



**bhpbilliton**

resourcing the future

## About BHP Billiton

BHP Billiton is the world's largest diversified natural resources company. Our purpose is to create long-term shareholder value through the discovery, development and conversion of natural resources and the provision of innovative customer and market-focused solutions.

For almost a decade, we have been committed to a long-term strategy of investing in low-cost, world-class, expandable and export-oriented operations that reflect diversification across markets and geographic regions. Today, this strategy remains unchanged.

BHP Billiton's global headquarters are in Melbourne, with a major office in London. Supporting offices are located around the world.

BHP Billiton has primary listings on the Australian and London Stock Exchanges, with a major secondary listing on the Johannesburg Stock Exchange and two American Depositary Receipt listings on the New York Stock Exchange.

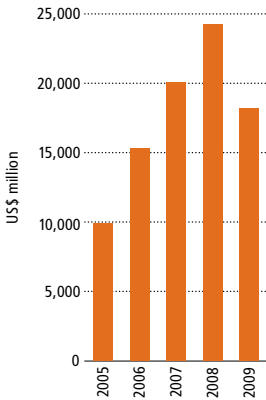


# Our Results at a Glance

As at 30 June 2009, we had a market capitalisation of approximately US\$144 billion. For the year ended 30 June 2009, we reported net operating cash flow of US\$18.9 billion and revenue of US\$50.2 billion.

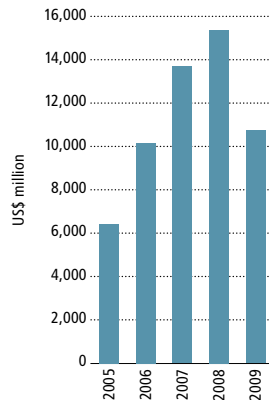
## Underlying EBIT

**US\$18.2B**



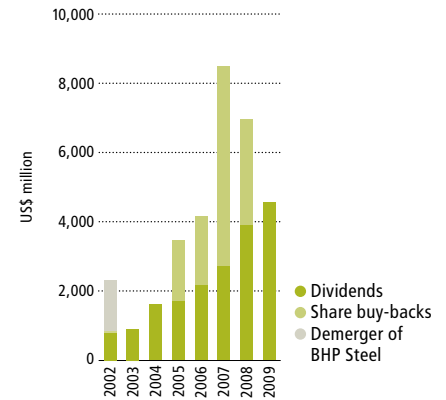
## Attributable profit – excluding exceptional items

**US\$10.7B**



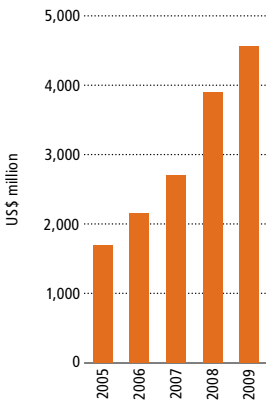
## Total returns to shareholders

**US\$32.5B**



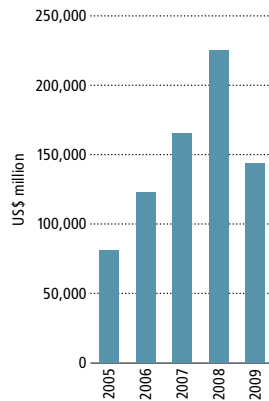
## Dividends declared

**US\$4.6B**



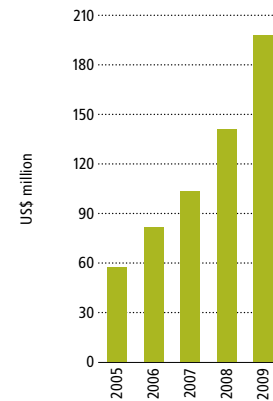
## Market capitalisation at 30 June

**US\$143.6B**



## Community contributions

**US\$197.8M\***



\* Incorporates US\$60 million into UK-based charitable company (BHP Billiton Sustainable Communities)



# Our Business

We occupy significant positions in:

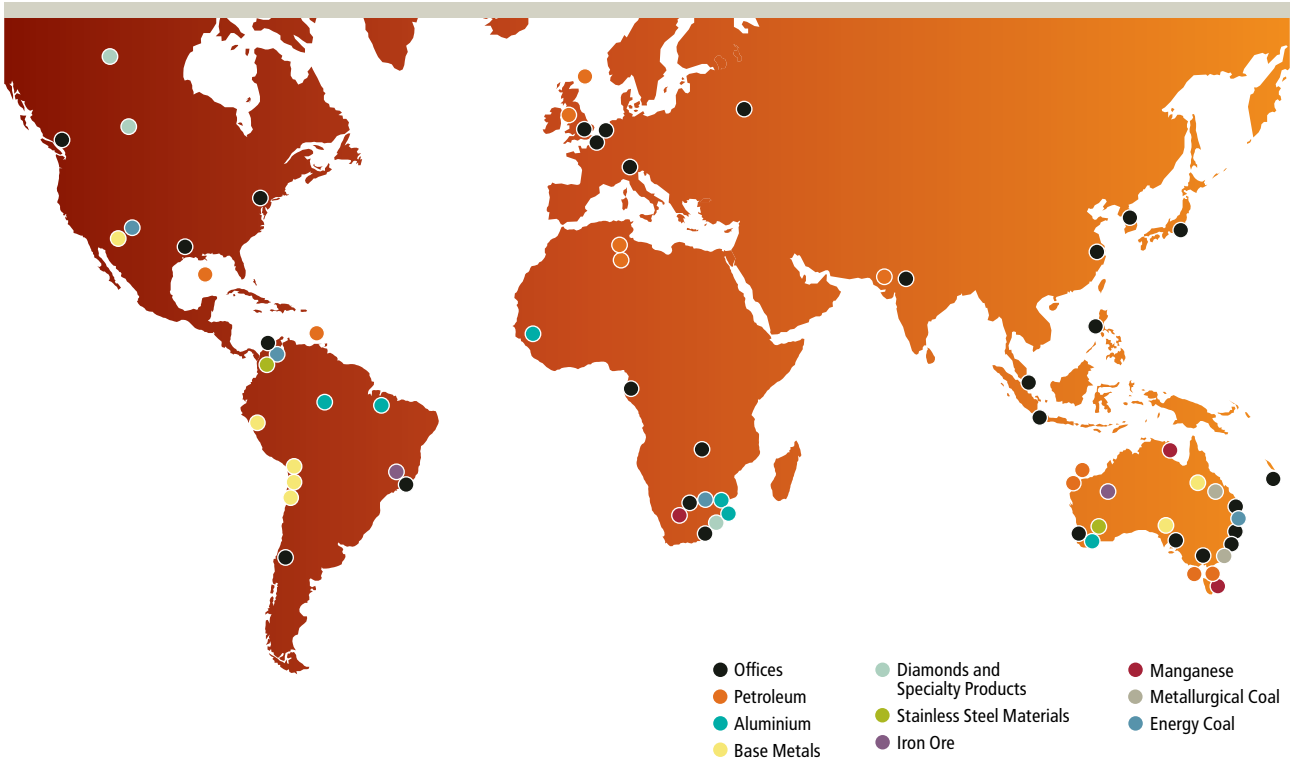
- Steelmaking products – iron ore, metallurgical coal, manganese
- Non-ferrous products – copper, aluminium, nickel, diamonds
- Energy products – petroleum, liquefied natural gas (LNG), energy coal, uranium.

We continue to invest in the future and have a deep inventory of growth assets. Our operations and investments are designed to ensure that we remain stable in the long term and responsive to market volatility in the short term.

We have 40,990 employees and 58,000 contractors working in more than 100 operations in over 25 countries.

### Simplicity. Accountability. Effectiveness.

Our Charter makes it clear that as we strive for excellence we must remain forthright in the things we value: safety and the environment, integrity, high performance, win-win relationships, the courage to lead change and respect for each other. In particular, we must remain committed to ensuring the safety of our people and respecting our environment and the communities where we work.



# Our Customer Sector Groups

We operate nine businesses, called Customer Sector Groups (CSGs), which are aligned with the commodities we extract and market.

## Petroleum

US\$ million	
Revenue	7,211
Underlying EBIT	4,085
Capital expenditure	1,905
Net operating assets	9,056

Our Petroleum CSG is a global oil and gas business employing more than 1,500 people worldwide and headquartered in Houston, Texas. We have producing assets in six countries and exploration opportunities in a further six countries.

## Aluminium

US\$ million	
Revenue	4,151
Underlying EBIT	192
Capital expenditure	863
Net operating assets	6,333

Our Aluminium CSG is a portfolio of assets at three stages of the aluminium value chain: we mine bauxite, we refine bauxite into alumina, and we smelt alumina into aluminium metal. We are the world's sixth largest producer of aluminium, with total production in FY2009 of approximately 1.2 million tonnes of aluminium. We also produced approximately 15 million tonnes of bauxite and 4.4 million tonnes of alumina.

## Base Metals

US\$ million	
Revenue	7,105
Underlying EBIT	1,292
Capital expenditure	1,018
Net operating assets	11,817

Our Base Metals CSG is one of the world's top producers of copper, silver, lead and uranium, and a leading producer of zinc. Our portfolio of large, low-cost mining operations includes the Escondida mine in Chile, which is the world's largest single producer of copper, and Olympic Dam in South Australia, which is already a major producer of copper and uranium and has the potential to be significantly expanded.

## Diamonds and Specialty Products

US\$ million	
Revenue	896
Underlying EBIT	145
Capital expenditure	112
Net operating assets	1,781

Our Diamonds and Specialty Products CSG operates our diamonds and titanium minerals businesses, and the exploration and development of a potash business. The cornerstone of BHP Billiton's Diamonds business is the EKATI Diamond Mine, of which we own 80 per cent. EKATI is located in Canada's Northwest Territories and produces approximately three million carats of rough diamonds annually.

## Stainless Steel Materials

US\$ million	
Revenue	2,355
Underlying EBIT	(854)
Capital expenditure	685
Net operating assets	3,285

Our Stainless Steel Materials CSG is primarily a supplier of nickel to the stainless steel industry. Nickel is an important component of the most commonly used type of stainless steel. In addition, we supply nickel and cobalt to other markets, including the specialty alloy, foundry, chemicals and refractory material industries. We are the world's third largest producer of nickel.

## Iron Ore

US\$ million	
Revenue	10,048
Underlying EBIT	6,229
Capital expenditure	1,922
Net operating assets	7,234

BHP Billiton Iron Ore currently has operations in Western Australia and Brazil. Its Australian iron ore assets are based in the Pilbara region of Western Australia. Here we employ 8,000 people across the Pilbara – around 18 per cent of the region's total population. The Company's operations involve a complex integrated system of seven mines, more than 1,000km of rail and two separate port facilities.

## Manganese

US\$ million	
Revenue	2,536
Underlying EBIT	1,349
Capital expenditure	279
Net operating assets	883

Our Manganese CSG produces a combination of ores, alloys and metal from sites in South Africa and Australia. We are the world's largest producer of seaborne manganese ore and in the top three global producers of manganese alloy.

## Metallurgical Coal

US\$ million	
Revenue	8,087
Underlying EBIT	4,711
Capital expenditure	1,562
Net operating assets	3,680

Our Metallurgical Coal CSG is the world's largest supplier of seaborne metallurgical coal. Metallurgical coal, along with iron ore and manganese, is a key input in the production of steel.

## Energy Coal

US\$ million	
Revenue	6,524
Underlying EBIT	1,460
Capital expenditure	876
Net operating assets	2,551

Our Energy Coal CSG is one of the world's largest producers and marketers of export energy coal (also known as thermal or steaming coal) and is also a significant domestic supplier to the electricity generation industry in Australia, South Africa and the United States.

All financial numbers are for the year ended 30 June 2009.

### More Information

Please visit our website [www.bhpbilliton.com](http://www.bhpbilliton.com)

Alternatively, please call +61 3 9609 3333 (Australia), +44 20 7802 4000 (UK) or +1 713 599 6100 (USA)