss from sources within the US for foreign tax credit limitation purposes.

Distributions in excess of current and accumulated earnings and profits, as determined for US federal income tax purposes, will be treated as a non-taxable return of capital to the extent of the holder's basis in the Ordinary Shares or ADSs and thereafter as capital gain.

Subject to certain limitations, Australian tax withheld in accordance with the Treaty and paid over to Australia will be creditable against your US federal income tax liability. To the extent a refund of the tax withheld is available to a US holder under Australian law or under the Treaty, the amount of tax withheld that is refundable will not be eligible for credit against the holder's US federal income tax liability.

Dividends will be income from sources outside the US, but generally will be "passive income" or "financial services income" which is treated separately from other types of income for purposes of computing the foreign tax credit allowable to a US holder.

Sale of ordinary shares and ADSs

A US holder that sells or otherwise disposes of Ordinary Shares or ADSs will recognise capital gain or loss for US federal income tax purposes equal to the difference between the US dollar value of the amount realised and its tax basis, determined in US dollars, in those Ordinary Shares or ADSs. Capital gain of a non corporate US holder is generally taxed at a maximum rate of 20% where the property is held more than one year. The gain or loss will generally be income or loss from sources within the US for foreign tax credit limitation purposes.