# **UBS Wealth Management Symposium**

Marius KloppersChief Executive Officer18 October 2007



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#### No offer of securities

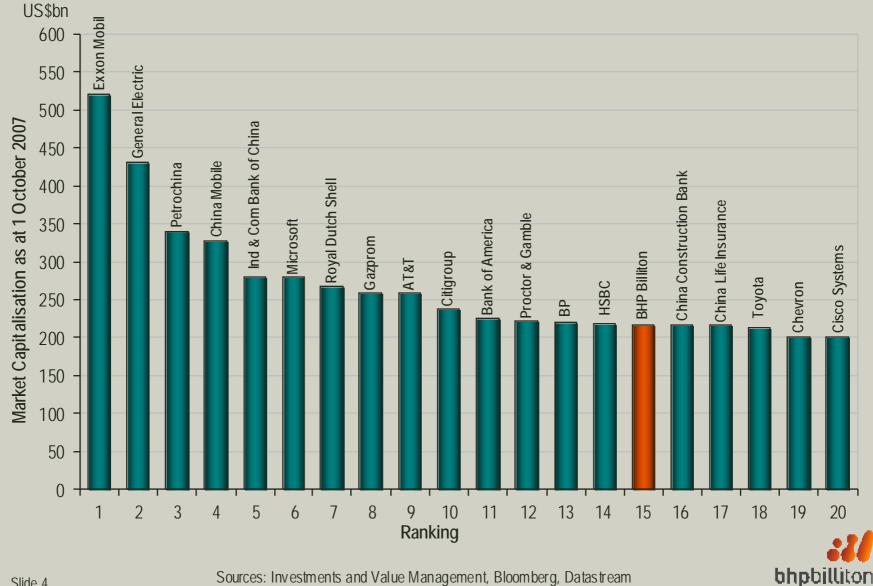
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#### The largest company in a consolidating sector



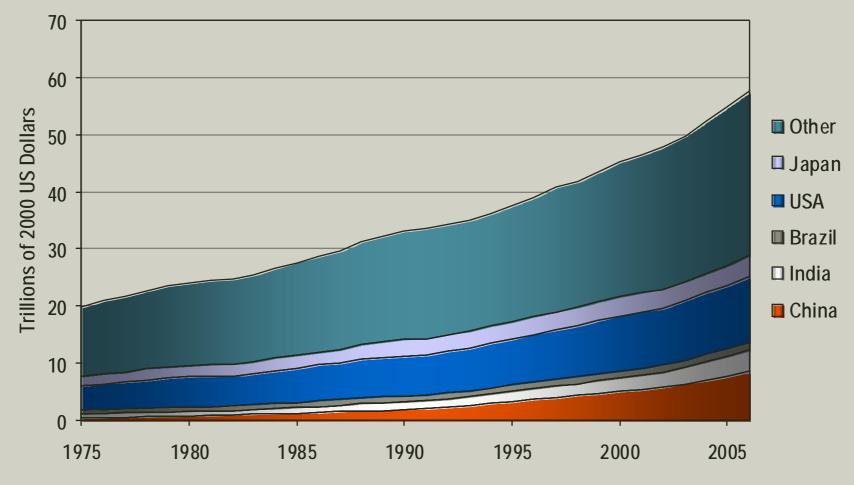
#### One of the largest companies in the world



Sources: Investments and Value Management, Bloomberg, Datastream

#### The world economy has doubled in size every 20 years

Real GDP (PPP, Constant 2000 USD)

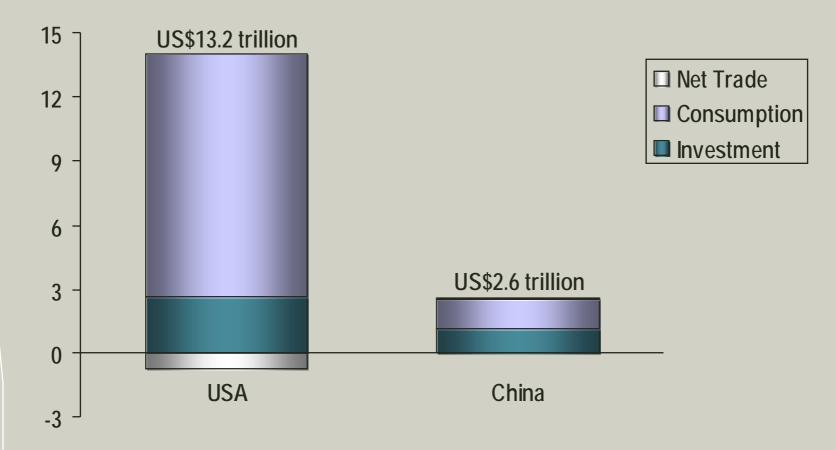


Source: World Bank Development Indicators. Constant International US dollars are as at end of 2000, corrected for PPP.

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## The US economy is five times larger than that of China...

Structure of 2006 Nominal GDP in US\$ trillion

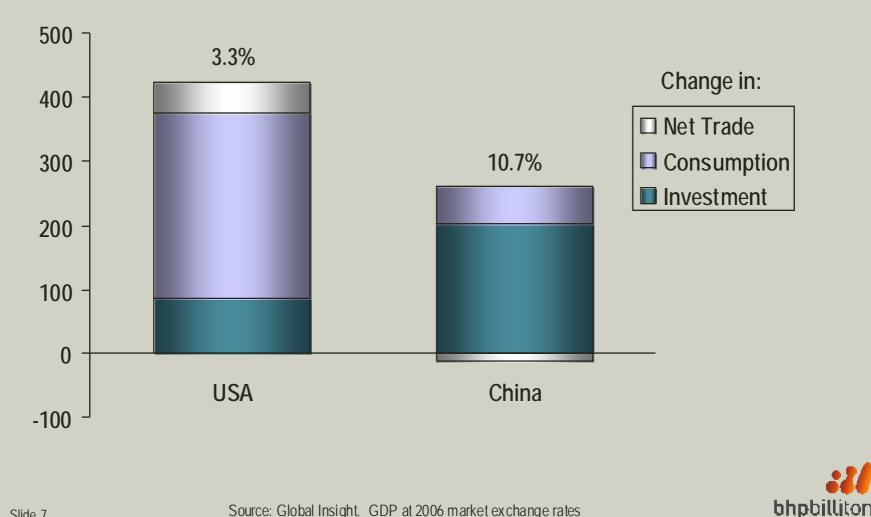




Source: Global Insight. GDP at 2006 market exchange rates

# China's contribution is strong in terms of incremental growth in GDP ... stimulated by raw materials-intensive fixed investment

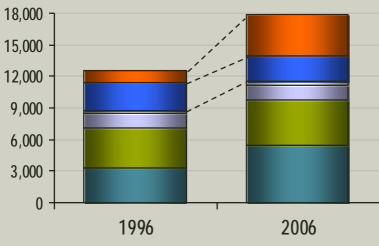
#### Change in GDP in US\$ billion in 2006



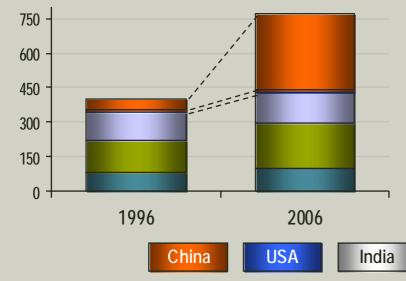
Source: Global Insight. GDP at 2006 market exchange rates

# Global consumption

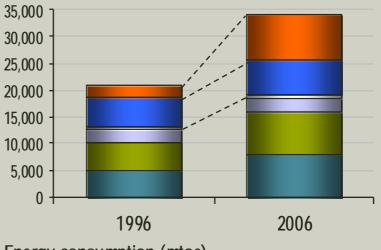
Copper consumption (kt)

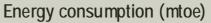


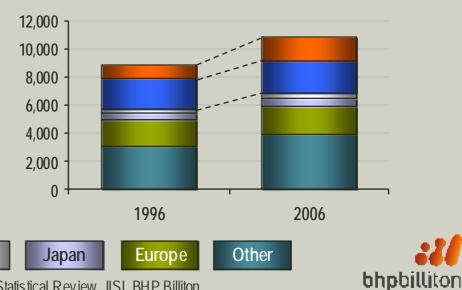
Seaborne iron ore consumption (mt)



#### Aluminium consumption (kt)



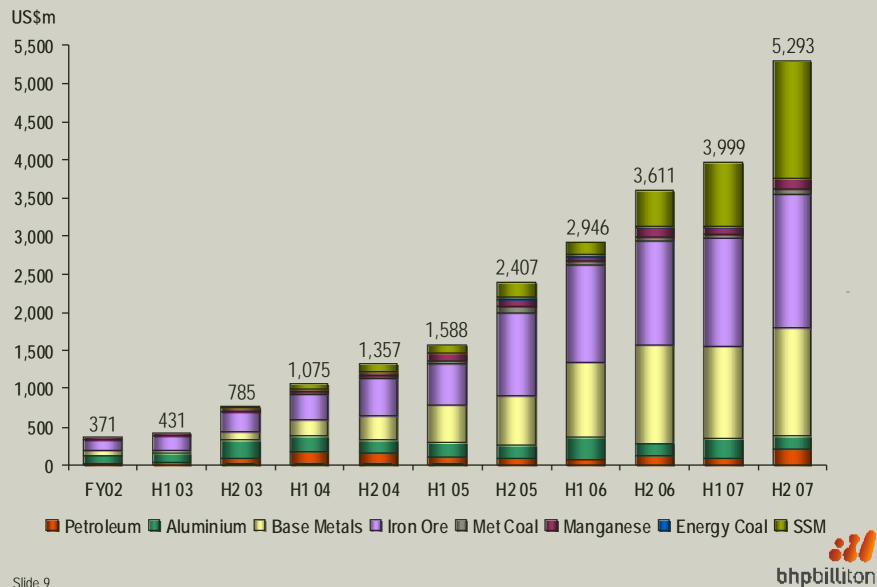






Source: CRU, Brook Hunt, BP Statistical Review, IISI, BHP Billiton

#### BHP Billiton sales into China

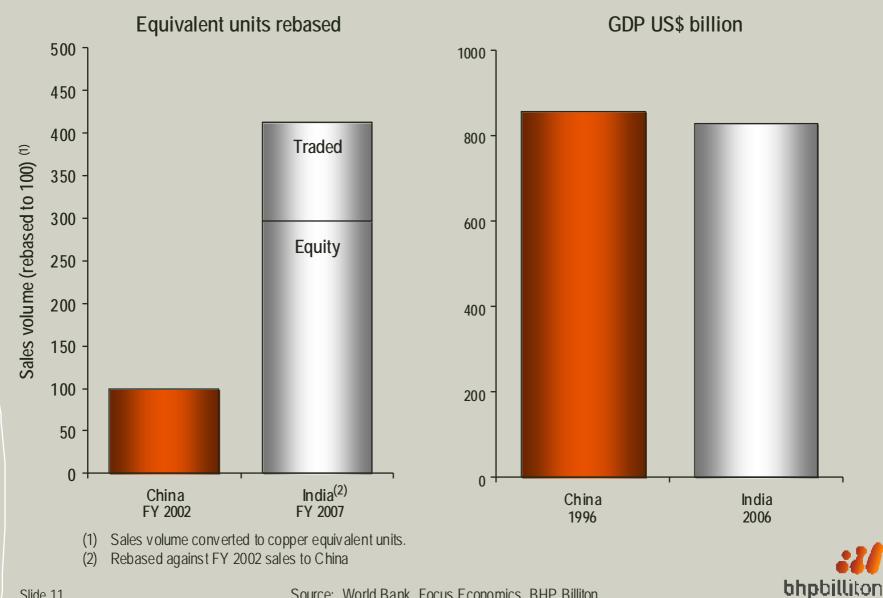


# Second phase of infrastructure development only just beginning...

	Drivers of steel consumption		
Zinjiang Gansu Qinghai Ningxia Sh Sh Sh Sh Sh Sh Sh Sh Sh Sh Sh Sh Sh		2006	Potential
	Cities >1.0m	117	147
	Expressways	45,300 km	>100,000 km
	Railways	77,100 km	>92,500 km
	Subways	602 km	>2,300 km
Tibet	Airports	142	42 new; 138 expansions
Sichuan 20 11 15 16 Zhejian	Ports	3.4 bn tonnes capacity	>5.4 bn tonnes capacity
Guizhou Hu i Fujian	Oil pipelines	24,136 km	45,000 km
Yunnan (19) (18) (18)	Gas pipelines	24,090 km	60,000 km
	Power	623 GW	1,400 GW
Haipan			

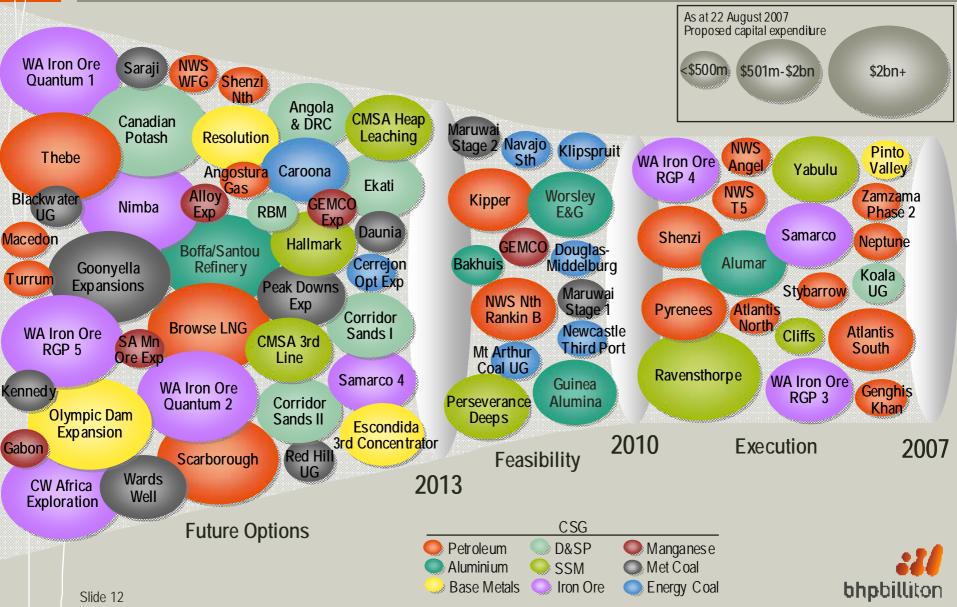


## India – the journey has begun

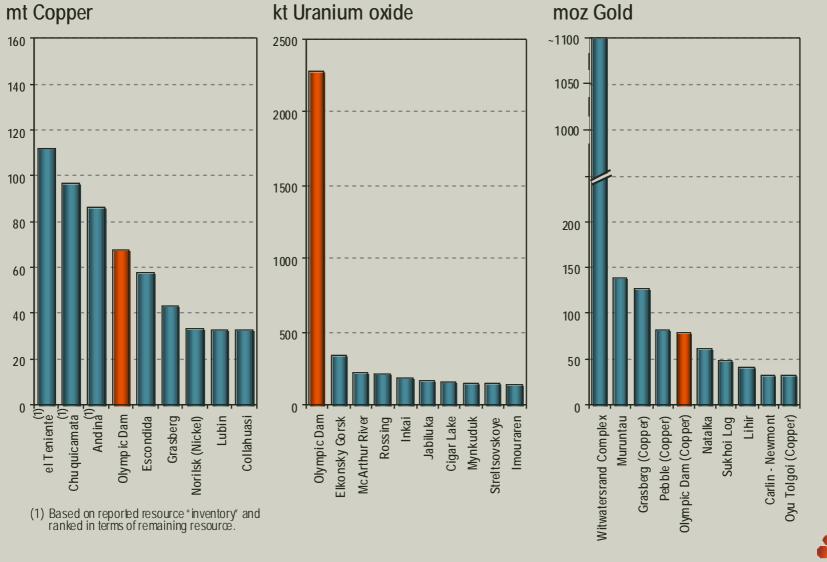


Source: World Bank, Focus Economics, BHP Billiton

## Deep inventory of projects and options



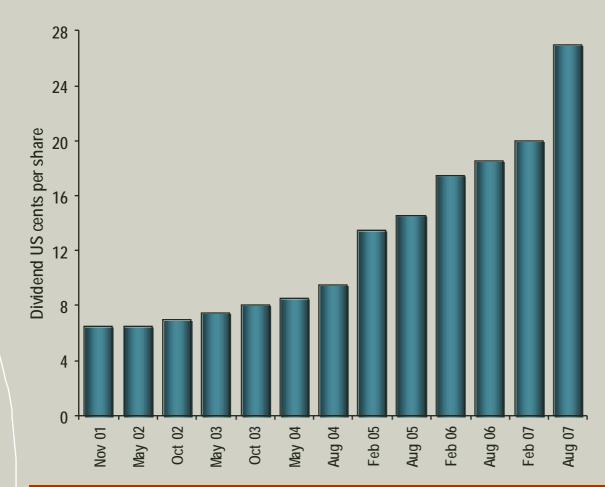
#### Olympic Dam – a world class resource



Sources: Company Annual Reports and press releases (as at September 2007) International Atomic Energy Agency and BHP Billiton estimates

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#### Financial strength and discipline



- Record net operating cash flow of US\$15.6bn
- Strong balance sheet
- Dividend rebased
- Share buy-backs continue
- 24% CAGR on dividends

11th consecutive dividend increase since July 2001



#### Summary

- Outstanding operating and financial results
- FY 2008 to see significant volume growth across Petroleum, Base Metals, Iron Ore and Stainless Steel Materials
- Outlook remains positive
  - Long term fundamentals intact
  - Supply side constraints continue to challenge
  - Prices likely to stay high and volatile
- Longer term portfolio optionality is strong across energy and minerals
- Increasing returns to shareholders through rebased dividend and continued buy-backs



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